



# SUNSHINE COAST REGIONAL DISTRICT



**REGULAR BOARD MEETING  
TO BE HELD ELECTRONICALLY IN ACCORDANCE WITH  
MINISTERIAL ORDER M192 AND TRANSMITTED VIA  
THE BOARDROOM OF THE SUNSHINE COAST REGIONAL DISTRICT  
OFFICES AT 1975 FIELD ROAD, SECHELT, B.C.**

**THURSDAY, DECEMBER 10, 2020**

## **AGENDA**

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**CALL TO ORDER 1:30 p.m.**

### **AGENDA**

1. Adoption of agenda

### **MINUTES**

2. Regular Board meeting minutes of November 26, 2020 Annex A  
Pages 1 – 20
3. Special Board meeting minutes of December 3, 2020 Annex B  
pp 21 – 24

### **BUSINESS ARISING FROM MINUTES AND UNFINISHED BUSINESS**

### **PRESENTATIONS AND DELEGATIONS**

### **REPORTS**

4. Corporate and Administrative Services Committee recommendation Nos. 1-16 of November 26, 2020 (*recommendation Nos. 1, 8, 10-13 and 15-16 previously adopted*) Annex C  
pp 25 – 29
5. 2021 Board Appointments - Corporate Officer Annex D  
pp 30 – 32
6. 2021 Chair Appointments - Corporate Officer Annex E  
pp 33 – 34
7. 2020-2024 Financial Plan Bylaw Amendments – Chief Financial Officer Annex F  
pp 35 – 43

### **COMMUNICATIONS**

8. Aaron D. Joe, President and CEO, Salish Soils Inc. dated November 24, 2020 Annex G  
p 44  
Regarding CleanBC Organics Infrastructure Program Grant

- |    |   |                       |
|----|---|-----------------------|
| 9. | <u>Amanda Amaral, Chair, Board of Education, School District 46 –<br/>Sunshine Coast dated November 19, 2020</u><br>Regarding Gas Tax Revenues for Bicycle and Pedestrian Lanes | Annex H<br>pp 45 - 46 |
|----|---|-----------------------|

**MOTIONS**

**BYLAWS**

- |     |   |                        |
|-----|---|------------------------|
| 10. | <i>Sunshine Coast Regional District Financial Plan Amendment Bylaw<br/>No. 724.2, 2020</i><br><b>– first, second, third reading and adoption</b><br><b>(Voting – All Directors – weighted vote: A-2, B-2, D-2, E-2, F-2,<br/>Sechelt-6, Gibsons-3, SIGD-1)</b>                                    | Annex I<br>pp 47 - 89  |
| 11. | <i>Sunshine Coast Regional District 2021 Revenue Anticipation<br/>Borrowing Bylaw No. 729, 2020 – receipt of staff report</i><br><b>– first, second, third reading and adoption</b><br><b>(Voting – All Directors – weighted vote: A-2, B-2, D-2, E-2, F-2,<br/>Sechelt-6, Gibsons-3, SIGD-1)</b> | Annex J<br>pp 90 - 93  |
| 12. | <i>Sunshine Coast Regional District Waste Collection Amendment Bylaw<br/>No. 431.25, 2020</i><br><b>– first, second, third reading and adoption</b><br><b>(Voting – Participants – weighted vote: B-2, D-2, E-2, F-2)</b>   | Annex K<br>pp 94 - 95  |
| 13. | <i>Sunshine Coast Regional District Water Rates and Regulations<br/>Amendment Bylaw No. 422.37, 2020</i><br><b>– first, second, third reading and adoption</b><br><b>(Voting – Participants – weighted vote: A-2, B-2, D-2, E-2, F-2,<br/>Sechelt-6)</b>  | Annex L<br>pp 96 - 101 |
| 14. | <i>Sunshine Coast Regional District Sewage Treatment Facilities<br/>Service Unit Amendment Bylaw No. 428.22, 2020</i><br><b>– first, second, third reading and adoption</b><br><b>(Voting – Participants – weighted vote: A-2, B-2, D-2, E-2, F-2)</b>  | Annex M<br>pp 102-104  |
| 15. | <i>Woodcreek Park Sewer User Rates Amendment Bylaw<br/>No. 430.13, 2020</i><br><b>– first, second, third reading and adoption</b><br><b>(Voting – All Directors – 1 vote each)</b>  | Annex N<br>pp 105-106  |
| 16. | <i>Painted Boat Sewage Treatment Facilities Fees and Charges<br/>Amendment Bylaw No. 644.6, 2020</i><br><b>– first, second, third reading and adoption</b><br><b>(Voting – All Directors – 1 vote each)</b>   | Annex O<br>pp 107-108  |

17. *Sakinaw Ridge Community Sewage Treatment System Fees and Charges Amendment Bylaw No. 714.4, 2020*  
– ***first, second, third reading and adoption***  
**(Voting – All Directors – 1 vote each)**

Annex P  
pp 109-110

**DIRECTORS' REPORTS**

Verbal

**NEW BUSINESS**

**IN CAMERA**

**ADJOURNMENT**

## UPCOMING MEETING DATES

### SCRD Board, Committee, and Advisory Committee Meetings (to January 2, 2021)

Water Supply Advisory Committee	December 7 at 3:30 pm
Planning and Community Development Committee	December 10 at 9:30 am
Regular Board	December 10 at 1:30 pm
Solid Waste Management Plan Monitoring Advisory Committee	December 15 at 11:00 am
Natural Resources Advisory Committee	December 16 at 3:30 pm
Infrastructure Services Committee	December 17 at 9:30 am
Advisory Planning Commission (Area D)	December 21 at 7:00 pm
Agricultural Advisory Committee	December 22 at 3:30 pm

### Other SCRD Meetings (Intergovernmental, Public Hearings, Information Sessions)

Intergovernmental Meeting	December 2 at 1:00 pm
SCRD / School District No. 46 Joint Use	December 14 at 3:00 pm
Gibsons & District Public Library Association Board	December 14 at 7:00 pm

**Please note:** Meeting dates are current as of print date (December 4, 2020).



# SUNSHINE COAST REGIONAL DISTRICT

November 26, 2020

MINUTES OF THE MEETING OF THE BOARD OF THE SUNSHINE COAST REGIONAL DISTRICT HELD ELECTRONICALLY IN ACCORDANCE WITH MINISTERIAL ORDER M192 AND TRANSMITTED VIA THE BOARDROOM AT 1975 FIELD ROAD, SECHULT, B.C.

<b>PRESENT*:</b>	Chair	Electoral Area B	L. Pratt
	Directors	Electoral Area A	L. Lee
		Electoral Area D	A. Tize
		Electoral Area E	D. McMahon
		Electoral Area F	M. Hiltz
		District of Sechelt	D. Siegers
		District of Sechelt	A. Toth
		Town of Gibsons	B. Beamish

<b>ALSO PRESENT*:</b>	Chief Administrative Officer	D. McKinley
	Corporate Officer	S. Reid
	GM, Corporate Services / Chief Financial Officer	T. Perreault
	GM, Infrastructure Services	R. Rosenboom
	Manager, Communications and Engagement	A. Buckley (in part)
	Chief Building Official	A. Whittleton (in part)
	Deputy Corporate Officer / Recorder	J. Hill
	Media	1
	Public	7

*\*Directors, staff, and other attendees present for the meeting participated by means of electronic or other communication facilities in accordance with Sunshine Coast Regional District Board Procedures Bylaw 717.*

**CALL TO ORDER**      2:01 p.m.

**AGENDA**                      **It was moved and seconded**

379/20                      THAT the agenda for the meeting be adopted as amended by adding the following item under New Business:

- Buy Local Week.

**CARRIED**

## MINUTES

Minutes                      **It was moved and seconded**

380/20                      THAT the Regular Board meeting minutes of November 12, 2020 be adopted.

**CARRIED**

## REPORTS

Special Corporate  
(Pre-Budget)

**It was moved and seconded**

381/20

THAT Special Corporate and Administrative Services Committee (Pre-Budget) recommendation Nos. 1-18 of November 5-6, 2020 be received, adopted and acted upon as follows:

**Recommendation No. 1**      *2021 Budget Presentation*

THAT the presentation titled Sunshine Coast Regional District Pre-Budget Overview be received.

**Recommendation No. 2**      *Community Partners and Stakeholders  
2021 Budget Requests*

THAT the report titled Community Partners and Stakeholders 2021 Budget Requests be received.

**Recommendation No. 3**      *Community Partners and Stakeholders  
2021 Budget Requests*

THAT the following budget submissions be received and moved to 2021 Round 1 Budget:

- Sechelt Public Library;
- Gibsons and District Public Library;
- Roberts Creek Community Library;
- Sunshine Coast Museum and Archives;
- Skookumchuck Museum / Egmont Heritage Centre;
- Sunshine Coast Community Services Society: Youth Outreach Worker;
- Halfmoon Bay-Chatelech Community School Association;
- Pender Harbour Community School Society;
- Roberts Creek Community School Society;
- Gibsons Area Community Schools;
- Sunshine Coast Tourism;
- Pender Harbour and District Chamber of Commerce
- Coast Cultural Alliance;
- Gibsons and District Chamber of Commerce.

**Recommendation No. 4**      *Pender Harbour Reading Centre*

THAT the budget submission from the Pender Harbour Reading Centre be received;

AND THAT at 2021 Round 1 Budget, Pender Harbour Reading Centre provide a business plan to address the ongoing deficits and sustainable plan for the future including use of endowment funds and interest revenue.

381/20 cont.

**Recommendation No. 5**     *Pender Harbour Health Centre*

THAT the Pender Harbour Health Centre (PHHC) budget submission be received;

AND THAT PHHC provide further information to 2021 Round 1 Budget explaining the 42% more hours of unfunded services, with a more detailed breakdown of income, options for planned deficits and potential of offsetting revenue through GST rebates;

AND FURTHER THAT PHHC advise whether grant opportunities, especially as a result of COVID-19, have been explored.

**Recommendation No. 6**     *Sechelt Community Archives*

THAT the budget submission from the Sechelt Community Archives be received;

AND THAT Sechelt Community Archives provide further information to 2021 Round 1 Budget regarding the feasibility of the archives achieving charitable status.

**Recommendation No. 7**     *Addition of Youth Outreach Worker to Potential Community and Social Services Function*

THAT staff explore adding the youth outreach worker program funding within the potential Community and Social Services Function.

**Recommendation No. 8**     *Sechelt Community Schools Society*

THAT the budget submissions from the Sechelt Community Schools Society be received;

AND THAT Sechelt Community Schools Society provide further information to 2021 Round 1 Budget with respect to clarifying the direct service hours expended, on which days, and for what programs.

**Recommendation No. 9**     *2021-2025 Financial Plan Outlook*

THAT the report titled 2021-2025 Financial Plan Outlook be received.

**Recommendation No. 10**     *Annual Support Service Allocation Policy Review*

THAT the report titled Annual Support Service Allocation Policy Review be received;

AND THAT Section e) in the policy be amended to "Corporate Communications and Engagement" to account for the work of the new Communications and Engagement Manager and the wording be amended to "Includes all costs associated with providing advertising, media, communications and engagement for the Regional District.";

381/20 cont.

AND THAT under Procedures – Support Services i(d) be amended to “Corporate Communications and Engagement”;

AND FURTHER THAT the policy be approved as amended.

**Recommendation No. 11**    *Status of Operating and Capital Reserves*

THAT the report titled Status of Operating and Capital Reserves as at September 30, 2020 be received for information.

**Recommendation No. 12**    *Supporting Documents to Budget Process*

THAT the Revised 2020 Carry-forwards and 2021 Proposed Initiatives at Pre-Budget Summary and 2021 Average Residential Taxation and Fees Summary be received.

**Recommendation No. 13**    *Corporate and Administrative Services Projects*

THAT for 2021 Round 1 Budget, staff present budget proposals for the following Corporate and Administrative Services projects:

- [110] – Temporary Casual Legislative Support;
- [113] – Implementation of New Asset Retirement Obligations (Regulatory Compliance);
- [114, 310, 312, 370, 650] – Health and Safety Programs (Field Road and Mason Road);
- [114 and 312] – Electric Vehicle (EV) Charging Stations (Field Road and Mason Road) – Phase 1;
- [115] – Joint Committee Leave Management;
- [117] – Electronic Document and Records Management System (EDRMS) Functionality Enhancements;
- [117] – Cyber Security Culture 2021;
- [131] – Ballot Tabulators;
- [150] – Feasibility Function for Community Social Services;
- [506] – Mapping Orthophoto Imagery Refresh 2021;

AND THAT the following 2020 Carry-Forward project be amended in the 2020-2024 Financial Plan as follows:

- [115] Collective Agreement Negotiations Support be reduced from \$20,000 to \$10,000 (Reserves).

**Recommendation No. 14**    *Planning and Community Development Projects*

THAT for 2021 Round 1 Budget, staff present budget proposals for the following Planning and Community Development projects:



381/20 cont.

- [200] – Electric Bylaw Vehicle;
- [200] – Senior Bylaw Officer;
- [210] – Janitorial Service;
- [210/222] – Deputy Fire Chief;
- [210/212/216/218] – Firefighter Insurance;
- [212/216] – Assistant Fire Chief;
- [216] – Firehall Redevelopment;
- [222] – Trailer Removal (Safety Requirement);
- [345] – New Brighton Dock Study;
- [615] – Fire Safety Systems Maintenance Cost Increase (Base Budget) (Regulatory Compliance);
- [615] – Fall Protection Systems Upgrades – Phase 1 (Safety Requirement);
- [615] – Building Water Systems Management Plan;
- [615/625] – Scheduling Software;
- [615] – Sechelt Aquatic Centre (SAC) – Failed Heat Pump Replacement;
- [615/625] – Programming Review;
- [625] – Building Water Systems Management Plan;
- [650] – Asset Management Summer Student Staffing Support;
- [650] – Priority Repairs to Community Halls;
- [650] – Equipment Purchase (Sports Fields) – New Tractor;
- [650] – Coopers Green Hall Replacement / Upgrade;
- [650] – Bike Park / Pump Track Development at Sprockids Park;

AND THAT staff report prior to 2021 Round 1 Budget explaining the potential effect on the capital plan and risk of deferring the following projects to 2022:

- [210] – Gibsons and District Volunteer Fire Department - Hazardous Materials Response Trailer;
- [210] - Gibsons and District Volunteer Fire Department - Rescue Truck Upgrade;

AND THAT staff report prior to 2021 Round 1 Budget explaining the potential effect on the capital plan and risk of deferring the following project to 2022 including potential for supplying a generator to one firehall only and options for energy efficient methods of power generation (i.e. solar powered batteries for generators):

- [210] - Gibsons and District Volunteer Fire Department - Emergency Generator;

AND THAT the following projects be removed from the 2021 Proposed Initiatives list:

- [345] – Keats Landing Lateral Load Study;
- [345] – Economic and Design Study of Boat Ramps;
- [615] – Non-Critical Capital Gibsons and Area Community Centre (GACC) Audio System;

381/20 cont.

AND THAT the following 2020 Carry-Forward projects be removed and the 2020-2024 Financial Plan be amended:

- [540] Hillside Development Project - Investment Attraction Analysis;
- [650] Lower Road - Ocean Beach Esplanade Connector Trail with future options to be considered;

AND FURTHER THAT the following project be deferred to 2022 pending staff report to a future committee with a business case, grant opportunities and return on investment breakdown:

- [650] - Well Development / Irrigation System at Cliff Gilker Park.

**Recommendation No. 15**    *Infrastructure Services Projects*

THAT for 2021 Round 1 Budget, staff present budget proposals for the following Infrastructure Services projects:

- [150] – Senior Coordinator Strategic Initiatives (Water Service);
- [150] – Watershed Management Action Plan Development (Water Service);
- [310] – COVID-19 Expenses – Materials and Supplies (Safety Requirement);
- [310] – Increase Funding for Free Transit Ticket Program;
- [310] – Annual Training Safety and Customer Service;
- [310 / 312] – Building Improvements – Increased Safety;
- [312] – Remove Contaminates, Polish and Paint Fuel Tanks (Imminent Asset Failure);
- [312] – HVAC Maintenance Safety System;
- [324 / 330] – Transition to LED Streetlights;
- [350] – Generator Replacement for Pender Harbour Transfer Station (Imminent Asset Failure);
- [350] – Sechelt Landfill Stage H+ Closure (Regulatory Compliance);
- [350] – Sechelt Landfill Monitoring Well Installation (Regulatory Compliance);
- [350] – Sechelt Landfill Surveying (Regulatory Compliance);
- [350] – Rediversion of Waste from Sechelt Landfill;
- [350] – Next Steps Future Solid Waste Disposal Option Study;
- [350] – Forklift for Sechelt Landfill;
- [350] – Waste Composition Study;
- [350] – Solid Waste Management Plan Update;
- [350] – Recycling Depot Funding;
- [350] – Pender Harbour Site Assessments;
- [350] – Road Maintenance Budget Increase for Pender Harbour Transfer Station;
- [350] – Site Attendant;
- [350] – Traffic Control Lights for Pender Harbour Transfer Station;
- [365, 366 and 370] – Water Metering Program: Leak Correlator;
- [365, 366 and 370] – Water Metering Program: Neptune 360 Annual Fees;

381/20 cont.

- [365, 366 and 370] – Water Metering Program: Development of Customer Relationship Management Tool;
- [365, 366 and 370] – Capital Infrastructure Project Technician (1.5 FTE);
- [366] – Dogwood Reservoir: Feasibility Study (Imminent Asset Failure);
- [366] – Dogwood Reservoir: Construction (Imminent Asset Failure);
- [366] – McNeil Lake Dam Upgrades (Regulatory Compliance);
- [366] – South Pender Harbour Water treatment Plant Upgrades – Phase 2;
- [366] – 2021 Vehicle Purchases;
- [366 and 370] – Dam Inspections and Emergency Response (Regulatory Compliance);
- [370] – Chapman and Edwards Dam Improvements (Regulatory Compliance);
- [370] – Chapman Creek WTP Chlorine Upgrades;
- [370] – Regional Water Minor Capital Base Budget Increase (Amended to User Fees);
- [370] – Chapman and Edwards Lake Communication System Upgrade;
- [370] – 2021 Vehicle Purchases;
- [370] – SCADA Technician Staffing Increase (0.30 FTE);
- [370] – Groundwater Investigation Round 2 Phase 3;
- [370] – Eastbourne Groundwater Investigation;
- [370] – Raw Water Reservoir – Development Phase 1;
- [370] – Meters Installation Phase 3 – District of Sechelt and Sechelt Indian Government District (Additional Funding);
- [381-388 and 390-395] – Wastewater Treatment Facilities Pumping Expenses Base Budget Increase;
- [382] – Woodcreek Park Wastewater Treatment Plant – Sand Filter Construction (Imminent Asset Failure);
- [383, 384, 385, 387, 388 and 393] - Outstanding Right of Way (Regulatory Compliance);
- [384 and 385] – Jolly Roger / Secret Cove – Wastewater Treatment Plant – Headworks Improvements (Imminent Asset Failure);
- [391] – Curran Road Wastewater Treatment Plant – Ocean Outfall Anchor Replacement Phase 2 (Imminent Asset Failure);

AND THAT the following projects be deferred to 2022:

- [365] – Water Supply Plan: Public Participation North Harbour Water Service;
- [365] – Water Supply Plan: Technical Analyses North Harbour Water Service;
- [366] – Water Supply Plan: Public Participation South Harbour Water Service;
- [366] – Water Supply Plan: Technical Analyses South Harbour Water Service;
- [370] – Church Road Well Field Project – Base Operating Budget Increase;

381/20 cont.

- [370] – Church Road Well Field Project – Staffing Increase (0.30 FTE);

AND THAT the following 2020 Carry-Forward project be amended in the 2020-2024 Financial Plan as follows:

- [370] Vehicle Purchases – Strategic Infrastructure Division – reduce purchase to 1 versus 2 vehicles (Short Term Debt);

AND THAT the following projects be moved to 2021 Round 1 Budget with further information to be provided to a Committee, or at Round 1:

- [350] – WildsafeBC;
- [350] – Book Recycling at Pender Harbour Transfer Station and Sechelt Landfill;

AND THAT the following project be moved to 2021 Round 1 Budget with further information to be provided to a Committee, or at Round 1, regarding funding options available through Developmental Cost Charges and also consultation with Gibsons and District Volunteer Fire Department as to potential events requiring Reed Road Pump Station and equipment capacity:

- [370] – Reed Road Pump Station Zone 4 Improvements;

AND FURTHER THAT the following projects be moved to 2021 Round 1 Budget with a budget proposal for each of the water systems involved:

- [370] – Water Supply Plan: Public Participation Regional Water System;
- [370] – Water Supply Plan: Regional Water System Water Distribution Model Update and Technical Analysis;
- [370] – Water Supply Plan: Feasibility Study Long-Term Surface Water Supply Sources (Chapman).

**Recommendation No. 16**    *2020 Project Carry-Forward Requests*

THAT the report titled 2020 Project Carry-Forward Requests be received;

AND THAT the remaining 2020 Carry-Forward projects and associated funding be included in the 2021-2025 Financial Plan with the following amendments:

- [115] Collective Agreement Negotiations Support be reduced from \$20,000 to \$10,000 (Reserves);
- [370] Vehicle Purchases – Strategic Infrastructure Division - purchase of 1 vehicle only (Short Term Debt);

AND FURTHER THAT staff be authorized to proceed with the 2020 Carry-Forward projects prior to adoption of the 2021-2025 Financial Plan.

381/20 cont.

**Recommendation No. 17**    *2020 Budget Deferrals and 2021 Proposed Initiatives*

THAT the report titled 2020 Budget Deferrals and 2021 Proposed Initiatives be received;

AND THAT the remaining projects and staffing deferrals as part of the 2020 Amended Budget be re-affirmed for inclusion in the 2021 – 2025 Financial Plan as follows:

- Community Sustainability [136]
  - Building Adaptive and Resilient Communities (BARC) – Climate Action Framework (Operating Reserves) \$20,000;
  - Community Emissions Analysis (Operating Reserves) \$50,000;
- Community Parks [650]
  - Suncoaster Trail (Phase 2) (Operating Reserves) \$15,000;
- Feasibility [150]
  - Watershed Governance Feasibility Study (Operating Reserves) \$21,865;

Full time equivalency (FTE) positions:

• Employee and Volunteer Engagement	0.20 FTE	\$15,950
• Sustainability Services Manager	1.00 FTE	\$115,590
• Strategic Planning Coordinator	1.00 FTE	\$67,110
• Strategic Planning Technician	1.00 FTE	\$63,157
• Transit Service Person	0.38 FTE	\$20,074
• Infrastructure Services Assistant	1.00 FTE	\$55,458
• Planning Technician (pro-rated value 2020)	1.00 FTE	\$57,676
• Lifeguard 1, PHAFC, Increase by 0.13 FTE	0.13 FTE	\$6,200
• Aquatic Supervisor, PHAFC, Increase by 0.20 FTE	0.20 FTE	\$12,971
• 3 Year Pilot Project (2020-2022) – Training and Development Program (Recreation)	0.25 FTE	\$15,231

AND THAT staff be authorized to proceed with the recruitment of the deferred staffing positions prior to adoption of the 2021 – 2025 Financial Plan;

AND FURTHER THAT the following projects be deferred to 2022:

- Public Transit [310] – Youth Transit Demand Assessment Survey and Youth Transit Pilot Project;
- Regional Planning [500] - Regional Housing Conference Partnership.

381/20 cont.      **Recommendation No. 18**      *COVID-19 Safe Restart Grants for Local Governments*

THAT the correspondence from Kaye Krishna, Deputy Minister, Ministry of Municipal Affairs and Housing regarding COVID-19 Safe Restart Grants for Local Governments be received.

**CARRIED**

Planning      **It was moved and seconded**

382/20      THAT Planning and Community Development Committee recommendation Nos. 1-3, 5-6, 8, 9, 12 and 14-18 of November 12, 2020 be received, adopted and acted upon as follows:

**Recommendation No. 1**      *Sunshine Coast Food Charter*

THAT the delegation materials from One Straw Society regarding the Sunshine Coast Food Charter be received;

AND THAT the Sunshine Coast Food Charter be referred to the Agricultural Advisory Committee.

**Recommendation No. 2**      *Development Variance Permit Application DVP00054 (4355 Lake Road)*

THAT the delegation materials from Lorna Vanderhaeghe (Owner/Applicant) Development Variance Permit Application DVP00054 (4355 Lake Road) be received.

**Recommendation No. 3**      *Development Variance Permit Application DVP00054 (4355 Lake Road)*

THAT the delegation materials from Martin Aidelbaum (Adjacent Property Owner) Development Variance Permit Application DVP00054 (4355 Lake Road) be received.

**Recommendation No. 5**      *Development Variance Permit DVP00063 (5642 Mintie Rd)*

THAT the report titled Development Variance Permit DVP00063 (5642 Mintie Rd) be received;

AND THAT consideration of Development Variance Permit DVP00063 be deferred to the December 10, 2020 Planning and Community Development Committee with a December 10, 2020 Direct to Board recommendation included.

**Recommendation No. 6**      *698 Leek Road, Roberts Creek – Covenant Amendment*

THAT the report titled 698 Leek Road, Roberts Creek – Covenant Amendment be received;

382/20 cont.

AND THAT the delegated authorities be authorized to amend the covenant made under Section 219 of the *Land Title Act* for 698 Leek Road, Roberts Creek by deleting Section 3:

“The Transferor shall set aside a portion or portions of the Lands totaling 3,000 square meters which shall be maintained available or used solely for farming-related purposes, and which may include construction and use of greenhouses.”

**Recommendation No. 8**      *Coopers Green Hall Public Consultation Process*

THAT the report titled Coopers Green Hall Public Consultation Process be received;

AND THAT staff proceed with public participation activities as described in this report, engaging the services of Principle Architecture through an amended contract;

AND FURTHER THAT results be reported to a future Committee prior to Round 2 of the 2021 Budget process.

**Recommendation No. 9**      *Coopers Green (tituls) Park Boat Launch*

THAT the report titled Coopers Green (tituls) Park Boat Launch be received;

AND THAT a project proposal for a Sunshine Coast Marine Facilities Study be explored with SCREDO;

AND THAT in the short-term and as an interim step:

1. The boat launch load limit be clearly communicated;
2. Staff work with marine transportation service providers to define limited days/hours of service for goods/service movement at the boat launch; and
3. Provincial approval for an updated management plan be sought;

AND FURTHER THAT staff bring forward a budget proposal for R1 Budget process.

**Recommendation No. 12**      *Communication Plan for Step Code Implementation*

THAT the report titled Communication Plan for Step Code Implementation be received.

**Recommendation No. 14**      *Policing and Public Safety Committee Meeting Minutes of October 15, 2020*

THAT the Sunshine Coast Policing and Public Safety Committee meeting minutes of October 15, 2020 be received;

382/20 cont.

AND THAT the topic of “Location for RCMP Vehicle on Gambier Island” be added to a 2021 Q2 Sunshine Coast Policing and Public Safety Committee meeting agenda as per the following resolution:

**Recommendation No. 3**      *Securing Location for RCMP Vehicle on Gambier Island*

THAT the SCRD Board send a letter to Islands Trust requesting they reach out to the Gambier Island community to assist in finding a suitable location for the RCMP to park their multi-purpose safety vehicle in close proximity to the New Brighton dock.

**Recommendation No. 15**      *Correspondence Regarding Restricting Industrial Cannabis Production on Agricultural Land*

THAT the correspondence from Raquel Kolof, Hough Heritage Farm, 367 Hough Road, Elphinstone dated October 4, 2020 regarding Restricting Industrial Cannabis Production on Agricultural Land be received.

**Recommendation No. 16**      *Correspondence Regarding Islands Trust Council Letter to MOTI and MOT – New Brighton Dock*

THAT the correspondence from Peter Luckham, Chair, Islands Trust Council, dated October 2, 2020 regarding Letter to Minister of Transportation and Infrastructure and Minister of Transport regarding New Brighton Dock, Gambier Island be received.

**Recommendation No. 17**      *Correspondence from Ministry of Health*

THAT the correspondence from Dr. Bonnie Henry, Provincial Medical Health Officer, Ministry of Health dated October 14, 2020 regarding use of facilities for public immunization clinics be received.

**Recommendation No. 18**      *Correspondence from Ministry of Transport – New Brighton Dock*

THAT the correspondence from Hon. Marc Garneau, M.P., Minister of Transport, received October 30, 2020 regarding Response to September 30, 2020 letter regarding New Brighton Dock from Patrick Weiler, M.P. West Vancouver – Sunshine Coast – Sea to Sky Country be received.

**CARRIED**

Planning

**It was moved and seconded**

383/20

THAT Planning and Community Development Committee recommendation No. 4 of November 12, 2020 be received, adopted and acted upon as follows:



383/20 cont.      **Recommendation No. 4**      *Development Variance Permit Application DVP00054 (4355 Lake Road)*

THAT the report titled Development Variance Permit Application DVP00054 (4355 Lake Road) be received;

AND THAT Development Variance Permit Application DVP00054 (4355 Lake Road) be denied.

**CARRIED**

Infrastructure      **It was moved and seconded**

384/20      THAT Infrastructure Services Committee recommendation Nos. 1-15 of November 19, 2020 be received, adopted and acted upon as follows:

**Recommendation No. 1**      *Woodcreek Park Wastewater Treatment Plant Replacement Update*

THAT the report titled Woodcreek Park Wastewater Treatment Plant Replacement Update be received.

**Recommendation No. 2**      *Contract for Church Road Well Field Project - Update*

THAT the report titled Contract for Church Road Well Field Project - Update be received;

AND THAT the contract with Associated Environmental Consultants Inc. for the Groundwater Investigation - Phase 4A be increased by \$75,000 to \$812,182 (excluding GST);

AND THAT the delegated authorities be authorized to execute the contract;

AND FURTHER THAT should the water license for the Church Road well project not be issued, that the expenses to date be funded through operational reserves.

**Recommendation No. 3**      *Drought Response Plan 2020 Summary*

THAT the report titled Drought Response Plan 2020 Summary be received.

**Recommendation No. 4**      *Preliminary Participation Summary – Green Bin Program*

THAT the report titled Preliminary Participation Summary – Green Bin Program be received.

384/20 cont.

**Recommendation No. 5**     *Tipping Fee Review of Materials Received for Diversion at SCRD Facilities*

THAT the report titled Tipping Fee Review of Materials Received for Diversion at SCRD Facilities be received;

AND THAT the tipping fee for appliances containing Freon be decreased from \$40 to \$30 per unit;

AND THAT a tipping fee for cardboard be established at \$285 per tonne;

AND THAT the tipping fee for gypsum be increased from \$265 to \$290 per tonne;

AND THAT the tipping fee for metal be increased from \$70 to the current tipping fee for Municipal Solid Waste;

AND THAT the tipping fee for propane tanks up to 1lb be increased from \$0.50 to \$2 per unit;

AND THAT the tipping fee for propane tanks 1lb up to 25lbs be increased from \$2 to \$10;

AND THAT the tipping fee for propane tanks over 25lbs be increased from \$5.50 to \$10;

AND FURTHER THAT these tipping fees be incorporated in an amendment of *Bylaw 405*.

**Recommendation No. 6**     *South Coast Green Waste Drop-off Depot Operations - Update*

THAT the report titled South Coast Green Waste Drop-off Depot Operations - Update be received;

AND THAT the Town of Gibsons continue operating the South Coast Green Waste Drop-off Depot on a month-to-month basis from January 1, 2021 for a period up to June 30, 2021, at a monthly rate of \$8,549.

**Recommendation No. 7**     *Audit of South Coast Green Waste Drop-off Depot*

THAT staff bring forward a report to Round 1 Budget to confirm the feasibility and financial implications of an audit at the South Coast Green Waste Drop-off site to determine who is using the facility, what material is being dropped off including invasive species, the volume of material and the approximate percentage of users that are commercial and residential.

**Recommendation No. 8**     *Request for Proposals (RFP) 2035009 Contract Award for Green Waste Container and Hauling Services*

THAT the report titled Request for Proposals (RFP) 2035009 Contract Award for Green Waste Container and Hauling Services be received;

384/20 cont.

AND THAT a contract for Green Waste Container and Hauling Services be awarded to Salish Environmental Group Inc. in the amount up to \$256,623 (plus GST);

AND FURTHER THAT the delegated authorities be authorized to execute the contract.

**Recommendation No. 9**      *Procurement Process*

THAT staff bring forward a report on the process to provide the SCRD Board with more information on bids or tenders including all bids received, dollar value of each bid and criteria used to determine a successful bid in competitive procurement processes.

**Recommendation No. 10**      *Disposal for Boats and Recreation Vehicles Pilot Project - Update*

THAT the report titled Disposal for Boats and Recreation Vehicles Pilot Project – Update be received;

AND THAT the SCRD continue to accept boats and recreation vehicles under specific conditions at the Sechelt Landfill at the tipping fee rate of \$265 per tonne.

**Recommendation No. 11**      *Terms of Reference Sunshine Coast Transit Future Action Plan*

THAT the report titled Terms of Reference Sunshine Coast Transit Future Action Plan be received;

AND THAT this report be referred to the Transportation Advisory Committee meeting for consideration;

AND FURTHER THAT the Terms of Reference be updated and brought forward to a future Committee meeting.

**Recommendation No. 12**      *Transportation Advisory Committee Meeting Minutes of October 15, 2020*

THAT the Transportation Advisory Committee meeting minutes of October 15, 2020 be received;

AND THAT the following recommendation contained therein be adopted and acted upon as follows:

**Recommendation No. 9**      *Meetings with Ministry of Transportation and Infrastructure*

THAT SCRD staff reach out to staff at the Ministry of Transportation and Infrastructure to set up a meeting;

AND THAT SCRD elected officials and Ministry of Transportation and Infrastructure elected officials meet at their earliest convenience.

384/20 cont.

AND FURTHER THAT Recommendation No. 11 contained therein be adopted and acted upon as amended, as follows:

THAT the SCRD write a letter of support of the Langdale Parent Advisory Council to the Ministry of Transportation and Infrastructure for improved safety on the Port Mellon Highway.

**Recommendation No. 13**    *Solid Waste Management Plan Monitoring Advisory Committee Meeting Minutes of October 20, 2020*

THAT the Solid Waste Management Plan Monitoring Advisory Committee meeting minutes of October 20, 2020 be received.

**Recommendation No. 14**    *Water Supply Advisory Committee Meeting Minutes of November 2, 2020*

THAT the Water Supply Advisory Committee meeting minutes of November 2, 2020 be received.

**Recommendation No. 15**    *Correspondence Universal Broadband Fund*

THAT the correspondence from Patrick Weiler, MP West Vancouver – Sunshine Coast – Sea to Sky Country dated November 9, 2020 regarding the Universal Broadband Fund be received.

**CARRIED**

Corporate

**It was moved and seconded**

385/20

THAT Corporate and Administrative Services Committee recommendation Nos. 1, 8, 10-12 and 15-16 of November 26, 2020 be received, adopted and acted upon as follows:

**Recommendation No. 1**    *BDO Canada LLP 2020 Audit Planning Report*

THAT the report titled BDO Canada – 2020 Audit Planning Report be received;

AND THAT the Audit Planning Report from BDO Canada LLP with respect to the Audit of the Financial Statements of the Sunshine Coast Regional District (SCRD) and Foreshore Leases (Hillside) for the year ended December 31, 2020 be received.

**Recommendation No. 8**    *Wastewater 2021 Frontage Fee Reviews*

THAT the report titled Wastewater 2021 Frontage Fee Reviews be received;

AND THAT the Wastewater 2021 Frontage Fee Review report be deferred, pending further Community consultations, to a Special Board meeting to be held on December 3, 2020.

385/20 cont.

**Recommendation No. 10**    *2021 Wastewater User Fee Review*

THAT the report titled 2021 Wastewater User Fee Review be received;

AND THAT the 2021 Wastewater User Fee Review report be deferred, pending further Community consultations, to a Special Board meeting to be held on December 3, 2020.

**Recommendation No. 11**    *North Pender Harbour Water Service Area 2021 Rate Bylaw Amendment*

THAT the report titled North Pender Harbour Water Service Area 2021 Rate Bylaw Amendment be received;

AND THAT the *Water Rates and Regulations Bylaw No. 422*, Schedule D be amended to increase the North Pender Harbour Water Service Area User Fees and Metered Usage Fees by 50.0% and no increase to Parcel Taxes for an overall rate increase of 28.0%;

AND FURTHER THAT the 2021-2025 Financial Plan be amended accordingly.

**Recommendation No. 12**    *South Pender Harbour Water Service Area 2021 Rate Bylaw Amendment*

THAT the report titled South Pender Harbour Water Service Area 2021 Rate Bylaw Amendment be received;

AND THAT the *Water Rates and Regulations Bylaw No. 422*, Schedule E be amended to increase the South Pender Harbour Water Service Area User Fees and Metered Usage Fees by 16.0% and no increase to Parcel Taxes for an overall rate increase of 9.7%;

AND FURTHER THAT the 2021-2025 Financial Plan be amended accordingly.

**Recommendation No. 15**    *2021 Refuse Collection [355] Fee Review*

THAT the report titled 2021 Refuse Collection [355] Fee Review be received;

AND THAT Schedule A of *Sunshine Coast Regional District Waste Collection Bylaw No. 431* be amended to increase waste collection fees by 9.0% for 2021, 5.0% for 2022 and 3.5% for 2023;

AND FURTHER THAT the 2021-2025 Financial Plan be amended accordingly.

**Recommendation No. 16**    *Budget Update Implementation of shíshálh Nation Foundation Agreement*

THAT the report titled Budget Update Implementation of shíshálh Nation Foundation Agreement be received;

385/20 cont. AND THAT the budget for the project Implementation of shíshálh Nation Foundation Agreement be increased by \$15,000 to \$40,000 to be funded from the Regional Water Service [370] Operating Reserves;

AND FURTHER THAT the 2020-2024 Financial Plan be amended accordingly.

Corporate **It was moved and seconded**

386/20 THAT Corporate and Administrative Services Committee recommendation No. 13 of November 26, 2020 be received, adopted and acted upon as amended as follows:

**Recommendation No. 13** *Regional Water Service Area 2021 Rate Bylaw Amendment*

THAT the report titled Regional Water Service Area 2021 Rate Bylaw Amendment be received;

AND THAT the *Water Rates and Regulations Bylaw No. 422*, Schedule B be amended to increase the Regional Water Service Area User Fees and Metered Usage Fees by 14.0% and Parcel Taxes by 5.0% for an overall rate increase of 10.4%;

AND FURTHER THAT the 2021-2025 Financial Plan be amended accordingly.

*Director Toth opposed*

Notice on Title **It was moved and seconded**

387/20 THAT the report titled Placement of Notice on Title be received;

AND THAT the Corporate Officer be authorized to file a Notice at the Land Title Office stating that a resolution has been made by the Sunshine Coast Regional District Board under Section 57 of the *Community Charter* against the land title of Lot 2, District Lot 3921, Plan BCP23871, NWD, GRP 1.

**CARRIED**

CAO Report **It was moved and seconded**

388/20 THAT the November 26, 2020 Chief Administrative Officer's Report be received for information.

**CARRIED**

**COMMUNICATIONS**

UBCM Delegation  
Meeting

**It was moved and seconded**

389/20

THAT the correspondence from Acting Deputy Minister Richter, Ministry of Transportation and Infrastructure dated November 10, 2020 regarding the 2020 UBCM Annual Convention Delegation Meeting be received.

**CARRIED**

**DIRECTORS' REPORTS**

*Directors provided a verbal report of their activities.*

Letter of  
Congratulatory

**It was moved and seconded**

390/20

THAT the Board Chair, on behalf of the Board, write a letter of congratulations to Nicholas Simons, MLA for Powell River-Sunshine Coast for being appointed Minister of Social Development and Poverty Reduction.

**CARRIED**

**NEW BUSINESS**

*The Board acknowledged BC Buy Local Week, occurring November 30 to December 6, 2020, that recognizes the contributions BC businesses make to the economy.*

Special Board  
Meeting

**It was moved and seconded**

391/20

THAT a Special Board Meeting be scheduled for December 3, 2020 at 1:30 p.m. to be held electronically in accordance with Ministerial Order No. M192 and transmitted via the Boardroom of the Sunshine Coast Regional District offices at 1975 Field Road, Sechelt, BC.

**CARRIED**

*The Board moved In Camera at 3:06 p.m.*

**IN CAMERA**

**It was moved and seconded**

392/20

THAT the public be excluded from attendance at the meeting in accordance with Sections 90 (1) (a) and (c) of the *Community Charter* – “personal information about an identifiable individual who holds or is being considered for a position as an officer, employee or agent of the municipality or another position appointed by the municipality” and “labour relations or other employee relations.”

**CARRIED**

*Director Toth left the meeting at 3:06 p.m.*

*The Board moved out of In Camera at 3:26 p.m.*

Appointments            **It was moved and seconded**

393/20                    THAT John Howcroft be appointed as the Ports Monitor Committee representative for the Halfmoon Bay dock for a two-year term;

AND THAT Rick Wagner be appointed as the Ports Monitor Committee representative for the Eastbourne dock for a two-year term;

AND FURTHER THAT staff continue with recruitment for a Ports Monitor Committee representative for the Port Graves dock.

**CARRIED**

**ADJOURNMENT            It was moved and seconded**

394/20                    THAT the Regular Board meeting be adjourned.

**CARRIED**

The meeting adjourned at 3:26 p.m.

Certified correct \_\_\_\_\_  
Corporate Officer

Confirmed this \_\_\_\_\_ day of \_\_\_\_\_

\_\_\_\_\_  
Chair





## SUNSHINE COAST REGIONAL DISTRICT

December 3, 2020

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF THE SUNSHINE COAST REGIONAL DISTRICT HELD ELECTRONICALLY IN ACCORDANCE WITH MINISTERIAL ORDER M192 AND TRANSMITTED VIA THE BOARDROOM AT 1975 FIELD ROAD, SECHELT, B.C.

<b>PRESENT*:</b>	Chair	Electoral Area B	L. Pratt
	Directors	Electoral Area A	L. Lee
		Electoral Area D	A. Tize
		Electoral Area E	D. McMahon
		Electoral Area F	M. Hiltz
		District of Sechelt	D. Siegers
		District of Sechelt	A. Toth
		Town of Gibsons	B. Beamish
<b>ALSO PRESENT*:</b>	Chief Administrative Officer		D. McKinley
	Corporate Officer		S. Reid
	GM, Corporate Services / Chief Financial Officer		T. Perreault
	GM, Infrastructure Services		R. Rosenboom
	Manager, Asset Management		K. Doyle
	Deputy Corporate Officer / Recorder		J. Hill
	Media		2
	Public		5

*\*Directors, staff, and other attendees present for the meeting participated by means of electronic or other communication facilities in accordance with Sunshine Coast Regional District Board Procedures Bylaw 717.*

**CALL TO ORDER**     1:31 p.m.

**AGENDA**             **It was moved and seconded**

395/20                 THAT the agenda for the meeting be adopted as amended.

**CARRIED**

### REPORTS

*The GM, Infrastructure Services, Chief Financial Officer, and Manager, Asset Management provided a presentation titled '2021 Wastewater User Fees and Frontage Fees' that included: Considerations - Discretionary, Considerations – Recommendations, System Specific Considerations, and Next Steps. Staff answered questions in regards to public consultation and communication, capital reserve vs. debt financing, potential fee deferrals, frontage fees vs. parcel taxes, individual lot user (maintenance) fees, a policy and process for public engagement, operations and maintenance (environmental standards and maintenance requirements), and timelines.*

2021 Wastewater User  
And Frontage Fees **It was moved and seconded**

- 396/20 THAT staff develop a communications and engagement plan for 2021 Wastewater User Fees and Frontage Fees;
- AND THAT a report bringing forward subsequent recommendations be provided to a future meeting in time for the financial considerations to be included in the upcoming budget.

**CARRIED**

*The Board recessed at 3:13 p.m. and reconvened at 3:31 p.m.*

Wastewater 2021  
Frontage Fees **It was moved and seconded**

- 397/20 THAT the report titled Wastewater 2021 Frontage Fee Reviews be received;
- AND THAT the proposed 2021 Frontage Fee Charges, as shown in Table 16 of the report, be amended as follows:

<b>Service</b>	<b>2020</b>	<b>2021</b>
Greaves	\$ 102.00	\$ 202.00
Woodcreek	\$ 102.00	\$ 302.00
Sunnyside	\$ 102.00	\$ 202.00
Jolly Roger	\$ 102.00	\$ 152.00
Secret Cove	\$ 102.00	\$ 152.00
Lee Bay	\$ 102.00	\$ 102.00
Square Bay	\$ 217.42	\$ 217.42
Langdale	\$ 102.00	\$ 202.00
Canoe	\$ 424.30	\$ 424.30
Merrill	\$ 226.71	\$ 326.71
Curran	\$ 153.00	\$ 253.00
Roberts Creek	\$ 204.00	\$ 304.00
Lily Lake	\$ 204.00	\$ 204.00
Painted Boat	\$ 102.00	\$ 202.00
Sakinaw	\$ 670.27	\$ 845.27

AND THAT the respective rate Bylaws be amended to reflect the proposed 2021 Frontage Fees detailed in Table 16 of the report as amended;

AND FURTHER THAT the 2021-2025 Financial Plan be amended accordingly.

**CARRIED**

2021 Wastewater  
User Fees

**It was moved and seconded**

398/20

THAT the report titled 2021 Wastewater User Fee Review be received;

AND THAT the respective rate Bylaws be amended to reflect the proposed 2021 User Fees detailed and amended in Table 2 of the report as follows:

<b>Service</b>	<b>2020</b>	<b>2021</b>
Greaves	\$ 595.84	\$ 480.60
Woodcreek	\$ 554.17	\$ 648.55
Sunnyside	\$ 691.47	\$ 734.22
Jolly Roger	\$ 682.19	\$ 832.54
Secret Cove	\$ 616.36	\$ 712.57
Lee Bay	\$ 412.50	\$ 480.46
Square Bay	\$ 501.19	\$ 636.02
Langdale	\$ 924.98	\$ 1,109.78
Canoe	\$ 1,076.58	\$ 970.75
Merrill	\$ 1,739.43	\$ 1,663.25
Curran	\$ 536.75	\$ 618.70
Roberts Creek	\$ 687.94	\$ 852.88
Lily Lake	\$ 640.69	\$ 701.37
Painted Boat	\$ 537.50	\$ 577.47
Sakinaw	\$ 1,205.94	\$ 1,304.07

AND FURTHER THAT the 2021-2025 Financial Plan be amended accordingly.

**CARRIED**

*The Board moved In Camera at 3:54 p.m.*

**IN CAMERA**

**It was moved and seconded**

399/20

THAT the public be excluded from attendance at the meeting in accordance with Sections 90 (1) (a) and (c) of the *Community Charter* – “personal information about an identifiable individual who holds or is being considered for a position as an officer, employee or agent of the municipality or another position appointed by the municipality” and “labour relations or other employee relations”.

**CARRIED**

*The Board moved out of In Camera at 4:48 p.m.*

**ADJOURNMENT**

**It was moved and seconded**

400/20

THAT the Special Board meeting be adjourned.

**CARRIED**

The meeting adjourned at 4:48 p.m.

Certified correct \_\_\_\_\_

Corporate Officer

Confirmed this \_\_\_\_\_ day of \_\_\_\_\_

\_\_\_\_\_

Chair

**SUNSHINE COAST REGIONAL DISTRICT  
CORPORATE AND ADMINISTRATIVE SERVICES COMMITTEE**

**November 26, 2020**

RECOMMENDATIONS FROM THE CORPORATE AND ADMINISTRATIVE SERVICES COMMITTEE MEETING HELD ELECTRONICALLY IN ACCORDANCE WITH MINISTERIAL ORDER M192 AND TRANSMITTED VIA THE BOARDROOM AT 1975 FIELD ROAD, SECHELT, B.C.

<b>PRESENT*:</b>	Chair	District of Sechelt	D. Siegers
	Directors	Electoral Area D	A. Tize
		Electoral Area A	L. Lee
		Electoral Area B	L. Pratt
		Electoral Area E	D. McMahon
		Electoral Area F	M. Hiltz
		Town of Gibsons	B. Beamish
		District of Sechelt	A. Toth
<b>ALSO PRESENT*:</b>	Chief Administrative Officer		D. McKinley
	G.M., Corporate Services / Chief Financial Officer		T. Perreault
	Corporate Officer		S. Reid
	G.M., Infrastructure Services		R. Rosenboom (Part)
	Manager, Purchasing and Risk Management		V. Cropp (Part)
	Manager, Asset Management		K. Doyle (Part)
	Manager, Utility Services		S. Walkey (Part)
	Manager Financial Services		B. Wing (Part)
	Administrative Assistant / Recorder		T. Crosby
	Media		1
	Public		12

*\*Directors, staff, and other attendees present for the meeting participated by means of electronic or other communication facilities in accordance with Sunshine Coast Regional District Board Procedures Bylaw 717.*

**CALL TO ORDER** 9:30 a.m.

**AGENDA** The agenda was adopted as presented.

*Director Toth left the meeting at 9:31 a.m.*

*Director Toth returned to the meeting at 9:45 a.m.*

**PRESENTATIONS AND DELEGATIONS**

*Paul Fripp, BDO Canada LLP, addressed the Committee regarding the Sunshine Coast Regional District (SCRD) 2020 Audit Planning Report.*

*The Chair thanked Mr. Fripp for his presentation.*

*Director Beamish joined the meeting at 9:59 a.m.*

## **REPORTS**

### **Recommendation No. 1**      *BDO Canada LLP 2020 Audit Planning Report*

The Corporate and Administrative Services Committee recommended that the report titled BDO Canada – 2020 Audit Planning Report be received;

AND THAT the Audit Planning Report from BDO Canada LLP with respect to the Audit of the Financial Statements of the Sunshine Coast Regional District (SCRD) and Foreshore Leases (Hillside) for the year ended December 31, 2020 be received;

AND FURTHER THAT this recommendation be forwarded to the November 26, 2020 Regular Board meeting.

### **Recommendation No. 2**      *Federal Gas Tax – Community Works Fund Policy*

The Corporate and Administrative Services Committee recommended that the report titled Federal Gas Tax – Community Works Fund Policy be received;

AND THAT the draft Federal Gas Tax – Community Works Fund Policy be amended as follows:

- Add wording to 6.2.3 (b) "...critical infrastructure needs, *active transportation*, capacity building...";
- Amend 7.1.3 (c) Approve contribution agreements with non-profit organizations *that will receive CWF monies*.

### **Recommendation No. 3**      *Federal Gas Tax – Community Works Fund Policy*

The Corporate and Administrative Services Committee recommended that staff report to the January 28, 2021 Corporate and Administrative Services Committee meeting with a revised draft Federal Gas Tax – Community Works Fund Policy providing options and process to allow Communities to provide input and submission for projects.

*Director McMahon and Director Hiltz opposed.*

### **Recommendation No. 4**      *Federal Gas Tax – Community Works Fund – Project Submissions*

The Corporate and Administrative Services Committee recommended that staff report to a future Committee with process consideration for Community project ideas and the effect of on Sunshine Coast Regional District work plans, including budget process considerations.

### **Recommendation No. 5**      *2021 Meeting Schedule*

The Corporate and Administrative Services Committee recommended that the report titled 2021 Meeting Schedule be received;

AND THAT the 2021 Meeting Schedule be adopted as amended.

**Recommendation No. 6**      *2021 Transportation Advisory Committee Meeting Schedule*

The Corporate and Administrative Services Committee recommended that the start time for the 2021 Transportation Advisory Committee meetings be amended to 3:30 p.m.

**Recommendation No. 7**      *Insurance Invoices Over \$100,000: Municipal Insurance Association (MIA) and Aon Reed Stenhouse Inc. (Aon)*

The Corporate and Administrative Services Committee recommended that the report titled Insurance Invoices Over \$100,000: Municipal Insurance Association (MIA) and Aon Reed Stenhouse Inc. (Aon) be received;

AND THAT payment of up to \$120,000 be authorized for liability insurance to MIA;

AND THAT payment of up to \$230,000 be authorized for property insurance to AON;

AND FURTHER THAT the 2021-2025 Financial Plan be amended to reflect the changes in premiums.

*The Committee recessed at 11:18 a.m. and reconvened at 11:31 a.m.*

**Recommendation No. 8**      *Wastewater 2021 Frontage Fee Reviews*

The Corporate and Administrative Services Committee recommended that the report titled Wastewater 2021 Frontage Fee Reviews be received;

AND THAT the Wastewater 2021 Frontage Fee Review report be deferred, pending further Community consultations, to a Special Board meeting to be held on December 3, 2020;

AND FURTHER THAT this recommendation be forwarded to the November 26, 2020 Regular Board meeting.

**Recommendation No. 9**      *Wastewater Treatment Plant Policy*

The Corporate and Administrative Services Committee recommended that staff review the wastewater treatment plant policy and provide a draft to a future Committee meeting in 2021.

**Recommendation No. 10**      *2021 Wastewater User Fee Review*

The Corporate and Administrative Services Committee recommended that the report titled 2021 Wastewater User Fee Review be received;

AND THAT the 2021 Wastewater User Fee Review report be deferred, pending further Community consultations, to a Special Board meeting to be held on December 3, 2020;

AND FURTHER THAT this recommendation be forwarded to the November 26, 2020 Regular Board meeting.

**Recommendation No. 11**      *North Pender Harbour Water Service Area 2021 Rate Bylaw Amendment*

The Corporate and Administrative Services Committee recommended that the report titled North Pender Harbour Water Service Area 2021 Rate Bylaw Amendment be received;

AND THAT the *Water Rates and Regulations Bylaw No. 422*, Schedule D be amended to increase the North Pender Harbour Water Service Area User Fees and Metered Usage Fees by 50.0% and no increase to Parcel Taxes for an overall rate increase of 28.0%;

AND THAT the 2021-2025 Financial Plan be amended accordingly;

AND FURTHER THAT this recommendation be forwarded to the November 26, 2020 Regular Board meeting.

**Recommendation No. 12**     *South Pender Harbour Water Service Area 2021 Rate Bylaw Amendment*

The Corporate and Administrative Services Committee recommended that the report titled South Pender Harbour Water Service Area 2021 Rate Bylaw Amendment be received;

AND THAT the *Water Rates and Regulations Bylaw No. 422*, Schedule E be amended to increase the South Pender Harbour Water Service Area User Fees and Metered Usage Fees by 16.0% and no increase to Parcel Taxes for an overall rate increase of 9.7%;

AND THAT the 2021-2025 Financial Plan be amended accordingly;

AND FURTHER THAT this recommendation be forwarded to the November 26, 2020 Regular Board meeting.

**Recommendation No. 13**     *Regional Water Service Area 2021 Rate Bylaw Amendment*

The Corporate and Administrative Services Committee recommended that the report titled Regional Water Service Area 2021 Rate Bylaw Amendment be received;

AND THAT the *Water Rates and Regulations Bylaw No. 422*, Schedule B be amended to increase the Regional Water Service Area User Fees and Metered Usage Fees by 14.0% and Parcel Taxes by 5.0% for an overall rate increase of 10.4%;

AND THAT the 2021-2025 Financial Plan be amended accordingly;

AND FURTHER THAT this recommendation be forwarded to the November 26, 2020 Regular Board meeting.

*Director Toth opposed.*

**Recommendation No. 14**     *Sechelt Landfill Cost Analysis*

The Corporate and Administrative Services Committee recommended that staff report to a future Committee outlining the overall financial implications, including a review of tipping fee charges as a result of increased diversion at the Landfills.

**Recommendation No. 15**     *2021 Refuse Collection [355] Fee Review*

The Corporate and Administrative Services Committee recommended that the report titled 2021 Refuse Collection [355] Fee Review be received;

AND THAT Schedule A of *Sunshine Coast Regional District Waste Collection Bylaw No. 431* be amended to increase waste collection fees by 9.0% for 2021, 5.0% for 2022 and 3.5% for 2023;



AND THAT the 2021-2025 Financial Plan be amended accordingly;

AND FURTHER THAT this recommendation be forwarded to the November 26, 2020 Regular Board meeting.

**Recommendation No. 16**     *Budget Update Implementation of shíshálh Nation Foundation Agreement*

The Corporate and Administrative Services Committee recommended that the report titled Budget Update Implementation of shíshálh Nation Foundation Agreement be received;

AND THAT the budget for the project Implementation of *shíshálh* Nation Foundation Agreement be increased by \$15,000 to \$40,000 to be funded from the Regional Water Service [370] Operating Reserves;

AND THAT the 2020-2024 Financial Plan be amended accordingly;

AND FURTHER THAT this recommendation be forwarded to the November 26, 2020 Regular Board meeting.

**ADJOURNMENT**                      1:09 p.m.

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Committee Chair

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

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**TO:** SCRD Board – December 10, 2020

**AUTHOR:** Sherry Reid, Corporate Officer

**SUBJECT:** 2021 BOARD APPOINTMENTS

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### RECOMMENDATION(S)

**THAT** the report titled 2021 Board Appointments be received;

**AND THAT** the following list of Board appointments be reviewed, amended if necessary, and adopted by the Board.

---

### BACKGROUND

Each year, the SCRD Board appoints Directors to various committees and organizations.

### DISCUSSION

A draft list of Board appointments from 2020 is attached for the Board's consideration (Attachment A).

The Board appointments presented for approval are those required as specified by the applicable legislation, terms of reference or invitation. For example:

- The *Municipal Finance Authority Act* requires that “the regional board of each regional district must appoint from among its directors the required number of persons as members of the authority for that year or until a successor is appointed.”

### STRATEGIC PLAN AND RELATED POLICIES

N/A

### CONCLUSION

Staff recommend the proposed Board appointments appended in Attachment A be reviewed, amended if necessary, and adopted.

Reviewed by:			
Manager		Finance	
GM		Legislative	
CAO		Other	

## Attachment A

### **Board Liaison Appointments to SCRD Advisory Committees**

<b>Agricultural Advisory Committee (AAC)</b> (non-voting)	Board Liaison Alternate	Mark Hiltz Donna McMahon
<b>Natural Resources Advisory Committee (NRAC)</b> (non-voting)	Board Liaison Alternate	Andreas Tize Mark Hiltz
<b>Solid Waste Management Plan Monitoring Advisory Committee (PMAC)</b> (non-voting)	Board Liaison Alternate	Donna McMahon Leonard Lee
<b>Ports Monitors Committee (POMO)</b> (non-voting)	Board Liaison Alternate	Mark Hiltz Lori Pratt
<b>Water Supply Advisory Committee (WASAC)</b> (non-voting)	Board Liaison Alternate	Andreas Tize Mark Hiltz

### **Director Appointments to SCRD Sub-Committees**

<b>Joint Use of Schools Subcommittee</b> (2 appointees)	SCRD Appointees Alternate	Leonard Lee Andreas Tize Lori Pratt
<b>Joint Watershed Management Advisory Committee</b> (4 appointees and up to 3 alternates)	SCRD Appointees Alternate	Mark Hiltz Andreas Tize Donna McMahon Darnelda Siegers Lori Pratt
<b>Heritage Protocol Committee</b> (all Directors per Committee Terms of Reference)	SCRD	All Directors
<b>Gibsons &amp; District Fire Commission</b> (Area E and F appointees as per Bylaw No. 448)	Area F Appointee Area E Appointee	Mark Hiltz Donna McMahon

### **Appointments to Other Committees and Boards**

<b>Gibsons &amp; District Library</b> <i>Library Act – Director from one of the participating areas</i>	SCRD Appointee Alternate	Mark Hiltz Donna McMahon
<b>Sechelt Public Library</b> <i>Library Act</i>	SCRD Appointee Alternate	Lori Pratt Leonard Lee
<b>Municipal Finance Authority</b> <i>Municipal Finance Authority Act</i>	SCRD Appointee Alternate	Lori Pratt Mark Hiltz

## Attachment A

<b>Municipal Insurance Association</b>	SCRD Appointee Alternate	Lori Pratt Andreas Tize
<b>Metro Vancouver Aboriginal Relations Committee</b> <i>(one non-voting observer appointee)</i>	SCRD Appointee	Andreas Tize
<b>Island Coastal Economic Trust (ICET)</b>	Board Chair	Lori Pratt
<b>AVICC Special Committee on Solid Waste Management</b> <i>(one appointee)</i>	SCRD Appointee Alternate	Leonard Lee Donna McMahon
<b>Sunshine Coast Youth Awareness Committee</b> <i>(one appointee)</i>	SCRD Appointee	Andreas Tize
<b>Gibsons Chamber of Commerce</b> <i>(one liaison)</i>	Board Liaison	Donna McMahon
<b>Ocean Watch Action Plan Task Force</b> (per Board Resolution 013/19 Rec. No. 10 (Term: 2019-2022))	Board Liaison	Mark Hiltz
<b>Sunshine Coast Seniors Planning Table</b>	Board Liaison	Leonard Lee
<b>Vancouver Island and Coastal Communities Climate Leadership Plan Steering Committee</b>	SCRD Appointee Alternate	Donna McMahon Andreas Tize
<b>District of Sechelt Liquid Waste Management Plan – Steering Committee and Technical Advisory Committee</b>	SCRD Appointee	Andreas Tize
<b>Southern Sunshine Coast Ferry Advisory Committee</b> (SCRD nominated and appointed by BC Ferries – term expires at the end of 2022)	SCRD Appointee	Lori Pratt
<b>SCREDO (Sunshine Coast Economic Development Organization)</b>	SCRD Appointee Alternate	Donna McMahon Lori Pratt

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

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**TO:** SCRD Board – December 10, 2020

**AUTHOR:** Sherry Reid, Corporate Officer

**SUBJECT:** 2021 CHAIR APPOINTMENTS

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### RECOMMENDATION(S)

**THAT** the report titled 2021 Chair Appointments be received;

**AND THAT** the list of Chair appointments be affirmed.

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### BACKGROUND

The Board Chair appoints the Chair and Vice-Chair of SCRD standing and select committees on an annual basis.

### DISCUSSION

The Chair appointments are as follows:

<b>Corporate &amp; Administrative Services Committee</b>	Chair	Darnelda Siegers
	Vice Chair	Andreas Tize
<b>Planning &amp; Community Development Committee</b>	Chair	Alton Toth
	Vice Chair	Andreas Tize
<b>Infrastructure Services Committee</b>	Chair	Donna McMahon
	Vice Chair	Mark Hiltz
<b>Transportation Advisory Committee</b>	Chair	Donna McMahon
	Vice Chair	Leonard Lee
<b>Sunshine Coast Policing and Public Safety Committee</b>	Chair	Mark Hiltz
	Vice Chair	Leonard Lee

### STRATEGIC PLAN AND RELATED POLICIES

N/A

### CONCLUSION

Committee Chair appointments have been outlined above. Staff recommend that the Board receive and affirm the appointments.

Reviewed by:			
Manager		Finance	
GM		Legislative	
CAO	X- D. McKinley	Other	

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

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**TO:** SCRD Board Meeting- December 10, 2020

**AUTHOR:** Tina Perreault, General Manager, Corporate Services/ Chief Financial Officer

**SUBJECT:** 2020-2024 FINANCIAL PLAN BYLAW AMENDMENTS

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### RECOMMENDATION(S)

**THAT the report titled 2020-2024 Financial Plan Bylaw Amendments be received;**

**AND THAT the 2020-2024 Financial Plan Bylaw (724.2) and related schedules be amended to include changes from April 1 to December 10, 2020;**

**AND FURTHER THAT a report be provided as part of the 2021 Round 1 Budget deliberations to address costs associated to the SCRD's Emergency Operations Centre-2020 deficit and ongoing EOC for 2021.**

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### BACKGROUND

Sections 374 and 375 of the *Local Government Act* (LGA) outlines how a Regional District must conduct its Financial Planning process. A Regional District must adopt its Financial Plan Bylaw by March 31 of each year and may amend its Bylaw during the course of a year.

The Sunshine Coast Regional District (SCRD) adopted its *2020-2024 Financial Plan Bylaw No. 724* at the March 12, 2020 Regular Board Meeting and made substantial amendments to the Bylaw (724.1) on March 31, 2020 in response to the COVID-19 pandemic.

In mid-March, as the Provincial Health Orders and State of Emergency were announced, the Province authorized the opening of local Emergency Operations Centres (EOC). An EOC for the Sunshine Coast was established for the SCRD, the Town of Gibsons and the District of Sechelt. The shishálh Nation is operating its own EOC, however, the effort has been a community collaboration amongst 30 entities. There are costs that have been incurred which are not recoverable through Emergency Management BC (EMBC) which need to be addressed.

The purpose of this report is to formally amend the 2020-2024 Financial Plan Bylaw for the cumulative amendments approved after March 31, 2020 and to address the unauthorized expenses incurred as part of the SCRD EOC for 2020 as well as the likely continuation into 2021.

### DISCUSSION

Since April 1, there have been 31 additional requests to amend the 2020-2024 Financial Plan (Attachment A), however, the Bylaw itself has not been amended, which is required per the LGA. These financial commitments have been incorporated into the revised 2020-2024 Financial Plan Bylaw amendment (724.2)-amended Schedule A, included as part of today's Board agenda.

*If an emergency expenditure arises that was not contemplated in the financial plan, a local government may make an expenditure for the emergency but must, as soon as practicable, amend the financial plan to include the expenditure and the funding source for the expenditure (source: [Provincial Government of BC](#)). For the EOC, no such amendment was put forward to the SCRD Board, however, other initiatives related to the COVID-19 pandemic such as additional bylaw compliance support and opening restroom facilities within the Community Recreation facilities were approved.*

As part of the [SCRD's Corporate Quarter 3 Variance report](#), the Sunshine Coast Emergency Planning function [222], reported a year-to-date (as at September 30) deficit of approximately \$124,000. By December 31, it is expected that this deficit will be the same or more than projected at Q3 which will need to be addressed when 2020 year-end has been completed, including how the deficit will be funded in 2021. As the expenditures have already occurred, the Board has been made aware of the impending deficit, and the local EOC still remains open in support of the ongoing Provincial Health Orders, staff are not recommending a formal Financial Plan amendment because revenue and expenses are still in flux. The EOC is likely to continue into 2021 which staff recommend bringing forward a report as part of the 2021 Budget process to address both the deficit and any 2021 costs.

*A local government should have established procedures to authorize emergency expenditure and provide a report for such an expenditure to the regional district board at a regular meeting (source: [Provincial Government of BC](#)). This item has been identified by management as an area of focus to address as part of the upcoming external audit with BDO Canada. This is with the goal of improving the process for approving expenditures when running future EOC's whether costs are recoverable by EMBC or unrecoverable, meaning the SCRD must fund 100% of the costs.*

#### *Financial Implications*

All related amendments have been included in the 2020-2024 Financial Plan with the financial implications reflected as part of the pre-budget deliberations earlier in November.

#### *Timeline for next steps or estimated completion date*

Bylaw 724.2 and related Financial Schedules are included as part of the December 10, 2020 Board agenda for three readings and adoption.

### **STRATEGIC PLAN AND RELATED POLICIES**

Formalizing amendments to the Financial Plan Bylaw are legislatively required and follow the Boards Financial Sustainability Policy. Some amendments throughout the year are in response to projects which align with the Board's Strategic Plan.

### **CONCLUSION**

The SCRD adopted its original 2020-2024 Financial Plan Bylaw No. 724 on March 12, 2020 and made substantial amendments (724.1) on March 31 in response to the COVID-19 pandemic.

There have been 31 additional amendments which is the purpose of 2020-2024 Financial Plan Bylaw amendment (724.2) included as part of today's Board agenda.



Unrecoverable costs associated with operating the SCRD's EOC has resulted in a 2020 deficit, with costs expected to continue into 2021. Staff will provide a report as part of the 2021 Round 1 Budget deliberations to address how these items will be funded.

Process improvements as to how emergency operational funding will be addressed as part of the 2020 Audit with BDO Canada. Findings and recommendations will be provided as part of the 2020 Audit report, expected in April 2021.

**Attachment A-** Summary of 2020-2024 Financial Plan Bylaw Amendments

Reviewed by:			
Manager		Finance	
GM		Legislative	X – S. Reid

## Summary of 2020-2024 Financial Plan Bylaw Amendments

	Date	Res. No	Recommendation No.	Recommendation
1	14-May-20	181/20		<p><b>COVID-19 Special Services of Public Washrooms &amp; Showers</b></p> <p>THAT the continuation of COVID-19 special services of public washrooms and showers and community bylaw ambassadors until May 2, 2020, be implemented, at a cost of up to \$38,000 funded from:</p> <ul style="list-style-type: none"> <li>•Washrooms/showers: Recreation Facilities (615) operating budget;</li> <li>•Bylaw ambassadors: Bylaw Enforcement (200) operating reserves;</li> </ul> <p>AND THAT staff provide a report on the impact, uptake and performance of these service offerings to the April 23, 2020 In Camera Board meeting;</p> <p>AND THAT any financial variances related to the foregoing be reported to the Board;</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be amended accordingly.</p>
2	28-May-20	229/20		<p><b>Caretaker Services Contract</b></p> <p>THAT SCRD enter into a contract with Mr. and Mrs. Dunn for caretaker services for Katherine Lake Campground, Dan Bosch Park, and Ruby Lake boat launch, as described in RFQ 2065002 for up to \$90,038 plus up to \$2,000 for additional services (excluding GST);</p> <p>AND THAT the 2020 incremental increase of \$7,452 be funded from the Community Parks [650] operating reserve;</p> <p>AND THAT the 2021 incremental increase of \$7,834 be incorporated into the 2021 annual budget;</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be updated to include these changes.</p>
3	28-May-20	230/20		<p><b>Landscaping and Lawn Care Contract</b></p> <p>THAT a contract for Landscaping and Lawn Care Services as described in Request for Proposal (RFP) 1911601 be awarded to Michael J Clarke in the amount up to \$232,183;</p> <p>AND THAT the delegated authorities be authorized to execute the contract;</p> <p>AND THAT the Cemetery Services [400] budget for landscaping be increased by the following amounts: 2020 - \$13,600 funded from operating reserves; 2021 - \$14,400 increase to base budget; and for 2022 - \$15,300 increase to base budget;</p> <p>AND THAT the Community Parks [650] budget for landscaping be increased by the following amounts: 2020 - \$3,400 funded from operating reserves; 2021 - \$3,600 increase to base budget; and for 2022 - \$3,710 increase to base budget;</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be amended accordingly.</p>
4	25-Jun-20	245/20	Corporate- No. 6	<p><b>Sechelt Landfill Ground Disturbance</b></p> <p>THAT the report titled Sechelt Landfill Ground Disturbance – Financial Update be received;</p> <p>AND THAT the Remediation Measures for Sechelt Landfill Drop-Off Area project budget be increased by \$237,605, funded from [352] Landfill Operating Reserves - \$84,000 and 2021 Taxation - \$153,605;</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be amended accordingly.</p>

5	9-Jul-20	255/20	Corporate-No. 5	<p><b>Wastewater Feasibility Study – Infrastructure Planning Grant Program Results</b></p> <p>THAT the report titled Wastewater Feasibility Study – Infrastructure Planning Grant Program (IPGP) Results be received;</p> <p>AND THAT the Wastewater Treatment Plants Asset Management Plans – Feasibility Studies be approved as follows:</p> <ul style="list-style-type: none"> <li>•Greaves Road [381]- \$7,500 – up to \$6,250 funded by IPGP and \$1,250 through Operating Reserves; and</li> <li>•Merrill Crescent [390]- \$7,500 – up to \$6,250 funded by IPGP and \$1,250 through Operating Reserves;</li> </ul> <p>AND THAT the 2020-2024 Financial Plan be amended accordingly;</p> <p>AND FURTHER THAT grant applications for the four remaining Wastewater Feasibility Studies (Langdale, Sunnyside, Jolly Roger, and Secret Cove) be submitted.</p>
6	9-Jul-20	260/20		<p><b>CEPF Grant</b></p> <p>THAT the Emergency Support Services 2020 Project in the amount of \$16,300 funded by the Community Emergency Preparedness Fund Grant be approved;</p> <p>AND THAT Emergency Operations Centre / Mass Communications Project in the amount of \$24,635 funded by the Community Emergency Preparedness Fund Grant be approved;</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan for Sunshine Coast Emergency Planning [222] be amended accordingly</p>
7	23-Jul-20	266/20	Planning- No. 12	<p><b>RFP 2061303 Refrigeration Services Agreement Contract Award</b></p> <p>THAT the report titled RFP 2061303 Refrigeration Services Agreement Contract Award Report be received;</p> <p>AND THAT the SCRD enter into a contract with Temp-Pro Refrigeration for refrigeration system annual maintenance services as described in RFP 2061303 for up to \$189,000 plus up to \$43,000 for additional repair services for a total value of up to \$232,000 (excluding G.S.T.) for a three year period with the option to renew two additional years;</p> <p>AND THAT the 2020-2024 Financial Plan be amended to increase the annual base operating budget for [615] Community Recreation Facilities by \$13,800 funded from operating reserves in 2020 and taxation beginning in 2021;</p> <p>AND FURTHER THAT the delegated authorities be authorized to execute the contract.</p>
8	23-Jul-20	267/20	Infrastructure- No. 2	<p><b>Town of Gibsons Bulk Water Agreement – Financial Update</b></p> <p>THAT the report titled Town of Gibsons Bulk Water Agreement – Financial Update be received;</p> <p>AND THAT the Town of Gibsons Bulk Water Review Committee be dissolved;</p> <p>AND THAT staff proceed with a review process for the Bulk Water Agreement and report back to Committee in Q4 2020;</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be amended to reflect the financial implications of the disconnection of the SCRD providing the primary water supply to the Town of Gibsons Zone 3.</p>
9	23-Jul-20	267/20	Infrastructure- No. 5	<p><b>Wood Waste Receiving and Processing – Contract Extension</b></p> <p>THAT the report titled Wood Waste Receiving and Processing – Contract Extension be received;</p> <p>AND THAT the contract with Salish Environmental Group Inc. for wood waste receiving and processing be extended for an additional one (1) year period in the amount up to \$491,250 plus GST;</p> <p>AND THAT the 2020-2024 Financial Plan be amended accordingly;</p> <p>AND FURTHER THAT the delegated authorities be authorized to execute the contract</p>

10	23-Jul-20	267/20	Infrastructure- No. 6	<p><b>RFQ 2035001 Contract Award for Mattress Transportation Services</b></p> <p>THAT the report titled Request for Quotation (RFQ) 2035001 Contract Award for Mattress Transportation Services be received;</p> <p>AND THAT a contract for Mattress Transportation Services be awarded to Pacific Coast Distribution Ltd. in the amount up to \$128,272 (plus GST);</p> <p>AND THAT the 2020-2024 Financial Plan be amended accordingly;</p> <p>AND FURTHER THAT the delegated authorities be authorized to execute the contract.</p>
				<p><b>Contract Awarding for Residential PPP</b></p> <p>THAT the report titled Request for Proposal (RFP) 2035003 Contract Award for Recycling Depot Site and Site Operations for Residential Packaging and Paper Products (PPP) be received;</p> <p>AND THAT a contract for operating a Recycling Depot for Residential PPP on the South Coast be awarded to Gibsons Disposal Ltd. for a 3 year term expiring November 30, 2023 in the amount up to \$1,148,520 (plus GST);</p> <p>AND THAT a contract for operating a Recycling Depot for Residential PPP in Sechelt be awarded to Salish Environmental Group Inc. for a 3-year term expiring November 30, 2023 in the amount up to \$431,400 (plus GST);</p> <p>AND THAT the 2020-2024 Financial Plan be amended accordingly;</p> <p>AND FURTHER THAT the delegated authorities be authorized to execute the contract.</p>
12	30-Jul-20	284/20	Corporate-No. 4	<p><b>Regional Solid Waste [350] Service Levels</b></p> <p>THAT the 2020 Backroad Trash Bash be cancelled;</p> <p>AND THAT the 2020-2024 Financial Plan be amended accordingly.</p>
				<p><b>Regional Solid Waste [350] Service Levels</b></p> <p>THAT the Area A Food Drop-off be delayed to 2021;</p> <p>AND THAT the 2020-2024 Financial Plan be amended accordingly.</p>
13	30-Jul-20	284/20	Corporate-No. 5	<p><b>Regional Solid Waste [350] Service Levels</b></p> <p>THAT the Area A coupon program be discontinued;</p> <p>AND THAT the 2020-2024 Financial Plan be amended accordingly.</p>
				<p><b>Refuse Collection [355] Service Levels</b></p> <p>THAT the Area B, D, E, F coupon program be discontinued;</p> <p>AND THAT the 2020-2024 Financial Plan be amended accordingly.</p>
14	30-Jul-20	284/20	Corporate-No. 7	<p><b>2011701 Storage Area Network (SAN) Expansion and Services Contract</b></p> <p>THAT the report titled NOI 2011701 Storage Area Network (SAN) Expansion and Services Contract Award Report be received;</p> <p>AND THAT the SCRD enter into a single-source contract with Pure Storage for SAN data space expansion, warranty, and annual support for a total value of up to \$142,013 (excluding GST) for a period up to July 29, 2021, with an option to extend the warranty and support contracts for up to three additional years;</p> <p>AND THAT the 2020-2024 Financial Plan be amended to increase the annual base operating budget for [117] Information Technology for additional supplier support costs by \$10,100 beginning in 2021 and funded from support services;</p> <p>AND FURTHER THAT the delegated authorities be authorized to execute the contracts.</p>
15	10-Sep-20	293/20	Planning- No. 1	

<p>17</p> <p>10-Sep-20</p> <p>293/20</p> <p>Planning- No. 2</p>	<p><b>RFP 2021201 – Roof Replacement at Roberts Creek Fire Hall</b></p> <p>THAT the report titled RFP 2021201 – Roof Replacement at Roberts Creek Fire Hall Award Report be received;</p> <p>AND THAT the project budget be increased from \$150,000 to \$229,705, with the additional project shortfall of \$79,705 to be funded from capital reserves;</p> <p>AND THAT the SCRD enter into a contractual agreement with Mack Kirk Roofing &amp; Sheet Metal Ltd., for the Roof Replacement at the Roberts Creek Fire Hall in the amount of \$157,350 (excluding GST);</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be updated accordingly.</p>
<p>18</p> <p>8-Oct-20</p> <p>320/20</p> <p>Infrastructure- No. 2</p>	<p><b>Sechelt Landfill Drop-Off Area Final Design</b></p> <p>THAT the report titled Sechelt Landfill Drop-Off Area Final Design be received;</p> <p>AND THAT the Sechelt Landfill Drop-Off Remediation budget be increased by \$940,110 to \$1,377,714 for the construction phase of the project;</p> <p>AND THAT the Sunshine Coast Regional District authorize up to \$940,110 be borrowed, under Section 403 of the Local Government Act, from the Municipal Finance Authority, for the purpose of the Sechelt Landfill Drop-off Remediation project;</p> <p>AND THAT the loan be repaid within five years with no rights of renewal;</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be amended accordingly.</p>
<p>19</p> <p>8-Oct-20</p> <p>322/20</p> <p>Planning- No. 8</p>	<p><b>ITT 2037005 Langdale Well and Pump Station Improvements</b></p> <p>THAT the report titled Invitation to Tender (ITT) 2037005 Langdale Well and Pump Station Improvements be received;</p> <p>AND THAT the construction contract for Langdale Well and Pump Station Improvements be awarded to Coastal Mountain Excavators, Ltd. in the amount up to \$281,545 (plus GST);</p> <p>AND THAT the budget for the Langdale Pump station project be increased by \$43,679 to \$318,679 and that it be funded from [370] Regional Water Capital Reserves;</p> <p>AND THAT the 2020 – 2024 Financial Plan be amended accordingly;</p> <p>AND FURTHER THAT the delegated authorities be authorized to execute the contract.</p>
<p>20</p> <p>8-Oct-20</p> <p>322/20</p> <p>Planning- No. 9</p>	<p><b>RFP 2035007 Contract Award for Metal Container Hauling and Recycling Services</b></p> <p>THAT the report titled Request for Proposal (RFP) 2035007 Contract Award for Metal Container Hauling and Recycling Services be received;</p> <p>AND THAT a contract for Metal Container Hauling and Recycling Services be awarded to Salish Environmental Group Inc. in the amount up to \$212,550 (plus GST);</p> <p>AND THAT Bylaw 405 be amended as part of the Q4 2020 tipping fee review to reflect the increase for metal recycling from \$70 to \$140 per tonne;</p> <p>AND THAT the 2020-2024 Financial Plan be amended accordingly;</p> <p>AND FURTHER THAT the delegated authorities be authorized to execute the contract.</p>

21	8-Oct-20	322/20	Planning- No. 10	<p><b>RFQ 2035006 Contract Award for Gypsum Container and Transportation Services</b></p> <p>THAT the report titled Request for Quotation (RFQ) 2035006 Contract Award for Gypsum Container and Transportation Services be received;</p> <p>AND THAT a contract for Gypsum Container and Transportation Services be awarded to Salish Environmental Group Inc. in the amount up to \$239,859 (plus GST);</p> <p>AND THAT Bylaw 405 be amended as part of the Q4 2020 tipping fee review to reflect the increase for gypsum;</p> <p>AND THAT the 2020-2024 Financial Plan be amended accordingly;</p> <p>AND FURTHER THAT the delegated authorities be authorized to execute the contract.</p>
22	22-Oct-20	350/20	Infrastructure-No. 5	<p><b>Contract Award for Recycling Depot Site Operations in Pender Harbour for Residential Packaging and Paper Products (PPP)</b></p> <p><i>THAT the report titled Contract Award for Recycling Depot Site Operations in Pender Harbour for Residential Packaging and Paper Products (PPP) be received;</i></p> <p><i>AND THAT a contract for operating a Recycling Depot for Residential PPP in Pender Harbour be awarded to GRIPS for a 3-year term expiring November 30, 2023 in the amount up to \$481,853 (plus GST);</i></p> <p><i>AND THAT the 2020-2024 Financial Plan be amended accordingly;</i></p> <p><i>AND FURTHER THAT the delegated authorities be authorized to execute the contract.</i></p>
23	22-Oct-20	360/20		<p><b>Eastbourne Water System Well</b></p> <p>THAT the budget for the Feasibility Study Upgrades Eastbourne Water System project be increased by \$10,000 to \$50,000 to be funded from [370] Regional Water Operating Reserves;</p> <p>AND THAT the 2020-2024 Financial Plan will be amended accordingly.</p>
24	12-Nov-20	365/20	Planning-No. 7	<p><b>Gibsons and District Aquatic Facility (GDAF) Re-Opening</b></p> <p>THAT the report titled Gibsons and District Aquatic Facility (GDAF) Re-Opening be received;</p> <p>AND THAT staff proceed with the “Accelerated Restart Option” that would see GDAF restart as soon as possible with modified hours/services;</p> <p>AND THAT the offer of donation of up to \$5,000 from the Town of Gibsons in support of GDAF restart capital costs be accepted;</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be amended accordingly.</p>
25	12-Nov-20	365/20	Planning-No. 10	<p><b>Dakota Ridge Snowmobile Replacement and UTV Repair Options</b></p> <p>THAT the report titled Dakota Ridge Snowmobile Replacement and UTV Repair Options be received;</p> <p>AND THAT replacement of snowmobile unit 417 and repair of UTV unit 506 proceed with funding of up to \$29,000 from Dakota Ridge [680] operating reserve;</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be updated accordingly.</p>
26	12-Nov-20	365/20	Planning-No. 11	<p><b>Seaview Cemetery Additional Columbarium Purchase</b></p> <p>THAT the report titled Seaview Cemetery- Additional Columbarium Purchase be received;</p> <p>AND THAT the purchase and installation of an additional columbarium at the Seaview Cemetery be approved in the amount of \$24,000 and funded from Cemetery [400] operating reserves;</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be amended accordingly.</p>

27	12-Nov-20	365/20	Planning-No. 13	<p><b>RFP 2011602 - Fire Department Apparatus Replacement Award Report</b></p> <p>THAT the report titled RFP 2011602 - Fire Department Apparatus Replacement Award Report be received;</p> <p>AND THAT the project budget be increased from \$350,000 to \$400,789 for the Gibsons &amp; District apparatus replacement, funded from MFA short term loan;</p> <p>AND THAT the SCRD enter into a contractual agreement with HUB Fire Engines &amp; Equipment Ltd., for the Replacement of the Halfmoon Bay Fire Department tender apparatus in the amount of \$459,806 (excluding GST);</p> <p>AND THAT the SCRD enter into a contractual agreement with Associated Fire Safety Group, for the Replacement of the Gibsons &amp; District Fire Department initial attack apparatus in the amount of \$400,789 (excluding GST);</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be updated accordingly.</p>
				<p><b>Corporate and Administrative Services Projects</b></p> <p>AND THAT the following 2020 Carry-Forward project be amended in the 2020-2024 Financial Plan as follows:</p> <ul style="list-style-type: none"> <li>•[115] Collective Agreement Negotiations Support be reduced from \$20,000 to \$10,000 (Reserves).</li> </ul>
				<p><b>Planning and Community Development Projects</b></p> <p>AND THAT the following 2020 Carry-Forward projects be removed and the 2020-2024 Financial Plan be amended:</p> <ul style="list-style-type: none"> <li>•[540] Hillside Development Project - Investment Attraction Analysis;</li> <li>•[650] Lower Road - Ocean Beach Esplanade Connector Trail with future options to be considered;</li> </ul>
				<p><b>Infrastructure Services Projects</b></p> <p>AND THAT the following 2020 Carry-Forward project be amended in the 2020-2024 Financial Plan as follows:</p> <ul style="list-style-type: none"> <li>•[370] Vehicle Purchases – Strategic Infrastructure Division – reduce purchase to 1 versus 2 vehicles (Short Term Debt);</li> </ul>
				<p><b>Budget Update Implementation of shishálh Nation Foundation Agreement</b></p> <p>THAT the report titled Budget Update Implementation of shishálh Nation Foundation Agreement be received;</p> <p>AND THAT the budget for the project Implementation of shishálh Nation Foundation Agreement be increased by \$15,000 to \$40,000 to be funded from the Regional Water Service [370] Operating Reserves;</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be amended accordingly.</p>
28	26-Nov-20	381/20	Special Corporate-No. 13	<p>AND THAT the following 2020 Carry-Forward project be amended in the 2020-2024 Financial Plan as follows:</p> <ul style="list-style-type: none"> <li>•[115] Collective Agreement Negotiations Support be reduced from \$20,000 to \$10,000 (Reserves).</li> </ul>
29	26-Nov-20	381/20	Special Corporate-No. 14	<p>AND THAT the following 2020 Carry-Forward projects be removed and the 2020-2024 Financial Plan be amended:</p> <ul style="list-style-type: none"> <li>•[540] Hillside Development Project - Investment Attraction Analysis;</li> <li>•[650] Lower Road - Ocean Beach Esplanade Connector Trail with future options to be considered;</li> </ul>
30	26-Nov-20	381/20	Special Corporate-No. 15	<p>AND THAT the following 2020 Carry-Forward project be amended in the 2020-2024 Financial Plan as follows:</p> <ul style="list-style-type: none"> <li>•[370] Vehicle Purchases – Strategic Infrastructure Division – reduce purchase to 1 versus 2 vehicles (Short Term Debt);</li> </ul>
31	26-Nov-20	385/20	Corporate- No. 16	<p>THAT the report titled Budget Update Implementation of shishálh Nation Foundation Agreement be received;</p> <p>AND THAT the budget for the project Implementation of shishálh Nation Foundation Agreement be increased by \$15,000 to \$40,000 to be funded from the Regional Water Service [370] Operating Reserves;</p> <p>AND FURTHER THAT the 2020-2024 Financial Plan be amended accordingly.</p>



GROWING INNOVATION

5646 schetxwen Road  
Sechelt, BC V0N 3A3  
604-885-5383

Via Email

November 24, 2020

**The Board of Directors**  
**Ms. Tina Perrault, CFO**  
**Sunshine Regional District**  
**1975 Field Road**  
**Sechelt, BC V0N 3A1**

Dear Directors and Tina,

As discussed, we are pursuing a CleanBC Organics Infrastructure Program grant for a new composting facility for processing organic food waste for all of the Coast likely to be located in Port Mellon. The link to the CleanBC grant overview presentation is:

<https://mail.google.com/mail/u/0?ui=2&ik=a2021e9113&attid=0.1&permmsgid=msg-f:1681927960404212686&th=1757689199b0bbce&view=att&disp=safe>

For Salish Soils to apply, three major components must be satisfied being (1) financing commitment for one-third of the project costs, (2) have secured a site location either purchased or leased and (3) have secured a Council Resolution from a municipality to be the "Eligible Applicant". All three of these components must be evidenced by signed unconditional documents. The deadline to submit the complete application is tight being January 14, 2021 which is eight weeks inclusive of any Christmas days or breaks.

Salish is preparing the business case to our financing sources for the one-third financing commitment and the land costs with a high level of confidence of achieving the funding and has identified two Port Mellon sites available to purchase or lease with known, friendly property owners.

The Sunshine Coast Regional District is not required to provide funding or be subject to any liability or incur any costs for the proposed facility.

We request the Sunshine Coast Regional District review the foregoing overview and respond whether it is achievable in principal to receive a Council Resolution before the application submission deadline of January 14, 2021.

Thank you for your consideration in this matter.

Yours very truly,  
Salish Soils Inc.

Aaron D. Joe  
President and CEO





**SCHOOL DISTRICT 46 - SUNSHINE COAST**  
*Excellence in all we do!*



## BOARD OF EDUCATION

November 19, 2020

Delivered via email: [Board@scrd.ca](mailto:Board@scrd.ca)

Sunshine Coast Regional District  
Attn: Chair Pratt and Board  
1975 Field Road,  
Sechelt, BC V0N 3A1

Dear Chair Pratt,

**RE: Gas Tax Revenues for Bicycle and Pedestrian Lanes**

Vancouver Coastal Health reports that active travel to school benefits our students, the community and the environment by improving health, developing a sense of belongingness and improving air quality through a reduction in vehicle emissions. The Board of School District 46 strongly supports efforts that improve our students' well-being as well the positive effects of Active Travel on our communities and environment.

It is our understanding that the SCRd receives Gas tax funds that can be invested towards the construction, renewal or material enhancement of infrastructure. It is further our understanding that the SCRd is interested in the development of bicycle and pedestrian lanes and that these funds may be used for this purpose. As this would provide a considerable benefit to our students' well-being and independent mobility, we support the SCRd in your work in this area, and would welcome the opportunity for our staff to work with your staff to further this objective throughout the Sunshine Coast. Langdale Elementary, in particular, has been advocating for improvements to pedestrian safety in their local catchment area. The board fully supports their efforts and would be pleased to work with the SCRd to attend to their concerns.

We look forward to working as a team as we build this important community infrastructure together

Sincerely,

Amanda Amaral  
Chair, Board of Education

cc: Nicholas Simons, M.L.A, Powell River - Sunshine Coast  
Patrick Bocking, Superintendent  
Board of Education of School District No. 46 (Sunshine Coast)

**SUNSHINE COAST REGIONAL DISTRICT**

**BYLAW NO. 724.2**

A bylaw to amend the Financial Plan for the years 2020 - 2024

---

WHEREAS the Board of the Sunshine Coast Regional District wishes to amend *Sunshine Coast Regional District Financial Plan Bylaw No. 724, 2020*;

NOW THEREFORE the Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited for all purposes as the *Sunshine Coast Regional District Financial Plan Amendment Bylaw No. 724.2, 2020*.
2. *Sunshine Coast Regional District Financial Plan Bylaw No. 724, 2020* is hereby amended as follows:
  - a) Delete Schedule A in its entirety and replace with the revised Schedule A attached hereto.

READ A FIRST TIME                      this    10<sup>th</sup>    day of                      December, 2020

READ A SECOND TIME                      this    10<sup>th</sup>    day of                      December, 2020

READ A THIRD TIME                      this    10<sup>th</sup>    day of                      December, 2020

ADOPTED                                      this    10<sup>th</sup>    day of                      December, 2020

\_\_\_\_\_  
CORPORATE OFFICER

\_\_\_\_\_  
CHAIR



## **5-Year Financial Plan - Bylaw 724.2, 2020 Schedule A**

Budget Version:	5-year Financial Plan
Generated Date:	December 03, 2020

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Sunshine Coast Regional District  
Consolidated Five Year Financial Plan (Summary)

Schedule A, Bylaw 724.2, 2020

2020 - 2024

	2020	2021	2022	2023	2024
<b>Revenues</b>					
Grants in Lieu of Taxes	72,000	72,000	72,000	72,000	72,000
Tax Requisitions	21,168,636	22,492,013	22,741,903	22,649,979	22,646,974
Frontage & Parcel Taxes	5,620,302	5,620,302	5,620,302	5,620,302	5,620,302
Government Transfers	2,938,989	2,670,704	2,670,704	2,670,704	2,670,704
User Fees & Service Charges	13,427,129	14,010,462	14,029,412	14,029,999	14,029,999
Member Municipality Debt	1,876,276	1,828,505	1,786,899	1,421,758	1,421,758
Investment Income	683,877	746,110	810,618	840,606	917,803
Other Revenue	663,248	542,592	560,705	542,705	542,705
	46,450,457	47,982,688	48,292,543	47,848,053	47,922,245
<b>Expenses</b>					
Administration	4,678,144	5,057,289	5,107,314	5,107,263	5,107,263
Internal Recoveries	(6,495,335)	(6,889,630)	(6,952,453)	(6,942,810)	(6,942,810)
Wages and Benefits	19,449,037	20,635,404	20,639,140	20,630,133	20,630,133
Operating	20,831,193	17,218,928	17,236,529	17,251,506	17,265,922
Debt Charges Member Municipalities	1,876,276	1,828,505	1,786,899	1,421,758	1,421,758
Debt Charges - Interest	1,300,143	1,603,373	1,789,489	1,749,563	1,740,330
Amortization of Tangible Capital Assets	4,822,441	4,822,441	4,822,441	4,822,441	4,822,441
	46,461,899	44,276,310	44,429,359	44,039,854	44,045,037
<b>Operating Surplus / (Deficit)</b>	<b>(11,442)</b>	<b>3,706,378</b>	<b>3,863,184</b>	<b>3,808,199</b>	<b>3,877,208</b>
<b>Other</b>					
Capital Expenditures	(26,707,877)	(1,871,599)	(1,921,599)	(1,921,599)	(1,921,599)
Proceeds from Long Term Debt	17,785,289	-	-	-	-
Debt Principal Repayment	(2,116,192)	(2,370,331)	(3,078,413)	(2,942,410)	(2,999,328)
Transfer (to)/from Reserves	7,797,088	(2,841,788)	(2,232,392)	(2,313,410)	(2,325,499)
Transfer (to)/from Appropriated Surplus	(581,907)	(673,915)	(682,050)	(682,050)	(682,050)
Transfer (to)/from Other Funds	(296,395)	-	-	-	-
Transfer (to)/from Accumulated Surplus	29,684	28,814	28,829	28,829	28,827
Prior Year Surplus/(Deficit)	(45,689)	-	-	-	-
Unfunded Amortization	4,822,441	4,822,441	4,822,441	4,822,441	4,822,441
Transfer (to)/from Unfunded Liability	(675,000)	(800,000)	(800,000)	(800,000)	(800,000)
	11,442	(3,706,378)	(3,863,184)	(3,808,199)	(3,877,208)
<b>Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>110 General Government</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants in Lieu of Taxes	72,000	72,000	72,000	72,000	72,000
Tax Requisitions	1,252,452	1,493,792	1,383,591	1,500,905	1,500,905
Government Transfers	874,050	874,050	874,050	874,050	874,050
Investment Income	58,000	58,000	58,000	58,000	58,000
Other Revenue	8,406	8,406	8,406	8,406	8,406
	<b>2,264,908</b>	<b>2,506,248</b>	<b>2,396,047</b>	<b>2,513,361</b>	<b>2,513,361</b>
<b>Expenses</b>					
Administration	572,004	602,812	601,098	609,925	609,925
Internal Recoveries	(698,703)	(702,711)	(702,711)	(702,711)	(702,711)
Wages and Benefits	1,455,457	1,530,177	1,421,690	1,530,177	1,530,177
Operating	544,045	377,920	377,920	377,920	377,920
Amortization of Tangible Capital Assets	58,580	58,580	58,580	58,580	58,580
	<b>1,931,383</b>	<b>1,866,778</b>	<b>1,756,577</b>	<b>1,873,891</b>	<b>1,873,891</b>
<b>Operating Surplus / (Deficit)</b>	<b>333,525</b>	<b>639,470</b>	<b>639,470</b>	<b>639,470</b>	<b>639,470</b>
<b>Other</b>					
Capital Expenditures	(35,000)	-	-	-	-
Transfer (to)/from Reserves	324,945	(16,000)	(16,000)	(16,000)	(16,000)
Transfer (to)/from Appropriated Surplus	(682,050)	(682,050)	(682,050)	(682,050)	(682,050)
Unfunded Amortization	58,580	58,580	58,580	58,580	58,580
	<b>(333,525)</b>	<b>(639,470)</b>	<b>(639,470)</b>	<b>(639,470)</b>	<b>(639,470)</b>
<b>110 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>113 Finance</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Expenses</b>					
Internal Recoveries	(1,510,761)	(1,620,322)	(1,620,322)	(1,620,322)	(1,620,322)
Wages and Benefits	1,364,406	1,373,967	1,373,967	1,373,967	1,373,967
Operating	271,355	246,355	246,355	246,355	246,355
Amortization of Tangible Capital Assets	214,561	214,561	214,561	214,561	214,561
	<b>339,561</b>	<b>214,561</b>	<b>214,561</b>	<b>214,561</b>	<b>214,561</b>
<b>Operating Surplus / (Deficit)</b>	<b>(339,561)</b>	<b>(214,561)</b>	<b>(214,561)</b>	<b>(214,561)</b>	<b>(214,561)</b>
<b>Other</b>					
Transfer (to)/from Reserves	125,000	-	-	-	-
Unfunded Amortization	214,561	214,561	214,561	214,561	214,561
	<b>339,561</b>	<b>214,561</b>	<b>214,561</b>	<b>214,561</b>	<b>214,561</b>
<b>113 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>114 Administration Office</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Investment Income	65,931	72,534	79,401	86,542	93,969
	65,931	72,534	79,401	86,542	93,969
<b>Expenses</b>					
Internal Recoveries	(467,084)	(483,931)	(483,931)	(483,931)	(483,931)
Wages and Benefits	22,994	23,041	23,041	23,041	23,041
Operating	200,898	197,698	197,698	197,698	197,698
Debt Charges - Interest	144,058	144,058	144,058	144,058	144,058
Amortization of Tangible Capital Assets	107,823	107,823	107,823	107,823	107,823
	8,689	(11,311)	(11,311)	(11,311)	(11,311)
<b>Operating Surplus / (Deficit)</b>	<b>57,242</b>	<b>83,845</b>	<b>90,712</b>	<b>97,853</b>	<b>105,280</b>
<b>Other</b>					
Debt Principal Repayment	(165,065)	(171,668)	(178,535)	(185,676)	(193,103)
Transfer (to)/from Reserves	-	(20,000)	(20,000)	(20,000)	(20,000)
Unfunded Amortization	107,823	107,823	107,823	107,823	107,823
	(57,242)	(83,845)	(90,712)	(97,853)	(105,280)

<b>114 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
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<b>115 Human Resources</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Expenses</b>					
Administration	3,657	-	-	-	-
Internal Recoveries	(585,293)	(714,168)	(714,168)	(714,168)	(714,168)
Wages and Benefits	515,434	552,309	552,309	552,309	552,309
Operating	139,914	151,859	151,859	151,859	151,859
Amortization of Tangible Capital Assets	29,671	29,671	29,671	29,671	29,671
	103,383	19,671	19,671	19,671	19,671
<b>Operating Surplus / (Deficit)</b>	<b>(103,383)</b>	<b>(19,671)</b>	<b>(19,671)</b>	<b>(19,671)</b>	<b>(19,671)</b>
<b>Other</b>					
Transfer (to)/from Reserves	73,712	(10,000)	(10,000)	(10,000)	(10,000)
Unfunded Amortization	29,671	29,671	29,671	29,671	29,671
	103,383	19,671	19,671	19,671	19,671

<b>115 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
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<b>117 Information Services</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Expenses</b>					
Internal Recoveries	(1,125,551)	(1,153,141)	(1,213,266)	(1,213,215)	(1,213,215)
Wages and Benefits	616,674	622,163	622,163	622,163	622,163
Operating	220,952	220,952	231,052	231,052	231,052
Debt Charges - Interest	2,488	1,237	326	-	-
Amortization of Tangible Capital Assets	132,455	132,455	132,455	132,455	132,455
	(152,982)	(176,334)	(227,270)	(227,545)	(227,545)
<b>Operating Surplus / (Deficit)</b>	<b>152,982</b>	<b>176,334</b>	<b>227,270</b>	<b>227,545</b>	<b>227,545</b>
<b>Other</b>					
Capital Expenditures	(287,934)	(300,000)	(350,000)	(350,000)	(350,000)
Debt Principal Repayment	(57,736)	(47,073)	(23,950)	-	-
Transfer (to)/from Reserves	60,233	38,284	14,225	(10,000)	(10,000)
Unfunded Amortization	132,455	132,455	132,455	132,455	132,455
	(152,982)	(176,334)	(227,270)	(227,545)	(227,545)

<b>117 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
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118	SCRHD Administration	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Other Revenue	27,914	64,512	64,625	64,625	64,625
		27,914	64,512	64,625	64,625	64,625
<b>Expenses</b>						
	Administration	13,409	14,473	14,586	14,586	14,586
	Wages and Benefits	42,837	42,939	42,939	42,939	42,939
	Operating	7,100	7,100	7,100	7,100	7,100
		63,346	64,512	64,625	64,625	64,625
<b>Operating Surplus / (Deficit)</b>		(35,432)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	35,432	-	-	-	-
		35,432	-	-	-	-
<b>118 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
121	Grants in Aid - Area A	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	39,694	39,962	39,971	39,971	39,971
		39,694	39,962	39,971	39,971	39,971
<b>Expenses</b>						
	Administration	2,222	2,481	2,490	2,490	2,490
	Wages and Benefits	782	791	791	791	791
	Operating	41,113	36,690	36,690	36,690	36,690
		44,117	39,962	39,971	39,971	39,971
<b>Operating Surplus / (Deficit)</b>		(4,423)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	4,423	-	-	-	-
		4,423	-	-	-	-
<b>121 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
122	Grants in Aid - Area B	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	30,329	30,519	30,526	30,526	30,526
		30,329	30,519	30,526	30,526	30,526
<b>Expenses</b>						
	Administration	1,562	1,743	1,750	1,750	1,750
	Wages and Benefits	782	791	791	791	791
	Operating	29,358	27,985	27,985	27,985	27,985
		31,702	30,519	30,526	30,526	30,526
<b>Operating Surplus / (Deficit)</b>		(1,373)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	1,373	-	-	-	-
		1,373	-	-	-	-
<b>122 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

123	Grants in Aid - Area E & F	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	5,089	5,134	5,135	5,135	5,135
		5,089	5,134	5,135	5,135	5,135
<b>Expenses</b>						
	Administration	307	343	344	344	344
	Wages and Benefits	782	791	791	791	791
	Operating	5,260	4,000	4,000	4,000	4,000
		6,349	5,134	5,135	5,135	5,135
<b>Operating Surplus / (Deficit)</b>		(1,260)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	1,260	-	-	-	-
		1,260	-	-	-	-
<b>123 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
125	Grants in Aid - Community Schools	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	10,790	11,532	11,534	11,534	11,534
		10,790	11,532	11,534	11,534	11,534
<b>Expenses</b>						
	Administration	663	741	743	743	743
	Wages and Benefits	782	791	791	791	791
	Operating	10,000	10,000	10,000	10,000	10,000
		11,445	11,532	11,534	11,534	11,534
<b>Operating Surplus / (Deficit)</b>		(655)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	655	-	-	-	-
		655	-	-	-	-
<b>125 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
126	Greater Gibsons Community Participation	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	11,453	11,541	11,543	11,543	11,543
		11,453	11,541	11,543	11,543	11,543
<b>Expenses</b>						
	Administration	671	750	752	752	752
	Wages and Benefits	782	791	791	791	791
	Operating	11,260	10,000	10,000	10,000	10,000
		12,713	11,541	11,543	11,543	11,543
<b>Operating Surplus / (Deficit)</b>		(1,260)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	1,260	-	-	-	-
		1,260	-	-	-	-
<b>126 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

<b>127 Grants in Aid - Area D</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	37,027	37,277	37,286	37,286	37,286
	37,027	37,277	37,286	37,286	37,286
<b>Expenses</b>					
Administration	2,076	2,317	2,326	2,326	2,326
Wages and Benefits	782	791	791	791	791
Operating	34,398	34,169	34,169	34,169	34,169
	37,256	37,277	37,286	37,286	37,286
<b>Operating Surplus / (Deficit)</b>	<b>(229)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	229	-	-	-	-
	229	-	-	-	-

**127 Financial Plan Surplus / (Deficit)**

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<b>128 Grants In Aid - Area E</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	25,607	25,744	25,749	25,749	25,749
	25,607	25,744	25,749	25,749	25,749
<b>Expenses</b>					
Administration	1,096	1,224	1,229	1,229	1,229
Wages and Benefits	782	791	791	791	791
Operating	23,767	23,729	23,729	23,729	23,729
	25,645	25,744	25,749	25,749	25,749
<b>Operating Surplus / (Deficit)</b>	<b>(38)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	38	-	-	-	-
	38	-	-	-	-

**128 Financial Plan Surplus / (Deficit)**

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<b>129 Grants In Aid - Area F</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	25,570	25,746	25,752	25,752	25,752
	25,570	25,746	25,752	25,752	25,752
<b>Expenses</b>					
Administration	1,430	1,597	1,603	1,603	1,603
Wages and Benefits	782	791	791	791	791
Operating	28,532	23,358	23,358	23,358	23,358
	30,744	25,746	25,752	25,752	25,752
<b>Operating Surplus / (Deficit)</b>	<b>(5,174)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	5,174	-	-	-	-
	5,174	-	-	-	-

**129 Financial Plan Surplus / (Deficit)**

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<b>130 Electoral Area Services - UBCM/AVICC</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	73,089	73,706	73,724	73,724	73,724
	73,089	73,706	73,724	73,724	73,724
<b>Expenses</b>					
Administration	4,915	5,532	5,550	5,550	5,550
Wages and Benefits	32,908	32,908	32,908	32,908	32,908
Operating	35,266	35,266	35,266	35,266	35,266
	73,089	73,706	73,724	73,724	73,724
<b>Operating Surplus / (Deficit)</b>	-	-	-	-	-
<b>130 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

<b>131 Electoral Area Services - Elections</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	(50,000)	14,000	93,534	14,000	14,000
Other Revenue	-	-	18,000	-	-
	(50,000)	14,000	111,534	14,000	14,000
<b>Expenses</b>					
Administration	-	-	8,878	-	-
Wages and Benefits	-	-	117,494	-	-
Operating	-	-	34,043	-	-
	-	-	160,415	-	-
<b>Operating Surplus / (Deficit)</b>	(50,000)	14,000	(48,881)	14,000	14,000
<b>Other</b>					
Transfer (to)/from Reserves	50,000	(14,000)	48,881	(14,000)	(14,000)
	50,000	(14,000)	48,881	(14,000)	(14,000)
<b>131 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

<b>135 Corporate Sustainability Services</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Expenses</b>					
Administration	1,828	-	-	-	-
Internal Recoveries	(14,850)	(64,387)	(64,387)	(64,387)	(64,387)
Wages and Benefits	4,470	54,007	54,007	54,007	54,007
Operating	70,380	10,380	10,380	10,380	10,380
Amortization of Tangible Capital Assets	2,869	2,869	2,869	2,869	2,869
	64,697	2,869	2,869	2,869	2,869
<b>Operating Surplus / (Deficit)</b>	(64,697)	(2,869)	(2,869)	(2,869)	(2,869)
<b>Other</b>					
Transfer (to)/from Reserves	19,328	-	-	-	-
Transfer (to)/from Appropriated Surplus	42,500	-	-	-	-
Unfunded Amortization	2,869	2,869	2,869	2,869	2,869
	64,697	2,869	2,869	2,869	2,869
<b>135 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

136	Regional Sustainability Services	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	20,771	123,293	123,328	123,328	123,328
		20,771	123,293	123,328	123,328	123,328
<b>Expenses</b>						
	Administration	2,961	1,231	1,266	1,266	1,266
	Wages and Benefits	7,003	109,427	109,427	109,427	109,427
	Operating	12,635	82,635	12,635	12,635	12,635
		22,599	193,293	123,328	123,328	123,328
<b>Operating Surplus / (Deficit)</b>		(1,828)	(70,000)	-	-	-
<b>Other</b>						
	Transfer (to)/from Reserves	1,828	70,000	-	-	-
		1,828	70,000	-	-	-
<b>136 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
140	Member Municipality Debt	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Member Municipality Debt	1,876,276	1,828,505	1,786,899	1,421,758	1,421,758
		1,876,276	1,828,505	1,786,899	1,421,758	1,421,758
<b>Expenses</b>						
	Debt Charges Member Municipalities	1,876,276	1,828,505	1,786,899	1,421,758	1,421,758
		1,876,276	1,828,505	1,786,899	1,421,758	1,421,758
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>140 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
150	Feasibility Studies - Regional	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	4,448	21,865	-	-	-
		4,448	21,865	-	-	-
<b>Expenses</b>						
	Wages and Benefits	4,448	-	-	-	-
	Operating	-	30,000	-	-	-
		4,448	30,000	-	-	-
<b>Operating Surplus / (Deficit)</b>		-	(8,135)	-	-	-
<b>Other</b>						
	Transfer (to)/from Appropriated Surplus	-	8,135	-	-	-
		-	8,135	-	-	-
<b>150 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

200	Bylaw Enforcement	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	207,211	206,438	206,960	206,960	206,960
	User Fees & Service Charges	513	513	513	513	513
		207,724	206,951	207,473	207,473	207,473
<b>Expenses</b>						
	Administration	38,462	40,939	41,461	41,461	41,461
	Wages and Benefits	152,192	148,028	148,028	148,028	148,028
	Operating	18,734	17,984	17,984	17,984	17,984
	Amortization of Tangible Capital Assets	5,673	5,673	5,673	5,673	5,673
		215,061	212,624	213,146	213,146	213,146
<b>Operating Surplus / (Deficit)</b>		<b>(7,337)</b>	<b>(5,673)</b>	<b>(5,673)</b>	<b>(5,673)</b>	<b>(5,673)</b>
<b>Other</b>						
	Transfer (to)/from Reserves	1,664	-	-	-	-
	Unfunded Amortization	5,673	5,673	5,673	5,673	5,673
		7,337	5,673	5,673	5,673	5,673
<b>200 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
204	Halfmoon Bay Smoke Control	2020	2021	2022	2023	2024
<b>Expenses</b>						
	Administration	139	152	152	152	152
	Wages and Benefits	905	905	905	905	905
		1,044	1,057	1,057	1,057	1,057
<b>Operating Surplus / (Deficit)</b>		<b>(1,044)</b>	<b>(1,057)</b>	<b>(1,057)</b>	<b>(1,057)</b>	<b>(1,057)</b>
<b>Other</b>						
	Transfer (to)/from Reserves	1,044	1,057	1,057	1,057	1,057
		1,044	1,057	1,057	1,057	1,057
<b>204 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
206	Roberts Creek Smoke Control	2020	2021	2022	2023	2024
<b>Expenses</b>						
	Administration	139	151	151	151	151
	Wages and Benefits	905	905	905	905	905
		1,044	1,056	1,056	1,056	1,056
<b>Operating Surplus / (Deficit)</b>		<b>(1,044)</b>	<b>(1,056)</b>	<b>(1,056)</b>	<b>(1,056)</b>	<b>(1,056)</b>
<b>Other</b>						
	Transfer (to)/from Reserves	1,044	1,056	1,056	1,056	1,056
		1,044	1,056	1,056	1,056	1,056
<b>206 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>210</b>	<b>Gibsons &amp; District Fire Protection</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>						
	Tax Requisitions	1,076,484	1,202,257	1,209,626	1,132,820	1,132,821
	Government Transfers	25,000	-	-	-	-
		1,101,484	1,202,257	1,209,626	1,132,820	1,132,821
<b>Expenses</b>						
	Administration	99,001	108,572	110,346	110,346	110,346
	Wages and Benefits	398,664	395,575	395,575	395,575	395,575
	Operating	370,108	344,208	344,208	344,208	344,208
	Debt Charges - Interest	4,528	7,315	4,616	2,543	1,557
	Amortization of Tangible Capital Assets	153,274	153,274	153,274	153,274	153,274
		1,025,575	1,008,944	1,008,019	1,005,946	1,004,960
<b>Operating Surplus / (Deficit)</b>		<b>75,909</b>	<b>193,313</b>	<b>201,607</b>	<b>126,874</b>	<b>127,861</b>
<b>Other</b>						
	Capital Expenditures	(514,253)	-	-	-	-
	Proceeds from Long Term Debt	400,789	-	-	-	-
	Debt Principal Repayment	(66,683)	(146,587)	(154,881)	(80,148)	(81,135)
	Transfer (to)/from Reserves	(49,036)	(200,000)	(200,000)	(200,000)	(200,000)
	Unfunded Amortization	153,274	153,274	153,274	153,274	153,274
		(75,909)	(193,313)	(201,607)	(126,874)	(127,861)
<b>210 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>212</b>	<b>Roberts Creek Fire Protection</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>						
	Tax Requisitions	509,053	533,291	534,011	534,011	534,011
	Government Transfers	25,000	-	-	-	-
		534,053	533,291	534,011	534,011	534,011
<b>Expenses</b>						
	Administration	49,443	53,753	54,473	54,473	54,473
	Wages and Benefits	135,570	130,798	130,798	130,798	130,798
	Operating	208,840	198,740	198,740	198,740	198,740
	Amortization of Tangible Capital Assets	70,700	70,700	70,700	70,700	70,700
		464,553	453,991	454,711	454,711	454,711
<b>Operating Surplus / (Deficit)</b>		<b>69,500</b>	<b>79,300</b>	<b>79,300</b>	<b>79,300</b>	<b>79,300</b>
<b>Other</b>						
	Capital Expenditures	(602,405)	-	-	-	-
	Transfer (to)/from Reserves	462,205	(150,000)	(150,000)	(150,000)	(150,000)
	Unfunded Amortization	70,700	70,700	70,700	70,700	70,700
		(69,500)	(79,300)	(79,300)	(79,300)	(79,300)
<b>212 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

216	Halfmoon Bay Fire Protection	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	487,974	554,629	555,348	555,348	555,347
	Government Transfers	25,000	-	-	-	-
		512,974	554,629	555,348	555,348	555,347
<b>Expenses</b>						
	Administration	41,354	45,481	46,200	46,200	46,200
	Wages and Benefits	141,262	136,490	136,490	136,490	136,490
	Operating	230,758	205,058	205,058	205,058	205,058
	Debt Charges - Interest	-	4,573	3,610	2,622	1,614
	Amortization of Tangible Capital Assets	47,299	47,299	47,299	47,299	47,299
		460,673	438,901	438,657	437,669	436,661
<b>Operating Surplus / (Deficit)</b>		52,301	115,728	116,691	117,679	118,686
<b>Other</b>						
	Capital Expenditures	(564,100)	-	-	-	-
	Proceeds from Long Term Debt	200,000	-	-	-	-
	Debt Principal Repayment	-	(38,027)	(38,990)	(39,978)	(40,985)
	Transfer (to)/from Reserves	264,500	(125,000)	(125,000)	(125,000)	(125,000)
	Unfunded Amortization	47,299	47,299	47,299	47,299	47,299
		(52,301)	(115,728)	(116,691)	(117,679)	(118,686)
<b>216 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
218	Egmont Fire Protection	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	125,833	122,302	122,644	122,644	122,644
	Government Transfers	25,000	-	-	-	-
	Investment Income	2,234	2,458	2,690	2,932	3,184
		153,067	124,760	125,334	125,576	125,828
<b>Expenses</b>						
	Administration	10,857	12,099	12,441	12,441	12,441
	Wages and Benefits	19,241	14,468	14,468	14,468	14,468
	Operating	82,496	82,496	82,496	82,496	82,496
	Debt Charges - Interest	4,880	4,880	4,880	4,880	4,880
	Amortization of Tangible Capital Assets	19,820	19,820	19,820	19,820	19,820
		137,294	133,763	134,105	134,105	134,105
<b>Operating Surplus / (Deficit)</b>		15,773	(9,003)	(8,771)	(8,529)	(8,277)
<b>Other</b>						
	Capital Expenditures	(27,500)	-	-	-	-
	Debt Principal Repayment	(5,593)	(5,817)	(6,049)	(6,291)	(6,543)
	Transfer (to)/from Reserves	(2,500)	(5,000)	(5,000)	(5,000)	(5,000)
	Unfunded Amortization	19,820	19,820	19,820	19,820	19,820
		(15,773)	9,003	8,771	8,529	8,277
<b>218 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-



220	Emergency Telephone - 911	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	420,770	396,920	401,143	405,114	405,114
		420,770	396,920	401,143	405,114	405,114
<b>Expenses</b>						
	Administration	32,203	34,385	34,771	34,771	34,771
	Wages and Benefits	37,685	7,032	7,032	7,032	7,032
	Operating	267,896	245,703	249,540	253,511	253,511
	Amortization of Tangible Capital Assets	67,536	67,536	67,536	67,536	67,536
		405,320	354,656	358,879	362,850	362,850
<b>Operating Surplus / (Deficit)</b>		15,450	42,264	42,264	42,264	42,264
<b>Other</b>						
	Capital Expenditures	(584,900)	-	-	-	-
	Transfer (to)/from Reserves	501,914	(109,800)	(109,800)	(109,800)	(109,800)
	Unfunded Amortization	67,536	67,536	67,536	67,536	67,536
		(15,450)	(42,264)	(42,264)	(42,264)	(42,264)
<b>220 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
222	Sunshine Coast Emergency Planning	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	254,069	251,737	252,573	252,573	252,573
	Government Transfers	155,785	-	-	-	-
		409,854	251,737	252,573	252,573	252,573
<b>Expenses</b>						
	Administration	51,375	53,832	54,668	54,668	54,668
	Wages and Benefits	112,623	106,920	106,920	106,920	106,920
	Operating	267,725	90,985	90,985	90,985	90,985
	Amortization of Tangible Capital Assets	6,833	6,833	6,833	6,833	6,833
		438,556	258,570	259,406	259,406	259,406
<b>Operating Surplus / (Deficit)</b>		(28,702)	(6,833)	(6,833)	(6,833)	(6,833)
<b>Other</b>						
	Transfer (to)/from Reserves	21,869	-	-	-	-
	Unfunded Amortization	6,833	6,833	6,833	6,833	6,833
		28,702	6,833	6,833	6,833	6,833
<b>222 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

290	Animal Control	2020	2021	2022	2023	2024
Revenues						
	Tax Requisitions	43,249	39,941	40,116	40,116	40,116
	User Fees & Service Charges	32,488	32,488	32,488	32,488	32,488
		75,737	72,429	72,604	72,604	72,604
Expenses						
	Administration	13,450	13,647	13,822	13,822	13,822
	Wages and Benefits	41,860	37,441	37,441	37,441	37,441
	Operating	22,091	21,341	21,341	21,341	21,341
	Amortization of Tangible Capital Assets	4,336	4,336	4,336	4,336	4,336
		81,737	76,765	76,940	76,940	76,940
Operating Surplus / (Deficit)		(6,000)	(4,336)	(4,336)	(4,336)	(4,336)
Other						
	Transfer (to)/from Reserves	1,664	-	-	-	-
	Unfunded Amortization	4,336	4,336	4,336	4,336	4,336
		6,000	4,336	4,336	4,336	4,336
290 Financial Plan Surplus / (Deficit)		-	-	-	-	-
291	Keats Island Dog Control	2020	2021	2022	2023	2024
Revenues						
	Tax Requisitions	197	2,511	2,511	2,511	2,511
	User Fees & Service Charges	350	350	350	350	350
		547	2,861	2,861	2,861	2,861
Expenses						
	Administration	215	243	243	243	243
	Wages and Benefits	1,318	1,318	1,318	1,318	1,318
	Operating	1,300	1,300	1,300	1,300	1,300
		2,833	2,861	2,861	2,861	2,861
Operating Surplus / (Deficit)		(2,286)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	2,286	-	-	-	-
		2,286	-	-	-	-
291 Financial Plan Surplus / (Deficit)		-	-	-	-	-

<b>310 Public Transit</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	2,757,641	2,899,980	2,889,687	2,889,687	2,889,687
Government Transfers	1,796,654	1,796,654	1,796,654	1,796,654	1,796,654
User Fees & Service Charges	796,966	789,466	796,966	796,966	796,966
Other Revenue	3,611	3,611	3,611	3,611	3,611
	5,354,872	5,489,711	5,486,918	5,486,918	5,486,918
<b>Expenses</b>					
Administration	474,766	529,245	533,223	533,223	533,223
Wages and Benefits	2,481,906	2,559,438	2,554,167	2,554,167	2,554,167
Operating	2,398,200	2,401,028	2,399,528	2,399,528	2,399,528
Amortization of Tangible Capital Assets	34,605	34,605	34,605	34,605	34,605
	5,389,477	5,524,316	5,521,523	5,521,523	5,521,523
<b>Operating Surplus / (Deficit)</b>	<b>(34,605)</b>	<b>(34,605)</b>	<b>(34,605)</b>	<b>(34,605)</b>	<b>(34,605)</b>
<b>Other</b>					
Capital Expenditures	(6,000)	-	-	-	-
Transfer (to)/from Reserves	6,000	-	-	-	-
Unfunded Amortization	34,605	34,605	34,605	34,605	34,605
	34,605	34,605	34,605	34,605	34,605
<b>310 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>312 Fleet Maintenance</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Investment Income	9,091	10,001	10,948	11,932	12,956
Other Revenue	9,100	9,100	9,100	9,100	9,100
	18,191	19,101	20,048	21,032	22,056
<b>Expenses</b>					
Administration	33,546	35,691	37,291	37,291	37,291
Internal Recoveries	(1,448,497)	(1,450,550)	(1,452,230)	(1,452,230)	(1,452,230)
Wages and Benefits	553,780	577,630	577,630	577,630	577,630
Operating	892,798	882,798	882,798	882,798	882,798
Debt Charges - Interest	19,862	19,862	19,862	19,862	19,862
Amortization of Tangible Capital Assets	36,607	36,607	36,607	36,607	36,607
	88,096	102,038	101,958	101,958	101,958
<b>Operating Surplus / (Deficit)</b>	<b>(69,905)</b>	<b>(82,937)</b>	<b>(81,910)</b>	<b>(80,926)</b>	<b>(79,902)</b>
<b>Other</b>					
Capital Expenditures	(31,000)	-	-	-	-
Debt Principal Repayment	(22,759)	(23,669)	(24,616)	(25,600)	(26,624)
Transfer (to)/from Reserves	87,057	69,999	69,919	69,919	69,919
Unfunded Amortization	36,607	36,607	36,607	36,607	36,607
	69,905	82,937	81,910	80,926	79,902
<b>312 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>313 Building Maintenance Services</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Expenses</b>					
Administration	5,611	5,999	6,318	6,318	6,318
Internal Recoveries	(368,694)	(381,791)	(382,809)	(373,217)	(373,217)
Wages and Benefits	315,657	319,873	319,873	319,873	319,873
Operating	37,200	41,700	41,700	41,700	41,700
Debt Charges - Interest	722	895	558	297	170
Amortization of Tangible Capital Assets	7,019	7,019	7,019	7,019	7,019
	(2,485)	(6,305)	(7,341)	1,990	1,863
<b>Operating Surplus / (Deficit)</b>	<b>2,485</b>	<b>6,305</b>	<b>7,341</b>	<b>(1,990)</b>	<b>(1,863)</b>
<b>Other</b>					
Capital Expenditures	(25,000)	-	-	-	-
Proceeds from Long Term Debt	25,000	-	-	-	-
Debt Principal Repayment	(9,504)	(13,324)	(14,360)	(5,029)	(5,156)
Unfunded Amortization	7,019	7,019	7,019	7,019	7,019
	(2,485)	(6,305)	(7,341)	1,990	1,863
<b>313 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>320 Regional Street Lighting</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	38,293	38,060	38,069	38,069	38,069
	38,293	38,060	38,069	38,069	38,069
<b>Expenses</b>					
Administration	2,032	2,269	2,278	2,278	2,278
Wages and Benefits	2,716	3,646	3,646	3,646	3,646
Operating	32,145	32,145	32,145	32,145	32,145
	36,893	38,060	38,069	38,069	38,069
<b>Operating Surplus / (Deficit)</b>	<b>1,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(1,400)	-	-	-	-
	(1,400)	-	-	-	-
<b>320 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>322 Langdale Street Lighting</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	2,490	2,561	2,561	2,561	2,561
	2,490	2,561	2,561	2,561	2,561
<b>Expenses</b>					
Administration	143	160	160	160	160
Operating	2,401	2,401	2,401	2,401	2,401
	2,544	2,561	2,561	2,561	2,561
<b>Operating Surplus / (Deficit)</b>	<b>(54)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	54	-	-	-	-
	54	-	-	-	-
<b>322 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>324 Granthams Street Lighting</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	2,490	2,561	2,561	2,561	2,561
	2,490	2,561	2,561	2,561	2,561
<b>Expenses</b>					
Administration	143	160	160	160	160
Operating	2,401	2,401	2,401	2,401	2,401
	2,544	2,561	2,561	2,561	2,561
<b>Operating Surplus / (Deficit)</b>	<b>(54)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	54	-	-	-	-
	54	-	-	-	-
<b>324 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>326 Veterans Street Lighting</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	498	513	513	513	513
	498	513	513	513	513
<b>Expenses</b>					
Administration	29	32	32	32	32
Operating	481	481	481	481	481
	510	513	513	513	513
<b>Operating Surplus / (Deficit)</b>	<b>(12)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	12	-	-	-	-
	12	-	-	-	-
<b>326 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>328 Spruce Street Lighting</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	249	257	257	257	257
	249	257	257	257	257
<b>Expenses</b>					
Administration	14	16	16	16	16
Operating	241	241	241	241	241
	255	257	257	257	257
<b>Operating Surplus / (Deficit)</b>	<b>(6)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	6	-	-	-	-
	6	-	-	-	-
<b>328 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>330 Woodcreek Street Lighting</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	2,563	2,073	2,074	2,074	2,074
	2,563	2,073	2,074	2,074	2,074
<b>Expenses</b>					
Administration	116	129	130	130	130
Operating	1,944	1,944	1,944	1,944	1,944
	2,060	2,073	2,074	2,074	2,074
<b>Operating Surplus / (Deficit)</b>	<b>503</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(503)	-	-	-	-
	(503)	-	-	-	-
<b>330 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>332 Fircrest Street Lighting</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	499	513	513	513	513
	499	513	513	513	513
<b>Expenses</b>					
Administration	29	32	32	32	32
Operating	481	481	481	481	481
	510	513	513	513	513
<b>Operating Surplus / (Deficit)</b>	<b>(11)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	11	-	-	-	-
	11	-	-	-	-
<b>332 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>334 Hydaway Street Lighting</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	249	257	257	257	257
	249	257	257	257	257
<b>Expenses</b>					
Administration	14	16	16	16	16
Operating	241	241	241	241	241
	255	257	257	257	257
<b>Operating Surplus / (Deficit)</b>	<b>(6)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	6	-	-	-	-
	6	-	-	-	-
<b>334 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>336 Sunnyside Street Lighting</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	996	1,023	1,023	1,023	1,023
	996	1,023	1,023	1,023	1,023
<b>Expenses</b>					
Administration	57	64	64	64	64
Operating	959	959	959	959	959
	1,016	1,023	1,023	1,023	1,023
<b>Operating Surplus / (Deficit)</b>	<b>(20)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	20	-	-	-	-
	20	-	-	-	-
<b>336 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>340 Burns Road Street Lighting</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	268	257	257	257	257
	268	257	257	257	257
<b>Expenses</b>					
Administration	14	16	16	16	16
Operating	241	241	241	241	241
	255	257	257	257	257
<b>Operating Surplus / (Deficit)</b>	<b>13</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(13)	-	-	-	-
	(13)	-	-	-	-
<b>340 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>342 Stewart Road Street Lighting</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	498	513	513	513	513
	498	513	513	513	513
<b>Expenses</b>					
Administration	29	32	32	32	32
Operating	481	481	481	481	481
	510	513	513	513	513
<b>Operating Surplus / (Deficit)</b>	<b>(12)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	12	-	-	-	-
	12	-	-	-	-
<b>342 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>345</b>	<b>Ports Services</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>						
	Tax Requisitions	783,528	743,693	741,658	739,408	737,164
	Other Revenue	154,919	2,665	2,665	2,665	2,665
		938,447	746,358	744,323	742,073	739,829
<b>Expenses</b>						
	Administration	52,399	55,068	55,283	55,283	55,283
	Wages and Benefits	58,087	104,169	104,169	104,169	104,169
	Operating	299,432	125,873	125,873	115,873	105,873
	Debt Charges - Interest	10,529	8,248	5,998	3,748	1,504
	Amortization of Tangible Capital Assets	78,722	78,722	78,722	78,722	78,722
		499,169	372,080	370,045	357,795	345,551
<b>Operating Surplus / (Deficit)</b>		<b>439,278</b>	<b>374,278</b>	<b>374,278</b>	<b>384,278</b>	<b>394,278</b>
<b>Other</b>						
	Capital Expenditures	(557,006)	-	-	-	-
	Proceeds from Long Term Debt	450,000	-	-	-	-
	Debt Principal Repayment	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)
	Transfer (to)/from Reserves	214,006	(363,000)	(363,000)	(373,000)	(383,000)
	Transfer (to)/from Other Funds	(450,000)	-	-	-	-
	Prior Year Surplus/(Deficit)	(85,000)	-	-	-	-
	Unfunded Amortization	78,722	78,722	78,722	78,722	78,722
		(439,278)	(374,278)	(374,278)	(384,278)	(394,278)
<b>345 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>346</b>	<b>Langdale Dock</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>						
	Tax Requisitions	33,301	33,518	33,526	33,526	33,526
		33,301	33,518	33,526	33,526	33,526
<b>Expenses</b>						
	Administration	1,872	2,089	2,097	2,097	2,097
	Operating	31,429	31,429	31,429	31,429	31,429
		33,301	33,518	33,526	33,526	33,526
<b>Operating Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>346 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>350 Regional Solid Waste</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	2,775,569	2,521,139	2,817,472	2,848,945	2,848,945
User Fees & Service Charges	2,924,084	3,003,156	3,014,519	3,015,106	3,015,106
Other Revenue	200,601	200,601	200,601	200,601	200,601
	5,900,254	5,724,896	6,032,592	6,064,652	6,064,652
<b>Expenses</b>					
Administration	423,667	470,273	473,000	473,000	473,000
Wages and Benefits	1,107,172	1,147,443	1,147,443	1,147,443	1,147,443
Operating	4,842,599	3,315,755	3,418,084	3,449,557	3,449,557
Debt Charges - Interest	-	-	15,000	15,000	15,000
Amortization of Tangible Capital Assets	54,261	54,261	54,261	54,261	54,261
	6,427,699	4,987,732	5,107,788	5,139,261	5,139,261
<b>Operating Surplus / (Deficit)</b>	<b>(527,445)</b>	<b>737,164</b>	<b>924,804</b>	<b>925,391</b>	<b>925,391</b>
<b>Other</b>					
Proceeds from Long Term Debt	940,000	-	-	-	-
Debt Principal Repayment	-	-	(188,022)	(188,022)	(188,022)
Transfer (to)/from Reserves	54,579	8,575	8,957	8,370	8,370
Transfer (to)/from Other Funds	153,605	-	-	-	-
Unfunded Amortization	54,261	54,261	54,261	54,261	54,261
Transfer (to)/from Unfunded Liability	(675,000)	(800,000)	(800,000)	(800,000)	(800,000)
	527,445	(737,164)	(924,804)	(925,391)	(925,391)
<b>350 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>355 Refuse Collection</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
User Fees & Service Charges	1,032,526	1,032,526	1,032,526	1,032,526	1,032,526
	1,032,526	1,032,526	1,032,526	1,032,526	1,032,526
<b>Expenses</b>					
Administration	93,856	102,473	102,846	102,846	102,846
Wages and Benefits	49,603	49,908	49,908	49,908	49,908
Operating	910,755	948,573	935,033	953,571	972,809
	1,054,214	1,100,954	1,087,787	1,106,325	1,125,563
<b>Operating Surplus / (Deficit)</b>	<b>(21,688)</b>	<b>(68,428)</b>	<b>(55,261)</b>	<b>(73,799)</b>	<b>(93,037)</b>
<b>Other</b>					
Capital Expenditures	(193,670)	-	-	-	-
Transfer (to)/from Reserves	215,358	68,428	55,261	73,799	93,037
	21,688	68,428	55,261	73,799	93,037
<b>355 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>365 North Pender Harbour Water Service</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	255,769	255,769	255,769	255,769	255,769
User Fees & Service Charges	255,248	255,248	255,248	255,248	255,248
	511,017	511,017	511,017	511,017	511,017
<b>Expenses</b>					
Administration	58,481	61,573	61,962	61,962	61,962
Wages and Benefits	176,221	207,620	207,620	207,620	207,620
Operating	215,175	123,275	123,275	123,275	123,275
Debt Charges - Interest	12,047	13,232	11,587	9,917	8,824
Amortization of Tangible Capital Assets	130,468	130,468	130,468	130,468	130,468
	592,392	536,168	534,912	533,242	532,149
<b>Operating Surplus / (Deficit)</b>	<b>(81,375)</b>	<b>(25,151)</b>	<b>(23,895)</b>	<b>(22,225)</b>	<b>(21,132)</b>
<b>Other</b>					
Capital Expenditures	(392,650)	(21,000)	(21,000)	(21,000)	(21,000)
Proceeds from Long Term Debt	215,000	-	-	-	-
Debt Principal Repayment	(40,294)	(61,399)	(62,444)	(63,515)	(64,607)
Transfer (to)/from Reserves	168,851	(22,918)	(23,129)	(23,728)	(23,729)
Unfunded Amortization	130,468	130,468	130,468	130,468	130,468
	81,375	25,151	23,895	22,225	21,132
<b>365 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>366 South Pender Harbour Water Service</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	378,532	378,532	378,532	378,532	378,532
User Fees & Service Charges	611,085	611,085	611,085	611,085	611,085
Investment Income	9,438	11,558	13,763	16,056	18,441
	999,055	1,001,175	1,003,380	1,005,673	1,008,058
<b>Expenses</b>					
Administration	105,140	111,873	112,642	112,642	112,642
Wages and Benefits	296,221	332,463	332,463	332,463	332,463
Operating	359,797	229,362	229,362	229,362	229,362
Debt Charges - Interest	53,635	52,585	51,532	50,475	50,393
Amortization of Tangible Capital Assets	299,383	299,383	299,383	299,383	299,383
	1,114,176	1,025,666	1,025,382	1,024,325	1,024,243
<b>Operating Surplus / (Deficit)</b>	<b>(115,121)</b>	<b>(24,491)</b>	<b>(22,002)</b>	<b>(18,652)</b>	<b>(16,185)</b>
<b>Other</b>					
Capital Expenditures	(322,451)	(25,000)	(25,000)	(25,000)	(25,000)
Debt Principal Repayment	(88,884)	(91,155)	(93,513)	(95,778)	(92,004)
Transfer (to)/from Reserves	227,073	(158,737)	(158,868)	(159,953)	(166,194)
Unfunded Amortization	299,383	299,383	299,383	299,383	299,383
	115,121	24,491	22,002	18,652	16,185
<b>366 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>370 Regional Water Services</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	3,196,926	3,196,926	3,196,926	3,196,926	3,196,926
User Fees & Service Charges	5,183,560	5,038,560	5,038,560	5,038,560	5,038,560
Investment Income	69,087	75,617	82,376	101,347	120,862
Other Revenue	65,800	65,800	65,800	65,800	65,800
	<b>8,515,373</b>	<b>8,376,903</b>	<b>8,383,662</b>	<b>8,402,633</b>	<b>8,422,148</b>
<b>Expenses</b>					
Administration	764,678	818,185	823,673	823,673	823,673
Wages and Benefits	2,889,132	3,186,538	3,186,538	3,186,538	3,186,538
Operating	3,028,940	1,442,824	1,442,824	1,442,824	1,442,824
Debt Charges - Interest	66,255	365,425	546,995	543,781	540,542
Amortization of Tangible Capital Assets	1,647,900	1,647,900	1,647,900	1,647,900	1,647,900
	<b>8,396,905</b>	<b>7,460,872</b>	<b>7,647,930</b>	<b>7,644,716</b>	<b>7,641,477</b>
<b>Operating Surplus / (Deficit)</b>	<b>118,468</b>	<b>916,031</b>	<b>735,732</b>	<b>757,917</b>	<b>780,671</b>
<b>Other</b>					
Capital Expenditures	(20,053,250)	(1,515,599)	(1,515,599)	(1,515,599)	(1,515,599)
Proceeds from Long Term Debt	15,509,500	-	-	-	-
Debt Principal Repayment	(268,452)	(337,104)	(810,613)	(832,799)	(841,633)
Transfer (to)/from Reserves	3,045,834	(711,228)	(57,420)	(57,419)	(71,339)
Unfunded Amortization	1,647,900	1,647,900	1,647,900	1,647,900	1,647,900
	<b>(118,468)</b>	<b>(916,031)</b>	<b>(735,732)</b>	<b>(757,917)</b>	<b>(780,671)</b>
<b>370 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>381 Greaves Rd Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	612	612	612	612	612
Government Transfers	6,250	-	-	-	-
User Fees & Service Charges	2,980	2,980	2,980	2,980	2,980
	<b>9,842</b>	<b>3,592</b>	<b>3,592</b>	<b>3,592</b>	<b>3,592</b>
<b>Expenses</b>					
Administration	131	148	148	148	148
Wages and Benefits	1,662	1,683	1,683	1,683	1,683
Operating	8,044	522	522	522	522
Debt Charges - Interest	8	13	10	7	4
	<b>9,845</b>	<b>2,366</b>	<b>2,363</b>	<b>2,360</b>	<b>2,357</b>
<b>Operating Surplus / (Deficit)</b>	<b>(3)</b>	<b>1,226</b>	<b>1,229</b>	<b>1,232</b>	<b>1,235</b>
<b>Other</b>					
Debt Principal Repayment	(59)	(120)	(123)	(126)	(129)
Transfer (to)/from Reserves	62	(1,106)	(1,106)	(1,106)	(1,106)
	<b>3</b>	<b>(1,226)</b>	<b>(1,229)</b>	<b>(1,232)</b>	<b>(1,235)</b>
<b>381 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>382 Woodcreek Park Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	7,446	7,446	7,446	7,446	7,446
User Fees & Service Charges	40,455	40,455	40,455	40,455	40,455
	47,901	47,901	47,901	47,901	47,901
<b>Expenses</b>					
Administration	3,583	3,970	3,979	3,979	3,979
Wages and Benefits	22,670	22,930	22,930	22,930	22,930
Operating	63,701	17,432	17,432	17,432	17,432
Debt Charges - Interest	66	111	85	58	30
Amortization of Tangible Capital Assets	8,959	8,959	8,959	8,959	8,959
	98,979	53,402	53,385	53,358	53,330
<b>Operating Surplus / (Deficit)</b>	<b>(51,078)</b>	<b>(5,501)</b>	<b>(5,484)</b>	<b>(5,457)</b>	<b>(5,429)</b>
<b>Other</b>					
Debt Principal Repayment	(509)	(1,039)	(1,065)	(1,092)	(1,120)
Transfer (to)/from Reserves	42,628	(2,419)	(2,410)	(2,410)	(2,410)
Unfunded Amortization	8,959	8,959	8,959	8,959	8,959
	51,078	5,501	5,484	5,457	5,429
<b>382 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>383 Sunnyside Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	1,122	1,122	1,122	1,122	1,122
User Fees & Service Charges	5,532	5,532	5,532	5,532	5,532
	6,654	6,654	6,654	6,654	6,654
<b>Expenses</b>					
Administration	115	130	130	130	130
Wages and Benefits	1,849	1,869	1,869	1,869	1,869
Operating	289	248	248	248	248
Debt Charges - Interest	8	13	10	7	4
	2,261	2,260	2,257	2,254	2,251
<b>Operating Surplus / (Deficit)</b>	<b>4,393</b>	<b>4,394</b>	<b>4,397</b>	<b>4,400</b>	<b>4,403</b>
<b>Other</b>					
Debt Principal Repayment	(59)	(120)	(123)	(126)	(129)
Transfer (to)/from Reserves	(4,334)	(4,274)	(4,274)	(4,274)	(4,274)
	(4,393)	(4,394)	(4,397)	(4,400)	(4,403)
<b>383 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>384 Jolly Roger Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	3,162	3,162	3,162	3,162	3,162
User Fees & Service Charges	21,148	21,148	21,148	21,148	21,148
	24,310	24,310	24,310	24,310	24,310
<b>Expenses</b>					
Administration	1,117	1,255	1,258	1,258	1,258
Wages and Benefits	10,563	10,683	10,683	10,683	10,683
Operating	9,826	9,712	9,712	9,712	9,712
Debt Charges - Interest	33	56	43	29	15
Amortization of Tangible Capital Assets	1,293	1,293	1,293	1,293	1,293
	22,832	22,999	22,989	22,975	22,961
<b>Operating Surplus / (Deficit)</b>	<b>1,478</b>	<b>1,311</b>	<b>1,321</b>	<b>1,335</b>	<b>1,349</b>
<b>Other</b>					
Debt Principal Repayment	(255)	(519)	(533)	(546)	(560)
Transfer (to)/from Reserves	(2,516)	(2,085)	(2,081)	(2,082)	(2,082)
Unfunded Amortization	1,293	1,293	1,293	1,293	1,293
	(1,478)	(1,311)	(1,321)	(1,335)	(1,349)

<b>384 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
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<b>385 Secret Cove Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	3,060	3,060	3,060	3,060	3,060
User Fees & Service Charges	21,486	21,486	21,486	21,486	21,486
	24,546	24,546	24,546	24,546	24,546
<b>Expenses</b>					
Administration	1,301	1,461	1,465	1,465	1,465
Wages and Benefits	10,671	10,796	10,796	10,796	10,796
Operating	7,450	7,340	7,340	7,340	7,340
Debt Charges - Interest	33	56	43	29	15
Amortization of Tangible Capital Assets	1,381	1,381	1,381	1,381	1,381
	20,836	21,034	21,025	21,011	20,997
<b>Operating Surplus / (Deficit)</b>	<b>3,710</b>	<b>3,512</b>	<b>3,521</b>	<b>3,535</b>	<b>3,549</b>
<b>Other</b>					
Debt Principal Repayment	(255)	(519)	(533)	(546)	(560)
Transfer (to)/from Reserves	(4,836)	(4,374)	(4,369)	(4,370)	(4,370)
Unfunded Amortization	1,381	1,381	1,381	1,381	1,381
	(3,710)	(3,512)	(3,521)	(3,535)	(3,549)

<b>385 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
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<b>386 Lee Bay Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	17,952	17,952	17,952	17,952	17,952
User Fees & Service Charges	45,788	45,788	45,788	45,788	45,788
	63,740	63,740	63,740	63,740	63,740
<b>Expenses</b>					
Administration	3,843	4,333	4,344	4,344	4,344
Wages and Benefits	18,960	19,173	19,173	19,173	19,173
Operating	59,727	22,072	22,072	22,072	22,072
Debt Charges - Interest	33	56	43	29	15
Amortization of Tangible Capital Assets	1,397	1,397	1,397	1,397	1,397
	83,960	47,031	47,029	47,015	47,001
<b>Operating Surplus / (Deficit)</b>	<b>(20,220)</b>	<b>16,709</b>	<b>16,711</b>	<b>16,725</b>	<b>16,739</b>
<b>Other</b>					
Capital Expenditures	(45,000)	-	-	-	-
Proceeds from Long Term Debt	45,000	-	-	-	-
Debt Principal Repayment	(255)	(519)	(533)	(546)	(560)
Transfer (to)/from Reserves	19,078	(17,587)	(17,575)	(17,576)	(17,576)
Unfunded Amortization	1,397	1,397	1,397	1,397	1,397
	20,220	(16,709)	(16,711)	(16,725)	(16,739)
<b>386 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>387 Square Bay Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	20,220	20,220	20,220	20,220	20,220
User Fees & Service Charges	41,600	41,600	41,600	41,600	41,600
Investment Income	-	313	635	966	1,308
	61,820	62,133	62,455	62,786	63,128
<b>Expenses</b>					
Administration	5,067	5,522	5,531	5,531	5,531
Wages and Benefits	39,558	40,015	40,015	40,015	40,015
Operating	20,006	19,664	19,664	19,664	19,664
Debt Charges - Interest	7,514	7,559	7,533	7,506	7,478
Amortization of Tangible Capital Assets	9,070	9,070	9,070	9,070	9,070
	81,215	81,830	81,813	81,786	81,758
<b>Operating Surplus / (Deficit)</b>	<b>(19,395)</b>	<b>(19,697)</b>	<b>(19,358)</b>	<b>(19,000)</b>	<b>(18,630)</b>
<b>Other</b>					
Capital Expenditures	(36,362)	-	-	-	-
Debt Principal Repayment	(10,930)	(11,772)	(12,121)	(12,479)	(12,848)
Transfer (to)/from Reserves	36,704	-	-	-	-
Transfer (to)/from Accumulated Surplus	20,913	22,399	22,409	22,409	22,408
Unfunded Amortization	9,070	9,070	9,070	9,070	9,070
	19,395	19,697	19,358	19,000	18,630
<b>387 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>388 Langdale Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	4,080	4,080	4,080	4,080	4,080
User Fees & Service Charges	37,000	37,000	37,000	37,000	37,000
	41,080	41,080	41,080	41,080	41,080
<b>Expenses</b>					
Administration	2,298	2,568	2,575	2,575	2,575
Wages and Benefits	21,538	21,782	21,782	21,782	21,782
Operating	16,348	16,201	16,201	16,201	16,201
Debt Charges - Interest	33	56	43	29	15
Amortization of Tangible Capital Assets	3,764	3,764	3,764	3,764	3,764
	43,981	44,371	44,365	44,351	44,337
<b>Operating Surplus / (Deficit)</b>	<b>(2,901)</b>	<b>(3,291)</b>	<b>(3,285)</b>	<b>(3,271)</b>	<b>(3,257)</b>
<b>Other</b>					
Debt Principal Repayment	(255)	(519)	(533)	(546)	(560)
Transfer (to)/from Reserves	(608)	46	54	53	53
Unfunded Amortization	3,764	3,764	3,764	3,764	3,764
	2,901	3,291	3,285	3,271	3,257
<b>388 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>389 Canoe Rd Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	4,243	4,243	4,243	4,243	4,243
User Fees & Service Charges	6,460	6,460	6,460	6,460	6,460
	10,703	10,703	10,703	10,703	10,703
<b>Expenses</b>					
Administration	387	411	411	411	411
Wages and Benefits	2,475	2,503	2,503	2,503	2,503
Operating	559	522	522	522	522
Debt Charges - Interest	454	360	258	157	60
	3,875	3,796	3,694	3,593	3,496
<b>Operating Surplus / (Deficit)</b>	<b>6,828</b>	<b>6,907</b>	<b>7,009</b>	<b>7,110</b>	<b>7,207</b>
<b>Other</b>					
Debt Principal Repayment	(3,995)	(4,056)	(4,059)	(4,062)	(3,492)
Transfer (to)/from Reserves	(2,833)	(2,851)	(2,950)	(3,048)	(3,715)
	(6,828)	(6,907)	(7,009)	(7,110)	(7,207)
<b>389 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>390 Merrill Crescent Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	3,714	3,714	3,714	3,714	3,714
Government Transfers	6,250	-	-	-	-
User Fees & Service Charges	20,873	20,873	20,873	20,873	20,873
	30,837	24,587	24,587	24,587	24,587
<b>Expenses</b>					
Administration	1,022	1,127	1,129	1,129	1,129
Wages and Benefits	9,951	10,068	10,068	10,068	10,068
Operating	15,023	7,471	7,471	7,471	7,471
Debt Charges - Interest	367	316	229	141	57
Amortization of Tangible Capital Assets	557	557	557	557	557
	26,920	19,539	19,454	19,366	19,282
<b>Operating Surplus / (Deficit)</b>	<b>3,917</b>	<b>5,048</b>	<b>5,133</b>	<b>5,221</b>	<b>5,305</b>
<b>Other</b>					
Debt Principal Repayment	(3,199)	(3,463)	(3,477)	(3,490)	(3,077)
Transfer (to)/from Reserves	(1,275)	(2,142)	(2,213)	(2,288)	(2,785)
Transfer (to)/from Accumulated Surplus	11,418	-	-	-	-
Prior Year Surplus/(Deficit)	(11,418)	-	-	-	-
Unfunded Amortization	557	557	557	557	557
	(3,917)	(5,048)	(5,133)	(5,221)	(5,305)
<b>390 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>391 Curran Rd Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	10,710	10,710	10,710	10,710	10,710
User Fees & Service Charges	31,132	31,132	31,132	31,132	31,132
	41,842	41,842	41,842	41,842	41,842
<b>Expenses</b>					
Administration	1,991	2,220	2,225	2,225	2,225
Wages and Benefits	14,771	14,942	14,942	14,942	14,942
Operating	11,745	11,487	11,487	11,487	11,487
Debt Charges - Interest	33	56	43	29	15
Amortization of Tangible Capital Assets	3,324	3,324	3,324	3,324	3,324
	31,864	32,029	32,021	32,007	31,993
<b>Operating Surplus / (Deficit)</b>	<b>9,978</b>	<b>9,813</b>	<b>9,821</b>	<b>9,835</b>	<b>9,849</b>
<b>Other</b>					
Capital Expenditures	(40,000)	-	-	-	-
Debt Principal Repayment	(255)	(519)	(533)	(546)	(560)
Transfer (to)/from Reserves	26,953	(12,618)	(12,612)	(12,613)	(12,613)
Unfunded Amortization	3,324	3,324	3,324	3,324	3,324
	(9,978)	(9,813)	(9,821)	(9,835)	(9,849)
<b>391 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>392</b>	<b>Roberts Creek Co-Housing Treatment Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>						
	Frontage & Parcel Taxes	6,324	6,324	6,324	6,324	6,324
	User Fees & Service Charges	21,326	21,326	21,326	21,326	21,326
		27,650	27,650	27,650	27,650	27,650
<b>Expenses</b>						
	Administration	2,087	2,318	2,323	2,323	2,323
	Wages and Benefits	19,818	20,046	20,046	20,046	20,046
	Operating	9,862	9,748	9,748	9,748	9,748
	Debt Charges - Interest	66	111	85	58	30
	Amortization of Tangible Capital Assets	4,766	4,766	4,766	4,766	4,766
		36,599	36,989	36,968	36,941	36,913
<b>Operating Surplus / (Deficit)</b>		<b>(8,949)</b>	<b>(9,339)</b>	<b>(9,318)</b>	<b>(9,291)</b>	<b>(9,263)</b>
<b>Other</b>						
	Debt Principal Repayment	(509)	(1,038)	(1,065)	(1,092)	(1,119)
	Transfer (to)/from Reserves	4,692	5,611	5,617	5,617	5,616
	Unfunded Amortization	4,766	4,766	4,766	4,766	4,766
		8,949	9,339	9,318	9,291	9,263
<b>392 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>393</b>	<b>Lillies Lake Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>						
	Frontage & Parcel Taxes	5,916	5,916	5,916	5,916	5,916
	User Fees & Service Charges	17,939	17,939	17,939	17,939	17,939
		23,855	23,855	23,855	23,855	23,855
<b>Expenses</b>						
	Administration	1,908	2,113	2,118	2,118	2,118
	Wages and Benefits	11,857	11,995	11,995	11,995	11,995
	Operating	10,202	10,095	10,095	10,095	10,095
	Debt Charges - Interest	33	56	43	29	15
	Amortization of Tangible Capital Assets	4,860	4,860	4,860	4,860	4,860
		28,860	29,119	29,111	29,097	29,083
<b>Operating Surplus / (Deficit)</b>		<b>(5,005)</b>	<b>(5,264)</b>	<b>(5,256)</b>	<b>(5,242)</b>	<b>(5,228)</b>
<b>Other</b>						
	Debt Principal Repayment	(255)	(519)	(533)	(546)	(560)
	Transfer (to)/from Reserves	400	923	929	928	928
	Unfunded Amortization	4,860	4,860	4,860	4,860	4,860
		5,005	5,264	5,256	5,242	5,228
<b>393 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>394 Painted Boat Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	3,468	3,468	3,468	3,468	3,468
User Fees & Service Charges	20,613	20,613	20,613	20,613	20,613
	24,081	24,081	24,081	24,081	24,081
<b>Expenses</b>					
Administration	1,974	2,168	2,172	2,172	2,172
Wages and Benefits	9,236	9,343	9,343	9,343	9,343
Operating	7,615	7,490	7,490	7,490	7,490
Debt Charges - Interest	33	56	43	29	15
Amortization of Tangible Capital Assets	7,220	7,220	7,220	7,220	7,220
	26,078	26,277	26,268	26,254	26,240
<b>Operating Surplus / (Deficit)</b>	<b>(1,997)</b>	<b>(2,196)</b>	<b>(2,187)</b>	<b>(2,173)</b>	<b>(2,159)</b>
<b>Other</b>					
Debt Principal Repayment	(255)	(519)	(533)	(546)	(560)
Transfer (to)/from Reserves	(4,968)	(4,505)	(4,500)	(4,501)	(4,501)
Unfunded Amortization	7,220	7,220	7,220	7,220	7,220
	1,997	2,196	2,187	2,173	2,159
<b>394 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>395 Sakinaw Ridge Waste Water Plant</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	19,438	19,438	19,438	19,438	19,438
User Fees & Service Charges	9,648	9,648	9,648	9,648	9,648
	29,086	29,086	29,086	29,086	29,086
<b>Expenses</b>					
Administration	2,866	3,128	3,132	3,132	3,132
Wages and Benefits	17,608	17,814	17,814	17,814	17,814
Operating	13,517	13,410	13,410	13,410	13,410
Debt Charges - Interest	66	111	85	58	30
Amortization of Tangible Capital Assets	16,127	16,127	16,127	16,127	16,127
	50,184	50,590	50,568	50,541	50,513
<b>Operating Surplus / (Deficit)</b>	<b>(21,098)</b>	<b>(21,504)</b>	<b>(21,482)</b>	<b>(21,455)</b>	<b>(21,427)</b>
<b>Other</b>					
Debt Principal Repayment	(509)	(1,038)	(1,065)	(1,092)	(1,119)
Transfer (to)/from Reserves	107	-	-	-	-
Transfer (to)/from Accumulated Surplus	(2,647)	6,415	6,420	6,420	6,419
Prior Year Surplus/(Deficit)	8,020	-	-	-	-
Unfunded Amortization	16,127	16,127	16,127	16,127	16,127
	21,098	21,504	21,482	21,455	21,427
<b>395 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

400 Cemetery	2020	2021	2022	2023	2024
<b>Revenues</b>					
Tax Requisitions	69,841	105,245	106,340	106,340	106,340
User Fees & Service Charges	61,134	61,134	61,134	61,134	61,134
	130,975	166,379	167,474	167,474	167,474
<b>Expenses</b>					
Administration	16,659	18,600	18,795	18,795	18,795
Wages and Benefits	67,028	68,091	68,091	68,091	68,091
Operating	85,888	61,688	62,588	62,588	62,588
Amortization of Tangible Capital Assets	3,198	3,198	3,198	3,198	3,198
	172,773	151,577	152,672	152,672	152,672
<b>Operating Surplus / (Deficit)</b>	<b>(41,798)</b>	<b>14,802</b>	<b>14,802</b>	<b>14,802</b>	<b>14,802</b>
<b>Other</b>					
Capital Expenditures	(24,000)	-	-	-	-
Transfer (to)/from Reserves	62,600	(18,000)	(18,000)	(18,000)	(18,000)
Unfunded Amortization	3,198	3,198	3,198	3,198	3,198
	41,798	(14,802)	(14,802)	(14,802)	(14,802)
<b>400 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
410 Pender Harbour Health Clinic	2020	2021	2022	2023	2024
<b>Revenues</b>					
Tax Requisitions	148,842	154,578	154,613	154,613	154,613
	148,842	154,578	154,613	154,613	154,613
<b>Expenses</b>					
Administration	6,802	7,538	7,573	7,573	7,573
Operating	162,040	142,040	142,040	142,040	142,040
	168,842	149,578	149,613	149,613	149,613
<b>Operating Surplus / (Deficit)</b>	<b>(20,000)</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Other</b>					
Transfer (to)/from Reserves	20,000	(5,000)	(5,000)	(5,000)	(5,000)
	20,000	(5,000)	(5,000)	(5,000)	(5,000)
<b>410 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
500 Regional Planning	2020	2021	2022	2023	2024
<b>Revenues</b>					
Tax Requisitions	161,501	188,166	178,670	178,670	178,670
User Fees & Service Charges	430	430	430	430	430
	161,931	188,596	179,100	179,100	179,100
<b>Expenses</b>					
Administration	30,628	33,008	33,512	33,512	33,512
Wages and Benefits	120,826	135,111	135,111	135,111	135,111
Operating	60,477	20,477	10,477	10,477	10,477
	211,931	188,596	179,100	179,100	179,100
<b>Operating Surplus / (Deficit)</b>	<b>(50,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Reserves	50,000	-	-	-	-
	50,000	-	-	-	-
<b>500 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

504	Rural Planning Services	2020	2021	2022	2023	2024
Revenues						
	Tax Requisitions	841,555	950,297	952,881	952,881	952,881
	User Fees & Service Charges	60,196	60,196	60,196	60,196	60,196
		901,751	1,010,493	1,013,077	1,013,077	1,013,077
Expenses						
	Administration	191,105	202,864	205,448	205,448	205,448
	Wages and Benefits	632,343	732,881	732,881	732,881	732,881
	Operating	96,588	74,748	74,748	74,748	74,748
	Amortization of Tangible Capital Assets	1,584	1,584	1,584	1,584	1,584
		921,620	1,012,077	1,014,661	1,014,661	1,014,661
Operating Surplus / (Deficit)		(19,869)	(1,584)	(1,584)	(1,584)	(1,584)
Other						
	Transfer (to)/from Reserves	18,285	-	-	-	-
	Unfunded Amortization	1,584	1,584	1,584	1,584	1,584
		19,869	1,584	1,584	1,584	1,584
504 Financial Plan Surplus / (Deficit)		-	-	-	-	-

506	Geographic Information Services	2020	2021	2022	2023	2024
Revenues						
	User Fees & Service Charges	500	500	500	500	500
		500	500	500	500	500
Expenses						
	Internal Recoveries	(275,902)	(318,629)	(318,629)	(318,629)	(318,629)
	Wages and Benefits	241,176	243,903	243,903	243,903	243,903
	Operating	65,226	65,226	65,226	65,226	65,226
	Amortization of Tangible Capital Assets	22,460	22,460	22,460	22,460	22,460
		52,960	12,960	12,960	12,960	12,960
Operating Surplus / (Deficit)		(52,460)	(12,460)	(12,460)	(12,460)	(12,460)
Other						
	Transfer (to)/from Reserves	30,000	(10,000)	(10,000)	(10,000)	(10,000)
	Unfunded Amortization	22,460	22,460	22,460	22,460	22,460
		52,460	12,460	12,460	12,460	12,460

506 Financial Plan Surplus / (Deficit)		-	-	-	-	-
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510	Civic Addressing	2020	2021	2022	2023	2024
Revenues						
	Tax Requisitions	(25,000)	-	-	-	-
	User Fees & Service Charges	30,692	31,405	31,492	31,492	31,492
		5,692	31,405	31,492	31,492	31,492
Expenses						
	Administration	5,511	5,987	6,074	6,074	6,074
	Wages and Benefits	22,820	23,057	23,057	23,057	23,057
	Operating	2,361	2,361	2,361	2,361	2,361
		30,692	31,405	31,492	31,492	31,492
Operating Surplus / (Deficit)		(25,000)	-	-	-	-
Other						
	Transfer (to)/from Reserves	25,000	-	-	-	-
		25,000	-	-	-	-

510 Financial Plan Surplus / (Deficit)		-	-	-	-	-
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<b>515 Heritage Conservation Service</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	(1,148)	122	122	122	122
	(1,148)	122	122	122	122
<b>Expenses</b>					
Administration	107	122	122	122	122
	107	122	122	122	122
<b>Operating Surplus / (Deficit)</b>	<b>(1,255)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	1,255	-	-	-	-
	1,255	-	-	-	-
<b>515 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>520 Building Inspection Services</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	6,435	51,880	54,283	54,283	54,283
User Fees & Service Charges	790,000	790,000	790,000	790,000	790,000
Other Revenue	600	600	600	600	600
	797,035	842,480	844,883	844,883	844,883
<b>Expenses</b>					
Administration	139,186	147,636	150,039	150,039	150,039
Wages and Benefits	604,071	631,346	631,346	631,346	631,346
Operating	61,553	57,498	57,498	57,498	57,498
Amortization of Tangible Capital Assets	11,801	11,801	11,801	11,801	11,801
	816,611	848,281	850,684	850,684	850,684
<b>Operating Surplus / (Deficit)</b>	<b>(19,576)</b>	<b>(5,801)</b>	<b>(5,801)</b>	<b>(5,801)</b>	<b>(5,801)</b>
<b>Other</b>					
Capital Expenditures	(50,000)	-	-	-	-
Transfer (to)/from Reserves	57,775	(6,000)	(6,000)	(6,000)	(6,000)
Unfunded Amortization	11,801	11,801	11,801	11,801	11,801
	19,576	5,801	5,801	5,801	5,801
<b>520 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>531 Economic Development Area A</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	65,078	72,876	74,077	75,294	76,545
	65,078	72,876	74,077	75,294	76,545
<b>Expenses</b>					
Administration	3,274	3,628	3,645	3,645	3,645
Operating	64,549	69,248	70,432	71,649	72,900
	67,823	72,876	74,077	75,294	76,545
<b>Operating Surplus / (Deficit)</b>	<b>(2,745)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	2,745	-	-	-	-
	2,745	-	-	-	-
<b>531 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>532</b>	<b>Economic Development Area B</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>						
	Tax Requisitions	47,045	51,534	52,614	53,713	54,843
		47,045	51,534	52,614	53,713	54,843
<b>Expenses</b>						
	Administration	2,270	2,516	2,527	2,527	2,527
	Operating	50,169	49,018	50,087	51,186	52,316
		52,439	51,534	52,614	53,713	54,843
<b>Operating Surplus / (Deficit)</b>		<b>(5,394)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>						
	Prior Year Surplus/(Deficit)	5,394	-	-	-	-
		5,394	-	-	-	-

<b>532 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
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<b>533</b>	<b>Economic Development Area D</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>						
	Tax Requisitions	37,229	43,120	44,098	45,093	46,116
		37,229	43,120	44,098	45,093	46,116
<b>Expenses</b>						
	Administration	1,885	2,089	2,099	2,099	2,099
	Operating	37,189	41,031	41,999	42,994	44,017
		39,074	43,120	44,098	45,093	46,116
<b>Operating Surplus / (Deficit)</b>		<b>(1,845)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>						
	Prior Year Surplus/(Deficit)	1,845	-	-	-	-
		1,845	-	-	-	-

<b>533 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
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<b>534</b>	<b>Economic Development Area E</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>						
	Tax Requisitions	27,720	41,372	42,019	42,674	43,347
		27,720	41,372	42,019	42,674	43,347
<b>Expenses</b>						
	Administration	1,865	2,066	2,076	2,076	2,076
	Operating	36,777	39,306	39,943	40,598	41,271
		38,642	41,372	42,019	42,674	43,347
<b>Operating Surplus / (Deficit)</b>		<b>(10,922)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>						
	Prior Year Surplus/(Deficit)	10,922	-	-	-	-
		10,922	-	-	-	-

<b>534 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
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535	Economic Development Area F	2020	2021	2022	2023	2024
Revenues						
	Tax Requisitions	46,216	55,708	56,762	57,834	58,935
		46,216	55,708	56,762	57,834	58,935
Expenses						
	Administration	2,478	2,746	2,758	2,758	2,758
	Operating	48,826	52,962	54,004	55,076	56,177
		51,304	55,708	56,762	57,834	58,935
Operating Surplus / (Deficit)		(5,088)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	5,088	-	-	-	-
		5,088	-	-	-	-
535 Financial Plan Surplus / (Deficit)		-	-	-	-	-
540	Hillside Development Project	2020	2021	2022	2023	2024
Revenues						
	Other Revenue	156,339	156,339	156,339	156,339	156,339
		156,339	156,339	156,339	156,339	156,339
Expenses						
	Administration	6,488	7,152	7,234	7,234	7,234
	Wages and Benefits	25,804	33,452	33,452	33,452	33,452
	Operating	97,010	97,010	97,010	97,010	97,010
		129,302	137,614	137,696	137,696	137,696
Operating Surplus / (Deficit)		27,037	18,725	18,643	18,643	18,643
Other						
	Transfer (to)/from Reserves	(27,037)	(18,725)	(18,643)	(18,643)	(18,643)
		(27,037)	(18,725)	(18,643)	(18,643)	(18,643)
540 Financial Plan Surplus / (Deficit)		-	-	-	-	-

<b>615 Community Recreation Facilities</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	4,874,173	5,186,619	5,197,831	5,197,831	5,197,831
Frontage & Parcel Taxes	1,629,089	1,629,089	1,629,089	1,629,089	1,629,089
User Fees & Service Charges	1,101,358	1,757,406	1,757,406	1,757,406	1,757,406
Investment Income	419,481	459,387	500,712	543,508	587,825
Other Revenue	22,858	17,858	17,858	17,858	17,858
	8,046,959	9,050,359	9,102,896	9,145,692	9,190,009
<b>Expenses</b>					
Administration	841,043	918,281	929,493	929,493	929,493
Wages and Benefits	3,222,271	3,454,022	3,454,022	3,454,022	3,454,022
Operating	1,156,977	1,754,682	1,754,682	1,754,682	1,754,682
Debt Charges - Interest	924,662	924,662	924,662	924,662	924,662
Amortization of Tangible Capital Assets	951,368	951,368	951,368	951,368	951,368
	7,096,321	8,003,015	8,014,227	8,014,227	8,014,227
<b>Operating Surplus / (Deficit)</b>	<b>950,638</b>	<b>1,047,344</b>	<b>1,088,669</b>	<b>1,131,465</b>	<b>1,175,782</b>
<b>Other</b>					
Capital Expenditures	(1,632,537)	-	-	-	-
Debt Principal Repayment	(1,123,908)	(1,163,814)	(1,205,139)	(1,247,935)	(1,292,252)
Transfer (to)/from Reserves	854,439	(834,898)	(834,898)	(834,898)	(834,898)
Unfunded Amortization	951,368	951,368	951,368	951,368	951,368
	(950,638)	(1,047,344)	(1,088,669)	(1,131,465)	(1,175,782)
<b>615 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>625 Pender Harbour Pool</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Tax Requisitions	468,786	528,526	529,616	529,616	529,616
Frontage & Parcel Taxes	48,519	48,519	48,519	48,519	48,519
User Fees & Service Charges	90,100	90,100	90,100	90,100	90,100
Investment Income	13,953	15,673	17,462	19,323	21,258
	621,358	682,818	685,697	687,558	689,493
<b>Expenses</b>					
Administration	62,216	69,391	70,481	70,481	70,481
Wages and Benefits	337,914	369,185	369,185	369,185	369,185
Operating	155,076	155,050	155,050	155,050	155,050
Debt Charges - Interest	19,466	19,466	19,466	19,466	19,466
Amortization of Tangible Capital Assets	97,998	97,998	97,998	97,998	97,998
	672,670	711,090	712,180	712,180	712,180
<b>Operating Surplus / (Deficit)</b>	<b>(51,312)</b>	<b>(28,272)</b>	<b>(26,483)</b>	<b>(24,622)</b>	<b>(22,687)</b>
<b>Other</b>					
Capital Expenditures	(57,870)	(10,000)	(10,000)	(10,000)	(10,000)
Debt Principal Repayment	(43,006)	(44,726)	(46,515)	(48,376)	(50,311)
Transfer (to)/from Reserves	54,190	(15,000)	(15,000)	(15,000)	(15,000)
Unfunded Amortization	97,998	97,998	97,998	97,998	97,998
	51,312	28,272	26,483	24,622	22,687
<b>625 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



630 School Facilities - Joint Use	2020	2021	2022	2023	2024
<b>Revenues</b>					
Tax Requisitions	51,010	2,147	2,147	2,147	2,147
	51,010	2,147	2,147	2,147	2,147
<b>Expenses</b>					
Administration	273	297	297	297	297
Wages and Benefits	1,879	1,850	1,850	1,850	1,850
Operating	15,000	-	-	-	-
	17,152	2,147	2,147	2,147	2,147
<b>Operating Surplus / (Deficit)</b>	<b>33,858</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(33,858)	-	-	-	-
	(33,858)	-	-	-	-
<b>630 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
640 Gibsons & Area Library	2020	2021	2022	2023	2024
<b>Revenues</b>					
Tax Requisitions	677,885	732,725	732,902	732,902	732,902
	677,885	732,725	732,902	732,902	732,902
<b>Expenses</b>					
Administration	43,667	48,489	48,666	48,666	48,666
Wages and Benefits	7,289	7,307	7,307	7,307	7,307
Operating	626,929	626,929	626,929	626,929	626,929
Amortization of Tangible Capital Assets	52,182	52,182	52,182	52,182	52,182
	730,067	734,907	735,084	735,084	735,084
<b>Operating Surplus / (Deficit)</b>	<b>(52,182)</b>	<b>(2,182)</b>	<b>(2,182)</b>	<b>(2,182)</b>	<b>(2,182)</b>
<b>Other</b>					
Transfer (to)/from Reserves	-	(50,000)	(50,000)	(50,000)	(50,000)
Unfunded Amortization	52,182	52,182	52,182	52,182	52,182
	52,182	2,182	2,182	2,182	2,182
<b>640 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
643 Egmont/Pender Harbour Library Service	2020	2021	2022	2023	2024
<b>Revenues</b>					
Tax Requisitions	53,341	53,634	53,645	53,645	53,645
	53,341	53,634	53,645	53,645	53,645
<b>Expenses</b>					
Administration	2,538	2,831	2,842	2,842	2,842
Operating	50,803	50,803	50,803	50,803	50,803
	53,341	53,634	53,645	53,645	53,645
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>643 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

645	Halfmoon Bay Library Service	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	150,433	151,574	151,617	151,617	151,617
		150,433	151,574	151,617	151,617	151,617
<b>Expenses</b>						
	Administration	9,852	10,991	11,034	11,034	11,034
	Operating	140,583	140,583	140,583	140,583	140,583
		150,435	151,574	151,617	151,617	151,617
<b>Operating Surplus / (Deficit)</b>		<b>(2)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	2	-	-	-	-
		2	-	-	-	-
<b>645 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
646	Roberts Creek Library Service	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	182,787	183,370	183,392	183,392	183,392
		182,787	183,370	183,392	183,392	183,392
<b>Expenses</b>						
	Administration	5,041	5,624	5,646	5,646	5,646
	Operating	177,746	177,746	177,746	177,746	177,746
		182,787	183,370	183,392	183,392	183,392
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>646 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
648	Museum Service	2020	2021	2022	2023	2024
<b>Revenues</b>						
	Tax Requisitions	141,582	142,475	142,509	142,509	142,509
		141,582	142,475	142,509	142,509	142,509
<b>Expenses</b>						
	Administration	7,718	8,611	8,645	8,645	8,645
	Operating	133,864	133,864	133,864	133,864	133,864
		141,582	142,475	142,509	142,509	142,509
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>648 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

650 Community Parks	2020	2021	2022	2023	2024
<b>Revenues</b>					
Tax Requisitions	1,720,751	1,882,135	1,869,358	1,778,228	1,772,289
User Fees & Service Charges	75,600	75,600	75,600	75,600	75,600
Investment Income	36,662	40,569	44,631	-	-
Other Revenue	11,100	11,100	11,100	11,100	11,100
	1,844,113	2,009,404	2,000,689	1,864,928	1,858,989
<b>Expenses</b>					
Administration	255,834	275,697	277,810	277,810	277,810
Wages and Benefits	797,782	800,517	800,517	800,517	800,517
Operating	674,915	617,052	602,162	602,162	602,162
Debt Charges - Interest	28,231	27,949	27,743	57	-
Amortization of Tangible Capital Assets	256,933	256,933	256,933	256,933	256,933
	2,013,695	1,978,148	1,965,165	1,937,479	1,937,422
<b>Operating Surplus / (Deficit)</b>	<b>(169,582)</b>	<b>31,256</b>	<b>35,524</b>	<b>(72,551)</b>	<b>(78,433)</b>
<b>Other</b>					
Capital Expenditures	(544,489)	-	-	-	-
Debt Principal Repayment	(112,754)	(109,689)	(113,957)	(5,882)	-
Transfer (to)/from Reserves	512,249	(178,500)	(178,500)	(178,500)	(178,500)
Transfer (to)/from Appropriated Surplus	57,643	-	-	-	-
Unfunded Amortization	256,933	256,933	256,933	256,933	256,933
	169,582	(31,256)	(35,524)	72,551	78,433
<b>650 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>665 Bicycle &amp; Walking Paths</b>					
<b>Revenues</b>					
Tax Requisitions	21,456	44,899	45,032	45,032	45,032
	21,456	44,899	45,032	45,032	45,032
<b>Expenses</b>					
Administration	11,184	11,869	12,002	12,002	12,002
Wages and Benefits	14,281	15,322	15,322	15,322	15,322
Operating	7,708	7,708	7,708	7,708	7,708
Amortization of Tangible Capital Assets	99,607	99,607	99,607	99,607	99,607
	132,780	134,506	134,639	134,639	134,639
<b>Operating Surplus / (Deficit)</b>	<b>(111,324)</b>	<b>(89,607)</b>	<b>(89,607)</b>	<b>(89,607)</b>	<b>(89,607)</b>
<b>Other</b>					
Transfer (to)/from Reserves	11,717	(10,000)	(10,000)	(10,000)	(10,000)
Unfunded Amortization	99,607	99,607	99,607	99,607	99,607
	111,324	89,607	89,607	89,607	89,607
<b>665 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

667	Area A Bicycle & Walking Paths	2020	2021	2022	2023	2024
Revenues						
	Tax Requisitions	11,592	12,218	12,253	12,253	12,253
		11,592	12,218	12,253	12,253	12,253
Expenses						
	Administration	1,612	1,758	1,793	1,793	1,793
	Wages and Benefits	5,780	6,260	6,260	6,260	6,260
	Operating	4,200	4,200	4,200	4,200	4,200
	Amortization of Tangible Capital Assets	6,231	6,231	6,231	6,231	6,231
		17,823	18,449	18,484	18,484	18,484
Operating Surplus / (Deficit)		(6,231)	(6,231)	(6,231)	(6,231)	(6,231)
Other						
	Unfunded Amortization	6,231	6,231	6,231	6,231	6,231
		6,231	6,231	6,231	6,231	6,231
667 Financial Plan Surplus / (Deficit)		-	-	-	-	-

670	Regional Recreation Programs	2020	2021	2022	2023	2024
Revenues						
	Tax Requisitions	170,160	172,465	173,927	173,927	173,927
	User Fees & Service Charges	10,319	10,319	10,319	10,319	10,319
		180,479	182,784	184,246	184,246	184,246
Expenses						
	Administration	9,252	10,323	10,363	10,363	10,363
	Wages and Benefits	924	1,850	1,850	1,850	1,850
	Operating	169,230	170,611	172,033	172,033	172,033
		179,406	182,784	184,246	184,246	184,246
Operating Surplus / (Deficit)		1,073	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	(1,073)	-	-	-	-
		(1,073)	-	-	-	-
670 Financial Plan Surplus / (Deficit)		-	-	-	-	-

680	Dakota Ridge Recreation Service Area	2020	2021	2022	2023	2024
Revenues						
	Tax Requisitions	209,075	213,273	213,649	213,649	213,649
	User Fees & Service Charges	26,000	26,000	26,000	26,000	26,000
	Other Revenue	2,000	2,000	2,000	2,000	2,000
		237,075	241,273	241,649	241,649	241,649
Expenses						
	Administration	27,891	30,410	30,786	30,786	30,786
	Wages and Benefits	78,055	79,734	79,734	79,734	79,734
	Operating	138,129	131,129	131,129	131,129	131,129
	Amortization of Tangible Capital Assets	45,966	45,966	45,966	45,966	45,966
		290,041	287,239	287,615	287,615	287,615
Operating Surplus / (Deficit)		(52,966)	(45,966)	(45,966)	(45,966)	(45,966)
Other						
	Capital Expenditures	(80,500)	-	-	-	-
	Transfer (to)/from Reserves	87,500	-	-	-	-
	Unfunded Amortization	45,966	45,966	45,966	45,966	45,966
		52,966	45,966	45,966	45,966	45,966
680 Financial Plan Surplus / (Deficit)		88	-	-	-	-



## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

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**TO:** SCRD Board – December 10, 2020

**AUTHOR:** Tina Perreault, General Manager, Corporate Services / Chief Financial Officer

**SUBJECT:** 2021 REVENUE ANTICIPATION BORROWING BYLAW

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### RECOMMENDATION(S)

**THAT the report titled 2021 Revenue Anticipation Borrowing Bylaw be received;**

**AND THAT Sunshine Coast Regional District 2021 Revenue Anticipation Borrowing Bylaw No. 729, 2020 be given three readings and be adopted.**

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### BACKGROUND

The 2021 Pre-Budget Financial Plan anticipates revenue from property taxes in excess of \$21,000,000. These revenues are requisitioned from and collected by the Provincial Surveyor of Taxes and Member Municipalities and must be remitted to the Regional District on or before August 1<sup>st</sup> in each year.

Property tax revenue is the main source of funding for operating expenditures incurred during the Financial Plan period which begins on January 1. As a result, short term borrowing is required to fund operating expenditures between January 1 and August 1 2021.

Under section 404 of the *Local Government Act* (Revenue anticipation borrowing), a Board may, by bylaw, provide for the borrowing of money that may be necessary to meet its current lawful expenditures before its revenue, from all sources, to pay for those expenditures has been received. Money borrowed for this purpose must be repaid when the anticipated revenue with respect to which the borrowing was authorized is received.

### DISCUSSION

The Sunshine Coast Regional District has historically enacted a Revenue Anticipation Bylaw, annually, to provide for short term borrowing to fund a portion of operating expenditures included in the financial plan until such time as tax requisition funds have been received.

The maximum amount that may be authorized by bylaw is 75% of all property taxes imposed in the preceding year. The 2020 Revenue Anticipation Bylaw authorized borrowing of up to \$12,500,000 which was deemed sufficient.

In 2020, \$4,500,000 of \$12,500,000 in revenue anticipation funding was used. As the organization grows, the amount of funds required to fund operations grows simultaneously however, staff note that the current rates being offered on investments are low and therefore use of investment funds is an option to supplement these costs. As a result, for 2021, staff recommend maintaining the current authorized borrowing amount at \$12,500,000 as there is not a requirement to increase flexibility with respect to operating cash flow management.

The table below summarizes the maximum borrowing as a percentage of the prior year's ad valorem taxation for 2020, when the amount was last increased, 2019 and the proposed amount for 2021.

	<b>2019</b>	<b>2020</b>	<b>2021</b>
Maximum Revenue Anticipation Borrowing	\$8,000,000	\$12,500,000	\$12,500,000
Amount Used	\$6,500,000	\$4,500,000	t.b.d.
Prior Year Ad Valorem Property Taxation	\$18,990,745	\$20,218,598	\$20,943,759
Borrowing Percentage	42.1%	61.8%	59.7%

Funds are borrowed through the Municipal Finance Authority (MFA) and are repaid as soon as possible after receipt of the tax revenue. Interest expenses incurred on short term borrowing are offset by revenue from the investment of tax requisition funds in the latter half of the year. These amounts are included in the annual financial plan under General Government.

#### *Financial Implications*

Short term borrowing through the MFA incurs interest based on a floating daily rate. The current interest rate as of November 23 was 1.21875%.

Actual interest expenses incurred is dependent on the amount and duration of borrowing as well as the interest rate in effect at the time. The interest expense is offset by income earned on the investment of tax requisition funds in the latter half of the year.

There are no fees to setup the loan and funds can be accessed as required. Repayment can be made at any time without notice or penalty.

#### *Timeline for next steps or estimated completion date*

Subject to adoption of the Bylaw, a loan application will be submitted to the Municipal Finance Authority in the first quarter of 2021. Final approval of the loan is contingent on a loan agreement and promissory note being signed by the appropriate signing authorities.

### **STRATEGIC PLAN AND RELATED POLICIES**

n/a

### **CONCLUSION**

Under section 404 of the *Local Government Act*, a Board may, by bylaw, provide for the borrowing of money that may be necessary to meet its current lawful expenditures before its revenue, from all sources, to pay for those expenditures has been received.

Annual property tax revenue used to fund operating expenditures is not received until August 1<sup>st</sup> in each year. The Sunshine Coast Regional District has historically enacted a Revenue Anticipation Bylaw to provide for short term borrowing to fund a portion of operating expenditures incurred between January 1 and August 1.

Funds borrowed are required to be repaid upon receipt of the revenue in question. Interest expenses are offset by investment income earned on the investment of tax funds in the latter half of the year.

Staff recommend proceeding with the bylaw to authorize borrowing that may be necessary to meet current lawful expenditures.

Reviewed by:			
Manager		Finance	X – B. Wing
GM		Legislative	X – S. Reid
CAO		Other	



## SUNSHINE COAST REGIONAL DISTRICT

## BYLAW NO. 729

A bylaw to provide for the borrowing of money in anticipation of revenue

WHEREAS it may be necessary for the Sunshine Coast Regional District to borrow money from time to time to meet current lawful expenditures;

AND WHEREAS it is provided by Section 404 of the *Local Government Act* that the Regional Board may, without the assent of the electors or the approval of the Inspector of Municipalities, provide for the borrowing of such sums of money as may be necessary to meet the current lawful expenditures of the Regional District;

AND WHEREAS there are no liabilities outstanding under Section 404;

NOW THEREFORE the Board of the Sunshine Coast Regional District in open meeting assembled, enacts as follows:

1. This bylaw may be cited for all purposes as *Sunshine Coast Regional District 2021 Revenue Anticipation Borrowing Bylaw No. 729, 2020*.
2. The Regional Board shall be and is hereby empowered and authorized to borrow upon the credit of the Sunshine Coast Regional District an amount or amounts not exceeding the sum of TWELVE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$12,500,000.00).
3. The form of obligation to be given as acknowledgement of the liability shall be a promissory note or notes bearing the Corporate Seal of the Regional District and signed by the Chair and the Chief Financial Officer.
4. All anticipated revenue of the current year or so much thereof as may be necessary shall, when collected, be used to repay the money so borrowed.

READ A FIRST TIME                      this     10<sup>th</sup>     day of                      December, 2020

READ A SECOND TIME                      this     10<sup>th</sup>     day of                      December, 2020

READ A THIRD TIME                      this     10<sup>th</sup>     day of                      December, 2020

ADOPTED this 10<sup>th</sup> day of December, 2020

CORPORATE OFFICER

CHAIR

## SUNSHINE COAST REGIONAL DISTRICT

### BYLAW NO. 431.25

*A bylaw to amend Sunshine Coast Regional District  
Waste Collection Bylaw No. 431, 1996*

The Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited as *Sunshine Coast Regional District Waste Collection Amendment Bylaw No. 431.25, 2020*.
2. *Sunshine Coast Regional District Waste Collection Bylaw No. 431, 1996* is hereby amended as follows:
  - a) Delete Schedule "A" in its entirety and replace with the revised Schedule "A" attached hereto.
3. This bylaw comes into force and effect on January 1, 2021.

READ A FIRST TIME                      this    10<sup>th</sup>    day of                      December, 2020

READ A SECOND TIME                      this    10<sup>th</sup>    day of                      December, 2020

READ A THIRD TIME                      this    10<sup>th</sup>    day of                      December, 2020

ADOPTED                                      this    10<sup>th</sup>    day of                      December, 2020

\_\_\_\_\_  
CORPORATE OFFICER

\_\_\_\_\_  
CHAIR

## SUNSHINE COAST REGIONAL DISTRICT BYLAW NO. 431

### “SCHEDULE A”

#### 1.0 Fees

- 1.1 Residential Premises Owners Rate for Garbage and Food Waste Collection:  
(Allows for setting out one ‘garbage can’ on any garbage collection day and one ‘food waste can’ on any food waste collection day)

	Rate Per Annum	Effective January 1, 2021	Effective January 1, 2022	Effective January 1, 2023
a)	For each ‘ <b>Single Family Dwelling Unit</b> ’	\$191.68	\$201.26	\$208.30
b)	For each ‘ <b>Mobile Home in Mobile Home Park</b> ’	\$161.59	\$169.67	\$175.61

- 1.2 Tag for disposal of extra garbage: \$ 2.50 per tag  
allows for setting out one additional ‘garbage can’ per tag over and above those permitted under section 1.1
- 1.3 Purchase of replacement Food Waste Can (45 litre) for disposal of not more than 20 kg gross weight when filled with collectible food waste \$ 40.00 per food waste can

#### 2.0 Fee Reduction for Eligible Properties

- 2.1 For the purpose of this section:
- a) “eligible property” means property that is:
    - i) liable to property taxation; and
    - ii) owned by a person eligible to receive the Home Owner Grant as a senior, veteran or person with a disability in respect of that property.
  - b) “eligible property reduction” means an amount equal to the portion of the Home Owner Grant that an owner of an eligible property was unable to claim during the year for which the charge under section 1.0 is payable to a maximum fee as indicated in section 1.1(a) of this Schedule in respect of any property.
- 2.2 Despite section 1.0 of this Schedule, the fee for an eligible property shall be the fee set out in section 1.1(a) or 1.1(b), as applicable, less the amount of the eligible property reduction.
- 2.3 A person who owns and occupies an eligible property must apply for the fee reduction each year on or before the bill due date. Failure to apply on or before the bill due date results in forfeiture of the eligible property reduction for the current year.

## SUNSHINE COAST REGIONAL DISTRICT

### BYLAW NO. 422.37

A bylaw to amend Sunshine Coast Regional District  
Revised Water Rates and Regulations Bylaw No. 422, 1995

The Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This Bylaw may be cited as *Sunshine Coast Regional District Water Rates and Regulations Amendment Bylaw No. 422.37, 2020*.
2. *Sunshine Coast Regional District Revised Water Rates and Regulations Bylaw No. 422, 1995* is hereby amended as follows:
  - a) Delete Schedules “B”, “D”, and “E” in their entirety and replace with the revised Schedules “B”, “D”, and “E” attached hereto.
3. This Bylaw comes into force and effect on January 1, 2021.

READ A FIRST TIME	this	10 <sup>th</sup>	day of	December, 2020
READ A SECOND TIME	this	10 <sup>th</sup>	day of	December, 2020
READ A THIRD TIME	this	10 <sup>th</sup>	day of	December, 2020
ADOPTED	this	10 <sup>th</sup>	day of	December, 2020

\_\_\_\_\_  
CORPORATE OFFICER

\_\_\_\_\_  
CHAIR

**SUNSHINE COAST REGIONAL DISTRICT  
BYLAW NO. 422**

**SCHEDULE "B"**

***This Schedule does not apply to the North Pender Harbour Water Service Area  
as established under Bylaw No. 1070 (see Schedule "D")***

**OR**

***The South Pender Harbour Water Service Area  
as established under Bylaw No. 1074 (see Schedule "E")***

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**ANNUAL WATER SERVICE RATES AND CHARGES**

<b>1.</b>	<b><u>Land Charges – billed annually</u></b>	<b><u>Annual</u></b>
(1)	Up to and including one acre in area	\$ 290.79
(2)	Greater than one acre, up to and including two acres	\$ 309.52
(3)	Greater than two acres, up to and including three acres	\$ 349.00
(4)	Greater than three acres, up to and including four acres	\$ 395.67
(5)	Greater than four acres, up to and including five acres	\$ 416.57
(6)	Greater than five acres, \$20.51 for each additional acre or part of an acre, up to and including ten acres	
(7)	Greater than ten acres, \$11.52 for each additional acre or part of an acre, up to and including twenty acres	
(8)	Greater than twenty acres, \$7.81 for each additional acre or part of an acre	
<b>2.</b>	<b><u>User Fees – billed annually</u></b>	<b><u>Annual</u></b>
(1)	For each dwelling unit (a dwelling unit being a single suite in a dwelling, a single strata lot, or any building or structure customarily used as a self-contained living unit)	\$ 468.37
(2)	Motels – per unit	\$ 247.49
(3)	Apartments	\$ 377.07
(4)	Mobile Homes - per occupied pad	\$ 377.07
(5)	Hospital and Intermediate Care Facilities - per bed	\$ 247.49
(6)	All other users not herein provided for - per user	\$ 468.37
<b>3.</b>	<b><u>Meter Rates – billed quarterly</u></b>	<b><u>Per Quarter</u></b>
	Per cubic metre	\$ 1.39
	Minimum charge per quarter (meter rental extra)	\$ 117.10

**SUNSHINE COAST REGIONAL DISTRICT  
BYLAW NO. 422**

**Schedule "B" continued**

- 
- | 4.  | <u>Meter Rentals – billed quarterly</u> | <u>Per Quarter</u> | <u>Annual</u> |
|-----|---|--------------------|---------------|
| (1) | Up to and including 3/4"                | \$ 9.00            | \$ 36.00      |
| (2) | Over 3/4", up to and including 1"       | \$ 12.00           | \$ 48.00      |
| (3) | Over 1", up to and including 1 ½"       | \$ 30.00           | \$ 120.00     |
| (4) | Over 1 ½", up to and including 2"       | \$ 36.00           | \$ 144.00     |
| (5) | Over 2", up to and including 4"         | \$ 45.00           | \$ 180.00     |
| (6) | Over 4", up to and including 6"         | \$ 60.00           | \$ 240.00     |
5. Manual Water Meter Readings
- Per reading \$25.00 (up to a maximum of \$300 per annum)
6. Connection Charges
- |     |                   |             |
|-----|-------------------|-------------|
| (1) | 3/4" Connection   | \$ 1,200.00 |
| (2) | 1" Connection     | \$ 1,800.00 |
| (3) | Over 1" (minimum) | \$ 2,000.00 |
- (Plus additional costs incurred for fittings and installation)
7. Turning Off/On Fees
- Subsequent to the initial turn on, the fee for turning the water off shall be the sum of \$50.00 payable at the time of application.
8. Hydrant Rental
- An annual charge of TWENTY DOLLARS (\$20.00) shall be levied for each hydrant operating from the Utility. The charge will be payable by the Fire Improvement Districts and Fire Protection Districts served by the Regional District Water Authority.
9. Temporary Lawn Watering Permit
- The fee for a Temporary Lawn Watering Permit shall be \$50.00 payable at the time of application.

**SUNSHINE COAST REGIONAL DISTRICT  
BYLAW NO. 422**

**SCHEDULE "D"**

***This Schedule applies only to the North Pender Harbour Water  
Service Area as established under Bylaw No. 1070***

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**ANNUAL WATER SERVICE RATES AND CHARGES**

- |    |   |  |
|----|---|--|
| 1. | <u>Land Charges – billed annually</u>   | <u>Annual</u>                                |
|    | (1) Residential   | \$ 326.63                                    |
|    | (2) Institutional   | \$ 326.63                                    |
|    | (3) Commercial  | \$ 741.54                                    |
| 2. | <u>User Fees – billed annually</u>  | <u>Annual</u>                                |
|    | (1) For each parcel containing 1 dwelling unit<br>(a dwelling unit being a single dwelling, a<br>single strata lot, or any building or structure<br>customarily used as a self-contained living unit) | \$ 624.92                                    |
|    | (2) Multiple Family Dwellings (where more than<br>One dwelling exists on a parcel)  | \$ 1,124.24                                  |
|    | (3) Institutional Building  | \$ 573.96                                    |
|    | (4) All other users not herein provided for - per user  | \$ 624.92                                    |
| 3. | <u>Meter Rates – billed quarterly</u>   | <u>Per Quarter</u>                           |
|    | First 227 m <sup>3</sup> (cubic meters) used per quarter  | \$234.82                                     |
|    | Per cubic meter (or part thereof) used over 227 m <sup>3</sup> /quarter   | \$2.65                                       |
| 4. | <u>Manual Water Meter Readings</u>  |  |
|    | Per reading   | \$25.00 (up to a maximum of \$300 per annum) |
| 5. | <u>Connection Charges</u>   |  |
|    | (1) 3/4" Connection   | \$ 1,200.00                                  |
|    | (2) 1" Connection   | \$ 1,800.00                                  |
|    | (3) Over 1" (minimum)   | \$ 2,000.00                                  |
|    | (Plus additional costs incurred for fittings and installation)  |  |
| 6. | <u>Turning Off/On Fees</u>  |  |
|    | Subsequent to the initial turn on, the fee for turning the water off shall be the sum of<br>\$50.00 payable at the time of application.   |  |
| 7. | <u>Temporary Lawn Watering Permit</u>   |  |
|    | The fee for a Temporary Lawn Watering Permit shall be \$50.00 payable at the time of<br>application.  |  |

**SUNSHINE COAST REGIONAL DISTRICT  
BYLAW NO. 422**

**SCHEDULE "E"**

***This Schedule applies only to the South Pender Harbour Water  
Service Area as established under Bylaw No. 1074***

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**ANNUAL WATER SERVICE RATES AND CHARGES**

<b>1.</b>	<b><u>Land Charges – billed annually</u></b>	<b><u>Annual</u></b>
(1)	Up to and including two acres in area	\$ 347.41
(2)	Greater than two acres, up to and including ten acres	\$ 475.39
(3)	Greater than ten acres	\$ 603.38
<b>2.</b>	<b><u>User Fees – billed annually</u></b>	<b><u>Annual</u></b>
(1)	For each dwelling unit (a dwelling unit being a single dwelling, a single strata lot, or any building or structure customarily used as a self-contained living unit)	\$ 613.80
(2)	For each dwelling unit of a multiple family unit including apartments, suites, duplexes, cottages etc.	\$ 613.80
(3)	For each office or place of business wherein is employed not more than one person	\$ 613.80
(4)	For each office or place of business wherein is employed more than one person	\$ 876.82
(5)	All other users not herein provided for - per user	\$ 613.80
(6)	For each clubhouse or hall	\$ 876.82
<b>3.</b>	<b><u>Meter Rates – billed quarterly</u></b>	<b><u>Per Quarter</u></b>
	First 45 m <sup>3</sup> (cubic meters) used per quarter	\$ 219.21
	Per cubic meter (or part thereof) used over 45 m <sup>3</sup> /quarter	\$ 2.26
<b>4.</b>	<b><u>Manual Water Meter Readings</u></b>	
	Per reading	\$25.00 (up to a maximum of \$300 per annum)
<b>5.</b>	<b><u>Connection Charges</u></b>	
(1)	3/4" Connection	\$ 1,200.00
(2)	1" Connection	\$ 1,800.00
(3)	Over 1" (minimum)	\$ 2,000.00
	(Plus additional costs incurred for fittings and installation)	



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**SUNSHINE COAST REGIONAL DISTRICT  
BYLAW NO. 422**

**Schedule “E” continued**

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6. Turning Off/On Fees

Subsequent to the initial turn on, the fee for turning the water off shall be the sum of \$50.00 payable at the time of application.

7. Temporary Lawn Watering Permit

The fee for a Temporary Lawn Watering Permit shall be \$50.00 payable at the time of application.

## SUNSHINE COAST REGIONAL DISTRICT

### BYLAW NO. 428.22

A bylaw to amend *Sunshine Coast Regional District  
Sewage Treatment Facilities Service Unit Bylaw No. 428, 1996*

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The Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This Bylaw may be cited as *Sunshine Coast Regional District Sewage Treatment Facilities Service Unit Amendment Bylaw No. 428.22, 2020*.
2. *Sunshine Coast Regional District Sewage Treatment Facilities Service Unit Bylaw No. 428, 1996* is hereby amended as follows:
  - a) Delete schedule "B" in its entirety and replace with the revised Schedule "B" attached hereto.
  - b) Delete schedule "C" in its entirety and replace with the revised Schedule "C" attached hereto.
3. This bylaw comes into force and effect on January 1, 2021.

READ A FIRST TIME                      this    10<sup>th</sup>    day of            December, 2020

READ A SECOND TIME                      this    10<sup>th</sup>    day of            December, 2020

READ A THIRD TIME                      this    10<sup>th</sup>    day of            December, 2020

ADOPTED                                      this    10<sup>th</sup>    day of            December, 2020

\_\_\_\_\_  
CORPORATE OFFICER

\_\_\_\_\_  
CHAIR

## SUNSHINE COAST REGIONAL DISTRICT

### BYLAW NO. 428

### SCHEDULE "B"

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#### FRONTAGE AND CONNECTION CHARGES

1.	<u>Frontage Charges</u>	<u>Per Annum</u>
	Sewage Treatment Facilities	
a.	Greaves Road (Bowsprit)	\$202.00
b.	Canoe Road	\$424.30
c.	Curran Road (Hydaway)	\$253.00
d.	Langdale	\$202.00
e.	Lee Bay	\$102.00
f.	Jolly Roger	\$152.00
g.	Merrill Crescent	\$326.71
h.	Secret Cove	\$152.00
i.	Square Bay	\$217.42
j.	Sunnyside	\$202.00
k.	Roberts Creek Co-Housing	\$304.00
l.	Lillies Lake Village	\$204.00

#### 2. Connection Charges

Deposit of \$1,500.00 shall be charged for those properties not having a sewer service connection previously installed. Should the cost of such connection be greater than the deposit, then additional costs incurred shall be borne by the property owner.

**SUNSHINE COAST REGIONAL DISTRICT**

**BYLAW NO. 428**

**SCHEDULE "C"**

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<u>USER CHARGES</u>	<u>ANNUAL</u>
1. For each Single Detached Family Residence or each multiplex residential or apartment unit (including residence auxiliary to principal use)	
a. Greaves Road (Bowsprit)	\$480.60
b. Canoe Road	\$970.75
c. Curran Road	\$618.70
d. Langdale	\$1,109.78
e. Lee Bay	\$480.46
f. Jolly Roger	\$832.54
g. Merrill Crescent	\$1,663.25
h. Secret Cove	\$712.57
i. Square Bay	\$636.02
j. Sunnyside	\$734.22
k. Roberts Creek Co-Housing	\$852.88
l. Lillies Lake Village	\$701.37
2. Restaurant, Cafeteria, Coffee Shop, Licensed Lounge or Pub.	\$1,035.00
3. For a marina operating within the specified area.	\$727.50
4. For all other users not herein provided for.	\$457.50
5. Credit to be applied to user charges for Secret Cove Treatment Plant users Providing SCRD approved pre-treatment of their waste water prior to treatment by the SCRD equipment	25%

## SUNSHINE COAST REGIONAL DISTRICT

### BYLAW NO. 430.13

A bylaw to amend *Woodcreek Park Sewer User Rates Bylaw No. 430, 1996*

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The Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited as *Woodcreek Park Sewer User Rates Amendment Bylaw No. 430.13, 2020*.
2. *Woodcreek Park Sewer User Rates Bylaw No. 430, 1996* is hereby amended as follows:
  - a) Delete schedule "A" in its entirety and replace with the revised Schedule "A" attached hereto.
3. This bylaw comes into force and effect on January 1, 2021.

READ A FIRST TIME            this    10<sup>th</sup>    day of            December, 2020

READ A SECOND TIME        this    10<sup>th</sup>    day of            December, 2020

READ A THIRD TIME          this    10<sup>th</sup>    day of            December, 2020

ADOPTED                        this    10<sup>th</sup>    day of            December, 2020

\_\_\_\_\_  
CORPORATE OFFICER

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CHAIR

**SUNSHINE COAST REGIONAL DISTRICT**

**BYLAW NO. 430**

**SCHEDULE "A"**

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**USER CHARGES**

For each Single Detached Family Residence

Annual Rate  
\$648.55

**FRONTAGE CHARGES**

Per Annum  
\$302.00

## SUNSHINE COAST REGIONAL DISTRICT

### BYLAW NO. 644.6

*A bylaw to amend Painted Boat Community Sewage Treatment  
Fees and Charges Bylaw No. 644, 2012*

The Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited as *Painted Boat Sewage Treatment Facilities Fees and Charges Amendment Bylaw No. 644.6, 2020*.
2. *Painted Boat Sewage Treatment Facilities Fees and Charges Bylaw No. 644, 2012* is hereby amended as follows:
  - a) Delete Schedule "A" in its entirety and replace with the revised Schedule "A" attached hereto.
3. This bylaw comes into force and effect on January 1, 2021.

READ A FIRST TIME                      this                      10<sup>th</sup>      day of      December, 2020

READ A SECOND TIME                      this                      10<sup>th</sup>      day of      December, 2020

READ A THIRD TIME                      this                      10<sup>th</sup>      day of      December, 2020

ADOPTED                                      this                      10<sup>th</sup>      day of      December, 2020

\_\_\_\_\_  
CORPORATE OFFICER

\_\_\_\_\_  
CHAIR

**SUNSHINE COAST REGIONAL DISTRICT**

**BYLAW NO. 644**

**SCHEDULE "A"**

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USER CHARGES

ANNUAL

- |    |   |            |
|----|---|------------|
| 1. | For each Strata Unit                                | \$577.47   |
| 2. | For a Restaurant operating within the service area. | \$2,287.50 |
| 3. | For a Spa operating within the service area.        | \$1,125.00 |
| 4. | For all other users not herein provided for.        | \$577.47   |

FRONTAGE FEES

ANNUAL

- |    |                 |          |
|----|-----------------|----------|
| 5. | For each Parcel | \$202.00 |
|----|-----------------|----------|

CONNECTION CHARGES

- |    |  |
|----|--|
| 6. | Deposit of \$1,500.00 shall be charged for those properties not having a sewer service connection previously installed. Should the cost of such connection be greater than the deposit, then additional costs incurred shall be borne by the property owner. |
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## SUNSHINE COAST REGIONAL DISTRICT

### BYLAW NO. 714.4

A bylaw to amend *Sakinaw Ridge Community Sewage Treatment System Fees and Charges Bylaw No. 714, 2018*

The Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited as *Sakinaw Ridge Community Sewage Treatment System Fees and Charges Amendment Bylaw No. 714.4, 2020*.
2. *Sakinaw Ridge Community Sewage Treatment System Fees and Charges Bylaw No. 714, 2018* is hereby amended as follows:
  - a) Delete schedule "A" in its entirety and replace with the revised Schedule "A" attached hereto.
3. This bylaw comes into force and effect on January 1, 2021.

READ A FIRST TIME                      this                      10<sup>th</sup>                      day of December, 2020

READ A SECOND TIME                      this                      10<sup>th</sup>                      day of December, 2020

READ A THIRD TIME                      this                      10<sup>th</sup>                      day of December, 2020

ADOPTED                                      this                      10<sup>th</sup>                      day of December, 2020

\_\_\_\_\_  
CORPORATE OFFICER

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CHAIR

**SUNSHINE COAST REGIONAL DISTRICT**

**BYLAW No. 714**

**SCHEDULE "A"**

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1. FRONTAGE CHARGES

ANNUAL

For each parcel of land capable of being connected  
to the sewage treatment facility.

\$845.27

2. USER CHARGES

For each residential or apartment unit  
(including residence auxiliary to principal use)

\$1,304.07

3. CONNECTION CHARGES

A deposit of \$2,500.00 will be charged for those properties not having a sewer service connection previously installed. Should the cost of such connection be greater than the deposit, then additional costs incurred must be borne by the property owner.