



## SUNSHINE COAST REGIONAL DISTRICT



REGULAR BOARD MEETING TO BE HELD  
IN THE BOARDROOM OF THE SUNSHINE COAST  
REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SECHELT, B.C.

THURSDAY, MARCH 22, 2018

### AGENDA

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**CALL TO ORDER**     1:30 p.m.

#### AGENDA

1. Adoption of agenda

#### MINUTES

2. Regular Board meeting minutes of March 8, 2018

Annex A  
Pages 1-8

#### BUSINESS ARISING FROM MINUTES AND UNFINISHED BUSINESS

#### PETITIONS AND DELEGATIONS

#### COMMUNICATIONS

#### REPORTS

3. Directors' Reports Verbal
4. Chief Administrative Officer's Report Annex B  
pp 9-10
5. Special Corporate and Administrative Services Committee (Round 2 Budget) recommendation Nos. 1-24 of March 5, 2018 Annex C  
pp 11-18
6. Planning and Community Development Committee recommendation Nos. 1-4 and 7-9 of March 8, 2018 (*recommendation Nos. 5 and 6 previously adopted*) Annex D  
pp 19-22
7. Infrastructure Services Committee recommendation Nos. 1-8 of March 15, 2018 Annex E  
pp 23-26

#### MOTIONS

**BYLAWS**

8. *Sunshine Coast Regional District Financial Plan Bylaw No. 716, 2018*  
– ***first, second, third reading and adoption***  
(Voting – All Directors – weighted vote: A-2, B-2, D-2, E-2, F-2,  
Sechelt-6, Gibsons-3, SIGD-1) Annex F  
pp 27-67
9. *Sunshine Coast Regional District Zoning Amendment Bylaw No. 310.173,*  
*2017 – ***third reading**** Annex G  
pp 68-71  
(Voting – Electoral Area Directors – 1 vote each)

**NEW BUSINESS****IN CAMERA**

THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (b), (c) and (k) of the *Community Charter* – “personal information about an identifiable individual who is being considered for a municipal award or honour...”, “labour relations or other employee relations...” and “negotiations and related discussions respecting the proposed provision of a municipal service...”.

**ADJOURNMENT**

## UPCOMING MEETING DATES (TO APRIL 15, 2018)

### SCRD Board, Committee, and Advisory Committee Meetings

Roberts Creek (Area D) Advisory Planning Commission	March 19 at 7:00 p.m.
Corporate and Administrative Services Committee	March 22 at 9:30 a.m.
Regional Hospital District	March 22 at 1:00 p.m.
Regular Board	March 22 at 1:30 p.m.
Agricultural Advisory Committee (AAC)	March 27 at 3:30 p.m.
Halfmoon Bay (Area B) Advisory Planning Commission	March 27 at 7:00 p.m.
West Howe Sound (Area F) Advisory Planning Commission	March 27 at 7:00 p.m.
Pender Harbour / Egmont (Area A) Advisory Planning Commission	March 28 at 7:00 p.m.
Elphinstone (Area E) Advisory Planning Commission	March 28 at 7:00 p.m.
Planning and Community Development Committee	April 12 at 9:30 a.m.
Regular Board	April 12 at 1:30 p.m.

### Other SCRD Meetings (Intergovernmental, Public Hearings, Information Sessions)

Public Information Meeting – Gilmour Road/Gibsons Ready Mix (Elphinstone – Area E)	March 19
Regional District Chairs/CAO Forum – Victoria	March 20-21
2018 High Ground: Centre for Civic Governance Forum - Vancouver	March 23-24
Association of Vancouver Island and Coastal Communities (AVICC) Convention	April 13-15

**Please note:** Meeting dates are current as of print date (March 16, 2018).



## SUNSHINE COAST REGIONAL DISTRICT

March 8, 2018

MINUTES OF THE MEETING OF THE BOARD OF THE SUNSHINE COAST REGIONAL DISTRICT HELD IN THE BOARDROOM AT 1975 FIELD ROAD, SECHELT, B.C.

<b>PRESENT:</b>	Chair	B. Milne
	Directors	I. Winn G. Nohr F. Mauro M. Lebbell L. Lewis D. Inkster J. Valeriotte K. Julius

<b>ALSO PRESENT:</b>	Chief Administrative Officer	J. Loveys
	Sr Mgr, Administration and Legislative Services	A. Legault
	GM, Corporate Services / Chief Financial Officer	T. Perreault
	GM, Planning and Community Development	I. Hall
	GM, Infrastructure Services	R. Rosenboom
	Deputy Corporate Officer / Recorder	S. Reid
	Media	2
	Public	6

**CALL TO ORDER**     1:30 p.m.

**AGENDA**             **It was moved and seconded**

086/18                THAT the agenda for the meeting be adopted as presented.

**CARRIED**

### MINUTES

Minutes              **It was moved and seconded**

087/18                THAT the Regular Board meeting minutes of February 22, 2018 be adopted as presented.

**CARRIED**

### REPORTS

#### Director' Reports

*Directors provided a verbal report of their activities.*

Parcel Tax Roll      **It was moved and seconded**

088/18      THAT the Parcel Tax Roll Review Panel minutes of February 22, 2018 be received.

**CARRIED**

Corporate      **It was moved and seconded**

089/18      THAT Corporate and Administrative Services Committee recommendation Nos. 2-11 of February 22, 2018 be received, adopted and acted upon as follows:

**Recommendation No. 2**      *Hillside Development – Surplus Fund Options*

THAT the report titled Hillside Development-Surplus Fund Options be received;

AND THAT an Operating Reserve Bylaw be established for the Hillside Development function;

AND THAT the 2018 Dike Maintenance project in the amount of \$10,000 be amended to be funded from surplus/reserves versus taxation;

AND FURTHER THAT base budget operations for Hillside be funded from taxation and lease revenues.

**Recommendation No. 3**      *Mail Ballot Voting*

THAT the report titled Mail Ballot Voting be received;

AND THAT staff prepare an amendment to the election procedures bylaw to accommodate mail ballot voting.

**Recommendation No. 4**      *Board Procedures Bylaw*

THAT the report titled Board Procedures Bylaw be received;

AND THAT the draft Board Procedures Bylaw be referred to a Special Corporate and Administrative Service Committee meeting for further consideration.

**Recommendation No. 5**      *Gibsons and District Public Library Capital Projects Borrowing*

THAT the report titled Gibsons and District Public Library Capital Projects Borrowing Update be received;

AND THAT the remaining 2017 year end project funding requirement of \$37,657 for capital projects approved in 2016 be funded from capital reserves;

089/18 cont.

AND THAT the application for a short term loan approved through resolution 154/16 No. 3 and 350/16 be abandoned;

AND FURTHER THAT the 2018-2022 Financial Plan be amended accordingly.

**Recommendation No. 6**      *Information Technology Capital Plan*

THAT the report titled Information Technology Capital Plan be received for information.

**Recommendation No. 7**      *2018 Grant-in-Aid Timelines*

THAT the report titled 2018 Grant-in-Aid Timelines be received for information.

**Recommendation No. 8**      *Solid Waste Long-Term Outlook*

THAT the report titled SCRD Solid Waste Long-Term Outlook be received for information.

**Recommendation No. 9**      *Sechelt Landfill Closure Update*

THAT the report titled Sechelt Landfill Closure Update be received;

AND THAT the shortfall for the Sechelt Landfill Closure Liability be funded by an incremental annual taxation increase of \$125,000 per year for four years (2018-2021).

**Recommendation No. 10**      *Tipping Fee Review of Diverted Materials*

THAT the report titled Tipping Fee Review of Diverted Materials be received.

AND THAT the Proposed Tipping Fees be approved and incorporated in an amendment to Bylaw 405 as follows:

<b>Diverted Material</b>	<b>Tipping Fee</b>	<b>Unit of Measure</b>
Green Waste	\$86	Per Tonne
Mattress	\$10	Per Unit
Mattress – Wet	\$15	Per Unit
Mattress (5 or More)	\$35	Per Unit
Propane Tank – Camp Size	\$0.50	Per Unit
Propane Tank – over 25 lbs	\$5.50	Per Unit
Roofing	\$190	Per Tonne
Wood – clean	\$170	Per Tonne

089/18 cont. AND THAT a report be provided in the second quarter of 2018 regarding the residential green waste program;

AND FURTHER THAT a letter be sent to the BC Ministry of Environment requesting that mattresses and commercially generated packaging and printed paper be added to the Recycling Regulation.

**Recommendation No. 11**     *Curbside Collection Services – Service Options*

THAT the report titled Curbside Collection Services – Service Options be received;

AND THAT the Curbside Collection Services Request for Proposal include Service Option 1, as follows:

**Service Option 1**

Garbage	Bi-weekly
Organics	Weekly
Recycling	Bi-weekly - Areas B, D, E, F.

**CARRIED**

Special ISC     **It was moved and seconded**

090/18     THAT Special Infrastructure Services Committee recommendation Nos. 1-3 of March 1, 2018 be received, adopted and acted upon as follows:

**Recommendation No. 1**     *Water Presentation*

THAT the presentation regarding water be received.

**Recommendation No. 2**     *Water Sources – Chapman System*

THAT the report titled Water Sources – Chapman System be received.

**Recommendation No. 3**     *Special Board Meeting Cancellation*

THAT the Special Board meeting scheduled to follow the Special Infrastructure Services Committee meeting of March 1, 2018 be cancelled.

**CARRIED**

Planning     **It was moved and seconded**

091/18     THAT Planning and Community Development Committee recommendation Nos. 5 and 6 of March 8, 2018 be received, adopted and acted upon as follows:

091/18 cont.

**Recommendation No. 5**     *District of Sechelt Referral - OCP  
Amendment 3370-20 2018-01*

THAT the report titled District of Sechelt Referral - OCP Amendment 3370-20 2018-01 (Apartment Building) be received;

AND THAT the SCRD respond to the District of Sechelt with the following comments:

1. The proposal has no negative impacts on SCRD's land use policies.
2. The proposal will impact the taxation apportionment between the Member Municipalities and Electoral Areas.
3. Consideration should be given to ensure the refuse room identified in the proposal has adequate storage for containers for separating garbage, recycling and organics, and is accessible to building occupants and collection service providers.
4. A Development Cost Charge of \$195,851 is required prior to development approval as per *Sunshine Coast Regional District Development Cost Charges Bylaw No. 693, 2015*.
5. Two new fire hydrants, located at the northeast corner of Lot 19 and southwest corner of Lot 21 will be required.
6. Water modelling of the proposed development will be required to ensure there will be adequate fire flows to support the proposed development and sustain service to the surrounding area. Depending on the results of the water modelling, further infrastructure improvements may be required.
7. Requirements of *SCRD Water Rates and Regulations Bylaw No. 422* must be complied with.
8. The SCRD strongly encourages and expects the use of water conservation measures when increasing density provisions within an OCP. This can include high efficiency appliances, xeriscaping, and rainwater harvesting for irrigation as detailed in the staff report.

**Recommendation No. 6**     *Provincial Referral 98713150 - 001 for  
Intertidal Roadway to Turnagain Island*

THAT the report titled Provincial Referral 98713150 - 001 for Intertidal Roadway to Turnagain Island – Electoral Area B be received;

AND THAT the photograph of the application area provided by the Proponent be received;

AND THAT the proponent be encouraged to discuss an alternative access to Turnagain Island with Islands Trust;



- 091/18 cont. AND THAT the following comments be forwarded to the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNRORD):
- a. SCRD recommends refusal of this roadway use of the intertidal area to access Turnagain Island, Provincial Referral 98713150 - 001 based on the information outlined below:
- i. an eelgrass bed is indicated immediately west of the application area;
  - ii. known archeological sites are within the application area;
  - iii. adding gravel to an intertidal area disrupts foreshore ecosystems, and coastal processes and is inconsistent with *shíshálh* Nation's Best Management Practices for building and maintaining moorage facilities;
  - iv. water quality should not be impacted by maintenance or construction activities.
- b. SCRD further requests that the Province:
- i. make referrals to Department of Fisheries and Oceans and Islands Trust;
  - ii. ensure *shíshálh* Nation comments are addressed and that any work undertaken complies with the *Heritage Conservation Act*;

AND THAT this recommendation be forwarded to the March 2018 Halfmoon Bay Advisory Planning Commission and comments be forwarded to FLNRORD as late information.

**CARRIED**

## **BYLAWS**

Bylaw 715 **It was moved and seconded**

092/18 THAT *Hillside Development Project Service Operating Reserve Fund Establishment Bylaw No. 715, 2018* be read a first time.

**CARRIED**

Bylaw 715 **It was moved and seconded**

093/18 THAT *Hillside Development Project Service Operating Reserve Fund Establishment Bylaw No. 715, 2018* be read a second time.

**CARRIED**

Bylaw 715                      **It was moved and seconded**

094/18                      THAT *Hillside Development Project Service Operating Reserve Fund Establishment Bylaw No. 715, 2018* be read a third time.

**CARRIED**

Bylaw 715                      **It was moved and seconded**

095/18                      THAT *Hillside Development Project Service Operating Reserve Fund Establishment Bylaw No. 715, 2018* be adopted.

**CARRIED**

Bylaw 600.7                      **It was moved and seconded**

096/18                      THAT *Elphinstone Official Community Plan Amendment Bylaw No. 600.7, 2016* be adopted.

**CARRIED**

Bylaw 310.170                      **It was moved and seconded**

097/18                      THAT *Sunshine Coast Regional District Zoning Amendment Bylaw No. 310.170, 2016* be adopted.

**CARRIED**

## **NEW BUSINESS**

*The CAO provided an update on the March 6, 2018 meeting with BC Ministry of Environment and Climate Change Strategy staff regarding the Chapman Lake Expansion Project.*

Chapman Lake  
Expansion Project                      **It was moved and seconded**

098/18                      THAT the SCRD abandon the Chapman Lake Expansion Project due to the delays that have occurred in getting the project started.

**DEFEATED**

*The Board moved In Camera at 2:48 p.m.*

**IN CAMERA                      It was moved and seconded**

099/18                      THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (b), (g), (i) and (k) of the *Community Charter* – “personal information about an identifiable individual who is being considered for a municipal award or honour...”, “litigation or potential litigation”, “the receipt of advice that is subject to solicitor-client privilege...”, and “negotiations and related discussions respecting the proposed provision of a municipal service...”.

**CARRIED**

*The Board moved out of In Camera at 2:53 p.m.*

**ADJOURNMENT      It was moved and seconded**

100/18                      THAT the Regular Board meeting be adjourned.

**CARRIED**

The meeting adjourned at 2:53 p.m.

Certified correct \_\_\_\_\_

Corporate Officer

Confirmed this \_\_\_\_\_ day of \_\_\_\_\_

\_\_\_\_\_

Chair

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

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**TO:** SCRD Board – March 22, 2018

**AUTHOR:** Janette Loveys, Chief Administrative Officer

**SUBJECT:** CHIEF ADMINISTRATIVE OFFICER'S REPORT

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### RECOMMENDATION(S)

**THAT the report titled Chief Administrative Officer's Report be received for information.**

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### BACKGROUND

This report provides information on the activities of the Chief Administrative Officer (CAO).

### DISCUSSION

#### ***Administration:***

Corporate and divisional work planning is ongoing utilizing the tools and processes developed in 2016/2017. The Senior Leadership Team (SLT) are scheduled to meet on March 27 following the approval of the 2018 budget to ensure initiatives are aligned to resources and schedule. There is ongoing organizational capacity review and work continues to move forward.

SCRD's external auditors, BDO LLP are finalizing the 2017 year end audit. The auditors were on site the week of November 20 for the interim audit and the weeks of March 5 and 12 for the year end audit. With the transition to the Unit4 Business World (Agresso) financial software, staff continue to work with the auditors on documenting and evaluating the new processes. The Audited Financial Statements, Independent Auditor's Reports, and Audit Results and Communications Report will be presented by BDO LLP at the April 26 Corporate and Administrative Services Committee.

On March 13, 2018 a meeting was held with WorkSafe BC (WSBC), Unifor and Human Resources as a follow up to WSBC facility inspections and compliance issues. It was acknowledged much of the issues have been addressed and that staff continue to work cooperatively with WorkSafe BC and Unifor to ensure our work environment is safe for staff and the public.

The CAO participated in the Ombudsperson quarterly webinar Fairness in Practice: Why Relationships Matter in Public Service Delivery. It was good learning opportunity with a variety of topics such as essentials for fair treatment, building positive relationships, responding to challenging behavior and communication and conflict resolution. Staff plan to continue to participate in these webinars in the future.

Staff continue to meet and work collaboratively with SD46 staff on the implementation of the Joint Use Agreement. There is an incremental approach to the implementation to ensure a smooth and well-coordinated success.

The CAO is assisting Director Winn with facilitating the Association of Vancouver Island Coastal Communities (AVICC) Electoral Area Forum. Staff are appreciative of the opportunity and look forward to the Forum.

***SCRD Staff Development and Engagement:***

- Leadership Forum scheduled for March 27 will focus on strengthening staff's skills and knowledge on project management and best practices for scope of work development.
- CAO is preparing for the April "On the Go with the CAO" staff meeting series. This is an opportunity for staff to hear more about corporate initiatives and engage in an ongoing dialogue.
- CAO has developed the next staff workshop for April which will continue to build on the cross functions team approach and internal corporate culture of leadership and cooperation.

***External Engagements:***

- AVICC Special Committee on Solid Waste Management - March 16, 2018
- 2018 Regional District Chairs/CAO Forum - March 20-21, 2018
- 2018 Columbia Institute - High Ground Forum - March 23-24, 2018
- 2018 AVICC Convention – April 13-15, 2018

**STRATEGIC PLAN AND RELATED POLICIES**

The Strategic Plan is a key document for the CAO's office and provides the overall administrative guidance for the business of the SCRD.

Strategic Priority: Ensure Fiscal Sustainability

Strategic Priority: Embed Environmental Leadership

Strategic Priority: Support Sustainable Economic Development

Strategic Priority: Enhance Collaboration with the shíshálh and Skwxwú7mesh Nations

Strategic Priority: Facilitate Community Development

Strategic Priority: Enhance Board Structures and Processes

Strategic Priority: Recruit, Retain and Acknowledge Staff and Volunteers

Strategic Priority: Enhance Board Structures and Processes

**CONCLUSION**

The CAO provides a written report summarizing key initiatives which align to the priorities of the Strategic Plan and Board's direction.

**SUNSHINE COAST REGIONAL DISTRICT  
CORPORATE AND ADMINISTRATIVE SERVICES COMMITTEE  
2018-2022 Financial Plan  
March 5, 2018**

RECOMMENDATIONS FROM THE SPECIAL CORPORATE AND ADMINISTRATIVE SERVICES COMMITTEE MEETING (ROUND 2 BUDGET) HELD IN THE BOARD ROOM OF THE SUNSHINE COAST REGIONAL DISTRICT AT 1975 FIELD ROAD, SECHELT, BC

<b>PRESENT:</b>	Chair	F. Mauro
	Directors	I. Winn G. Nohr L. Lewis M. Lebbell J. Valeriote D. Inkster B. Milne
<b>ALSO PRESENT:</b>	Chief Administrative Officer	J. Loveys
	G.M., Corporate Services / Chief Financial Officer	T. Perreault
	Sr. Mgr., Administration and Legislative Services	A. Legault
	G.M., Planning and Community Development	I. Hall (Part)
	G.M., Infrastructure Services	R. Rosenboom (Part)
	Manager, Solid Waste Services	R. Cooper (Part)
	Manager, Utility Services	S. Walkey (Part)
	Manager, Utility Services – Special Projects	D. Crosby (Part)
	Administrative Assistant/Recorder	T. Crosby
	Media	1
	Public	6

**CALL TO ORDER** 9:30 a.m.

**AGENDA** The agenda was adopted as amended.

**REPORTS**

*Chief Administrative Officer and Chief Financial Officer provided an introduction to the 2018 Round 2 Budget.*

*Chair Mauro passed the Chair to Director Winn at 9:58 a.m. and resumed the Chair at 9:59 a.m.*

*Chair Mauro passed the Chair to Director Winn at 10:02 a.m. and resumed the Chair at 10:04 a.m.*

*Chair Mauro passed the Chair to Director Winn at 10:08 a.m. and resumed the Chair at 10:12 a.m.*

**Recommendation No. 1**     *Final 2017 Project Carry-Forwards*

The Corporate and Administrative Services Committee recommended that the report titled Final 2017 Project Carry-Forwards be received;

AND THAT any remaining ongoing 2017 projects and associated funding be included in the 2018-2022 Financial Plan as presented.

*Director Milne left the meeting at 10:15 a.m. and returned at 10:16 a.m.*

**Recommendation No. 2**     *2017 Final Surplus / Deficit*

The Corporate and Administrative Services Committee recommended that the report titled 2017 Surplus / Deficits be received;

AND THAT the 2017 surpluses be allocated per the Board's Financial Sustainability Policy as detailed in Attachment A of the staff report;

AND THAT the following 2017 deficits be funded from operating reserves:

- [115] Human Resources - \$20,185
- [210] Gibsons and District Fire Protection - \$3,723
- [312] Fleet Maintenance - \$12,044
- [350] Regional Solid Waste - \$64,710
- [381] Greaves Road Waste Water Plant - \$3,028
- [384] Jolly Roger Waste Water Plant - \$11,670
- [385] Secret Cove Waste Water Plant - \$8,539
- [388] Langdale Waste Water Plant - \$17,506
- [389] Canoe Road Waste Water Plant - \$2,714
- [504] Rural Planning Services - \$34,921
- [630] School Facilities Joint Use - \$1,258
- [670] Regional Recreation Programs - \$8,186;

AND THAT the 2017 Public Transit deficit of \$40,069 be funded by 2018 taxation;

AND FURTHER THAT the 2017 Building Maintenance Services deficit of \$35,327 be funded by 2018 internal recoveries.

**Recommendation No. 3**     *Information Technology [117] – 2018 R2 Budget Proposal*

The Corporate and Administrative Services Committee recommended that the report titled 2018 R2 Budget Proposal for [117] Information Technology be received;

AND THAT the following budget proposal be incorporated into the 2018 Budget:

- Budget Proposal 1 – 5 Year Capital Plan – Base Budget Increase - Replacement of Information Technology Equipment, \$50,000 funded from Support Services;

AND FURTHER THAT the budget for [117] Information Technology be moved to adoption in the 2018 Budget as presented.

**Recommendation No. 4**     *Gibsons and District Fire Protection [210] - 2018 R2 Budget Proposal*

The Corporate and Administrative Services Committee recommended that the report titled 2018 R2 Budget Proposal for [210] Gibsons and District Fire Protection be received;

AND THAT the following budget proposal be incorporated into the 2018 Budget:

- Budget Proposal 4 – Replace Fire Prevention Officer Vehicle, \$75,000 funded from Reserves;

AND FURTHER THAT the budget for [210] Gibsons and District Fire Protection be moved to adoption in the 2018 Budget as presented.

**Recommendation No. 5**     *Sunshine Coast Emergency Planning [222] - 2018 R2 Budget Proposals*

The Corporate and Administrative Services Committee recommended that the report titled 2018 R2 Budget Proposal for [222] Sunshine Coast Emergency Planning be received;

AND THAT that the following budget proposals be incorporated into the 2018 Budget:

- Budget Proposal 1 – Community Emergency Preparedness Fund – Emergency Social Services, \$24,400 funded through UBCM Local Government Services Program grant;
- Budget Proposal 2 – Community Emergency Preparedness Fund – Emergency Operation Centres and Training, \$23,467 funded through UBCM Local Government Services Program grant (pending);

AND FURTHER THAT the budget for [222] Sunshine Coast Emergency Planning be moved to adoption in the 2018 Budget as amended.

**Recommendation No. 6**     *Regional Solid Waste [350-352] – 2018 R2 Budget Proposal*

The Corporate and Administrative Services Committee recommended that the report titled 2018 R2 Budget Proposal for [350-352] Regional Solid Waste be received;

AND THAT Budget Proposal 2 – Asset Inventory and Condition Assessment for Sechelt Landfill and Pender Harbour Transfer Station incorporated in Round 1 at \$40,000 funded from Reserves, be abandoned;

AND FURTHER THAT the following budget proposal be incorporated into the 2018 Budget:

- Budget Proposal 5 – [350] Islands Clean-Up Service Expansion \$31,000 funded through Taxation;

AND FURTHER THAT the budgets for [350-352] Regional Solid Waste be moved to adoption in the 2018 Budget as amended.



*The Committee recessed at 10:42 a.m. and reconvened at 10:51 a.m.*

**Recommendation No. 7**      *Regional Water Service [370] – 2018 R2 Budget Proposals*

The Corporate and Administrative Services Committee recommended that the report titled 2018 R2 Budget Proposal for [370] Regional Water Service be received;

AND THAT the following budget proposal be incorporated into the 2018 Budget, as amended:

- Budget Proposal 3 – Regional Water Storage Capacity, \$200,000 funded from Development Cost Charges (DCC's).

**Recommendation No. 8**      *Regional Water Service [370] – 2018 R2 Budget Proposals*

The Corporate and Administrative Services Committee recommended that the following budget proposals be incorporated into the 2018 Budget:

- Budget Proposal 4 – Groundwater Investigation – Stage 2 – Test Drilling Program, \$325,000 funded from Reserves;
- Budget Proposal 5 – Universal Water Meter Installations – Phase 3 – District of Sechelt, \$5,896,550 funded through Long Term Debt;

AND THAT the budget for [370] Regional Water Service be moved to adoption in the 2018 Budget as amended.

**Recommendation No. 9**      *Ports Services [345] – 2018 R2 Budget Proposal*

The Corporate and Administrative Services Committee recommended that the report titled 2018 R2 Budget Proposal for [345] Ports Services be received;

AND THAT the following budget proposal be incorporated into the 2018 Budget:

- Budget Proposal 2 - Vaucroft Capital Works, \$450,000 funded through Short Term Debt;

AND FURTHER THAT the budget for [345] Ports Services be moved to adoption in the 2018 Budget as presented.

**Recommendation No. 10**      *Hillside Development Project [540] – 2018 R2 Budget Proposal*

The Corporate and Administrative Services Committee recommended that the report titled 2018 R2 Budget Proposal for [540] Hillside Development Project be received;

AND THAT the following budget proposal be incorporated into the 2018 Budget:

- Budget Proposal 1 – Hillside Development Project – Investment Attraction Analysis, \$60,000 funded through potential Grant and Reserves;

AND FURTHER THAT the budget for [540] Hillside Development Project be moved to adoption in the 2018 Budget as amended.

**Recommendation No. 11**     *Community Recreation [615] – 2018 R2 Budget Proposal*

The Corporate and Administrative Services Committee recommended that the report titled 2018 R2 Budget Proposal for [615] Community Recreation be received;

AND THAT the following budget proposal be incorporated into the 2018 Budget, as amended:

- Budget Proposal 2 – Sunshine Coast Arena – Water Efficiency Plan, \$25,000 funded from Reserves and / or potential Grant;

AND FURTHER THAT the budget for [615] Community Recreation be moved to adoption in the 2018 Budget as amended.

**Recommendation No. 12**     *Community Parks [650] – 2018 R2 Budget Proposal*

The Corporate and Administrative Services Committee recommended that the report titled 2018 R2 Budget Proposal for [650] Community Parks be received;

AND THAT the following budget proposal be incorporated into the 2018 Budget, as amended:

- Budget Proposal 2 – Sunshine Coast Regional District Sports Fields Potable Water Use Reduction, \$30,000 funded from Reserves;

AND FURTHER THAT the budget for [650] Community Parks be moved to adoption in the 2018 Budget as amended.

**Recommendation No. 13**     *Regional Recreation Programs [670] – 2018 R2 Budget Proposal*

The Corporate and Administrative Services Committee recommended that the report titled 2018 R2 Budget Proposal for [670] Regional Recreation Programs be received;

AND THAT the following budget proposal be incorporated into the 2018 Budget:

- Budget Proposal 1 – Base Budget Adjustment, \$1,240 funded through Taxation;

AND FURTHER THAT the budget for [670] Regional Recreation Programs be moved to adoption in the 2018 Budget as amended.

**IN CAMERA**

*The Committee moved In-Camera at 11:52 a.m.*

That the public be excluded from attendance at the meeting in accordance with Section 90(1) (k) of the *Community Charter* –“negotiations and related discussion respecting the proposed provision of a municipal service that are at their preliminary stages and that, in the view of the council, could reasonably be expected to harm the interests of the municipality if they were held in public”.

*The Committee moved out of In Camera at 11:57 a.m.*

*The Committee recessed at 11:57 a.m. and reconvened at 1:00 p.m.*

*Director Inkster returned to the meeting at 1:02 p.m.*

**Recommendation No. 14**    *Sechelt Public Library - 2018 Budget Special Project Requests*

The Corporate and Administrative Services Committee recommended that the Sechelt Public Library 2018 Special Project funding requests in the amount of \$262,274 be denied by Electoral Areas A, B and D.

**Recommendation No. 15**    *Pender Harbour Health Centre*

The Corporate and Administrative Services Committee recommended that the report titled Pender Harbour Health Centre amended 2018 Budget Special Project Submission be received;

AND THAT the Pender Harbour Health Centre Special Capital Project request for lobby flooring of \$12,000 funded from Reserves, be incorporated into the 2018 Budget;

AND FURTHER THAT the budget form Pender Harbour Health Centre [410] be moved to adoption in the 2018 Budget as amended.

*Director Inkster left the meeting at 1:30 p.m. and returned at 1:32 p.m.*

**Recommendation No. 16**    *Pender Harbour Reading Centre*

The Corporate and Administrative Services Committee recommended that the 2018 budget submission of \$2,000 for the Pender Harbour Reading Centre be incorporated into the 2018 Budget for Egmont / Pender Harbour Library Service [643];

AND THAT the budget for Egmont / Pender Harbour Library Service [643] be moved to adoption in the 2018 Budget as presented.

*The Committee recessed at 1:34 p.m. and reconvened at 1:41 p.m.*

**Recommendation No. 17**    *Rural Areas' Grant-In-Aid [121-129] – 2018 Summary*

The Corporate and Administrative Services Committee recommended that, for Area A Egmont / Pender Harbour [121], the 2017 surplus of \$6,296 and a reduction in discretionary funding of \$1,000 to \$19,000 be used to offset taxation and the budget for Area A Grant-in-Aid [121] be moved to adoption in the 2018 Budget as amended;

AND THAT for Area B Halfmoon Bay [122], the 2017 surplus be added to discretionary funding for a total of \$21,564 and the budget for Area B Grant-in-Aid [122] be moved to adoption in the 2018 Budget as amended;

AND THAT for Area E and F Elphinstone / West Howe Sound Grant-in-Aid [123], discretionary funding be reduced to \$6,685 with \$4,000 allocated to offset taxation and the budget for Area E and F Elphinstone / West Howe Sound Grant-in-Aid [123] be moved to adoption in the 2018 Budget as amended;

AND THAT for Community Schools Grant-in-Aid [125], the 2017 surplus of \$478 be used to offset taxation and the budget for Community Schools Grant-in-Aid [125] be moved to adoption in the 2018 Budget as amended;

AND THAT for Greater Gibsons Community Participation (GGCP) [126], the 2017 surplus of \$17,244 and a reduction in discretionary funding of \$15,000 to \$10,000 be used to offset taxation and the budget for GGCP Grant-in-Aid [126] be moved to adoption in the 2018 Budget as amended;

AND THAT for Area D Roberts Creek [127], \$3,000 of the 2017 surplus be used to offset taxation and the remaining surplus of \$2,697 be added to discretionary for a total of \$26,697 and the budget for Area D Grant-in-Aid [127] be moved to adoption in the 2018 Budget as amended;

AND THAT for Area E Elphinstone [128], \$1,706 of the 2017 surplus be added to discretionary for a total of \$10,706 and the remaining \$3,000 surplus be used to offset taxation and the budget for Area E Grant-in-Aid [128] be moved to adoption in the 2018 Budget as amended;

AND FURTHER THAT for Area F West Howe Sound [129], the 2017 surplus of \$8,930 be used to offset taxation and the budget for Area F Grant-in-Aid [129] be moved to adoption in the 2018 Budget as presented.

**Recommendation No. 18**    *Economic Development [531]*

The Corporate and Administrative Services Committee recommended that for [531] Economic Development Area A, the remaining discretionary amount be reduced to \$3,000 and the total of \$17,744.35 be used to offset taxation and the budget for Area A Economic Development [531] be moved to adoption in the 2018 Budget as amended.

**Recommendation No. 19**    *Economic Development [532]*

The Corporate and Administrative Services Committee recommended that for [532] Economic Development Area B, the 2017 surplus of \$7,096 be used to offset taxation and the budget for Area B Economic Development [532] be moved to adoption in the 2018 Budget as presented.

**Recommendation No. 20**    *Economic Development [533]*

The Corporate and Administrative Services Committee recommended that for [533] Economic Development Area D, the 2017 surplus of \$4,770.67 be used to offset taxation and the budget for Area D Economic Development [533] be moved to adoption in the 2018 Budget as amended.

**Recommendation No. 21**    *Economic Development [534]*

The Corporate and Administrative Services Committee recommended that for [534] Economic Development Area E, the 2017 surplus of \$18,154.10 be used to offset taxation and the budget for Area E Economic Development [534] be moved to adoption in the 2018 Budget as amended.

**Recommendation No. 22**    *Economic Development [535]*

The Corporate and Administrative Services Committee recommended that for [535] Economic Development Area F, the remaining discretionary amount be reduced to \$5,000 and the total of \$12,954.75 be used to offset taxation and the budget for Area F Economic Development [535] be moved to adoption in the 2018 Budget as amended.

**Recommendation No. 23** *Roberts Creek Community Library [646]*

The Corporate and Administrative Services Committee recommended that the contribution from Electoral Area D to [640] Gibsons and District Public Library be increased to \$69,435 with Electoral Areas E, F and Town of Gibsons contributions adjusted accordingly;

AND THAT the Roberts Creek Community Library [646] be moved to adoption as amended.

**Recommendation No. 24** *Moving Functions to Adoption*

The Corporate and Administrative Services Committee recommended that all functions be moved to adoption in the 2018 Budget.

*The Chief Financial Officer provided the preliminary taxation impact for each electoral area and municipality.*

**NEW BUSINESS**

**ADJOURNMENT** 2:15 p.m.

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Committee Chair

**SUNSHINE COAST REGIONAL DISTRICT  
PLANNING AND COMMUNITY DEVELOPMENT COMMITTEE**

**March 8, 2018**

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RECOMMENDATIONS FROM THE PLANNING AND COMMUNITY DEVELOPMENT COMMITTEE MEETING HELD IN THE BOARD ROOM OF THE SUNSHINE COAST REGIONAL DISTRICT AT 1975 FIELD ROAD, SECHELT, BC

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<b>PRESENT:</b>	Chair	J. Valeriote
	Directors	M. Lebbell F. Mauro G. Nohr L. Lewis I. Winn K. Julius B. Milne D. Inkster
<b>ALSO PRESENT:</b>	Chief Administrative Officer	J. Loveys
	GM, Planning & Community Development	I. Hall
	GM, Infrastructure Services	R. Rosenboom (part)
	Manager, Planning & Development	A. Allen
	Manager, Utility Services, Special Projects	D. Crosby (part)
	Senior Planner	D. Rafael (part)
	Senior Planner	Y. Siao (part)
	Administrative Assistant / Recording Secretary	A. Ruinat
	Public	9 (part)
	Media	2

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**CALL TO ORDER** 9:30 a.m.

**AGENDA** The amended agenda was adopted.

**REPORTS**

**Recommendation No. 1** *Regional Groundwater Task Force – Consultation Report*

The Planning and Community Development Committee recommended that the report titled Regional Groundwater Task Force – Consultation Report be received for information.

**Recommendation No. 2** *Keats Island Park Dedication Update District Lot 696*

The Planning and Community Development Committee recommended that the report titled Keats Island Park Dedication Update District Lot 696 be received;

AND THAT SCRd respond to Islands Trust indicating no objection to the Nature Area Community Park (P1) zoning for the future Keats Landing Park dedication.

*The Committee recessed at 10:00 a.m. and reconvened at 10:10 a.m.*

**Recommendation No. 3**      *OCP Amendments to Support Housing Densification*

The Planning and Community Development Committee recommended that the report titled OCP Amendments to Support Housing Densification - Analysis of Public Consultation Input and Considerations for Second Reading be received;

AND THAT reference to the term “low-rise apartment” be replaced by “multi-unit building” within Densification Strategies to Support Affordable Housing Policy (b) of the proposed OCP Amendment bylaws;

AND FURTHER THAT consideration of the OCP Amendments to Support Housing Densification be postponed to a future Standing Committee meeting.

**Recommendation No. 4**      *Short Term Rental Policy Options*

The Planning and Community Development Committee recommended that the report titled Short Term Rental Policy Options be received;

AND THAT a report be provided to a Standing Committee in Q4 with draft bylaw amendments that include:

- i) Definition of Short Term Rental (STR) in Zoning Bylaw No. 310 and Zoning Bylaw No. 337;
- ii) Consideration of Temporary Use Permits (TUP) for STR with regulations to be noted in the general use provisions of the Zoning Bylaws;
- iii) Proposed fines for “unauthorized Bed & Breakfast or Short Term Rental establishments” in *Municipal Ticket Information (MTI) Bylaw No. 558* and *Bylaw Notice Enforcement (BEN) Bylaw No. 638*.

**Recommendation No. 5**      *District of Sechelt Referral - OCP Amendment 3370-20 2018-01*

The Planning and Community Development Committee recommended that the report titled District of Sechelt Referral - OCP Amendment 3370-20 2018-01 (Apartment Building) be received;

AND THAT the SCRD respond to the District of Sechelt with the following comments:

1. The proposal has no negative impacts on SCRD’s land use policies.
2. The proposal will impact the taxation apportionment between the Member Municipalities and Electoral Areas.
3. Consideration should be given to ensure the refuse room identified in the proposal has adequate storage for containers for separating garbage, recycling and organics, and is accessible to building occupants and collection service providers.
4. A Development Cost Charge of \$195,851 is required prior to development approval as per Sunshine Coast Regional District Development Cost Charges Bylaw No. 693, 2015.
5. Two new fire hydrants, located at the northeast corner of Lot 19 and southwest corner of Lot 21 will be required.

6. Water modelling of the proposed development will be required to ensure there will be adequate fire flows to support the proposed development and sustain service to the surrounding area. Depending on the results of the water modelling, further infrastructure improvements may be required.

7. Requirements of SCRD Water Rates and Regulations Bylaw No. 422 must be complied with.

8. The SCRD strongly encourages and expects the use of water conservation measures when increasing density provisions within an OCP. This can include high efficiency appliances, xeriscaping, and rainwater harvesting for irrigation as detailed in this report.

AND FURTHER THAT this recommendation be forwarded to the March 8, 2018 Regular Board meeting.

**Recommendation No. 6**      *Provincial Referral 98713150 - 001 for Intertidal Roadway to Turnagain Island*

The Planning and Community Development Committee recommended that the report titled Provincial Referral 98713150 - 001 for Intertidal Roadway to Turnagain Island – Electoral Area B be received;

AND THAT the photograph of the application area provided by the Proponent be received;

AND THAT the Proponent be encouraged to discuss an alternative access to Turnagain Island with Islands Trust;

AND THAT the following comments be forwarded to the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNRORD):

a. SCRD recommends refusal of this roadway use of the intertidal area to access Turnagain Island, Provincial Referral 98713150 - 001 based on the information outlined below:

- i. an eelgrass bed is indicated immediately west of the application area;
- ii. known archeological sites are within the application area;
- iii. adding gravel to an intertidal area disrupts foreshore ecosystems, and coastal processes and is inconsistent with shíshálh Nation's Best Management Practices for building and maintaining moorage facilities;
- iv. water quality should not be impacted by maintenance or construction activities.

b. SCRD further requests that the Province:

- i. make referrals to Department of Fisheries and Oceans and Islands Trust;
- ii. ensure shíshálh Nation comments are addressed and that any work undertaken complies with the Heritage Conservation Act;

AND THAT this recommendation be forwarded to the March 2018 Halfmoon Bay Advisory Planning Commission and comments be forwarded to FLNRORD as late information;



AND FURTHER THAT this recommendation be forwarded to the March 8, 2018 Regular Board meeting.

*Director Nohr opposed.*

**Recommendation No. 7**      *Agricultural Advisory Committee Minutes - January 23, 2018*

The Planning and Community Development Committee recommended that the Agricultural Advisory Committee minutes of January 23, 2018 be received.

**COMMUNICATIONS**

**Recommendation No. 8**      *Correspondence from MoTI regarding UBCM Meeting Thank you*

The Planning and Community Development Committee recommended that the correspondence from Hon. Claire Trevena, Minister of Transportation and Infrastructure, regarding UBCM Meeting Thank You dated January 25, 2018, be received;

AND THAT SCRD respond to the Minister of Transportation and Infrastructure letter dated January 25, 2018, expressing appreciation for the opportunity to work with the Province and other Regional Districts to develop frameworks to enable shared goals with respect to sidewalks and bike paths in the right-of-way.

*Director Nohr opposed.*

**Recommendation No. 9**      *Correspondence regarding BCEAO regarding SCRD Comments on EA process for BURNCO project*

The Planning and Community Development Committee recommended that the correspondence from Kevin Jardine, Associate Deputy Minister, BC Environmental Assessment Office regarding Environmental Assessment Office reply to SCRD Comments on Environmental Assessment process for the BURNCO project, dated February 28, 2018 be received.

**ADJOURNMENT**      11:32 p.m.

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Committee Chair

**SUNSHINE COAST REGIONAL DISTRICT  
INFRASTRUCTURE SERVICES COMMITTEE**

**March 15, 2018**

RECOMMENDATIONS FROM THE MEETING OF THE INFRASTRUCTURE SERVICES COMMITTEE HELD IN THE BOARD ROOM OF THE SUNSHINE COAST REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SECHLT, BC.

<b>PRESENT:</b>	Chair	G. Nohr
	Directors	D. Inkster M. Lebbell L. Lewis F. Mauro A. Lutes (Alt.) J. Valeriotte I. Winn
<b>ALSO PRESENT:</b>	Chief Administrative Officer	J. Loveys
	GM, Infrastructure Services	R. Rosenboom
	Sr. Mgr, Administration and Legislative Services	A. Legault
	Manager, Utility Services	S. Walkey (part)
	Manager, Planning and Development	A. Allen (part)
	Water and Energy Projects Coordinator	R. Shay (part)
	Manager, Solid Waste Services	R. Cooper (part)
	Administrative Assistant / Recorder	T. Hincks
	Media	2
	Public	7

**CALL TO ORDER**    9:30 a.m.

**AGENDA**            The agenda was adopted with a change to the order of business as follows:  
Agenda Item #2 to be considered following Agenda Item #4.

**PETITIONS AND DELEGATIONS**

**REPORTS**

**Recommendation No. 1**    *Regional Groundwater Task Force – Next Steps*

The Infrastructure Services Committee recommended that the report titled Regional Groundwater Task Force – Next Steps be received;

AND THAT the SCRD proceed with Phase 2 of the Groundwater Investigation Project and that staff bring forward a future report with the results;

AND THAT the SCRD exchange information with local governments and other potentially affected parties on Phase 2 Test Drilling with respect to monitoring results;

AND THAT the SCRD collaborate on a framework with the Town of Gibsons to establish a Groundwater Management Zone related to the Gibsons Aquifer and that staff bring forward a future report;

AND THAT the SCRD establish a working group with infrastructure staff from all four local governments to discuss upcoming projects and opportunities for collaboration;

AND FURTHER THAT the Mahan well drilling be delayed until such time as data is available from the other three well sites.

**Recommendation No. 2**     *Drought Management Plan 2017 Review*

The Infrastructure Services Committee recommended that the report titled Drought Management Plan 2018 Review be received;

AND THAT a 2018 Drought Management Plan Implementation Report be brought to the April 19, 2018 Infrastructure Services Committee.

**Recommendation No. 3**     *SCRD Zoning Amendment Bylaw No 310.173, 2017 (BC Ferries)*

The Infrastructure Services Committee recommended that the report titled *Sunshine Coast Regional District Zoning Amendment Bylaw No. 310.173, 2017* (BC Ferries) Public Hearing – Electoral Area F be received;

AND THAT *Sunshine Coast Regional District Zoning Amendment Bylaw No. 310.173, 2017* be forwarded to the Board for Third Reading:

AND FURTHER THAT the following conditions be met before the bylaw be considered for adoption:

1. an agreement be concluded with BC Ferries regarding Lot 7, District Lot 1401, Plan VAP14295 to resolve:
  - i. Access to the Langdale well; and
  - ii. BC Ferries' use of part of the parcel for parking;
2. Ministry of Transportation and Infrastructure approval pursuant to Section 52 of the *Transportation Act*.

**Recommendation No. 4**     *Transportation Advisory Committee Minutes*

The Infrastructure Services Committee recommended that the Transportation Advisory Committee Minutes of January 18, 2018 be received.

**Recommendation No. 5**      *Appointment of Chief and Deputy Chief Election Officers*

The Infrastructure Services Committee recommended that the report titled Appointment of Chief and Deputy Chief Election Officers be received;

AND THAT pursuant to Section 58 (1) and (2) of the *Local Government Act* Angie Legault be appointed Chief Election Officer for conducting the 2018 general local elections with the power to appoint other election officials as required for the administration and conduct of the 2018 general local elections;

AND FURTHER THAT Sherry Reid be appointed Deputy Chief Election Officer for the 2018 general local elections.

**Recommendation No. 6**      *Speaking to Resolutions at the 2018 AVICC AGM & Convention*

The Infrastructure Services Committee recommended that the report titled Speaking to Resolutions at the 2018 Association of Vancouver Island Coastal Communities (AVICC) Annual General Meeting and Convention be received;

AND THAT the following Directors speak to the Sunshine Coast Regional District Resolutions at the 2018 AVICC Annual General Meeting and Convention:

1. Director(s) Valeriote / Nohr - BC Ferries Medical Priority Loading
2. Director Nohr - Re-evaluation of Resolutions by the Province
3. Director(s) Lebbell / Mauro - Watershed Governance Model
4. Director Valeriote - Cycling Infrastructure Funding

**COMMUNICATIONS****Recommendation No. 7**      *Correspondence Regarding GVS&DD Commercial Waste Hauler Licensing Bylaw*

The Infrastructure Services Committee recommended that the correspondence from Greg Moore, Chair, Metro Vancouver, dated January 18, 2018 regarding *GVS&DD Commercial Waste Hauler Licensing Bylaw No. 307, 2017*, be received.

**Recommendation No. 8**      *Correspondence Regarding SCRD Groundwater Investigation*

The Infrastructure Services Committee recommended that the correspondence from Emanuel Machado, CAO, Town of Gibsons dated November 21, 2017 regarding SCRD Groundwater Investigation, be received.

*Director Lutes left the meeting at 10:38 a.m.*

**NEW BUSINESS**

**IN CAMERA**

*The Infrastructure Services Committee moved In-Camera at 10:43 a.m.*

THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (k) of the *Community Charter* – “negotiations and related discussions respecting the proposed provision of a municipal service...”.

*The Infrastructure Services Committee moved out of In-Camera at 10:55 a.m.*

**ADJOURNMENT 10:55 a.m.**

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Committee Chair

## SUNSHINE COAST REGIONAL DISTRICT

### BYLAW NO. 716

A bylaw to adopt the Five Year Financial Plan for the years 2018 - 2022

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The Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited for all purposes as the *Sunshine Coast Regional District Financial Plan Bylaw No. 716, 2018*.
2. Schedule A, attached hereto, and forming part of this bylaw, is hereby adopted pursuant to Section 374 of the *Local Government Act* and is the Sunshine Coast Regional District 2018 – 2022 Financial Plan.

READ A FIRST TIME                      this    22<sup>nd</sup>    day of                      March, 2018

READ A SECOND TIME                      this    22<sup>nd</sup>    day of                      March, 2018

READ A THIRD TIME                      this    22<sup>nd</sup>    day of                      March, 2018

ADOPTED                                      this    22<sup>nd</sup>    day of                      March, 2018

\_\_\_\_\_  
CORPORATE OFFICER

\_\_\_\_\_  
CHAIR

Sunshine Coast Regional District  
Consolidated Five Year Financial Plan (Summary)

Schedule A, Bylaw 716, 2018

2018 - 2022

	2018	2019	2020	2021	2022
<b>Revenues</b>					
Grants in Lieu of Taxes	61,881	61,881	61,881	61,881	61,881
Tax Requisitions	18,990,745	19,357,552	19,464,164	19,582,043	19,564,625
Frontage & Parcel Taxes	5,273,215	5,298,027	5,298,027	5,298,027	5,298,027
Government Transfers	6,802,463	2,646,442	2,646,442	2,646,442	2,646,442
User Fees & Service Charges	11,112,720	11,095,679	11,102,642	11,109,750	11,117,004
Member Municipality Debt	1,913,035	1,945,202	1,873,600	1,825,829	1,784,223
Investment Income	58,000	58,000	58,000	58,000	58,000
Contributed Assets	200,000	-	-	-	-
Other Revenue	521,834	433,950	433,950	433,950	451,950
	<b>44,933,893</b>	<b>40,896,733</b>	<b>40,938,706</b>	<b>41,015,922</b>	<b>40,982,152</b>
<b>Expenses</b>					
Administration	4,351,555	4,420,879	4,420,879	4,420,879	4,420,879
Internal Recoveries	(6,214,493)	(6,253,140)	(6,237,571)	(6,250,198)	(6,250,396)
Wages and Benefits	17,614,402	17,910,659	17,910,659	17,910,659	17,926,194
Operating	16,074,873	15,150,963	15,133,926	15,141,034	15,182,331
Debt Charges Member Municipalities	1,913,035	1,945,202	1,873,600	1,825,829	1,784,223
Debt Charges - Interest	1,298,983	1,470,994	1,466,368	1,462,073	1,457,736
Amortization of Tangible Capital Assets	4,103,885	4,103,885	4,103,885	4,103,885	4,103,885
	<b>39,142,240</b>	<b>38,749,442</b>	<b>38,671,746</b>	<b>38,614,161</b>	<b>38,624,852</b>
<b>Operating Surplus / (Deficit)</b>	<b>5,791,653</b>	<b>2,147,291</b>	<b>2,266,960</b>	<b>2,401,761</b>	<b>2,357,300</b>
<b>Other</b>					
Capital Expenditures	(23,896,866)	(1,798,599)	(1,798,599)	(1,798,599)	(1,812,099)
Proceeds from Long Term Debt	11,633,179	70,000	70,000	70,000	70,000
Debt Principal Repayment	(1,347,068)	(1,601,712)	(1,574,881)	(1,584,048)	(1,573,462)
Transfer (to)/from Reserves	3,757,216	(2,211,973)	(2,358,473)	(2,484,107)	(2,436,732)
Transfer (to)/from Appropriated Surplus	108,742	(682,050)	(682,050)	(682,050)	(682,050)
Transfer (to)/from Other Funds	(26,842)	(26,842)	(26,842)	(26,842)	(26,842)
Prior Year Surplus/(Deficit)	(123,899)	-	-	-	-
Unfunded Amortization	4,103,885	4,103,885	4,103,885	4,103,885	4,103,885
	<b>(5,791,653)</b>	<b>(2,147,291)</b>	<b>(2,266,960)</b>	<b>(2,401,761)</b>	<b>(2,357,300)</b>
<b>Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>110 General Government</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants in Lieu of Taxes	61,881	61,881	61,881	61,881	61,881
Tax Requisitions	1,184,504	1,244,808	1,244,808	1,244,808	1,185,986
Government Transfers	874,050	874,050	874,050	874,050	874,050
User Fees & Service Charges	-	-	-	-	-
Investment Income	58,000	58,000	58,000	58,000	58,000
Other Revenue	8,406	8,406	8,406	8,406	8,406
	<b>2,186,841</b>	<b>2,247,145</b>	<b>2,247,145</b>	<b>2,247,145</b>	<b>2,188,323</b>
<b>Expenses</b>					
Administration	519,605	527,114	527,114	527,114	527,114
Internal Recoveries	(677,824)	(688,564)	(688,564)	(688,564)	(688,564)
Wages and Benefits	1,261,168	1,324,703	1,324,703	1,324,703	1,265,881
Operating	420,842	395,842	385,842	385,842	385,842
Amortization of Tangible Capital Assets	54,809	54,809	54,809	54,809	54,809
	<b>1,578,600</b>	<b>1,613,904</b>	<b>1,603,904</b>	<b>1,603,904</b>	<b>1,545,082</b>
<b>Operating Surplus / (Deficit)</b>	<b>608,241</b>	<b>633,241</b>	<b>643,241</b>	<b>643,241</b>	<b>643,241</b>
<b>Other</b>					
Capital Expenditures	(63,500)	-	-	-	(13,500)
Transfer (to)/from Reserves	82,500	(6,000)	(16,000)	(16,000)	(2,500)
Transfer (to)/from Appropriated Surplus	(682,050)	(682,050)	(682,050)	(682,050)	(682,050)
Unfunded Amortization	54,809	54,809	54,809	54,809	54,809
	<b>(608,241)</b>	<b>(633,241)</b>	<b>(643,241)</b>	<b>(643,241)</b>	<b>(643,241)</b>
<b>110 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>113 Finance</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	-	-	-	-	-
Government Transfers	246,399	-	-	-	-
	<b>246,399</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses</b>					
Internal Recoveries	(1,409,655)	(1,408,345)	(1,408,345)	(1,408,345)	(1,408,345)
Wages and Benefits	1,220,978	1,182,668	1,182,668	1,182,668	1,182,668
Operating	225,677	225,677	225,677	225,677	225,677
Debt Charges - Interest	-	-	-	-	-
Amortization of Tangible Capital Assets	8,195	8,195	8,195	8,195	8,195
	<b>45,195</b>	<b>8,195</b>	<b>8,195</b>	<b>8,195</b>	<b>8,195</b>
<b>Operating Surplus / (Deficit)</b>	<b>201,204</b>	<b>(8,195)</b>	<b>(8,195)</b>	<b>(8,195)</b>	<b>(8,195)</b>
<b>Other</b>					
Capital Expenditures	(246,399)	-	-	-	-
Debt Principal Repayment	-	-	-	-	-
Transfer (to)/from Reserves	37,000	-	-	-	-
Unfunded Amortization	8,195	8,195	8,195	8,195	8,195
	<b>(201,204)</b>	<b>8,195</b>	<b>8,195</b>	<b>8,195</b>	<b>8,195</b>
<b>113 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>114 Administration Office</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Expenses</b>					
Internal Recoveries	(471,711)	(471,962)	(471,962)	(471,962)	(471,962)
Wages and Benefits	12,521	12,772	12,772	12,772	12,772
Operating	195,998	195,998	195,998	195,998	195,998
Debt Charges - Interest	144,058	144,058	144,058	144,058	144,058
Amortization of Tangible Capital Assets	109,656	109,656	109,656	109,656	109,656
	(9,478)	(9,478)	(9,478)	(9,478)	(9,478)
<b>Operating Surplus / (Deficit)</b>	<b>9,478</b>	<b>9,478</b>	<b>9,478</b>	<b>9,478</b>	<b>9,478</b>

**Other**

Capital Expenditures	(75,000)	-	-	-	-
Debt Principal Repayment	(99,134)	(99,134)	(99,134)	(99,134)	(99,134)
Transfer (to)/from Reserves	55,000	(20,000)	(20,000)	(20,000)	(20,000)
Unfunded Amortization	109,656	109,656	109,656	109,656	109,656
	(9,478)	(9,478)	(9,478)	(9,478)	(9,478)

**114 Financial Plan Surplus / (Deficit)**

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<b>115 Human Resources</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Expenses</b>					
Internal Recoveries	(533,840)	(561,125)	(561,125)	(561,125)	(561,125)
Wages and Benefits	407,981	435,266	435,266	435,266	435,266
Operating	127,859	119,859	119,859	119,859	119,859
	2,000	(6,000)	(6,000)	(6,000)	(6,000)
<b>Operating Surplus / (Deficit)</b>	<b>(2,000)</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>

**Other**

Transfer (to)/from Reserves	22,185	(6,000)	(6,000)	(6,000)	(6,000)
Prior Year Surplus/(Deficit)	(20,185)	-	-	-	-
	2,000	(6,000)	(6,000)	(6,000)	(6,000)

**115 Financial Plan Surplus / (Deficit)**

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<b>117 Information Services</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Expenses</b>					
Internal Recoveries	(913,351)	(938,371)	(922,801)	(935,428)	(935,428)
Wages and Benefits	535,827	567,835	567,835	567,835	567,835
Operating	155,562	155,562	155,562	155,562	155,562
Debt Charges - Interest	2,098	1,883	1,846	2,029	2,029
Amortization of Tangible Capital Assets	102,814	102,814	102,814	102,814	102,814
	(117,050)	(110,277)	(94,744)	(107,188)	(107,188)
<b>Operating Surplus / (Deficit)</b>	<b>117,050</b>	<b>110,277</b>	<b>94,744</b>	<b>107,188</b>	<b>107,188</b>

**Other**

Capital Expenditures	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Proceeds from Long Term Debt	70,000	70,000	70,000	70,000	70,000
Debt Principal Repayment	(79,864)	(73,091)	(57,558)	(70,002)	(70,002)
Transfer (to)/from Reserves	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Unfunded Amortization	102,814	102,814	102,814	102,814	102,814
	(117,050)	(110,277)	(94,744)	(107,188)	(107,188)

**117 Financial Plan Surplus / (Deficit)**

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118	SCRHD Administration	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	-	-	-	-	-
	Other Revenue	51,404	81,520	81,520	81,520	81,520
		51,404	81,520	81,520	81,520	81,520
<b>Expenses</b>						
	Administration	15,869	16,136	16,136	16,136	16,136
	Wages and Benefits	57,337	58,284	58,284	58,284	58,284
	Operating	7,100	7,100	7,100	7,100	7,100
		80,306	81,520	81,520	81,520	81,520
<b>Operating Surplus / (Deficit)</b>		<b>(28,902)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	28,902	-	-	-	-
		28,902	-	-	-	-
<b>118 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
121	Grants in Aid - Area A	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	33,195	39,521	39,521	39,521	39,521
		33,195	39,521	39,521	39,521	39,521
<b>Expenses</b>						
	Administration	2,577	2,592	2,592	2,592	2,592
	Wages and Benefits	761	776	776	776	776
	Operating	36,153	36,153	36,153	36,153	36,153
		39,491	39,521	39,521	39,521	39,521
<b>Operating Surplus / (Deficit)</b>		<b>(6,296)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	6,296	-	-	-	-
		6,296	-	-	-	-
<b>121 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
122	Grants in Aid - Area B	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	29,079	26,405	26,405	26,405	26,405
		29,079	26,405	26,405	26,405	26,405
<b>Expenses</b>						
	Administration	1,851	1,862	1,862	1,862	1,862
	Wages and Benefits	761	776	776	776	776
	Operating	33,031	23,767	23,767	23,767	23,767
		35,643	26,405	26,405	26,405	26,405
<b>Operating Surplus / (Deficit)</b>		<b>(6,564)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	6,564	-	-	-	-
		6,564	-	-	-	-
<b>122 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

123	Grants in Aid - Area E & F	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	2,780	5,485	5,485	5,485	5,485
		2,780	5,485	5,485	5,485	5,485
<b>Expenses</b>						
	Administration	704	709	709	709	709
	Wages and Benefits	761	776	776	776	776
	Operating	4,000	4,000	4,000	4,000	4,000
		5,465	5,485	5,485	5,485	5,485
<b>Operating Surplus / (Deficit)</b>		(2,685)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	2,685	-	-	-	-
		2,685	-	-	-	-
<b>123 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
125	Grants in Aid - Community Schools	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	10,990	11,488	11,488	11,488	11,488
		10,990	11,488	11,488	11,488	11,488
<b>Expenses</b>						
	Administration	707	712	712	712	712
	Wages and Benefits	761	776	776	776	776
	Operating	10,000	10,000	10,000	10,000	10,000
		11,468	11,488	11,488	11,488	11,488
<b>Operating Surplus / (Deficit)</b>		(478)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	478	-	-	-	-
		478	-	-	-	-
<b>125 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
126	Greater Gibsons Community Participation	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	(4,809)	12,460	12,460	12,460	12,460
		(4,809)	12,460	12,460	12,460	12,460
<b>Expenses</b>						
	Administration	1,674	1,684	1,684	1,684	1,684
	Wages and Benefits	761	776	776	776	776
	Operating	10,000	10,000	10,000	10,000	10,000
		12,435	12,460	12,460	12,460	12,460
<b>Operating Surplus / (Deficit)</b>		(17,244)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	17,244	-	-	-	-
		17,244	-	-	-	-
<b>126 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

127	Grants in Aid - Area D	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	32,484	35,512	35,512	35,512	35,512
		32,484	35,512	35,512	35,512	35,512
<b>Expenses</b>						
	Administration	2,301	2,314	2,314	2,314	2,314
	Wages and Benefits	761	776	776	776	776
	Operating	35,119	32,422	32,422	32,422	32,422
		38,181	35,512	35,512	35,512	35,512
<b>Operating Surplus / (Deficit)</b>		(5,697)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	5,697	-	-	-	-
		5,697	-	-	-	-
<b>127 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
128	Grants In Aid - Area E	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	16,061	19,084	19,084	19,084	19,084
		16,061	19,084	19,084	19,084	19,084
<b>Expenses</b>						
	Administration	1,252	1,260	1,260	1,260	1,260
	Wages and Benefits	761	776	776	776	776
	Operating	18,754	17,048	17,048	17,048	17,048
		20,767	19,084	19,084	19,084	19,084
<b>Operating Surplus / (Deficit)</b>		(4,706)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	4,706	-	-	-	-
		4,706	-	-	-	-
<b>128 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
129	Grants In Aid - Area F	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	16,191	25,145	25,145	25,145	25,145
		16,191	25,145	25,145	25,145	25,145
<b>Expenses</b>						
	Administration	1,538	1,547	1,547	1,547	1,547
	Wages and Benefits	761	776	776	776	776
	Operating	22,822	22,822	22,822	22,822	22,822
		25,121	25,145	25,145	25,145	25,145
<b>Operating Surplus / (Deficit)</b>		(8,930)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	8,930	-	-	-	-
		8,930	-	-	-	-
<b>129 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

<b>130</b>	<b>Electoral Area Services - UBCM/AVICC</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>						
	Tax Requisitions	72,902	72,996	72,996	72,996	72,996
		72,902	72,996	72,996	72,996	72,996
<b>Expenses</b>						
	Administration	5,089	5,183	5,183	5,183	5,183
	Wages and Benefits	32,547	32,547	32,547	32,547	32,547
	Operating	35,266	35,266	35,266	35,266	35,266
		72,902	72,996	72,996	72,996	72,996
<b>Operating Surplus / (Deficit)</b>						
<b>Other</b>						
	Transfer (to)/from Reserves	-	-	-	-	-
		-	-	-	-	-
<b>130 Financial Plan Surplus / (Deficit)</b>						
<b>131 Electoral Area Services - Elections</b>						
<b>Revenues</b>						
	Tax Requisitions	53,038	14,000	14,000	14,000	53,818
	Other Revenue	18,000	-	-	-	18,000
		71,038	14,000	14,000	14,000	71,818
<b>Expenses</b>						
	Wages and Benefits	57,669	-	-	-	74,357
	Operating	34,043	-	-	-	34,043
		91,712	-	-	-	108,400
<b>Operating Surplus / (Deficit)</b>						
		(20,674)	14,000	14,000	14,000	(36,582)
<b>Other</b>						
	Transfer (to)/from Reserves	21,124	(14,000)	(14,000)	(14,000)	36,582
	Prior Year Surplus/(Deficit)	(450)	-	-	-	-
		20,674	(14,000)	(14,000)	(14,000)	36,582
<b>131 Financial Plan Surplus / (Deficit)</b>						
<b>135 Corporate Sustainability Services</b>						
<b>Revenues</b>						
	Other Revenue	-	-	-	-	-
		-	-	-	-	-
<b>Expenses</b>						
	Internal Recoveries	(20,894)	(21,106)	(21,106)	(21,106)	(21,106)
	Wages and Benefits	10,649	10,861	10,861	10,861	10,861
	Operating	70,245	10,245	10,245	10,245	10,245
	Amortization of Tangible Capital Assets	2,858	2,858	2,858	2,858	2,858
		62,858	2,858	2,858	2,858	2,858
<b>Operating Surplus / (Deficit)</b>						
		(62,858)	(2,858)	(2,858)	(2,858)	(2,858)
<b>Other</b>						
	Transfer (to)/from Reserves	17,500	-	-	-	-
	Transfer (to)/from Appropriated Surplus	42,500	-	-	-	-
	Unfunded Amortization	2,858	2,858	2,858	2,858	2,858
		62,858	2,858	2,858	2,858	2,858
<b>135 Financial Plan Surplus / (Deficit)</b>						
<b>-</b>						

<b>136</b>	<b>Regional Sustainability Services</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>						
	Tax Requisitions	21,112	21,266	21,266	21,266	21,266
		21,112	21,266	21,266	21,266	21,266
<b>Expenses</b>						
	Administration	8,612	8,766	8,766	8,766	8,766
	Wages and Benefits	-	-	-	-	-
	Operating	12,500	12,500	12,500	12,500	12,500
		21,112	21,266	21,266	21,266	21,266
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>Other</b>						
	Transfer (to)/from Reserves	-	-	-	-	-
		-	-	-	-	-
<b>136 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
<b>140</b>	<b>Member Municipality Debt</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>						
	Member Municipality Debt	1,913,035	1,945,202	1,873,600	1,825,829	1,784,223
		1,913,035	1,945,202	1,873,600	1,825,829	1,784,223
<b>Expenses</b>						
	Debt Charges Member Municipalities	1,913,035	1,945,202	1,873,600	1,825,829	1,784,223
	Debt Charges - Interest	-	-	-	-	-
		1,913,035	1,945,202	1,873,600	1,825,829	1,784,223
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>140 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
<b>151</b>	<b>Feasibility Studies - Area A</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>						
	Tax Requisitions	(2,153)	-	-	-	-
		(2,153)	-	-	-	-
<b>Expenses</b>						
	Operating	(1,066)	-	-	-	-
		(1,066)	-	-	-	-
<b>Operating Surplus / (Deficit)</b>		(1,087)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	1,087	-	-	-	-
		1,087	-	-	-	-
<b>151 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

200	Bylaw Enforcement	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	175,702	178,797	178,797	178,797	178,797
	User Fees & Service Charges	513	513	513	513	513
		176,215	179,310	179,310	179,310	179,310
<b>Expenses</b>						
	Administration	29,874	30,392	30,392	30,392	30,392
	Wages and Benefits	128,871	131,448	131,448	131,448	131,448
	Operating	17,470	17,470	17,470	17,470	17,470
	Amortization of Tangible Capital Assets	9,562	9,562	9,562	9,562	9,562
		185,777	188,872	188,872	188,872	188,872
<b>Operating Surplus / (Deficit)</b>		<b>(9,562)</b>	<b>(9,562)</b>	<b>(9,562)</b>	<b>(9,562)</b>	<b>(9,562)</b>
<b>Other</b>						
	Capital Expenditures	-	-	-	-	-
	Transfer (to)/from Reserves	-	-	-	-	-
	Unfunded Amortization	9,562	9,562	9,562	9,562	9,562
		9,562	9,562	9,562	9,562	9,562
<b>200 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
204	Halfmoon Bay Smoke Control	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	991	1,012	1,012	1,012	1,012
		991	1,012	1,012	1,012	1,012
<b>Expenses</b>						
	Administration	81	84	84	84	84
	Wages and Benefits	910	928	928	928	928
		991	1,012	1,012	1,012	1,012
<b>Operating Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>204 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
206	Roberts Creek Smoke Control	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	991	1,011	1,011	1,011	1,011
		991	1,011	1,011	1,011	1,011
<b>Expenses</b>						
	Administration	81	83	83	83	83
	Wages and Benefits	910	928	928	928	928
		991	1,011	1,011	1,011	1,011
<b>Operating Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>206 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>210 Gibsons &amp; District Fire Protection</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants in Lieu of Taxes	-	-	-	-	-
Tax Requisitions	984,329	969,569	969,568	969,569	971,155
User Fees & Service Charges	-	-	-	-	-
Other Revenue	-	-	-	-	-
	<u>984,329</u>	<u>969,569</u>	<u>969,568</u>	<u>969,569</u>	<u>971,155</u>
<b>Expenses</b>					
Administration	90,877	92,482	92,482	92,482	92,482
Wages and Benefits	373,737	380,567	380,567	380,567	380,567
Operating	315,308	300,308	300,308	300,308	300,308
Debt Charges - Interest	6,241	4,892	3,564	2,188	794
Amortization of Tangible Capital Assets	93,558	93,558	93,558	93,558	93,558
	<u>879,721</u>	<u>871,807</u>	<u>870,479</u>	<u>869,103</u>	<u>867,709</u>
<b>Operating Surplus / (Deficit)</b>	<b>104,608</b>	<b>97,762</b>	<b>99,089</b>	<b>100,466</b>	<b>103,446</b>
<b>Other</b>					
Capital Expenditures	(478,575)	-	-	-	-
Debt Principal Repayment	(73,767)	(66,320)	(67,647)	(69,024)	(72,004)
Transfer (to)/from Reserves	357,899	(125,000)	(125,000)	(125,000)	(125,000)
Prior Year Surplus/(Deficit)	(3,723)	-	-	-	-
Unfunded Amortization	93,558	93,558	93,558	93,558	93,558
	<u>(104,608)</u>	<u>(97,762)</u>	<u>(99,089)</u>	<u>(100,466)</u>	<u>(103,446)</u>
<b>210 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>212 Roberts Creek Fire Protection</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	428,570	428,385	428,385	428,385	428,385
User Fees & Service Charges	-	-	-	-	-
	<u>428,570</u>	<u>428,385</u>	<u>428,385</u>	<u>428,385</u>	<u>428,385</u>
<b>Expenses</b>					
Administration	48,622	49,415	49,415	49,415	49,415
Wages and Benefits	77,907	77,630	77,630	77,630	77,630
Operating	206,340	201,340	201,340	201,340	201,340
Amortization of Tangible Capital Assets	50,176	50,176	50,176	50,176	50,176
	<u>383,045</u>	<u>378,561</u>	<u>378,561</u>	<u>378,561</u>	<u>378,561</u>
<b>Operating Surplus / (Deficit)</b>	<b>45,525</b>	<b>49,824</b>	<b>49,824</b>	<b>49,824</b>	<b>49,824</b>
<b>Other</b>					
Capital Expenditures	(171,989)	-	-	-	-
Transfer (to)/from Reserves	76,288	(100,000)	(100,000)	(100,000)	(100,000)
Unfunded Amortization	50,176	50,176	50,176	50,176	50,176
	<u>(45,525)</u>	<u>(49,824)</u>	<u>(49,824)</u>	<u>(49,824)</u>	<u>(49,824)</u>
<b>212 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>216 Halfmoon Bay Fire Protection</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	404,367	406,458	406,458	406,458	406,458
User Fees & Service Charges	-	-	-	-	-
	404,367	406,458	406,458	406,458	406,458
<b>Expenses</b>					
Administration	43,770	44,336	44,336	44,336	44,336
Wages and Benefits	78,038	77,764	77,764	77,764	77,764
Operating	209,358	209,358	209,358	209,358	209,358
Amortization of Tangible Capital Assets	62,698	62,698	62,698	62,698	62,698
	393,864	394,156	394,156	394,156	394,156
<b>Operating Surplus / (Deficit)</b>	<b>10,503</b>	<b>12,302</b>	<b>12,302</b>	<b>12,302</b>	<b>12,302</b>
<b>Other</b>					
Capital Expenditures	(25,237)	-	-	-	-
Transfer (to)/from Reserves	(47,964)	(75,000)	(75,000)	(75,000)	(75,000)
Unfunded Amortization	62,698	62,698	62,698	62,698	62,698
	(10,503)	(12,302)	(12,302)	(12,302)	(12,302)
<b>216 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>218 Egmont Fire Protection</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	107,436	107,621	107,621	107,621	107,621
	107,436	107,621	107,621	107,621	107,621
<b>Expenses</b>					
Administration	12,685	12,850	12,850	12,850	12,850
Wages and Benefits	1,617	1,036	1,036	1,036	1,036
Operating	80,496	80,496	80,496	80,496	80,496
Debt Charges - Interest	4,880	4,880	4,880	4,880	4,880
Amortization of Tangible Capital Assets	25,523	25,523	25,523	25,523	25,523
	125,201	124,785	124,785	124,785	124,785
<b>Operating Surplus / (Deficit)</b>	<b>(17,765)</b>	<b>(17,164)</b>	<b>(17,164)</b>	<b>(17,164)</b>	<b>(17,164)</b>
<b>Other</b>					
Capital Expenditures	(14,194)	-	-	-	-
Debt Principal Repayment	(3,359)	(3,359)	(3,359)	(3,359)	(3,359)
Transfer (to)/from Reserves	9,795	(5,000)	(5,000)	(5,000)	(5,000)
Unfunded Amortization	25,523	25,523	25,523	25,523	25,523
	17,765	17,164	17,164	17,164	17,164
<b>218 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>220</b>	<b>Emergency Telephone - 911</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>						
	Tax Requisitions	397,375	372,761	372,761	372,761	372,761
		397,375	372,761	372,761	372,761	372,761
<b>Expenses</b>						
	Administration	33,158	33,396	33,396	33,396	33,396
	Wages and Benefits	14,535	7,491	7,491	7,491	7,491
	Operating	247,074	222,074	222,074	222,074	222,074
	Debt Charges - Interest	-	-	-	-	-
	Amortization of Tangible Capital Assets	73,901	73,901	73,901	73,901	73,901
		368,668	336,862	336,862	336,862	336,862
<b>Operating Surplus / (Deficit)</b>		<b>28,707</b>	<b>35,899</b>	<b>35,899</b>	<b>35,899</b>	<b>35,899</b>
<b>Other</b>						
	Capital Expenditures	(277,500)	-	-	-	-
	Debt Principal Repayment	-	-	-	-	-
	Transfer (to)/from Reserves	174,892	(109,800)	(109,800)	(109,800)	(109,800)
	Unfunded Amortization	73,901	73,901	73,901	73,901	73,901
		(28,707)	(35,899)	(35,899)	(35,899)	(35,899)
<b>220 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>222</b>	<b>Sunshine Coast Emergency Planning</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>						
	Tax Requisitions	237,420	240,006	240,006	240,006	240,006
	Government Transfers	47,887	-	-	-	-
		285,307	240,006	240,006	240,006	240,006
<b>Expenses</b>						
	Administration	58,029	58,647	58,647	58,647	58,647
	Wages and Benefits	98,406	100,374	100,374	100,374	100,374
	Operating	128,872	80,985	80,985	80,985	80,985
	Amortization of Tangible Capital Assets	20,448	20,448	20,448	20,448	20,448
		305,755	260,454	260,454	260,454	260,454
<b>Operating Surplus / (Deficit)</b>		<b>(20,448)</b>	<b>(20,448)</b>	<b>(20,448)</b>	<b>(20,448)</b>	<b>(20,448)</b>
<b>Other</b>						
	Transfer (to)/from Reserves	-	-	-	-	-
	Unfunded Amortization	20,448	20,448	20,448	20,448	20,448
		20,448	20,448	20,448	20,448	20,448
<b>222 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

290	Animal Control	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	49,896	51,026	51,026	51,026	51,026
	User Fees & Service Charges	32,488	32,488	32,488	32,488	32,488
		82,384	83,514	83,514	83,514	83,514
<b>Expenses</b>						
	Administration	20,901	21,220	21,220	21,220	21,220
	Wages and Benefits	40,535	41,346	41,346	41,346	41,346
	Operating	20,948	20,948	20,948	20,948	20,948
	Amortization of Tangible Capital Assets	8,135	8,135	8,135	8,135	8,135
		90,519	91,649	91,649	91,649	91,649
<b>Operating Surplus / (Deficit)</b>		<b>(8,135)</b>	<b>(8,135)</b>	<b>(8,135)</b>	<b>(8,135)</b>	<b>(8,135)</b>
<b>Other</b>						
	Transfer (to)/from Reserves	-	-	-	-	-
	Unfunded Amortization	8,135	8,135	8,135	8,135	8,135
		8,135	8,135	8,135	8,135	8,135
<b>290 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
291	Keats Island Dog Control	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	231	2,558	2,558	2,558	2,558
	User Fees & Service Charges	350	350	350	350	350
		581	2,908	2,908	2,908	2,908
<b>Expenses</b>						
	Administration	253	256	256	256	256
	Wages and Benefits	1,325	1,352	1,352	1,352	1,352
	Operating	1,300	1,300	1,300	1,300	1,300
		2,878	2,908	2,908	2,908	2,908
<b>Operating Surplus / (Deficit)</b>		<b>(2,297)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>						
	Prior Year Surplus/(Deficit)	2,297	-	-	-	-
		2,297	-	-	-	-
<b>291 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>310 Public Transit</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	2,622,424	2,637,463	2,637,463	2,637,463	2,637,463
Government Transfers	1,772,392	1,772,392	1,772,392	1,772,392	1,772,392
User Fees & Service Charges	745,447	745,447	745,447	745,447	745,447
Other Revenue	8,901	8,901	8,901	8,901	8,901
	5,149,164	5,164,203	5,164,203	5,164,203	5,164,203
<b>Expenses</b>					
Administration	426,713	434,745	434,745	434,745	434,745
Wages and Benefits	2,353,793	2,400,869	2,400,869	2,400,869	2,400,869
Operating	2,328,589	2,328,589	2,328,589	2,328,589	2,328,589
Amortization of Tangible Capital Assets	46,297	46,297	46,297	46,297	46,297
	5,155,392	5,210,500	5,210,500	5,210,500	5,210,500
<b>Operating Surplus / (Deficit)</b>	<b>(6,228)</b>	<b>(46,297)</b>	<b>(46,297)</b>	<b>(46,297)</b>	<b>(46,297)</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(40,069)	-	-	-	-
Unfunded Amortization	46,297	46,297	46,297	46,297	46,297
	6,228	46,297	46,297	46,297	46,297
<b>310 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>312 Fleet Maintenance</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Other Revenue	7,000	7,000	7,000	7,000	7,000
	7,000	7,000	7,000	7,000	7,000
<b>Expenses</b>					
Administration	31,426	32,308	32,308	32,308	32,308
Internal Recoveries	(1,443,805)	(1,443,805)	(1,443,805)	(1,443,805)	(1,443,805)
Wages and Benefits	485,906	495,624	495,624	495,624	495,624
Operating	881,648	881,648	881,648	881,648	881,648
Debt Charges - Interest	19,862	19,862	19,862	19,862	19,862
Amortization of Tangible Capital Assets	39,330	39,330	39,330	39,330	39,330
	14,367	24,967	24,967	24,967	24,967
<b>Operating Surplus / (Deficit)</b>	<b>(7,367)</b>	<b>(17,967)</b>	<b>(17,967)</b>	<b>(17,967)</b>	<b>(17,967)</b>
<b>Other</b>					
Capital Expenditures	(20,000)	-	-	-	-
Debt Principal Repayment	(13,668)	(13,668)	(13,668)	(13,668)	(13,668)
Transfer (to)/from Reserves	13,749	(7,695)	(7,695)	(7,695)	(7,695)
Prior Year Surplus/(Deficit)	(12,044)	-	-	-	-
Unfunded Amortization	39,330	39,330	39,330	39,330	39,330
	7,367	17,967	17,967	17,967	17,967
<b>312 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>313 Building Maintenance Services</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Expenses</b>					
Internal Recoveries	(409,891)	(381,164)	(381,165)	(381,165)	(381,363)
Wages and Benefits	329,971	336,571	336,571	336,571	336,571
Operating	35,700	35,700	35,700	35,700	35,700
Debt Charges - Interest	775	611	446	274	100
	(43,445)	(8,282)	(8,448)	(8,620)	(8,992)
<b>Operating Surplus / (Deficit)</b>	<b>43,445</b>	<b>8,282</b>	<b>8,448</b>	<b>8,620</b>	<b>8,992</b>
<b>Other</b>					
Debt Principal Repayment	(8,118)	(8,282)	(8,448)	(8,620)	(8,992)
Prior Year Surplus/(Deficit)	(35,327)	-	-	-	-
	(43,445)	(8,282)	(8,448)	(8,620)	(8,992)
<b>313 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>320 Regional Street Lighting</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	36,618	35,339	35,339	35,339	35,339
	36,618	35,339	35,339	35,339	35,339
<b>Expenses</b>					
Administration	2,106	2,119	2,119	2,119	2,119
Wages and Benefits	1,054	1,075	1,075	1,075	1,075
Operating	32,145	32,145	32,145	32,145	32,145
	35,305	35,339	35,339	35,339	35,339
<b>Operating Surplus / (Deficit)</b>	<b>1,313</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(1,313)	-	-	-	-
	(1,313)	-	-	-	-
<b>320 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>322 Langdale Street Lighting</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	2,296	2,551	2,551	2,551	2,551
	2,296	2,551	2,551	2,551	2,551
<b>Expenses</b>					
Administration	149	150	150	150	150
Operating	2,401	2,401	2,401	2,401	2,401
	2,550	2,551	2,551	2,551	2,551
<b>Operating Surplus / (Deficit)</b>	<b>(254)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	254	-	-	-	-
	254	-	-	-	-
<b>322 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>324 Granthams Street Lighting</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	2,682	2,551	2,551	2,551	2,551
	2,682	2,551	2,551	2,551	2,551
<b>Expenses</b>					
Administration	149	150	150	150	150
Operating	2,401	2,401	2,401	2,401	2,401
	2,550	2,551	2,551	2,551	2,551
<b>Operating Surplus / (Deficit)</b>	<b>132</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(132)	-	-	-	-
	(132)	-	-	-	-
<b>324 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>326 Veterans Street Lighting</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	460	511	511	511	511
	460	511	511	511	511
<b>Expenses</b>					
Administration	30	30	30	30	30
Operating	481	481	481	481	481
	511	511	511	511	511
<b>Operating Surplus / (Deficit)</b>	<b>(51)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	51	-	-	-	-
	51	-	-	-	-
<b>326 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>328 Spruce Street Lighting</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	249	256	256	256	256
	249	256	256	256	256
<b>Expenses</b>					
Administration	15	15	15	15	15
Operating	241	241	241	241	241
	256	256	256	256	256
<b>Operating Surplus / (Deficit)</b>	<b>(7)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	7	-	-	-	-
	7	-	-	-	-
<b>328 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>330 Woodcreek Street Lighting</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	2,122	2,066	2,066	2,066	2,066
	2,122	2,066	2,066	2,066	2,066
<b>Expenses</b>					
Administration	121	122	122	122	122
Operating	1,944	1,944	1,944	1,944	1,944
	2,065	2,066	2,066	2,066	2,066
<b>Operating Surplus / (Deficit)</b>	<b>57</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(57)	-	-	-	-
	(57)	-	-	-	-
<b>330 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>332 Fircrest Street Lighting</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	498	511	511	511	511
	498	511	511	511	511
<b>Expenses</b>					
Administration	30	30	30	30	30
Operating	481	481	481	481	481
	511	511	511	511	511
<b>Operating Surplus / (Deficit)</b>	<b>(13)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	13	-	-	-	-
	13	-	-	-	-
<b>332 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>334 Hydaway Street Lighting</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	248	256	256	256	256
	248	256	256	256	256
<b>Expenses</b>					
Administration	15	15	15	15	15
Operating	241	241	241	241	241
	256	256	256	256	256
<b>Operating Surplus / (Deficit)</b>	<b>(8)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	8	-	-	-	-
	8	-	-	-	-
<b>334 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>336 Sunnyside Street Lighting</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	995	1,019	1,019	1,019	1,019
	995	1,019	1,019	1,019	1,019
<b>Expenses</b>					
Administration	60	60	60	60	60
Operating	959	959	959	959	959
	1,019	1,019	1,019	1,019	1,019
<b>Operating Surplus / (Deficit)</b>	<b>(24)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	24	-	-	-	-
	24	-	-	-	-
<b>336 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>340 Burns Road Street Lighting</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	249	256	256	256	256
	249	256	256	256	256
<b>Expenses</b>					
Administration	15	15	15	15	15
Operating	241	241	241	241	241
	256	256	256	256	256
<b>Operating Surplus / (Deficit)</b>	<b>(7)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	7	-	-	-	-
	7	-	-	-	-
<b>340 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>342 Stewart Road Street Lighting</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	498	511	511	511	511
	498	511	511	511	511
<b>Expenses</b>					
Administration	30	30	30	30	30
Operating	481	481	481	481	481
	511	511	511	511	511
<b>Operating Surplus / (Deficit)</b>	<b>(13)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	13	-	-	-	-
	13	-	-	-	-
<b>342 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>345 Ports Services</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	296,132	267,021	267,021	267,021	267,021
Government Transfers	92,922	-	-	-	-
Other Revenue	2,665	2,665	2,665	2,665	2,665
	391,719	269,686	269,686	269,686	269,686
<b>Expenses</b>					
Administration	15,470	15,665	15,665	15,665	15,665
Wages and Benefits	28,399	28,968	28,968	28,968	28,968
Operating	224,928	74,928	74,928	74,928	74,928
Debt Charges - Interest	-	10,125	10,125	10,125	10,125
Amortization of Tangible Capital Assets	50,427	50,427	50,427	50,427	50,427
	319,224	180,113	180,113	180,113	180,113
<b>Operating Surplus / (Deficit)</b>	<b>72,495</b>	<b>89,573</b>	<b>89,573</b>	<b>89,573</b>	<b>89,573</b>
<b>Other</b>					
Capital Expenditures	(840,185)	-	-	-	-
Proceeds from Long Term Debt	450,000	-	-	-	-
Debt Principal Repayment	-	(90,000)	(90,000)	(90,000)	(90,000)
Transfer (to)/from Reserves	267,263	(50,000)	(50,000)	(50,000)	(50,000)
Unfunded Amortization	50,427	50,427	50,427	50,427	50,427
	(72,495)	(89,573)	(89,573)	(89,573)	(89,573)
<b>345 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>346 Langdale Dock</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	33,838	33,756	33,756	33,756	33,756
	33,838	33,756	33,756	33,756	33,756
<b>Expenses</b>					
Administration	2,311	2,327	2,327	2,327	2,327
Operating	31,429	31,429	31,429	31,429	31,429
	33,740	33,756	33,756	33,756	33,756
<b>Operating Surplus / (Deficit)</b>	<b>98</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(98)	-	-	-	-
	(98)	-	-	-	-
<b>346 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>350 Regional Solid Waste</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	1,772,895	1,900,116	2,025,116	2,150,116	2,150,116
User Fees & Service Charges	2,432,601	2,439,431	2,446,394	2,453,502	2,460,756
Investment Income	-	-	-	-	-
Other Revenue	152,700	152,700	152,700	152,700	152,700
	<u>4,358,196</u>	<u>4,492,247</u>	<u>4,624,210</u>	<u>4,756,318</u>	<u>4,763,572</u>
<b>Expenses</b>					
Administration	453,447	457,457	457,457	457,457	457,457
Wages and Benefits	996,315	1,016,242	1,016,242	1,016,242	1,016,242
Operating	2,527,257	2,502,887	2,509,850	2,516,958	2,524,212
Amortization of Tangible Capital Assets	29,627	29,627	29,627	29,627	29,627
	<u>4,006,646</u>	<u>4,006,213</u>	<u>4,013,176</u>	<u>4,020,284</u>	<u>4,027,538</u>
<b>Operating Surplus / (Deficit)</b>	<b>351,550</b>	<b>486,034</b>	<b>611,034</b>	<b>736,034</b>	<b>736,034</b>
<b>Other</b>					
Capital Expenditures	(117,000)	-	-	-	-
Transfer (to)/from Reserves	(172,625)	(488,819)	(613,819)	(738,819)	(738,819)
Transfer (to)/from Other Funds	(26,842)	(26,842)	(26,842)	(26,842)	(26,842)
Prior Year Surplus/(Deficit)	(64,710)	-	-	-	-
Unfunded Amortization	29,627	29,627	29,627	29,627	29,627
	<u>(351,550)</u>	<u>(486,034)</u>	<u>(611,034)</u>	<u>(736,034)</u>	<u>(736,034)</u>
<b>350 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>355 Refuse Collection</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
User Fees & Service Charges	833,390	833,390	833,390	833,390	833,390
Other Revenue	14,000	14,000	14,000	14,000	14,000
	<u>847,390</u>	<u>847,390</u>	<u>847,390</u>	<u>847,390</u>	<u>847,390</u>
<b>Expenses</b>					
Administration	83,938	84,367	84,367	84,367	84,367
Wages and Benefits	36,008	36,729	36,729	36,729	36,729
Operating	727,433	727,433	727,433	727,433	727,433
	<u>847,379</u>	<u>848,529</u>	<u>848,529</u>	<u>848,529</u>	<u>848,529</u>
<b>Operating Surplus / (Deficit)</b>	<b>11</b>	<b>(1,139)</b>	<b>(1,139)</b>	<b>(1,139)</b>	<b>(1,139)</b>
<b>Other</b>					
Transfer (to)/from Reserves	(11)	1,139	1,139	1,139	1,139
	<u>(11)</u>	<u>1,139</u>	<u>1,139</u>	<u>1,139</u>	<u>1,139</u>
<b>355 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>365 North Pender Harbour Water Service</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	251,481	251,481	251,481	251,481	251,481
Government Transfers	1,321,596	-	-	-	-
User Fees & Service Charges	158,559	158,559	158,559	158,559	158,559
	1,731,636	410,040	410,040	410,040	410,040
<b>Expenses</b>					
Administration	48,744	49,551	49,551	49,551	49,551
Wages and Benefits	149,353	152,340	152,340	152,340	152,340
Operating	117,134	117,134	117,134	117,134	117,134
Debt Charges - Interest	10,650	10,050	9,450	8,850	8,250
Amortization of Tangible Capital Assets	132,143	132,143	132,143	132,143	132,143
	458,024	461,218	460,618	460,018	459,418
<b>Operating Surplus / (Deficit)</b>	<b>1,273,612</b>	<b>(51,178)</b>	<b>(50,578)</b>	<b>(49,978)</b>	<b>(49,378)</b>
<b>Other</b>					
Capital Expenditures	(1,592,287)	-	-	-	-
Debt Principal Repayment	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Reserves	206,532	(60,965)	(61,565)	(62,165)	(62,765)
Unfunded Amortization	132,143	132,143	132,143	132,143	132,143
	(1,273,612)	51,178	50,578	49,978	49,378
<b>365 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>366 South Pender Harbour Water Service</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	352,544	352,544	352,544	352,544	352,544
Government Transfers	1,311,340	-	-	-	-
User Fees & Service Charges	440,320	440,320	440,320	440,320	440,320
	2,104,204	792,864	792,864	792,864	792,864
<b>Expenses</b>					
Administration	85,863	87,302	87,302	87,302	87,302
Wages and Benefits	269,784	275,180	275,180	275,180	275,180
Operating	217,994	217,994	217,994	217,994	217,994
Debt Charges - Interest	55,042	54,512	53,496	52,476	51,454
Amortization of Tangible Capital Assets	308,003	308,003	308,003	308,003	308,003
	936,686	942,991	941,975	940,955	939,933
<b>Operating Surplus / (Deficit)</b>	<b>1,167,518</b>	<b>(150,127)</b>	<b>(149,111)</b>	<b>(148,091)</b>	<b>(147,069)</b>
<b>Other</b>					
Capital Expenditures	(1,607,049)	-	-	-	-
Proceeds from Long Term Debt	30,000	-	-	-	-
Debt Principal Repayment	(74,992)	(79,355)	(79,471)	(79,591)	(79,713)
Transfer (to)/from Reserves	176,520	(78,521)	(79,421)	(80,321)	(81,221)
Unfunded Amortization	308,003	308,003	308,003	308,003	308,003
	(1,167,518)	150,127	149,111	148,091	147,069
<b>366 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>370 Regional Water Services</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	2,886,551	2,886,551	2,886,551	2,886,551	2,886,551
Government Transfers	342,350	-	-	-	-
User Fees & Service Charges	3,617,474	3,617,474	3,617,474	3,617,474	3,617,474
Contributed Assets	200,000	-	-	-	-
Other Revenue	67,600	67,600	67,600	67,600	67,600
	<b>7,113,975</b>	<b>6,571,625</b>	<b>6,571,625</b>	<b>6,571,625</b>	<b>6,571,625</b>
<b>Expenses</b>					
Administration	707,900	719,844	719,844	719,844	719,844
Wages and Benefits	2,433,474	2,482,144	2,482,144	2,482,144	2,482,144
Operating	1,365,325	1,277,238	1,277,238	1,277,238	1,277,238
Debt Charges - Interest	59,517	211,710	210,665	209,580	208,598
Amortization of Tangible Capital Assets	1,377,228	1,377,228	1,377,228	1,377,228	1,377,228
	<b>5,943,444</b>	<b>6,068,164</b>	<b>6,067,119</b>	<b>6,066,034</b>	<b>6,065,052</b>
<b>Operating Surplus / (Deficit)</b>	<b>1,170,531</b>	<b>503,461</b>	<b>504,506</b>	<b>505,591</b>	<b>506,573</b>
<b>Other</b>					
Capital Expenditures	(14,228,013)	(865,599)	(865,599)	(865,599)	(865,599)
Proceeds from Long Term Debt	10,582,884	-	-	-	-
Debt Principal Repayment	(140,362)	(274,815)	(275,860)	(277,811)	(263,586)
Transfer (to)/from Reserves	1,237,732	(740,275)	(740,275)	(739,409)	(754,616)
Unfunded Amortization	1,377,228	1,377,228	1,377,228	1,377,228	1,377,228
	<b>(1,170,531)</b>	<b>(503,461)</b>	<b>(504,506)</b>	<b>(505,591)</b>	<b>(506,573)</b>
<b>370 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>381 Greaves Rd Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	600	600	600	600	600
User Fees & Service Charges	1,020	1,020	1,020	1,020	1,020
	<b>1,620</b>	<b>1,620</b>	<b>1,620</b>	<b>1,620</b>	<b>1,620</b>
<b>Expenses</b>					
Administration	113	115	115	115	115
Wages and Benefits	879	896	896	896	896
Operating	407	407	407	407	407
	<b>1,399</b>	<b>1,418</b>	<b>1,418</b>	<b>1,418</b>	<b>1,418</b>
<b>Operating Surplus / (Deficit)</b>	<b>221</b>	<b>202</b>	<b>202</b>	<b>202</b>	<b>202</b>
<b>Other</b>					
Transfer (to)/from Reserves	2,807	(202)	(202)	(202)	(202)
Prior Year Surplus/(Deficit)	(3,028)	-	-	-	-
	<b>(221)</b>	<b>(202)</b>	<b>(202)</b>	<b>(202)</b>	<b>(202)</b>
<b>381 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>382 Woodcreek Park Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	7,300	7,300	7,300	7,300	7,300
User Fees & Service Charges	29,200	29,200	29,200	29,200	29,200
	<b>36,500</b>	<b>36,500</b>	<b>36,500</b>	<b>36,500</b>	<b>36,500</b>
<b>Expenses</b>					
Administration	3,000	3,039	3,039	3,039	3,039
Wages and Benefits	11,579	11,810	11,810	11,810	11,810
Operating	15,832	15,832	15,832	15,832	15,832
Amortization of Tangible Capital Assets	3,804	3,804	3,804	3,804	3,804
	<b>34,215</b>	<b>34,485</b>	<b>34,485</b>	<b>34,485</b>	<b>34,485</b>
<b>Operating Surplus / (Deficit)</b>	<b>2,285</b>	<b>2,015</b>	<b>2,015</b>	<b>2,015</b>	<b>2,015</b>
<b>Other</b>					
Transfer (to)/from Reserves	(6,089)	(5,819)	(5,819)	(5,819)	(5,819)
Unfunded Amortization	3,804	3,804	3,804	3,804	3,804
	<b>(2,285)</b>	<b>(2,015)</b>	<b>(2,015)</b>	<b>(2,015)</b>	<b>(2,015)</b>
<b>382 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>383 Sunnyside Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	550	550	550	550	550
User Fees & Service Charges	800	800	800	800	800
	<b>1,350</b>	<b>1,350</b>	<b>1,350</b>	<b>1,350</b>	<b>1,350</b>
<b>Expenses</b>					
Administration	97	99	99	99	99
Wages and Benefits	976	995	995	995	995
Operating	133	133	133	133	133
	<b>1,206</b>	<b>1,227</b>	<b>1,227</b>	<b>1,227</b>	<b>1,227</b>
<b>Operating Surplus / (Deficit)</b>	<b>144</b>	<b>123</b>	<b>123</b>	<b>123</b>	<b>123</b>
<b>Other</b>					
Transfer (to)/from Reserves	(144)	(123)	(123)	(123)	(123)
	<b>(144)</b>	<b>(123)</b>	<b>(123)</b>	<b>(123)</b>	<b>(123)</b>
<b>383 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>384 Jolly Roger Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	620	620	620	620	620
User Fees & Service Charges	10,230	10,230	10,230	10,230	10,230
	10,850	10,850	10,850	10,850	10,850
<b>Expenses</b>					
Administration	1,046	1,061	1,061	1,061	1,061
Wages and Benefits	4,971	5,070	5,070	5,070	5,070
Operating	5,298	5,298	5,298	5,298	5,298
Amortization of Tangible Capital Assets	1,289	1,289	1,289	1,289	1,289
	12,604	12,718	12,718	12,718	12,718
<b>Operating Surplus / (Deficit)</b>	<b>(1,754)</b>	<b>(1,868)</b>	<b>(1,868)</b>	<b>(1,868)</b>	<b>(1,868)</b>
<b>Other</b>					
Transfer (to)/from Reserves	12,135	579	579	579	579
Prior Year Surplus/(Deficit)	(11,670)	-	-	-	-
Unfunded Amortization	1,289	1,289	1,289	1,289	1,289
	1,754	1,868	1,868	1,868	1,868

<b>384 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
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<b>385 Secret Cove Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	3,000	3,000	3,000	3,000	3,000
User Fees & Service Charges	11,970	11,970	11,970	11,970	11,970
	14,970	14,970	14,970	14,970	14,970
<b>Expenses</b>					
Administration	1,251	1,268	1,268	1,268	1,268
Wages and Benefits	5,560	5,671	5,671	5,671	5,671
Operating	6,791	6,791	6,791	6,791	6,791
Amortization of Tangible Capital Assets	1,377	1,377	1,377	1,377	1,377
	14,979	15,107	15,107	15,107	15,107
<b>Operating Surplus / (Deficit)</b>	<b>(9)</b>	<b>(137)</b>	<b>(137)</b>	<b>(137)</b>	<b>(137)</b>
<b>Other</b>					
Transfer (to)/from Reserves	7,171	(1,240)	(1,240)	(1,240)	(1,240)
Prior Year Surplus/(Deficit)	(8,539)	-	-	-	-
Unfunded Amortization	1,377	1,377	1,377	1,377	1,377
	9	137	137	137	137

<b>385 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
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<b>386 Lee Bay Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	17,900	17,900	17,900	17,900	17,900
User Fees & Service Charges	34,980	34,980	34,980	34,980	34,980
	52,880	52,880	52,880	52,880	52,880
<b>Expenses</b>					
Administration	3,736	3,787	3,787	3,787	3,787
Wages and Benefits	16,972	17,311	17,311	17,311	17,311
Operating	21,201	21,201	21,201	21,201	21,201
Amortization of Tangible Capital Assets	834	834	834	834	834
	42,743	43,133	43,133	43,133	43,133
<b>Operating Surplus / (Deficit)</b>	<b>10,137</b>	<b>9,747</b>	<b>9,747</b>	<b>9,747</b>	<b>9,747</b>
<b>Other</b>					
Transfer (to)/from Reserves	(10,971)	(10,581)	(10,581)	(10,581)	(10,581)
Unfunded Amortization	834	834	834	834	834
	(10,137)	(9,747)	(9,747)	(9,747)	(9,747)
<b>386 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>387 Square Bay Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	-	-	-	-	-
Frontage & Parcel Taxes	9,300	28,121	28,121	28,121	28,121
Government Transfers	632,592	-	-	-	-
User Fees & Service Charges	26,730	26,730	26,730	26,730	26,730
	668,622	54,851	54,851	54,851	54,851
<b>Expenses</b>					
Administration	3,121	3,171	3,171	3,171	3,171
Wages and Benefits	16,535	16,865	16,865	16,865	16,865
Operating	13,374	13,374	13,374	13,374	13,374
Debt Charges - Interest	-	8,400	8,400	8,400	8,400
Amortization of Tangible Capital Assets	8,936	8,936	8,936	8,936	8,936
	41,966	50,746	50,746	50,746	50,746
<b>Operating Surplus / (Deficit)</b>	<b>626,656</b>	<b>4,105</b>	<b>4,105</b>	<b>4,105</b>	<b>4,105</b>
<b>Other</b>					
Capital Expenditures	(896,849)	-	-	-	-
Proceeds from Long Term Debt	264,257	-	-	-	-
Debt Principal Repayment	-	(10,421)	(10,421)	(10,421)	(10,421)
Transfer (to)/from Reserves	(2,819)	(2,620)	(2,620)	(2,620)	(2,620)
Prior Year Surplus/(Deficit)	(181)	-	-	-	-
Unfunded Amortization	8,936	8,936	8,936	8,936	8,936
	(626,656)	(4,105)	(4,105)	(4,105)	(4,105)
<b>387 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>388 Langdale Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	4,000	4,000	4,000	4,000	4,000
User Fees & Service Charges	18,000	18,000	18,000	18,000	18,000
	22,000	22,000	22,000	22,000	22,000
<b>Expenses</b>					
Administration	2,115	2,150	2,150	2,150	2,150
Wages and Benefits	11,600	11,832	11,832	11,832	11,832
Operating	8,457	8,457	8,457	8,457	8,457
Amortization of Tangible Capital Assets	2,699	2,699	2,699	2,699	2,699
	24,871	25,138	25,138	25,138	25,138
<b>Operating Surplus / (Deficit)</b>	<b>(2,871)</b>	<b>(3,138)</b>	<b>(3,138)</b>	<b>(3,138)</b>	<b>(3,138)</b>
<b>Other</b>					
Transfer (to)/from Reserves	17,678	439	439	439	439
Prior Year Surplus/(Deficit)	(17,506)	-	-	-	-
Unfunded Amortization	2,699	2,699	2,699	2,699	2,699
	2,871	3,138	3,138	3,138	3,138

<b>388 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
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<b>389 Canoe Rd Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	1,500	4,337	4,337	4,337	4,337
Government Transfers	54,963	-	-	-	-
User Fees & Service Charges	700	700	700	700	700
	57,163	5,037	5,037	5,037	5,037
<b>Expenses</b>					
Administration	75	77	77	77	77
Wages and Benefits	617	629	629	629	629
Operating	257	257	257	257	257
Debt Charges - Interest	-	287	287	287	287
	949	1,250	1,250	1,250	1,250
<b>Operating Surplus / (Deficit)</b>	<b>56,214</b>	<b>3,787</b>	<b>3,787</b>	<b>3,787</b>	<b>3,787</b>
<b>Other</b>					
Capital Expenditures	(65,959)	-	-	-	-
Proceeds from Long Term Debt	10,996	-	-	-	-
Debt Principal Repayment	-	(2,550)	(2,550)	(2,550)	(2,550)
Transfer (to)/from Reserves	1,463	(1,237)	(1,237)	(1,237)	(1,237)
Prior Year Surplus/(Deficit)	(2,714)	-	-	-	-
	(56,214)	(3,787)	(3,787)	(3,787)	(3,787)

<b>389 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
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<b>390 Merrill Crescent Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	3,640	6,099	6,099	6,099	6,099
Government Transfers	47,866	-	-	-	-
User Fees & Service Charges	5,995	5,995	5,995	5,995	5,995
	57,501	12,094	12,094	12,094	12,094
<b>Expenses</b>					
Administration	743	753	753	753	753
Wages and Benefits	3,268	3,333	3,333	3,333	3,333
Operating	4,004	4,004	4,004	4,004	4,004
Debt Charges - Interest	-	249	249	249	249
Amortization of Tangible Capital Assets	557	557	557	557	557
	8,572	8,896	8,896	8,896	8,896
<b>Operating Surplus / (Deficit)</b>	<b>48,929</b>	<b>3,198</b>	<b>3,198</b>	<b>3,198</b>	<b>3,198</b>
<b>Other</b>					
Capital Expenditures	(57,408)	-	-	-	-
Proceeds from Long Term Debt	9,542	-	-	-	-
Debt Principal Repayment	-	(2,210)	(2,210)	(2,210)	(2,210)
Transfer (to)/from Reserves	(1,620)	(1,545)	(1,545)	(1,545)	(1,545)
Unfunded Amortization	557	557	557	557	557
	(48,929)	(3,198)	(3,198)	(3,198)	(3,198)
<b>390 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>391 Curran Rd Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	10,500	10,500	10,500	10,500	10,500
User Fees & Service Charges	17,480	17,480	17,480	17,480	17,480
	27,980	27,980	27,980	27,980	27,980
<b>Expenses</b>					
Administration	1,982	2,006	2,006	2,006	2,006
Wages and Benefits	6,142	6,265	6,265	6,265	6,265
Operating	10,904	10,904	10,904	10,904	10,904
Amortization of Tangible Capital Assets	3,324	3,324	3,324	3,324	3,324
	22,352	22,499	22,499	22,499	22,499
<b>Operating Surplus / (Deficit)</b>	<b>5,628</b>	<b>5,481</b>	<b>5,481</b>	<b>5,481</b>	<b>5,481</b>
<b>Other</b>					
Transfer (to)/from Reserves	(8,952)	(8,805)	(8,805)	(8,805)	(8,805)
Unfunded Amortization	3,324	3,324	3,324	3,324	3,324
	(5,628)	(5,481)	(5,481)	(5,481)	(5,481)
<b>391 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>392 Roberts Creek Co-Housing Treatment Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	6,200	6,200	6,200	6,200	6,200
User Fees & Service Charges	13,950	13,950	13,950	13,950	13,950
	20,150	20,150	20,150	20,150	20,150
<b>Expenses</b>					
Administration	1,986	2,017	2,017	2,017	2,017
Wages and Benefits	8,768	8,944	8,944	8,944	8,944
Operating	7,520	7,520	7,520	7,520	7,520
Amortization of Tangible Capital Assets	4,766	4,766	4,766	4,766	4,766
	23,040	23,247	23,247	23,247	23,247
<b>Operating Surplus / (Deficit)</b>	<b>(2,890)</b>	<b>(3,097)</b>	<b>(3,097)</b>	<b>(3,097)</b>	<b>(3,097)</b>
<b>Other</b>					
Transfer (to)/from Reserves	(1,876)	(1,669)	(1,669)	(1,669)	(1,669)
Unfunded Amortization	4,766	4,766	4,766	4,766	4,766
	2,890	3,097	3,097	3,097	3,097
<b>392 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>393 Lillies Lake Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	5,800	5,800	5,800	5,800	5,800
User Fees & Service Charges	9,450	9,450	9,450	9,450	9,450
	15,250	15,250	15,250	15,250	15,250
<b>Expenses</b>					
Administration	1,873	1,897	1,897	1,897	1,897
Wages and Benefits	5,308	5,414	5,414	5,414	5,414
Operating	9,041	9,041	9,041	9,041	9,041
Amortization of Tangible Capital Assets	4,860	4,860	4,860	4,860	4,860
	21,082	21,212	21,212	21,212	21,212
<b>Operating Surplus / (Deficit)</b>	<b>(5,832)</b>	<b>(5,962)</b>	<b>(5,962)</b>	<b>(5,962)</b>	<b>(5,962)</b>
<b>Other</b>					
Transfer (to)/from Reserves	972	1,102	1,102	1,102	1,102
Unfunded Amortization	4,860	4,860	4,860	4,860	4,860
	5,832	5,962	5,962	5,962	5,962
<b>393 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>394 Painted Boat Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
User Fees & Service Charges	16,490	16,490	16,490	16,490	16,490
	<u>16,490</u>	<u>16,490</u>	<u>16,490</u>	<u>16,490</u>	<u>16,490</u>
<b>Expenses</b>					
Administration	1,919	1,947	1,947	1,947	1,947
Wages and Benefits	6,105	6,227	6,227	6,227	6,227
Operating	6,398	6,398	6,398	6,398	6,398
Amortization of Tangible Capital Assets	7,220	7,220	7,220	7,220	7,220
	<u>21,642</u>	<u>21,792</u>	<u>21,792</u>	<u>21,792</u>	<u>21,792</u>
<b>Operating Surplus / (Deficit)</b>	<b>(5,152)</b>	<b>(5,302)</b>	<b>(5,302)</b>	<b>(5,302)</b>	<b>(5,302)</b>
<b>Other</b>					
Transfer (to)/from Reserves	(2,068)	(1,918)	(1,918)	(1,918)	(1,918)
Unfunded Amortization	7,220	7,220	7,220	7,220	7,220
	<u>5,152</u>	<u>5,302</u>	<u>5,302</u>	<u>5,302</u>	<u>5,302</u>
<b>394 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>395 Sakinaw Ridge Waste Water Plant</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	11,890	11,890	11,890	11,890	11,890
User Fees & Service Charges	4,600	4,600	4,600	4,600	4,600
	<u>16,490</u>	<u>16,490</u>	<u>16,490</u>	<u>16,490</u>	<u>16,490</u>
<b>Expenses</b>					
Administration	1,725	3,688	3,688	3,688	3,688
Wages and Benefits	4,620	4,620	4,620	4,620	4,620
Operating	10,145	8,182	8,182	8,182	8,182
	<u>16,490</u>	<u>16,490</u>	<u>16,490</u>	<u>16,490</u>	<u>16,490</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>395 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>400 Cemetery</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	110,395	107,482	107,482	107,482	107,482
User Fees & Service Charges	61,134	56,134	56,134	56,134	56,134
	<u>171,529</u>	<u>163,616</u>	<u>163,616</u>	<u>163,616</u>	<u>163,616</u>
<b>Expenses</b>					
Administration	17,868	18,188	18,188	18,188	18,188
Wages and Benefits	88,373	90,140	90,140	90,140	90,140
Operating	72,288	37,288	37,288	37,288	37,288
Amortization of Tangible Capital Assets	4,108	4,108	4,108	4,108	4,108
	<u>182,637</u>	<u>149,724</u>	<u>149,724</u>	<u>149,724</u>	<u>149,724</u>
<b>Operating Surplus / (Deficit)</b>	<b>(11,108)</b>	<b>13,892</b>	<b>13,892</b>	<b>13,892</b>	<b>13,892</b>
<b>Other</b>					
Transfer (to)/from Reserves	7,000	(18,000)	(18,000)	(18,000)	(18,000)
Unfunded Amortization	4,108	4,108	4,108	4,108	4,108
	<u>11,108</u>	<u>(13,892)</u>	<u>(13,892)</u>	<u>(13,892)</u>	<u>(13,892)</u>
<b>400 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>410 Pender Harbour Health Clinic</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	137,381	137,440	137,440	137,440	137,440
	<b>137,381</b>	<b>137,440</b>	<b>137,440</b>	<b>137,440</b>	<b>137,440</b>
<b>Expenses</b>					
Administration	6,341	6,400	6,400	6,400	6,400
Operating	138,040	126,040	126,040	126,040	126,040
	<b>144,381</b>	<b>132,440</b>	<b>132,440</b>	<b>132,440</b>	<b>132,440</b>
<b>Operating Surplus / (Deficit)</b>	<b>(7,000)</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Other</b>					
Transfer (to)/from Reserves	7,000	(5,000)	(5,000)	(5,000)	(5,000)
	<b>7,000</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>
<b>410 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>500 Regional Planning</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants in Lieu of Taxes	-	-	-	-	-
Tax Requisitions	161,353	164,174	164,174	164,174	164,174
Government Transfers	606	-	-	-	-
User Fees & Service Charges	430	430	430	430	430
	<b>162,389</b>	<b>164,604</b>	<b>164,604</b>	<b>164,604</b>	<b>164,604</b>
<b>Expenses</b>					
Administration	34,850	35,343	35,343	35,343	35,343
Wages and Benefits	116,456	118,784	118,784	118,784	118,784
Operating	11,083	10,477	10,477	10,477	10,477
	<b>162,389</b>	<b>164,604</b>	<b>164,604</b>	<b>164,604</b>	<b>164,604</b>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Reserves	-	-	-	-	-
	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>500 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>504 Rural Planning Services</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	780,552	794,911	794,911	794,911	794,911
User Fees & Service Charges	60,196	60,196	60,196	60,196	60,196
	840,748	855,107	855,107	855,107	855,107
<b>Expenses</b>					
Administration	196,581	199,548	199,548	199,548	199,548
Wages and Benefits	569,569	580,961	580,961	580,961	580,961
Operating	136,898	74,598	74,598	74,598	74,598
Amortization of Tangible Capital Assets	10,471	10,471	10,471	10,471	10,471
	913,519	865,578	865,578	865,578	865,578
<b>Operating Surplus / (Deficit)</b>	<b>(72,771)</b>	<b>(10,471)</b>	<b>(10,471)</b>	<b>(10,471)</b>	<b>(10,471)</b>
<b>Other</b>					
Capital Expenditures	-	-	-	-	-
Transfer (to)/from Reserves	97,221	-	-	-	-
Prior Year Surplus/(Deficit)	(34,921)	-	-	-	-
Unfunded Amortization	10,471	10,471	10,471	10,471	10,471
	72,771	10,471	10,471	10,471	10,471

<b>504 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
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<b>506 Geographic Information Services</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
User Fees & Service Charges	5,500	5,500	5,500	5,500	5,500
Other Revenue	-	-	-	-	-
	5,500	5,500	5,500	5,500	5,500
<b>Expenses</b>					
Internal Recoveries	(333,522)	(338,698)	(338,698)	(338,698)	(338,698)
Wages and Benefits	258,796	263,972	263,972	263,972	263,972
Operating	40,226	65,226	65,226	65,226	65,226
Amortization of Tangible Capital Assets	14,737	14,737	14,737	14,737	14,737
	(19,763)	5,237	5,237	5,237	5,237
<b>Operating Surplus / (Deficit)</b>	<b>25,263</b>	<b>263</b>	<b>263</b>	<b>263</b>	<b>263</b>
<b>Other</b>					
Capital Expenditures	(79,710)	-	-	-	-
Transfer (to)/from Reserves	39,710	(15,000)	(15,000)	(15,000)	(15,000)
Unfunded Amortization	14,737	14,737	14,737	14,737	14,737
	(25,263)	(263)	(263)	(263)	(263)

<b>506 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
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510 Civic Addressing	2018	2019	2020	2021	2022
<b>Revenues</b>					
User Fees & Service Charges	34,079	34,708	34,708	34,708	34,708
	34,079	34,708	34,708	34,708	34,708
<b>Expenses</b>					
Administration	5,356	5,457	5,457	5,457	5,457
Wages and Benefits	26,362	26,890	26,890	26,890	26,890
Operating	27,361	2,361	2,361	2,361	2,361
	59,079	34,708	34,708	34,708	34,708
<b>Operating Surplus / (Deficit)</b>	<b>(25,000)</b>	-	-	-	-
<b>Other</b>					
Transfer (to)/from Reserves	25,000	-	-	-	-
	25,000	-	-	-	-
<b>510 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
515 Heritage Conservation Service	2018	2019	2020	2021	2022
<b>Revenues</b>					
Tax Requisitions	(633)	2,789	2,789	2,789	2,789
	(633)	2,789	2,789	2,789	2,789
<b>Expenses</b>					
Administration	294	302	302	302	302
Wages and Benefits	2,438	2,487	2,487	2,487	2,487
	2,732	2,789	2,789	2,789	2,789
<b>Operating Surplus / (Deficit)</b>	<b>(3,365)</b>	-	-	-	-
<b>Other</b>					
Prior Year Surplus/(Deficit)	3,365	-	-	-	-
	3,365	-	-	-	-
<b>515 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
520 Building Inspection Services	2018	2019	2020	2021	2022
<b>Revenues</b>					
Tax Requisitions	244,999	259,046	259,046	259,046	259,046
User Fees & Service Charges	529,219	529,219	529,219	529,219	529,219
Other Revenue	600	600	600	600	600
	774,818	788,865	788,865	788,865	788,865
<b>Expenses</b>					
Administration	145,622	148,354	148,354	148,354	148,354
Wages and Benefits	565,698	577,013	577,013	577,013	577,013
Operating	67,498	67,498	57,498	57,498	57,498
Amortization of Tangible Capital Assets	7,453	7,453	7,453	7,453	7,453
	786,271	800,318	790,318	790,318	790,318
<b>Operating Surplus / (Deficit)</b>	<b>(11,453)</b>	<b>(11,453)</b>	<b>(1,453)</b>	<b>(1,453)</b>	<b>(1,453)</b>
<b>Other</b>					
Capital Expenditures	-	-	-	-	-
Transfer (to)/from Reserves	4,000	4,000	(6,000)	(6,000)	(6,000)
Unfunded Amortization	7,453	7,453	7,453	7,453	7,453
	11,453	11,453	1,453	1,453	1,453
<b>520 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

<b>531</b>	<b>Economic Development Area A</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>						
	Tax Requisitions	53,971	68,790	68,790	68,790	68,790
		53,971	68,790	68,790	68,790	68,790
<b>Expenses</b>						
	Administration	4,203	4,241	4,241	4,241	4,241
	Wages and Benefits	-	-	-	-	-
	Operating	64,549	64,549	64,549	64,549	64,549
		68,752	68,790	68,790	68,790	68,790
<b>Operating Surplus / (Deficit)</b>		<b>(14,781)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	14,781	-	-	-	-
		14,781	-	-	-	-
<b>531 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
<b>532</b>	<b>Economic Development Area B</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>						
	Grants in Lieu of Taxes	-	-	-	-	-
	Tax Requisitions	40,458	47,579	47,579	47,579	47,579
		40,458	47,579	47,579	47,579	47,579
<b>Expenses</b>						
	Administration	2,779	2,804	2,804	2,804	2,804
	Wages and Benefits	-	-	-	-	-
	Operating	44,775	44,775	44,775	44,775	44,775
		47,554	47,579	47,579	47,579	47,579
<b>Operating Surplus / (Deficit)</b>		<b>(7,096)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	7,096	-	-	-	-
		7,096	-	-	-	-
<b>532 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
<b>533</b>	<b>Economic Development Area D</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>						
	Tax Requisitions	34,692	39,484	39,484	39,484	39,484
		34,692	39,484	39,484	39,484	39,484
<b>Expenses</b>						
	Administration	2,274	2,295	2,295	2,295	2,295
	Wages and Benefits	-	-	-	-	-
	Operating	37,189	37,189	37,189	37,189	37,189
		39,463	39,484	39,484	39,484	39,484
<b>Operating Surplus / (Deficit)</b>		<b>(4,771)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	4,771	-	-	-	-
		4,771	-	-	-	-
<b>533 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

534	Economic Development Area E	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Grants in Lieu of Taxes	-	-	-	-	-
	Tax Requisitions	21,131	39,307	39,307	39,307	39,307
		21,131	39,307	39,307	39,307	39,307
<b>Expenses</b>						
	Administration	2,508	2,530	2,530	2,530	2,530
	Wages and Benefits	-	-	-	-	-
	Operating	36,777	36,777	36,777	36,777	36,777
		39,285	39,307	39,307	39,307	39,307
<b>Operating Surplus / (Deficit)</b>		<b>(18,154)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	18,154	-	-	-	-
		18,154	-	-	-	-
<b>534 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
535	Economic Development Area F	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	43,079	51,882	51,882	51,882	51,882
		43,079	51,882	51,882	51,882	51,882
<b>Expenses</b>						
	Administration	3,029	3,056	3,056	3,056	3,056
	Wages and Benefits	-	-	-	-	-
	Operating	48,826	48,826	48,826	48,826	48,826
		51,855	51,882	51,882	51,882	51,882
<b>Operating Surplus / (Deficit)</b>		<b>(8,776)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	8,776	-	-	-	-
		8,776	-	-	-	-
<b>535 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
540	Hillside Development Project	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	18,365	18,674	18,674	18,674	18,674
	Other Revenue	59,600	59,600	59,600	59,600	59,600
		77,965	78,274	78,274	78,274	78,274
<b>Expenses</b>						
	Administration	8,683	8,783	8,783	8,783	8,783
	Wages and Benefits	10,442	10,651	10,651	10,651	10,651
	Operating	128,840	58,840	58,840	58,840	58,840
		147,965	78,274	78,274	78,274	78,274
<b>Operating Surplus / (Deficit)</b>		<b>(70,000)</b>	-	-	-	-
<b>Other</b>						
	Transfer (to)/from Reserves	70,000	-	-	-	-
		70,000	-	-	-	-
<b>540 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-



<b>615 Community Recreation Facilities</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants in Lieu of Taxes	-	-	-	-	-
Tax Requisitions	4,598,664	4,674,732	4,674,732	4,674,732	4,674,732
Frontage & Parcel Taxes	1,629,089	1,629,089	1,629,089	1,629,089	1,629,089
User Fees & Service Charges	1,757,406	1,757,406	1,757,406	1,757,406	1,757,406
Other Revenue	17,858	17,858	17,858	17,858	17,858
	<b>8,003,017</b>	<b>8,079,085</b>	<b>8,079,085</b>	<b>8,079,085</b>	<b>8,079,085</b>
<b>Expenses</b>					
Administration	716,542	730,063	730,063	730,063	730,063
Wages and Benefits	3,127,406	3,189,953	3,189,953	3,189,953	3,189,953
Operating	1,754,232	1,710,082	1,710,082	1,710,082	1,710,082
Debt Charges - Interest	924,662	924,662	924,662	924,662	924,662
Amortization of Tangible Capital Assets	875,083	875,083	875,083	875,083	875,083
	<b>7,397,925</b>	<b>7,429,843</b>	<b>7,429,843</b>	<b>7,429,843</b>	<b>7,429,843</b>
<b>Operating Surplus / (Deficit)</b>	<b>605,092</b>	<b>649,242</b>	<b>649,242</b>	<b>649,242</b>	<b>649,242</b>
<b>Other</b>					
Capital Expenditures	(1,547,235)	(725,000)	(725,000)	(725,000)	(725,000)
Debt Principal Repayment	(704,427)	(704,427)	(704,427)	(704,427)	(704,427)
Transfer (to)/from Reserves	771,487	(94,898)	(94,898)	(94,898)	(94,898)
Unfunded Amortization	875,083	875,083	875,083	875,083	875,083
	<b>(605,092)</b>	<b>(649,242)</b>	<b>(649,242)</b>	<b>(649,242)</b>	<b>(649,242)</b>
<b>615 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>625 Pender Harbour Pool</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	452,694	457,370	457,370	457,370	457,370
Frontage & Parcel Taxes	70,750	71,445	71,445	71,445	71,445
User Fees & Service Charges	90,100	70,600	70,600	70,600	70,600
	<b>613,544</b>	<b>599,415</b>	<b>599,415</b>	<b>599,415</b>	<b>599,415</b>
<b>Expenses</b>					
Administration	62,339	63,583	63,583	63,583	63,583
Wages and Benefits	316,750	323,085	323,085	323,085	323,085
Operating	137,802	118,302	118,302	118,302	118,302
Debt Charges - Interest	42,421	42,392	42,392	42,392	42,392
Amortization of Tangible Capital Assets	90,361	90,361	90,361	90,361	90,361
	<b>649,673</b>	<b>637,723</b>	<b>637,723</b>	<b>637,723</b>	<b>637,723</b>
<b>Operating Surplus / (Deficit)</b>	<b>(36,129)</b>	<b>(38,308)</b>	<b>(38,308)</b>	<b>(38,308)</b>	<b>(38,308)</b>
<b>Other</b>					
Capital Expenditures	(38,000)	(8,000)	(8,000)	(8,000)	(8,000)
Debt Principal Repayment	(32,198)	(29,053)	(29,053)	(29,053)	(29,053)
Transfer (to)/from Reserves	15,000	(15,000)	(15,000)	(15,000)	(15,000)
Transfer (to)/from Appropriated Surplus	966	-	-	-	-
Unfunded Amortization	90,361	90,361	90,361	90,361	90,361
	<b>36,129</b>	<b>38,308</b>	<b>38,308</b>	<b>38,308</b>	<b>38,308</b>
<b>625 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>630 School Facilities - Joint Use</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	2,919	2,962	2,962	2,962	2,962
	2,919	2,962	2,962	2,962	2,962
<b>Expenses</b>					
Administration	1,256	1,266	1,266	1,266	1,266
Wages and Benefits	1,663	1,696	1,696	1,696	1,696
	2,919	2,962	2,962	2,962	2,962
<b>Operating Surplus / (Deficit)</b>	-	-	-	-	-
<b>Other</b>					
Transfer (to)/from Reserves	1,258	-	-	-	-
Prior Year Surplus/(Deficit)	(1,258)	-	-	-	-
	-	-	-	-	-
<b>630 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
<b>640 Gibsons &amp; Area Library</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	689,856	707,123	707,123	707,123	707,123
	689,856	707,123	707,123	707,123	707,123
<b>Expenses</b>					
Administration	49,996	50,371	50,371	50,371	50,371
Wages and Benefits	10,236	10,440	10,440	10,440	10,440
Operating	579,624	579,624	579,624	579,624	579,624
Debt Charges - Interest	-	1,688	1,688	1,688	1,688
Amortization of Tangible Capital Assets	38,401	38,401	38,401	38,401	38,401
	678,257	680,524	680,524	680,524	680,524
<b>Operating Surplus / (Deficit)</b>	11,599	26,599	26,599	26,599	26,599
<b>Other</b>					
Capital Expenditures	(125,000)	-	-	-	-
Proceeds from Long Term Debt	75,000	-	-	-	-
Debt Principal Repayment	-	(15,000)	(15,000)	(15,000)	(15,000)
Transfer (to)/from Reserves	-	(50,000)	(50,000)	(50,000)	(50,000)
Unfunded Amortization	38,401	38,401	38,401	38,401	38,401
	(11,599)	(26,599)	(26,599)	(26,599)	(26,599)
<b>640 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
<b>643 Egmont/Pender Harbour Library Service</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Grants in Lieu of Taxes	-	-	-	-	-
Tax Requisitions	34,837	33,780	33,780	33,780	33,780
	34,837	33,780	33,780	33,780	33,780
<b>Expenses</b>					
Administration	1,877	1,886	1,886	1,886	1,886
Operating	32,960	31,894	31,894	31,894	31,894
	34,837	33,780	33,780	33,780	33,780
<b>Operating Surplus / (Deficit)</b>	-	-	-	-	-
<b>643 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

645	Halfmoon Bay Library Service	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Grants in Lieu of Taxes	-	-	-	-	-
	Tax Requisitions	128,696	128,739	128,739	128,739	128,739
		128,696	128,739	128,739	128,739	128,739
<b>Expenses</b>						
	Administration	7,332	7,369	7,369	7,369	7,369
	Operating	121,370	121,370	121,370	121,370	121,370
		128,702	128,739	128,739	128,739	128,739
<b>Operating Surplus / (Deficit)</b>		(6)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	6	-	-	-	-
		6	-	-	-	-
<b>645 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
646	Roberts Creek Library Service	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	157,372	157,397	157,397	157,397	157,397
		157,372	157,397	157,397	157,397	157,397
<b>Expenses</b>						
	Administration	5,002	5,027	5,027	5,027	5,027
	Operating	152,370	152,370	152,370	152,370	152,370
		157,372	157,397	157,397	157,397	157,397
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>646 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
648	Museum Service	2018	2019	2020	2021	2022
<b>Revenues</b>						
	Tax Requisitions	136,142	136,183	136,183	136,183	136,183
		136,142	136,183	136,183	136,183	136,183
<b>Expenses</b>						
	Administration	8,119	8,160	8,160	8,160	8,160
	Operating	128,023	128,023	128,023	128,023	128,023
		136,142	136,183	136,183	136,183	136,183
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>648 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

<b>650 Community Parks</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	1,681,735	1,717,733	1,699,563	1,692,441	1,692,441
Government Transfers	57,500	-	-	-	-
User Fees & Service Charges	75,600	75,600	75,600	75,600	75,600
Other Revenue	111,100	11,100	11,100	11,100	11,100
	<b>1,925,935</b>	<b>1,804,433</b>	<b>1,786,263</b>	<b>1,779,141</b>	<b>1,779,141</b>
<b>Expenses</b>					
Administration	221,992	225,220	225,220	225,220	225,220
Wages and Benefits	789,317	805,104	805,104	805,104	805,104
Operating	737,403	555,066	551,066	551,066	551,066
Debt Charges - Interest	28,747	30,732	30,298	30,073	29,908
Amortization of Tangible Capital Assets	270,462	270,462	270,462	270,462	270,462
	<b>2,047,921</b>	<b>1,886,584</b>	<b>1,882,150</b>	<b>1,881,925</b>	<b>1,881,760</b>
<b>Operating Surplus / (Deficit)</b>	<b>(121,986)</b>	<b>(82,151)</b>	<b>(95,887)</b>	<b>(102,784)</b>	<b>(102,619)</b>
<b>Other</b>					
Capital Expenditures	(643,499)	-	-	-	-
Proceeds from Long Term Debt	140,500	-	-	-	-
Debt Principal Repayment	(94,813)	(109,811)	(96,075)	(89,178)	(89,343)
Transfer (to)/from Reserves	188,288	(78,500)	(78,500)	(78,500)	(78,500)
Transfer (to)/from Appropriated Surplus	261,048	-	-	-	-
Unfunded Amortization	270,462	270,462	270,462	270,462	270,462
	<b>121,986</b>	<b>82,151</b>	<b>95,887</b>	<b>102,784</b>	<b>102,619</b>
<b>650 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>665 Bicycle &amp; Walking Paths</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>					
Tax Requisitions	60,985	61,802	61,802	61,802	61,802
	<b>60,985</b>	<b>61,802</b>	<b>61,802</b>	<b>61,802</b>	<b>61,802</b>
<b>Expenses</b>					
Administration	21,819	22,207	22,207	22,207	22,207
Wages and Benefits	21,458	21,887	21,887	21,887	21,887
Operating	7,708	7,708	7,708	7,708	7,708
Amortization of Tangible Capital Assets	101,441	101,441	101,441	101,441	101,441
	<b>152,426</b>	<b>153,243</b>	<b>153,243</b>	<b>153,243</b>	<b>153,243</b>
<b>Operating Surplus / (Deficit)</b>	<b>(91,441)</b>	<b>(91,441)</b>	<b>(91,441)</b>	<b>(91,441)</b>	<b>(91,441)</b>
<b>Other</b>					
Capital Expenditures	(325,769)	-	-	-	-
Transfer (to)/from Reserves	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (to)/from Appropriated Surplus	325,769	-	-	-	-
Unfunded Amortization	101,441	101,441	101,441	101,441	101,441
	<b>91,441</b>	<b>91,441</b>	<b>91,441</b>	<b>91,441</b>	<b>91,441</b>
<b>665 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>667</b>	<b>Area A Bicycle &amp; Walking Paths</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>						
	Tax Requisitions	12,611	12,782	12,782	12,782	12,782
		12,611	12,782	12,782	12,782	12,782
<b>Expenses</b>						
	Administration	2,219	2,266	2,266	2,266	2,266
	Wages and Benefits	6,192	6,316	6,316	6,316	6,316
	Operating	4,200	4,200	4,200	4,200	4,200
		12,611	12,782	12,782	12,782	12,782
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>Other</b>						
	Capital Expenditures	(160,509)	-	-	-	-
	Transfer (to)/from Reserves	-	-	-	-	-
	Transfer (to)/from Appropriated Surplus	160,509	-	-	-	-
		-	-	-	-	-
<b>667 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
<b>670</b>	<b>Regional Recreation Programs</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Revenues</b>						
	Tax Requisitions	149,404	149,480	149,480	149,480	149,480
	User Fees & Service Charges	10,319	10,319	10,319	10,319	10,319
		159,723	159,799	159,799	159,799	159,799
<b>Expenses</b>						
	Administration	11,207	11,283	11,283	11,283	11,283
	Operating	148,516	148,516	148,516	148,516	148,516
		159,723	159,799	159,799	159,799	159,799
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>Other</b>						
	Transfer (to)/from Reserves	8,186	-	-	-	-
	Prior Year Surplus/(Deficit)	(8,186)	-	-	-	-
		-	-	-	-	-
<b>670 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

680	Dakota Ridge Recreation Service Area	2018	2019	2020	2021	2022
Revenues						
	Tax Requisitions	214,201	214,354	214,137	214,137	214,137
	User Fees & Service Charges	26,000	26,000	26,000	26,000	26,000
	Other Revenue	2,000	2,000	2,000	2,000	2,000
		242,201	242,354	242,137	242,137	242,137
Expenses						
	Administration	28,043	28,460	28,460	28,460	28,460
	Wages and Benefits	95,733	97,648	97,648	97,648	97,648
	Operating	116,029	116,029	116,029	116,029	116,029
	Debt Charges - Interest	30	1	-	-	-
	Amortization of Tangible Capital Assets	46,314	46,314	46,314	46,314	46,314
		286,149	288,452	288,451	288,451	288,451
Operating Surplus / (Deficit)		(43,948)	(46,098)	(46,314)	(46,314)	(46,314)
Other						
	Debt Principal Repayment	(2,366)	(216)	-	-	-
	Transfer (to)/from Reserves	-	-	-	-	-
	Unfunded Amortization	46,314	46,314	46,314	46,314	46,314
		43,948	46,098	46,314	46,314	46,314
680 Financial Plan Surplus / (Deficit)		-	-	-	-	-

**SUNSHINE COAST REGIONAL DISTRICT**  
**BYLAW NO. 310.173**

*A bylaw to amend Sunshine Coast Regional District Zoning Bylaw No. 310, 1987.*

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The Board of Directors of the Sunshine Coast Regional District, in open meeting assembled, enacts as follows:

**PART A – CITATION**

1. This bylaw may be cited as the *Sunshine Coast Regional District Zoning Amendment Bylaw No. 310.173, 2017.*

**PART B – AMENDMENT**

2. Sunshine Coast Regional District Zoning Bylaw No. 310, 1987 is hereby amended as follows:
  - a. In Section 301 (1) add “M1 Marine Transportation” following “C5 Commercial Five”;
  - b. In Section 502 (14), Business Signs in Non-Commercial/Industrial Zones, add “, M1” in the list of zones after “C6”;
  - c. In Section 502 (15), Business Signs in Commercial and Industrial Zones, add “, M1” in the list of zones after “C6”;
  - d. In Part VIII (Commercial Zones), insert the following in numerical order as follows:

**“851 M1 Zone (Marine Transportation)**

851 On a parcel in an M1 Zone.

**Permitted Uses**

- 851.1 except as otherwise permitted in Part V of this bylaw the following and no other uses are permitted:
- (1) marine transportation including the temporary storage of marine vessels (private and/or public);
  - (2) transportation centre including foot passengers, bicyclists, transit, car share, commercial trailer drop, float plane and emergency helicopter services;

(3) auxiliary to (1) and (2):

- (a) office;
- (b) retail;
- (c) restaurant;
- (d) mobile vendors, including food trucks;
- (e) one dwelling for the purpose of housing a caretaker or watchman;
- (f) surface parking for employees, short and long term public parking;
- (g) park.

### **Conditions of Use**

851.2 the combined floor area and site area for retail, restaurant and mobile vendor uses shall not exceed 20% of the total building floor area up to a maximum of 835 square metres;

### **Siting of Structures**

851.3 no structure shall be located within:

- (a) 7.5 metres of the front parcel line;
- (b) 4.5 metres of a side parcel setback;

### **Height of Buildings and Structures**

- 851.4
- (a) buildings shall not exceed 20 metres;
  - (b) structures shall not exceed 25 metres;
  - (c) fences within the setback area may not exceed 3 metres;

### **Parcel Coverage**

851.5 the maximum parcel coverage of all buildings and structures shall not exceed 50%;

### **Buildings Per Parcel**

851.6 subject to compliance with all other provisions of this bylaw more than one building may be permitted."

e. Schedule A is hereby amended by rezoning:

- (1) District Lot 8007, Plan BCP6348;
- (2) Lot 8, District Lot 1401, Plan 18562;
- (3) Lot 11, District Lot 1401, Plan 19990;

from R1 (Residential One), RU2 (Rural Two) and W1 (Water One) to M1 (Marine Transportation), as depicted on Appendix A to this Bylaw.



**PART C – ADOPTION**

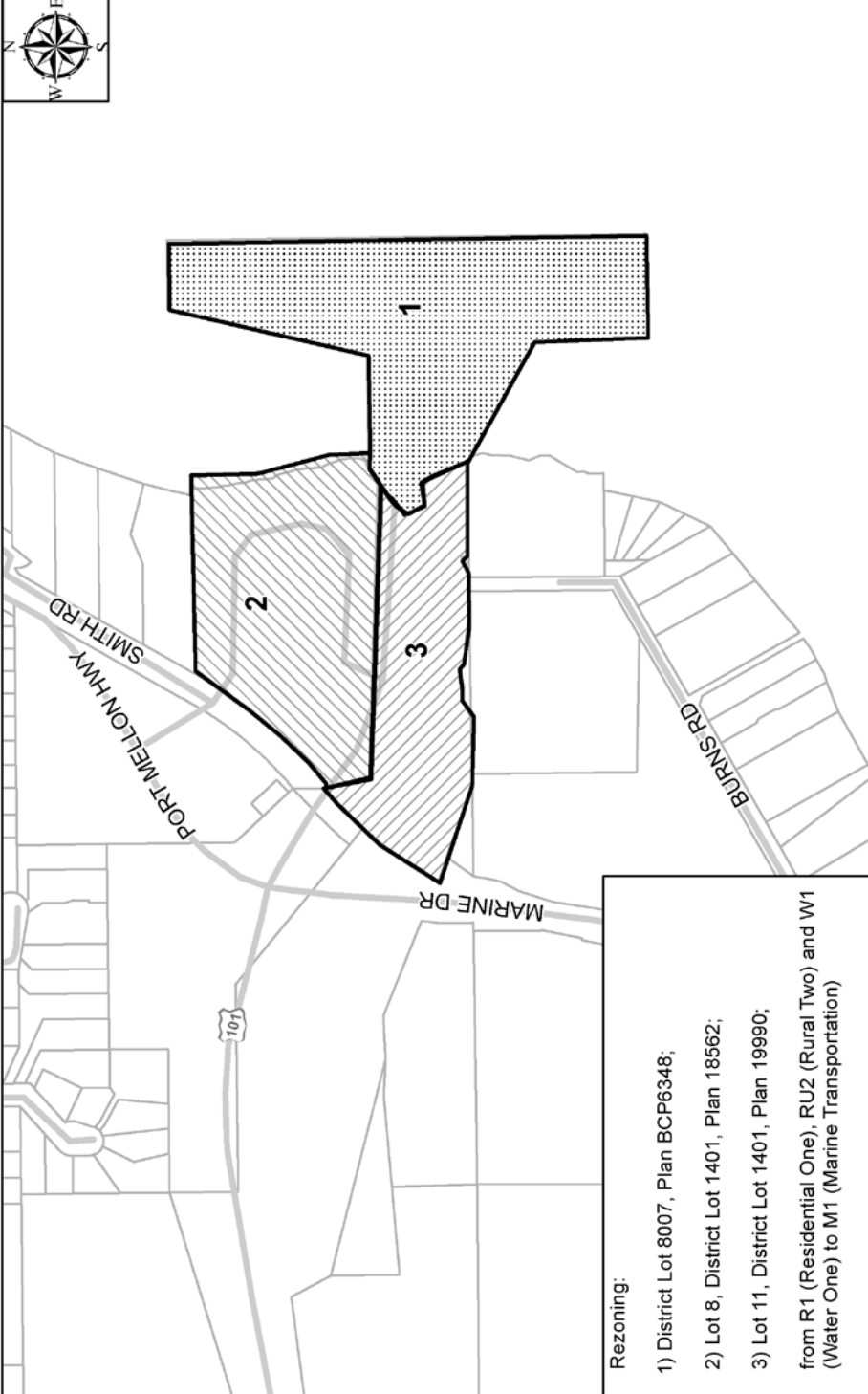

READ A FIRST TIME this	22	DAY OF JUNE ,	2017
READ A SECOND TIME this	25	DAY OF JANUARY ,	2018
PUBLIC HEARING HELD PURSUANT TO THE <i>LOCAL GOVERNMENT ACT</i> this	21	DAY OF FEBRUARY ,	2018
READ A THIRD TIME this	####	DAY OF MONTH ,	YEAR
APPROVED PURSUANT TO SECTION 52 OF THE <i>TRANSPORTATION ACT</i> this	####	DAY OF MONTH ,	YEAR
ADOPTED this	####	DAY OF MONTH ,	YEAR

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Corporate Officer

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Chair

<p><b>Appendix A to Zoning Amendment Bylaw No.310.173</b></p>		<div style="display: flex; justify-content: space-between; align-items: center;">  <div style="flex-grow: 1;"> <p>Chair _____</p> <p>Corporate Officer _____</p> </div> </div>
	<p><b>Rezoning:</b></p> <ul style="list-style-type: none"> <li>1) District Lot 8007, Plan BCP6348;</li> <li>2) Lot 8, District Lot 1401, Plan 18562;</li> <li>3) Lot 11, District Lot 1401, Plan 19990;</li> </ul> <p>from R1 (Residential One), RU2 (Rural Two) and W1 (Water One) to M1 (Marine Transportation)</p>	