## SUNSHINE COAST REGIONAL DISTRICT





# THURSDAY, DECEMBER 9, 2021

# **AMENDED AGENDA**

## CALL TO ORDER 2:00 p.m.

#### **AGENDA**

1. Adoption of agenda

#### **MINUTES**

2. Regular Board meeting minutes of November 25, 2021

Annex A Pages 1 – 21

#### **BUSINESS ARISING FROM MINUTES AND UNFINISHED BUSINESS**

#### PRESENTATIONS AND DELEGATIONS

#### **REPORTS**

3.	Corporate and Administrative Services Committee recommendation Nos. 1-9 of November 25, 2021	Annex B pp 22 - 25
3a.	⇒ADD Infrastructure Services Committee recommendation Nos. 4 and 5 of December 9, 2021	p 25a
4.	2022 Board Appointments – Deputy Corporate Officer	Annex C pp 26 – 28
5.	Financial Update - Emergency Response to Regional Flooding Events – Chief Financial Officer	<mark>⇔ADD</mark> pp 28a - f

#### COMMUNICATIONS

5a. 

Description: Spicer, Vice President, Roberts Creek

Community Association dated December 4, 2021

Regarding Vision Zero in Road Safety Grant

P 28g

#### **MOTIONS**

# **BYLAWS**

6.	Sunshine Coast Regional District Water Rates and Regulations Amendment Bylaw No. 422.39, 2021  – first, second, third reading and adoption (Voting – Participants – weighted vote: A-2, B-2, D-2, E-2, F-2, Sechelt-6)	Annex D pp 29 - 34
7.	Sunshine Coast Regional District Sewage Treatment Facilities Service Unit Amendment Bylaw No. 428.23, 2021 – first, second, third reading and adoption	Annex E pp 35 - 37
8.	(Voting – Participants – weighted vote: A-2, B-2, D-2, E-2, F-2) Woodcreek Park Sewer User Rates Amendment Bylaw No. 430.14, 2021 – first, second, third reading and adoption (Voting – All Directors – 1 vote each)	Annex F pp 38 - 39
9.	Sunshine Coast Regional District Waste Collection Amendment Bylaw No. 431.26, 2021  – first, second, third reading and adoption (Voting – Participants – weighted vote: B-2, D-2, E-2, F-2)	Annex G pp 40 - 41
10.	Painted Boat Sewage Treatment Facilities Fees and Charges Amendment Bylaw No. 644.7, 2021 – first, second, third reading and adoption (Voting – All Directors – 1 vote each)	Annex H pp 42 - 44
11.	Sakinaw Ridge Community Sewage Treatment System Fees and Charges Amendment Bylaw No. 714.5, 2021  – first, second, third reading and adoption (Voting – All Directors – 1 vote each)	Annex I pp 45 - 46
12.	Sunshine Coast Regional District Financial Plan Amendment Bylaw No. 731.2, 2021 – receipt of report – first, second, third reading and adoption (Voting – All Directors – weighted vote: A-2, B-2, D-2, E-2, F-2, Sechelt-6, Gibsons-3, SIGD-1)	<mark>⇔ADD</mark> pp 46a - rr
13.	Sunshine Coast Regional District 2022 Revenue Anticipation Borrowing Bylaw No. 733, 2021 – receipt of report – first, second, third reading and adoption (Voting – All Directors – weighted vote: A-2, B-2, D-2, E-2, F-2, Sechelt-6, Gibsons-3, SIGD-1)	Annex J pp 47 - 50
14.	⇒ ADD Egmont and District Fire Protection Service Amendment Bylaw No. 1056.1, 2021 - first, second and third reading (Voting – All Directors – 1 vote each)	Annex K p 51

#### **NEW BUSINESS**

#### IN CAMERA

THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (a), (k), (m) and (2) (b) of the *Community Charter* – "personal information about an identifiable individual...", "negotiations and related discussion respecting the proposed provision of a municipal service...", "a matter that, under another enactment, is such that the public may be excluded from the meeting" and "the consideration of information received and held in confidence relating to negotiations between the municipality and a provincial government..."

#### **ADJOURNMENT**

Page 1

#### Recommendation No. 4 Roberts Creek Co-Housing Wastewater Treatment Plant – Update

THAT the report titled Roberts Creek Co-Housing Wastewater Treatment Plant – Update be received for information;

AND THAT the Roberts Creek Co-Housing Waste Water Plant- Treatment System and Regulatory Enhancements project be increased to \$50,000 from \$30,000;

AND THAT the project be funded through a donation of \$15,000 from the Roberts Creek Co-Housing Strata and up to \$5,000 through Capital Reserves [392];

AND THAT the 2021-2025 Financial Plan be amended accordingly;

AND FURTHER THAT the following recommendation be forwarded to the December 9, 2021 Regular Board Meeting.

**Recommendation No. 5** Land Transfer shishalh Nation Foundation Agreement - Update

THAT the report titled Land Transfer shishalh Nation Foundation Agreement- Update be received for information:

AND THAT staff, supported by SCRD legal counsel, be authorized to finalize a modification agreement to the Statutory Right of Way (SRW) over DL 2725 associated with water supply and telecommunication infrastructure that would allow for an extension of the term for a decision on the Release Areas for up to an additional 6 months;

AND THAT the delegated authorities be authorized to execute this modification agreement to this SRW;

AND FURTHER THAT this recommendation be forwarded to the December 9, 2021 Board meeting.

# SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

**TO:** SCRD Regular Board Meeting, December 9, 2021

**AUTHOR:** Tina Perreault, Chief Financial Officer

SUBJECT: FINANCIAL UPDATE-EMERGENCY RESPONSE TO REGIONAL FLOODING EVENTS

#### RECOMMENDATION(S)

THAT the report titled Financial Update-Emergency Response to Regional Flooding Events be received;

AND THAT the SCRD continue to work with Emergency Management BC on reimbursements toward response costs;

AND FURTHER THAT a subsequent report be provided in January 2022 on total actual response costs and options on recovery plans for SCRD related services.

#### **BACKGROUND**

On November 15, 2021, the Sunshine Coast Regional District (SCRD) activated an Emergency Operations Centre (EOC) and received a thorough status report as to localized flooding events experienced in the Region.

The damage caused by these flooding events spanned the entire Sunshine Coast, took out complete sections of roads, compromised normal operation of water and wastewater treatment facilities, exposed both low pressure and high-pressure natural gas lines, flooded numerous private properties, roads, campgrounds and Provincial and SCRD park lands. This resulted in a number of actions by several provincial, health and local authorities as well as utility services such as BC Hydro and Fortis.

For the SCRD, several services were impacted causing service delivery, human resource and financial implications. The focus has been to address critical or emergency response activities and recovery options are being developed for future consideration by the Board.

The purpose of this report is to provide a status update on the financial implications related to the response activities to date and next steps for future recovery.

#### DISCUSSION

Emergency operation response activities generally involved the coordination of the various jurisdictional authorities, focusing on public safety and protection of critical public infrastructure. EOC related activities for the regional flooding events included some of the following:

- Declaration of a State of Local Emergency
- Evacuation alerts for 14 properties

- Evacuation orders for two properties
- Procurement and provision of sand and burlap sand bags.

Additionally, the following SCRD water and wastewater infrastructure was damaged by the flooding, requiring immediate repairs:

- Damage assessments on multiple SCRD assets including pump stations and water infrastructure
- Emergency operations of Chapman Water Treatment Plant, including round the clock staff attention to removing debris from the intake at Chapman Creek.
- Emergency operations of six wastewater treatment facilities
- Emergency works in Soames creek to prevent further damage to Granthams pump station due to erosion.
- Two watermain repairs due to road washouts and subsequent boil water advisories, affecting hundreds of properties, signs, deliveries and associated radio ads
- Chartering a helicopter and contracted professional to assess the condition of the three local dams used for community water supply

Finally, the following park areas and infrastructure were damaged by the flooding:

- Mahan trail a section of trail experienced severe erosion due to overland flooding.
- Chaster House the park land around the house and the house basement was flooded. House is surrounded by ~6-8 inches" of mud and debris.
- Chaster Pedestrian Bridge extreme high water and floating debris flooded over the bridge. There is visible damage to bridge abutments, footings, attachments, fasteners and an initial assessment anticipates a new bridge will most likely be required.
- Cliff Gilker Park high water levels throughout the park severely damaged at least 3 of the 9 bridges as well as several sections of trail.
- Katherine Lake Campground and park area overflow of the creek inside the park caused excessive erosion of the roads and damage to several of the campsites.
- Seaview Cemetery road overflowing ditches caused pooling of water and erosion of the road surfacing.
- Suncoaster Trail head signage high water caused damage to the base of the main entrance archway sign at the trailhead.
- Forest Service Road to Dakota Ridge overflow from ditches and side roads caused excessive erosion of more than 250m of the road along a 9km stretch.

The SCRD Transit service was also interrupted by road closures and many routes had to be rerouted.

Organizational and Intergovernmental Implications

At the onset of the emergency, the SCRD's EOC had participation from the shíshálh Nation, Fortis BC, Ministry of Transportation and Infrastructure Services (MOTI), Capilano Highways, Sunshine Coast RCMP, TELUS, Vancouver Coastal Health, BC Hydro, Search and Rescue, BC Ambulance Service and BC Parks.

On December 2<sup>nd</sup>, with improved weather conditions, the SCRD cancelled the State of Local Emergency and lifted the evacuation alerts and orders. The EOC remains active at Level 1 at this time and we are shifting from response to recovery.

#### Financial Implications

Up to the time of this report, the following response related activities and estimated expenditures have occurred to date:

Service/function	Response expenses incurred to date:	Estimated 'up-to' costs to be incurred:	Source of Funding:	EMBC Reimbursement Approval:
Emergency Operations Centre [222]:	Regular and incremental staff time:	\$20-30,000	Possible 2022 Taxation & EMBC	Typically, incremental costs are covered and amounts are yet to be to be determined.
Regional Water [370]	Incremental staff time, parts and contracted services	\$147,500	Base operating budget	TBD
WoodCreek Wastewater Plant [330]	Incremental staff time	No additional incremental costs.	Base operating budget	TBD
Lee Bay Wastewater Plant [386]	Incremental staff time	No additional incremental costs.	Base operating budget	TBD
Square Bay Wastewater Plant [387]	Incremental staff time and contracted services	\$11,204	Base operating budget	TBD

Canoe Wastewater Plant [389]	Incremental staff time	No additional incremental costs.	Base operating budget	TBD
Merrill Crescent Wastewater Plant [390]	Incremental staff time and contracted services	\$1,890	Base operating budget	TBD
Curran Wastewater Plant [391]	Incremental staff time and contracted services	\$10,305	Base operating budget	TBD
Cemetery [400]	Incremental staff time and contracted services to repair road - \$2,430	No additional costs anticipated.	Base operating budget	TBD
Rural Planning [504]	Expedited service to property owners whose property was threatened by the emergency – approximately 50 hours of staff time	No additional incremental costs.	Base operating budget	Not reimbursable
Building Inspection [520]	Expedited service to property owners whose property was threatened by the emergency; rapid damage assessments (4) – approximately 50 hours of staff time, mileage	No incremental costs; supported by base operating budget	Base operating budget	Not reimbursable
Community Parks [650]	Incremental staff time required to assess damage and close off park areas and infrastructure damaged by the storm – staff time and mileage ~\$2,775	No additional response expenses anticipated – recovery costs TBD	Base Operating budget	Not reimbursable (not an essential service)
	Chaster House – incremental staff time to assess damage and close off area as well as fans/dehumidifier/heater to dry out the basement	No additional response expenses anticipated – recovery costs TBD	Base Operating budget	Not reimbursable (not an essential service)

		T		
	and avoid further deterioration ~\$3,000. A structural assessment will be conducted to determine integrity of the building to inform recovery planning – incremental staff time plus engineering costs of ~\$7,300.			
Dakota Ridge [680]	Incremental staff time and contracted services to repair road ~\$9,500.	No additional costs anticipated.	Base Operating budget	Staff time not reimbursable, but contracted services has been approved for reimbursement (~\$9100).

At this time, there are no requests for Financial Plan Amendments. Most response efforts and costs have been covered through existing operations or capital budgets for unanticipated emergency repairs. Once final costs and year-end process has been completed, any service that may incur a deficit will be presented with options for how funding. Every effort will be made to recover recovery expenses through EMBC. The only service of concern is the Merrill Crescent Wastewater Plant [390] which has limited reserve balances to cover cost over-runs.

Timeline for next steps or estimated completion date

At this time, response activities have all but ended with the outstanding need to have all documentation completed and submitted to PREOC / EMBC still in need of attention. The focus now shifts from response, wherein EMBC approved activities cover 100% of all incremental costs, to that of recovery, wherein approved recovery activities may qualify for 80% reimbursement.

Some activities are able to commence immediately but a full return to pre-event conditions is likely to extend through the first Quarter of 2022, if not longer.

Recovery plans and projected costs for non-essential services such as parks will be brought forward to the Board for further deliberation in Q1 2022. Until such time, various areas of Mahan Trail, Cliff Gilker Park, and Katherine Lake campground along with Chaster House and Chaster Pedestrian Bridge will remain closed. Staff will continue to explore possible reimbursement options for recovery costs (e.g. disaster relief funding). Decisions on the implementation of recovery plans that have a financial impact on the organization will be required by the Board.

#### Communications Strategy

The SCRD also provided 26 formal news release updates to the public and utilized social media, radio and signage to ensure the public were aware of issues such as boil water advisories and evacuation alerts.

The SCRD has provided consistent communication throughout this emergency with the public. This communication has been delivered on a number of platforms. Future work and expense as a result of the localized flooding event will be communicated with the public once the extent of this work is known.

#### STRATEGIC PLAN AND RELATED POLICIES

<u>n/a</u>

#### CONCLUSION

On November 15, 2021, the SCRD activated an Emergency Operations Centre to respond to the localized flooding events experienced in the Region.

For the SCRD, several services were impacted causing service delivery and resource implications. The immediate emergency response activities have been addressed and recovery options are being developed for future consideration by the Board in January/February 2022.

Reviewed by:							
Manager	ager Finance						
GM	X - R. Rosenboom X – S. Gagnon X – I. Hall	Legislative					
CAO	X – D. McKinley	Other - HR	X – G. Parker				

From: Karen Spicer

**Subject: Road Safety Grant** 

**Date:** December 4, 2021 at 12:11:34 PM PST

**To:** Andreas Tize

Hi Director Tize,

The Roberts Creek Community Association would like to apply for a Vision Zero in Road Safety Grant to address speeding through the heart of the Creek, which is a major issue of concern for residents. This would be addressed through improved signage and solar-powered speed indicators in front of the school (and perhaps speed bumps)? Would the SCRD write the RCCA a letter of support for this application? The application due date is December 10th so time is of the essence, and we would be most grateful for your continued support of our community.

https://injuryresearch.bc.ca/vision-zero-in-road-safety-grant-program/

https://injuryresearch.bc.ca/wp-content/uploads/2021/11/1.-Full-Package Vision-Zero-in-Road-Safety-Grant-Program.pdf

Kind regards,

Karen Spicer

**RCCA Vice President** 

# SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

**TO:** SCRD Board Meeting- December 9, 2021

**AUTHOR:** Tina Perreault, General Manager, Corporate Services/ Chief Financial Officer

SUBJECT: 2021-2025 FINANCIAL PLAN BYLAW AMENDMENTS

#### RECOMMENDATION(S)

THAT the report titled 2021-2025 Financial Plan Bylaw Amendments be received;

AND THAT the 2021-2025 Financial Plan Bylaw (731.1) and related schedules be amended to include changes from July 9, 2021 to December 9, 2021.

#### **BACKGROUND**

Sections 374 and 375 of the *Local Government Act* (LGA) outlines how a Regional District must conduct its Financial Planning process. A Regional District must adopt its Financial Plan Bylaw by March 31 of each year and may amend its Bylaw during the course of a year. The Sunshine Coast Regional District (SCRD) adopted its *2021-2025 Financial Plan Bylaw No. 731* at the March 25, 2021 Regular Board Meeting and subsequently adopted bylaw 731.1 at the July 22, 2021 board meeting to amend the financial plan for all adjustments from March 25, 2021 -July 8, 2021.

Since the adoption of Financial plan Bylaw 731.1, there have been numerous amendments and adjustments which have been approved through Board resolution which are then required to be formally reflected in the Financial Plan Bylaw. Depending on the volume of amendments in a year, the Financial Plan Bylaw may come twice in a year for amendment (July and December).

The purpose of this report is to formally amend the 2021-2025 Financial Plan Bylaw 731.1 for the cumulative amendments approved after July 8, 2021 as well as any adjustments identified that should be reflected in the final amended 2021-2025 Financial Plan Bylaw.

#### DISCUSSION

Since July 8th, there have been 8 additional requests to amend the 2021-2025 Financial Plan. There has also been 1 instance in which a misstatement at a transactional level was identified after the amended Financial Plan was adopted in July. The Bylaw itself has not been amended, which is required per the LGA. These financial commitments have been incorporated into the revised 2021-2025 Financial Plan Bylaw amendment (731.2)-amended Schedule A, included as part of today's Board agenda.

#### Financial Implications

All related amendments have been included in the 2021-2025 Financial Plan with the financial implications reflected as part of the Financial Plan Bylaw 731.2.

Timeline for next steps or estimated completion date

Bylaw 731.2 and related Financial Schedules are included as part of the December 9, 2021 Board agenda for three readings and adoption.

#### STRATEGIC PLAN AND RELATED POLICIES

Formalizing amendments to the Financial Plan Bylaw are legislatively required.

#### CONCLUSION

The SCRD adopted its original 2021-2025 Financial Plan Bylaw No. 731 on March 25, 2021 and subsequently adopted bylaw 731.1 to amend it on July 22, 2021.

There have been 8 additional requests for amendment and 1 transaction level adjustments identified which is the purpose of 2021-2025 Financial Plan Bylaw amendment (731.2) included the proposed amendments.

Attachment A- Summary of 2021-2025 Financial Plan Bylaw Amendments

Reviewed by:							
Manager		Finance					
GM		Legislative					

# Attachment A

#### Summary of 2021-2025 Financial Plan Bylaw Amendments from July-December 9, 202

#### July 9 -December 23

		Date	Res. No	Recommendation No.	Recommendation
		Date	Res. No	Recommendation No.	Recommendation Sechelt Landfill Contract
					THAT the report titled Contract Sechelt Landfill Drop-Off Remediation Project – Financial Update be received for information;
					AND THAT the contract with Summit Earthworks Inc. for the Sechelt Landfill Drop-off Remediation be increased in the amount of \$214,723 up to \$1,243,264 (plus GST);
					AND THAT the contract with XCG Consulting Ltd. for Engineering Services for the Detailed Design of the Sechelt Landfill Public Drop-off Area be increased from \$128,157 up to \$163,157 (plus
	1	16-Aug-21	223/21	Special Board	GST) to provide Construction Oversight of the Sechelt Landfill Drop-off Remediation;  AND THAT the Sechelt Landfill Drop-Off Remediation budget be increased by \$254,723 to
					\$1,913,878 (\$214,723 from short-term debt and \$40,000 from 2022 taxation) for the remediation/construction phase of the project;  AND THAT the Sunshine Coast Regional District authorize up to \$1,462,390 to be borrowed,
					under Section 403 of the Local Government Act, from the Municipal Finance Authority, for the purpose of the Sechelt Landfill Drop-off Remediation project;
					AND FURTHER THAT the 2021-2025 Financial Plan be amended accordingly.
					Financial Implications Drought Response
					THAT the report titled "Financial Implications EOC-2021 Drought Response" be received for information;
	2	27-Aug-21	239/21	Special Board	AND THAT the Budget for the 2021 EOC-Drought Response 2021 be approved for up to \$417,500, whereas \$217,500 are for operational items funded from the existing 2021 [370] Regional Water Service [370] Budget and \$200,000 for capital items funded from Regional Water Service [370] Capital Reserves;
	2	27-AUg-21	239/21	Special Board	AND THAT staff work with Emergency Management BC on the potential reimbursement of some of the expenditures associated with the 2021 EOC-Drought response activation thru the BC Disaster Financial Assistance program;
					AND THAT the SCRD Board and delegated authorities be authorized to enter into an agreement on the 2021 Emergency Water Supply with the Town of Gibsons;
					AND FURTHER THAT the 2021-2025 Financial Plan be amended accordingly.
					Grant Results- SCRD Planning Enhancement Project and Downstream Flood Analysis
					THAT the report titled Grant Results- SCRD Planning Enhancement Project and Downstream Flood Analysis of Chapman, Edwards, McNeil and Harris Lake Dams be received for information;
					AND THAT the SCRD approve the acceptance of the Union of BC Municipalities Community Emergency Preparedness Fund Grant for Downstream Flood Analysis of Chapman, Edwards, McNeil, and Harris Lake Dams in the amount of \$143,000;
	3	9-Sep-21	249/21	Infrastructure- No. 2	AND THAT the SCRD approve the acceptance of the Union of BC Municipalities-Local Government Development Approvals Program Grant for the SCRD Planning Enhancement Proje in the amount of \$253,000;
					AND THAT the SCRD Planning Enhancement Project be included in the [504] Rural Planning 202: Budget in the amount of \$253,000;
					AND FURTHER THAT the 2021-2025 Financial Plan Bylaw be amended accordingly.
					Financial Audit Services Contract  THAT the report titled Award Report for Financial Audit Services be received for information;
	4	23-Sep-21	259/21	Corporate- No. 14	AND THAT the contract for financial audit services be awarded to MNP LLP for "up-to" a five  —year term with and "up-to" amount of \$244,665 (excluding 651) for the 2021-2025 fiscal years
					AND THAT the 2021-2025 Financial Plan be amended accordingly;
					2021 Drought Response and Emergency Operations Centre
					THAT the report titled 2021 Drought Response and Emergency Operations Centre - Update be received for information;
	5	14-Oct-21	274/21	Infrastructure- No. 1	AND THAT staff be authorized to proceed with completion of the permitting and approvals process of the Edwards Lake Emergency Siphon system project;
					AND FURTHER THAT the estimated total project expenditures of \$175,000 be funded from [370 Regional Water Operating Reserves
					Online Accommodation Platform Funding-Approval for Affordable Housing Plan
					THAT the report titled Online Accommodation Platform Funding-Approval for Affordable Housin Plan be received for information;
	6	28-Oct-21	286/21	Planning- No. 11	AND THAT the SCRD's portion of the Online Accommodation Platform Funding through Destination BC and Sunshine Coast Tourism in the amount of \$86,001 be used toward a Regional Housing Coordinator through the Regional Planning Service [500];
					AND FURTHER THAT the 2021 – 2025 Financial Plan Bylaw be amended accordingly.
					Chapman Creek WTP On-Site Hypochlorite Generation Project -Contract Amendment No. 1
					The Infrastructure Services Committee recommended that the report titled Chapman Creek WT On-Site Hypothlorite Generation Project - Contract Amendment No. 1 be received for information;
	7	25-Nov-21	306/21	Infrastructure- No. 8	AND THAT the project for the Chapman Creek WTP On-Site Hypochlorite Generation - Construction be increased to \$2,144,903 from \$1,644,903 and that the additional \$500,000 be funded from Regional Water capital reserves;
	,	25-NOV-21	306/21	infrastructure- No. 8	AND THAT the delegated authorities be authorized to execute the Contract Amendment No. 1 with CHB Services Ltd. in the amount of \$500,000 (excluding GST);
					AND FURTHER THAT the 2021-2025 Financial Plan Bylaw be amended accordingly
					THAT the report titled Roberts Creek Co-Housing Wastewater Treatment Plant – Update be received for information:
					AND THAT the Roberts Creek Co-Housing Waste Water Plant- Treatment System and Regulatory
	8	9-Dec-21		Infrastructure- No.	Enhancements project be increase to \$50,000 from \$30,000;  AND THAT the project be funded through a donation of \$15,000 from the Roberts Creek Co-
					Housing Strata and up to \$5,000 through Capital Reserves [392];  AND THAT the 2021-2025 Financial Plan be amended accordingly;
		a contract :			Reason/Explanation
		Function(s) Impacted			
ıly 9 -	Decemb	per 23	Staff discove	red that the taxation increas	se approved to fund the BC Hydro transition to LED-lights increased the Woodcreek Lighting
	1	320 & 330	allocated to i the increased 2022-2024. 0	Regional Street lighting for 2 d electricity expenses from Overall, the expenses budge	ncreased the Regional streetlighting function by this amount. Staff identify that if this amount is 1002-2024, that Woodreek streetlighting would still require a taxation increase of 5223 to recover steed in Regional streetlighting will increase and decrease in Woodcreek. In order to correct for 202 see from Woodcreek to Regional Streetlighting as this program did not commence until May 2021.

#### SUNSHINE COAST REGIONAL DISTRICT

#### **BYLAW NO. 731.2**

A bylaw to amend the Financial Plan for the years 2021 - 2025

WHEREAS the Board of the Sunshine Coast Regional District wishes to amend Sunshine Coast Regional District Financial Plan Bylaw No. 731, 2021;

NOW THEREFORE the Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

- 1. This bylaw may be cited for all purposes as the Sunshine Coast Regional District Financial Plan Amendment Bylaw No. 731.2, 2021.
- 2. Sunshine Coast Regional District Financial Plan Bylaw No. 731, 2021 is hereby amended as follows:
  - a) Delete Schedule A in its entirety and replace with the revised Schedule A attached hereto.

READ A FIRST TIME	this	9 <sup>th</sup>	day of	December, 2021
READ A SECOND TIME	this	9 <sup>th</sup>	day of	December, 2021
READ A THIRD TIME	this	9 <sup>th</sup>	day of	December, 2021
ADOPTED	this	9 <sup>th</sup>	day of	December, 2021

CORPORATE OFFICER
CHAIR



# 5-Year Financial Plan - Bylaw 731.2, 2021 Schedule A

**Budget Version:** 5-year Financial Plan

Generated Date: December 07, 2021

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# Sunshine Coast Regional District Consolidated Five Year Financial Plan (Summary)

2021 - 2025

	2021 - 2025				
	2021	2022	2023	2024	2025
Revenues					
Grants in Lieu of Taxes	72,000	72,000	72,000	72,000	72,00
Tax Requisitions	24,449,191	24,148,102	24,974,690	24,986,885	24,917,63
Frontage & Parcel Taxes	5,915,513	6,103,431	6,375,128	6,375,707	6,375,70
Government Transfers	6,347,582	2,670,704	2,720,654	2,720,654	2,720,65
User Fees & Service Charges	13,924,413	15,263,315	16,151,404	16,155,294	16,155,29
Member Municipality Debt	1,828,505	1,734,207	1,384,741	1,368,073	981,0
Investment Income	676,824	735,513	747,313	809,880	883,10
Developer Contributions	544,500	-	-	-	
Other Revenue	1,006,675	562,963	547,075	547,457	547,80
	54,765,203	51,290,235	52,973,005	53,035,950	52,653,27
Expenses					
Administration	5,366,027	5,516,312	5,713,539	5,713,539	5,713,53
Internal Recoveries	(7,199,294)	(7,361,121)	(7,561,907)	(7,562,433)	(7,562,97
Wages and Benefits	22,016,930	22,380,157	23,342,164	23,342,476	23,342,7
Operating	22,725,369	17,731,475	18,121,019	18,087,646	18,087,5
Debt Charges Member Municipalities	1,828,505	1,734,207	1,384,741	1,368,073	981,0
Debt Charges - Interest	1,528,923	1,449,411	1,586,828	1,663,503	1,662,00
Amortization of Tangible Capital Assets	4,822,441	4,822,441	4,822,441	4,822,441	4,822,44
	51,088,901	46,272,882	47,408,825	47,435,245	47,046,36
Operating Surplus / (Deficit)	3,676,302	5,017,353	5,564,180	5,600,705	5,606,91
Other					
Capital Expenditures	(37,390,753)	(2,889,199)	(1,971,599)	(1,971,599)	(1,971,59
Proceeds from Long Term Debt	19,133,567	917,600	-	-	
Debt Principal Repayment	(2,455,859)	(2,769,650)	(3,180,447)	(3,629,306)	(3,587,94
Transfer (to)/from Reserves	10,603,706	(3,803,073)	(3,847,979)	(3,415,645)	(3,463,21
Transfer (to)/from Appropriated Surplus	(153,915)	(486,750)	(634,740)	(654,740)	(654,74
Transfer (to)/from Other Funds	145,077	-	-	-	
Transfer (to)/from Accumulated Surplus	97,869	41,278	48,144	48,144	48,1
Prior Year Surplus/(Deficit)	(178,435)	(50,000)	-	-	
Unfunded Amortization	4,822,441	4,822,441	4,822,441	4,822,441	4,822,4
Transfer (to)/from Unfunded Liability	1,700,000	(800,000)	(800,000)	(800,000)	(800,00
	(3,676,302)	(5,017,353)	(5,564,180)	(5,600,705)	(5,606,91

					,
110 General Government	2021	2022	2023	2024	2025
Revenues					
Grants in Lieu of Taxes	72,000	72,000	72,000	72,000	72,000
Tax Requisitions	1,512,147	1,469,888	1,631,362	1,631,362	1,631,362
Government Transfers	874,050	874,050	874,050	874,050	874,050
Investment Income	58,000	58,000	58,000	58,000	58,000
Other Revenue	8,406	8,406	8,406	8,406	8,406
	2,524,603	2,482,344	2,643,818	2,643,818	2,643,818
Expenses					
Administration	702,012	708,127	736,110	736,110	736,110
Internal Recoveries	(910,603)	(924,563)	(912,537)	(912,537)	(912,537)
Wages and Benefits	1,607,670	1,575,709	1,696,986	1,696,986	1,696,986
Operating	577,538	425,021	425,209	425,209	425,209
Amortization of Tangible Capital Assets	58,580	58,580	58,580	58,580	58,580
	2,035,197	1,842,874	2,004,348	2,004,348	2,004,348
Operating Surplus / (Deficit)	489,406	639,470	639,470	639,470	639,470
Other					
Transfer (to)/from Reserves	134,064	(16,000)	(16,000)	(16,000)	(16,000)
Transfer (to)/from Appropriated Surplus	(682,050)	(682,050)	(682,050)	(682,050)	(682,050)
Unfunded Amortization	58,580	58,580	58,580	58,580	58,580
	(489,406)	(639,470)	(639,470)	(639,470)	(639,470)
110 Financial Plan Surplus / (Deficit)	-	-	-	-	-
111 Asset Management	2021	2022	2023	2024	2025
Expenses					
Internal Recoveries	(310,672)	(316,320)	(329,967)	(329,967)	(329,967)
Wages and Benefits	251,059	256,707	270,354	270,354	270,354
Operating	59,613	59,613	59,613	59,613	59,613
Amortization of Tangible Capital Assets	39,683	39,683	39,683	39,683	39,683
	39,683	39,683	39,683	39,683	39,683
Operating Surplus / (Deficit)	(39,683)	(39,683)	(39,683)	(39,683)	(39,683)
Other					
Unfunded Amortization	39,683	39,683	39,683	39,683	39,683
	39,683	39,683	39,683	39,683	39,683
111 Financial Plan Surplus / (Deficit)		-	-	-	-
113 Finance	2021	2022	2023	2024	2025
Expenses					
Internal Recoveries	(1,010,420)	(1,047,217)	(1,116,399)	(1,116,399)	(1,116,399)
Wages and Benefits	841,755	878,552	947,734	947,734	947,734
Operating	268,665	168,665	168,665	168,665	168,665
Amortization of Tangible Capital Assets	174,878	174,878	174,878	174,878	174,878
	274,878	174,878	174,878	174,878	174,878
Operating Surplus / (Deficit)	(274,878)	(174,878)	(174,878)	(174,878)	(174,878)
Other					
Transfer (to)/from Reserves	100,000	-	-	-	-
Unfunded Amortization	174,878	174,878	174,878	174,878	174,878
	274,878	174,878	174,878	174,878	174,878
113 Financial Plan Surplus / (Deficit)					

Service Level Detail	1 Iai (2021 - 2023) Detail - 3che	dule A, Dylaw 131.2,	2021		3/38
114 Administration Office	2021	2022	2023	2024	2025
Revenues					
Investment Income	72,534	79,401	86,542	93,969	101,693
	72,534	79,401	86,542	93,969	101,693
Expenses					
Internal Recoveries	(502,199)	(504,369)	(505,672)	(505,880)	(506,092)
Wages and Benefits	24,106	24,649	26,067	26,067	26,067
Operating	319,376	218,228	216,413	216,621	216,833
Debt Charges - Interest	144,058	144,058	144,058	144,058	144,058
Amortization of Tangible Capital Assets	107,823	107,823	107,823	107,823	107,823
	93,164	(9,611)	(11,311)	(11,311)	(11,311)
Operating Surplus / (Deficit)	(20,630)	89,012	97,853	105,280	113,004
Other					
Capital Expenditures	(35,000)	-	-	-	-
Debt Principal Repayment	(171,668)	(178,535)	(185,676)	(193,103)	(200,827)
Transfer (to)/from Reserves	(15,525)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Appropriated Surplus	135,000	1,700	-	-	-
Unfunded Amortization	107,823	107,823	107,823	107,823	107,823
	20,630	(89,012)	(97,853)	(105,280)	(113,004)
114 Financial Plan Surplus / (Deficit)	•	-	-	-	-
115 Human Resources	2021	2022	2023	2024	2025
Expenses					
Internal Recoveries	(725,929)	(738,583)	(802,188)	(802,500)	(802,818)
Wages and Benefits	564,070	576,724	640,329	640,641	640,959
Operating	181,914	151,859	151,859	151,859	151,859
Amortization of Tangible Capital Assets	29,671	29,671	29,671	29,671	29,671
	49,726	19,671	19,671	19,671	19,671
Operating Surplus / (Deficit)	(49,726)	(19,671)	(19,671)	(19,671)	(19,671)
Other					
Transfer (to)/from Reserves	20,055	(10,000)	(10,000)	(10,000)	(10,000)
Unfunded Amortization	29,671	29,671	29,671	29,671	29,671
	49,726	19,671	19,671	19,671	19,671
115 Financial Plan Surplus / (Deficit)	-	-	-	-	-
116 Purchasing & Risk Management	2021	2022	2023	2024	2025
Expenses	2021		<u> </u>	LUL-1	2025
Internal Recoveries	(371,055)	(378,936)	(403,838)	(403,838)	(403,838)
Wages and Benefits	350,290	358,171	383,073	383,073	383,073
Operating	20,765	20,765	20,765	20,765	20,765
	•	-	-	-	-
Operating Surplus / (Deficit)	-	-	-	-	-

Page	2024	2025
Magas and Benefits		
Operating	(1,268,368)	(1,268,368)
Amortization of Targible Capital Assets   132,485   132,485   132,485   200,235   20	704,626	704,626
Capital Surplus / (Deficit)	231,052	231,052
Capital Surplus / (Deficit)	132,455	132,455
Cither	(200,235)	(200,235)
Capital Expenditures   (337,934)   (380,000)   (380,000)       Debt Principal Repayment   (47,285)   (22,915)   -       Transfer (tol/from Appropriated Surplus   118,284   14,225   (10,000)     Transfer (tol/from Appropriated Surplus   120,000   180,000   27,310     Transfer (tol/from Appropriated Surplus   132,495   132,4	200,235	200,235
Debt Principal Repayment   (47,286) (22,915)   -		
Transfer (to)/from Reserves	(350,000)	(350,000)
Transfer (to)/from Appropriated Surplus   120,000   180,000   27,310   17	-	-
Transfer (to)/from Appropriated Surplus   120,000   180,000   27,310   17	(10,000)	(10,000)
Transfer (to)/from Other Funds         37,934         -         -         -         132,455         132,455         132,455         132,455         132,455         132,455         132,455         132,455         132,455         132,455         124,555         66,883         66,895	27,310	27,310
Unfunded Amortization   132,455   132,455   132,455   120,225	-	
117 Financial Plan Surplus / (Deficit)	132,455	132,455
Tax Requisition   2021   2022   2023   2023   2024   2025   202	(200,235)	(200,235)
Revenue   34,215   66,883   68,995	-	
Other Revenue         34,215         66,883         66,995           Expenses         Female         12,918         13,129         12,911           Administration         12,918         13,129         12,911           Wages and Benefits         44,380         45,154         47,124           Operating         7,100         8,600         8,905           Operating Surplus / (Deficit)         (30,183)         -         -           Tother         30,183         -         -           18 Financial Plan Surplus / (Deficit)         -         -         -           18 Financial Plan Surplus / (Deficit)         -         -         -           18 Financial Plan Surplus / (Deficit)         -         -         -           18 Financial Plan Surplus / (Deficit)         -         -         -           18 Financial Plan Surplus / (Deficit)         -         -         -           18 Financial Plan Surplus / (Deficit)         -         -         -           18 Financial Plan Surplus / (Deficit)         -         -         -           18 Financial Plan Surplus / (Deficit)         -         -         -         -           18 Financial Plan Surplus / (Deficit)         -         - <td< td=""><td>2024</td><td>2025</td></td<>	2024	2025
Expenses		
Administration   12,918   13,129   12,911   12,918   13,129   12,911   12,918   13,129   12,911   12,918   13,129   12,911   12,918   13,129   12,911   12,918   13,129   12,911   12,918   13,129   12,911   12,918   13,129   12,911   12,918   13,129   12,911   12,918   13,129   12,911   12,918   13,129   13,000   18	69,377	69,781
Administration   12,918   13,129   12,911     Wages and Benefits   44,380   45,154   47,124     Operating   7,100   8,600   8,960     64,398   66,893   68,995     Operating Surplus / (Deficit)   (30,183)   -   -     Other	69,377	69,781
Wages and Benefits         44,380         45,154         47,124           Operating         7,100         8,600         8,960           Company         64,398         66,893         68,995           Operating Surplus / (Deficit)         (30,183)         -         -           Other         30,183         -         -           I18 Financial Plan Surplus / (Deficit)         -         -         -           I21 Grants in Aid - Area A         2021         2022         2023           Revenues         37,338         40,982         40,719           Expenses         37,338         40,982         40,719           Expenses         Administration         2,982         3,067         2,778           Wages and Benefits         799         817         843           Operating         41,521         37,098         37,098           Operating Surplus / (Deficit)         (7,964)         -         -           Other		
Operating         7,100         8,600         8,960           64,398         66,833         68,995           Operating Surplus / (Deficit)         (30,183)         -         -           Prior Year Surplus/(Deficit)         30,183         -         -           18 Financial Plan Surplus / (Deficit)         -         -         -           121 Grants in Aid - Area A         2021         2022         2023           Revenues         37,338         40,982         40,719           Expenses         Administration         2,982         3,067         2,778           Wages and Benefits         799         817         843           Operating         41,521         37,098         37,098           Operating Surplus / (Deficit)         (7,964)         -         -           Other	12,911	12,911
Operating Surplus / (Deficit)         64,398         66,893         68,995           Other         (30,183)         -         -           Prior Year Surplus/(Deficit)         30,183         -         -           30,183         -         -         -           118 Financial Plan Surplus / (Deficit)         -         -         -         -           121 Grants in Aid - Area A         2021         2022         2023           Revenues         37,338         40,982         40,719           Expenses         Administration         2,982         3,067         2,778           Wages and Benefits         799         817         843           Operating         41,521         37,098         37,098           Operating Surplus / (Deficit)         (7,964)         -         -           Other	47,124	47,124
Operating Surplus / (Deficit)         (30,183)         -         -           Other         30,183         -         -           Prior Year Surplus / (Deficit)         30,183         -         -           118 Financial Plan Surplus / (Deficit)         -         -         -           121 Grants in Aid - Area A         2021         2022         2023           Revenues         37,338         40,982         40,719           Expenses         Administration         2,982         3,067         2,778           Wages and Benefits         799         817         843           Operating         41,521         37,098         37,098           Operating Surplus / (Deficit)         (7,964)         -         -         -           Other	9,342	9,746
Other           Prior Year Surplus/(Deficit)         30,183         -         -           118 Financial Plan Surplus / (Deficit)         -         -         -           121 Grants in Aid - Area A         2021         2022         2023           Revenues         37,338         40,982         40,719           Tax Requisitions         37,338         40,982         40,719           Expenses         -         -         -         2,778           Wages and Benefits         799         817         843           Operating         41,521         37,098         37,098           Operating Surplus / (Deficit)         (7,964)         -         -           Other	69,377	69,781
Prior Year Surplus / (Deficit)   30,183   -   -   -	-	
118 Financial Plan Surplus / (Deficit)		
118 Financial Plan Surplus / (Deficit)	-	
I21 Grants in Aid - Area A         2021         2022         2023           Revenues           Tax Requisitions         37,338         40,982         40,719           Expenses           Administration         2,982         3,067         2,778           Wages and Benefits         799         817         843           Operating         41,521         37,098         37,098           45,302         40,982         40,719           Operating Surplus / (Deficit)         (7,964)         -         -         -           Other	-	-
Revenues           Tax Requisitions         37,338         40,982         40,719           Expenses         Administration         2,982         3,067         2,778           Wages and Benefits         799         817         843           Operating         41,521         37,098         37,098           Operating Surplus / (Deficit)         (7,964)         -         -         -           Other         -         -         -         -         -	-	
Tax Requisitions         37,338         40,982         40,719           Expenses           Administration         2,982         3,067         2,778           Wages and Benefits         799         817         843           Operating         41,521         37,098         37,098           45,302         40,982         40,719           Operating Surplus / (Deficit)         (7,964)         -         -         -           Other	2024	2025
Expenses         40,982         40,719           Administration         2,982         3,067         2,778           Wages and Benefits         799         817         843           Operating         41,521         37,098         37,098           45,302         40,982         40,719           Operating Surplus / (Deficit)         (7,964)         -         -         -           Other		
Administration         2,982         3,067         2,778           Wages and Benefits         799         817         843           Operating         41,521         37,098         37,098           45,302         40,982         40,719           Operating Surplus / (Deficit)         (7,964)         -         -           Other	40,719 40,719	40,719 40,719
Administration         2,982         3,067         2,778           Wages and Benefits         799         817         843           Operating         41,521         37,098         37,098           45,302         40,982         40,719           Operating Surplus / (Deficit)         (7,964)         -         -         -           Other		
Wages and Benefits         799         817         843           Operating         41,521         37,098         37,098           45,302         40,982         40,719           Operating Surplus / (Deficit)         (7,964)         -         -           Other		
Operating         41,521         37,098         37,098           45,302         40,982         40,719           Operating Surplus / (Deficit)         (7,964)         -         -           Other	2,778	2,778
45,302         40,982         40,719           Operating Surplus / (Deficit)         (7,964)         -         -           Other	843	843
Operating Surplus / (Deficit) (7,964) Other	37,098	37,098
Other	40,719	40,719
	-	
Prior Year Surplus/(Deficit) 7,964		
	-	-
7,964	-	-
121 Financial Plan Surplus / (Deficit)	-	

122 Grants in Aid - Area B	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	31,066	31,145	31,170	31,170	31,17
	31,066	31,145	31,170	31,170	31,170
Expenses					
Administration	2,148	2,209	2,208	2,208	2,208
Wages and Benefits	799	817	843	843	843
Operating	32,846	28,119	28,119	28,119	28,119
	35,793	31,145	31,170	31,170	31,170
Operating Surplus / (Deficit)	(4,727)	-	-	-	
Other					
Prior Year Surplus/(Deficit)	4,727	-	-	-	
	4,727	-	-	-	
122 Financial Plan Surplus / (Deficit)	-	-	-	-	
123 Grants in Aid - Area E & F	2021	2022	2023	2024	2025
Revenues	5.047	F 070	F 200	5.000	F 200
Tax Requisitions	5,247	5,278	5,360	5,360	5,360
	5,247	5,278	5,360	5,360	5,360
Expenses					
Administration	448	461	517	517	517
Wages and Benefits	799	817 4,000	843	843	843
Operating	6,819 8,066	5,278	4,000 5,360	4,000 5,360	4,000 5,360
Operating Surplus / (Deficit)	(2,819)	-	-	-	5,500
Other	(-,- :-)				
Prior Year Surplus/(Deficit)	2,819	-	-	-	
The real surplus, (Bellety)	2,819	-	-	-	
123 Financial Plan Surplus / (Deficit)	-	-	-	-	
125 Grants in Aid - Community Schools	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	11,072	11,621	11,566	11,566	11,566
	11,072	11,621	11,566	11,566	11,566
Expenses					
Administration	782	804	723	723	723
Wages and Benefits	799	817	843	843	843
Operating	10,000	10,000	10,000	10,000	10,000
	11,581	11,621	11,566	11,566	11,566
Operating Surplus / (Deficit)	(509)	-	-	-	
Other					
Prior Year Surplus/(Deficit)	509 509	-	-	-	
125 Financial Plan Surplus / (Deficit)	-	-	-	-	

126 Greater Gibsons Community Participation	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	3,909	11,721	11,575	11,575	11,575
	3,909	11,721	11,575	11,575	11,575
Expenses					
Administration	879	904	732	732	732
Wages and Benefits	799	817	843	843	843
Operating	10,000	10,000	10,000	10,000	10,000
	11,678	11,721	11,575	11,575	11,57
Operating Surplus / (Deficit)	(7,769)	-	-	-	
Other					
Prior Year Surplus/(Deficit)	7,769	-	-	-	
	7,769	-	-	-	
126 Financial Plan Surplus / (Deficit)	•	-	-	-	
127 Grants in Aid - Area D	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	28,029	37,888	37,654	37,654	37,654
	28,029	37,888	37,654	37,654	37,654
Expenses					
Administration	2,504	2,575	2,315	2,315	2,315
Wages and Benefits	799	817	843	843	843
Operating	34,496	34,496	34,496	34,496	34,496
	37,799	37,888	37,654	37,654	37,654
Operating Surplus / (Deficit)	(9,770)	-	-	-	
Other					
Prior Year Surplus/(Deficit)	9,770	-	=	-	
	9,770	-	-	-	
127 Financial Plan Surplus / (Deficit)	-	-	-	-	
128 Grants In Aid - Area E	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	26,508	26,576	26,641	26,641	26,64
	26,508	26,576	26,641	26,641	26,64
Expenses					
Administration	1,752	1,802	1,841	1,841	1,84
Wages and Benefits	799	817	843	843	843
Operating _	27,237	23,957	23,957	23,957	23,957
0 ( 0 1 (0 5 )	29,788	26,576	26,641	26,641	26,64
Operating Surplus / (Deficit)	(3,280)	-	-	-	
Other  Prior Year Surplus/(Deficit)	3,280	-	-		
Filor real outplus/(Delicit)	3,280	<u> </u>	-	<u> </u>	
	•				
128 Financial Plan Surplus / (Deficit)	-	-	-	-	

129 Grants In Aid - Area F	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	26,597	26,674	26,166	26,166	26,166
	26,597	26,674	26,166	26,166	26,166
Expenses					
Administration	2,091	2,150	1,616	1,616	1,616
Wages and Benefits	799	817	843	843	843
Operating	23,707 26,597	23,707 26,674	23,707 26,166	23,707 26,166	23,707 26,166
Operating Surplus / (Deficit)	-	-	-	-	-
129 Financial Plan Surplus / (Deficit)	-	-	-	-	-
130 Electoral Area Services - UBCM/AVICC	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	73,866	74,002	73,439	73,439	73,439
	73,866	74,002	73,439	73,439	73,439
Expenses					
Administration	5,692	5,828	5,265	5,265	5,265
Wages and Benefits	32,908	32,908	32,908	32,908	32,908
Operating	35,266	35,266	35,266	35,266	35,266
	73,866	74,002	73,439	73,439	73,439
Operating Surplus / (Deficit)	-	-	-	-	-
130 Financial Plan Surplus / (Deficit)	-	-	-	-	-
131 Electoral Area Services - Elections	2021	2022	2023	2024	2025
Revenues  Tax Requisitions	14,000	54,496	14,000	14,000	14,000
Other Revenue	•	18,000	-	-	- 1,7
	14,000	72,496	14,000	14,000	14,000
Expenses					
Administration	•	8,878	-	-	-
Wages and Benefits	•	59,825	-	-	-
Operating	30,000	34,043	-	-	-
	30,000	102,746	-	-	-
Operating Surplus / (Deficit)	(16,000)	(30,250)	14,000	14,000	14,000
Other					
Transfer (to)/from Reserves	16,000	30,250	(14,000)	(14,000)	(14,000)
	16,000	30,250	(14,000)	(14,000)	(14,000)
131 Financial Plan Surplus / (Deficit)	-	-	-	-	-
135 Corporate Sustainability Services	2021	2022	2023	2024	2025
Expenses					
Internal Recoveries	(48,176)	(49,026)	(52,203)	(52,203)	(52,203)
Wages and Benefits	37,796	38,646	41,823	41,823	41,823
Operating	10,380	10,380	10,380	10,380	10,380
Amortization of Tangible Capital Assets	2,869	2,869 2,869	2,869 2,869	2,869 2,869	2,869 2,869
Operating Surplus / (Deficit)	(2,869)	(2,869)	(2,869)	(2,869)	(2,869)
	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Other Unfunded Amortization	2,869	2,869	2,869	2,869	2,869
omuniaea Amortization	2,869	2,869	2,869	2,869	2,869
135 Financial Plan Surplus / (Deficit)	<u>46m</u>	-	-	-	-

136 Regional Sustainability Services	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	98,723	100,676	114,335	114,335	114,335
	98,723	100,676	114,335	114,335	114,335
Expenses					
Administration	1,873	1,930	8,774	8,774	8,774
Wages and Benefits	84,215	86,111	92,926	92,926	92,926
Operating	82,635	12,635	12,635	12,635	12,635
	168,723	100,676	114,335	114,335	114,335
Operating Surplus / (Deficit)	(70,000)	-	-	-	-
Other					
Transfer (to)/from Reserves	70,000	-	-	-	-
	70,000	-	-	-	-
136 Financial Plan Surplus / (Deficit)	-	-	-	-	-
140 Member Municipality Debt	2021	2022	2023	2024	2025
Revenues					
Member Municipality Debt	1,828,505	1,734,207	1,384,741	1,368,073	981,019
	1,828,505	1,734,207	1,384,741	1,368,073	981,019
Expenses					
Debt Charges Member Municipalities	1,828,505 1,828,505	1,734,207 1,734,207	1,384,741 1,384,741	1,368,073 1,368,073	981,019 981,019
Operating Surplus / (Deficit)	-	-	-	-	-
140 Financial Plan Surplus / (Deficit)	-	-	-	-	-
150 Feasibility Studies - Regional	2021	2022	2023	2024	2025
Revenues	27 447	15 204	10.250	10.250	10.250
Tax Requisitions Government Transfers	37,417 125,000	15,394	10,250	10,250	10,250
Government manisters	162,417	15,394	10,250	10,250	10,250
Expenses					
Wages and Benefits	50,220	15,394	10,250	10,250	10,250
Operating	124,780	-	20,000	-	-
	175,000	15,394	30,250	10,250	10,250
Operating Surplus / (Deficit)	(12,583)	-	(20,000)	-	-
Other					
Transfer (to)/from Appropriated Surplus	8,135	-	20,000	-	-
Prior Year Surplus/(Deficit)	4,448	-	-	-	-
	12,583	-	20,000	-	-
150 Financial Plan Surplus / (Deficit)					
130 Financial Flair Surplus / (Deficit)					

Service Level Detail					
200 Bylaw Enforcement	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	293,655	314,627	356,611	356,611	356,611
User Fees & Service Charges	513	513	513	513	513
	294,168	315,140	357,124	357,124	357,124
Expenses					
Administration	47,928	49,247	55,312	55,312	55,312
Wages and Benefits	226,386	246,039	281,958	281,958	281,958
Operating	20,604	19,854	19,854	19,854	19,854
Amortization of Tangible Capital Assets	5,673	5,673	5,673	5,673	5,673
Operating Surplus / (Deficit)	300,591 (6,423)	320,813 (5,673)	(5,673)	(5,673)	362,797 (5,673)
Operating Surplus / (Deficit) Other	(0,423)	(3,073)	(3,073)	(3,073)	(5,075)
Capital Expenditures	(50,000)	-	<u>-</u>	<u>-</u>	-
Transfer (to)/from Reserves	50,750	·	-	-	-
Unfunded Amortization	5,673	5,673	5,673	5,673	5,673
Unfunded Amortization	6,423	5,673	5,673	5,673	5,673
200 Financial Plan Surplus / (Deficit)					
200 Financial Plan Surplus / (Deficit)	-				-
204 Halfmoon Bay Smoke Control	2021	2022	2023	2024	2025
• • • •	2021 153				
204 Halfmoon Bay Smoke Control Expenses		2022	2023	2024	148
204 Halfmoon Bay Smoke Control Expenses Administration	153	<b>2022</b> 155	<b>2023</b>	<b>2024</b>	148 966
204 Halfmoon Bay Smoke Control Expenses Administration Wages and Benefits	153 918	<b>2022</b> 155 939	<b>2023</b> 148 966	<b>2024</b> 148 966	148 966 1,114
204 Halfmoon Bay Smoke Control Expenses Administration Wages and Benefits	153 918 1,071	2022 155 939 1,094	2023 148 966 1,114	2024 148 966 1,114	148 966 1,114
204 Halfmoon Bay Smoke Control  Expenses Administration Wages and Benefits  Operating Surplus / (Deficit)	153 918 1,071	2022 155 939 1,094 (1,094)	2023 148 966 1,114 (1,114)	2024 148 966 1,114 (1,114)	148 966 1,114 (1,114)
Expenses Administration Wages and Benefits  Operating Surplus / (Deficit)  Other	153 918 1,071 (1,071)	2022 155 939 1,094 (1,094)	2023 148 966 1,114 (1,114)	2024 148 966 1,114 (1,114)	148 966 1,114 (1,114)
204 Halfmoon Bay Smoke Control Expenses Administration Wages and Benefits  Operating Surplus / (Deficit)  Other	153 918 1,071 (1,071)	2022 155 939 1,094 (1,094)	2023 148 966 1,114 (1,114)	2024 148 966 1,114 (1,114)	148 966 1,114 (1,114)
204 Halfmoon Bay Smoke Control  Expenses  Administration  Wages and Benefits  Operating Surplus / (Deficit)  Other  Transfer (to)/from Reserves	153 918 1,071 (1,071)	2022 155 939 1,094 (1,094) 1,094	2023 148 966 1,114 (1,114)	2024  148 966 1,114 (1,114)  1,114 1,114	148 966 1,114 (1,114)
Expenses Administration Wages and Benefits  Operating Surplus / (Deficit)  Other Transfer (to)/from Reserves	153 918 1,071 (1,071) 1,071 1,071	2022 155 939 1,094 (1,094) 1,094 1,094	2023  148 966 1,114 (1,114)  1,114 1,114	2024  148 966 1,114 (1,114)  1,114 1,114	148 966 1,114 (1,114) 1,114 1,114
Expenses Administration Wages and Benefits  Departing Surplus / (Deficit)  Other Transfer (to)/from Reserves  204 Financial Plan Surplus / (Deficit)  Roberts Creek Smoke Control	153 918 1,071 (1,071) 1,071 1,071	2022 155 939 1,094 (1,094) 1,094 1,094	2023  148 966 1,114 (1,114)  1,114 1,114	2024  148 966 1,114 (1,114)  1,114 1,114	148 966 1,114 (1,114) 1,114 1,114
Expenses Administration Wages and Benefits  Departing Surplus / (Deficit)  Other Transfer (to)/from Reserves  204 Financial Plan Surplus / (Deficit)  Roberts Creek Smoke Control  Expenses	153 918 1,071 (1,071) 1,071 1,071	2022 155 939 1,094 (1,094) 1,094 1,094	2023 148 966 1,114 (1,114) 1,114 1,114	2024  148 966 1,114 (1,114)  1,114 1,114	148 966 1,114 (1,114) 1,114 1,114 
Expenses Administration Wages and Benefits  Operating Surplus / (Deficit)  Other Transfer (to)/from Reserves  204 Financial Plan Surplus / (Deficit)  Expenses Administration	153 918 1,071 (1,071) 1,071 1,071	2022 155 939 1,094 (1,094) 1,094 1,094 	2023  148 966 1,114 (1,114)  1,114 1,114 2023 148	2024  148 966 1,114 (1,114)  1,114 1,114 2024 148	148 966 1,114 (1,114) 1,114 1,114 2025
Expenses Administration Wages and Benefits  Operating Surplus / (Deficit)  Other Transfer (to)/from Reserves  204 Financial Plan Surplus / (Deficit)  Expenses Administration Wages and Benefits	153 918 1,071 (1,071) 1,071 1,071 	2022  155 939 1,094 (1,094)  1,094 1,094  - 2022  154 939	2023  148 966 1,114 (1,114)  1,114 1,114   2023  148 966	2024  148 966 1,114 (1,114)  1,114 1,114   2024  148 966	148 966 1,114 (1,114) 1,114 1,114 2025 148 966 1,114
Expenses Administration Wages and Benefits  Operating Surplus / (Deficit)  Other Transfer (to)/from Reserves  204 Financial Plan Surplus / (Deficit)  Expenses Administration	153 918 1,071 (1,071) 1,071 1,071	2022  155 939 1,094 (1,094)  1,094  1,094  -  2022  154 939 1,093	2023  148 966 1,114 (1,114)  1,114 1,114  2023  148 966 1,114	2024  148 966 1,114 (1,114)  1,114 1,114  2024  148 966 1,114	148 966 1,114 (1,114) 1,114 1,114 2025 148 966 1,114
Expenses Administration Wages and Benefits  Operating Surplus / (Deficit)  Other Transfer (to)/from Reserves  204 Financial Plan Surplus / (Deficit)  Expenses Administration Wages and Benefits  Operating Surplus / (Deficit)	153 918 1,071 (1,071) 1,071 1,071	2022  155 939 1,094 (1,094)  1,094  1,094  -  2022  154 939 1,093	2023  148 966 1,114 (1,114)  1,114 1,114  2023  148 966 1,114	2024  148 966 1,114 (1,114)  1,114 1,114  2024  148 966 1,114	148 966 1,114 (1,114) 1,114

210 Gibsons & District Fire Protection	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	1,334,364	1,369,303	1,363,105	1,363,105	1,363,105
Government Transfers	66,973	-	-	-	
Other Revenue	5,880 1,407,217	1,369,303	1,363,105	1,363,105	1,363,105
	.,,	,,,	,,,	,,,	,,,,,,,,,
Expenses		400.000	400.040	400.040	100.016
Administration	119,405	123,290	133,313	133,313	133,313
Wages and Benefits	542,428 384,007	571,299 363,134	584,011 366,689	584,011 365,949	584,01° 365,188
Operating	153,274	153,274	153,274	153,274	153,274
Amortization of Tangible Capital Assets	1,199,114	•	<u> </u>	•	1,235,78
		1,210,997	1,237,287	1,236,547	
Operating Surplus / (Deficit)	208,103	158,306	125,818	126,558	127,319
Other Capital Expenditures	(731,128)	-	-	-	
Proceeds from Long Term Debt	400,789	-	-	-	
Debt Principal Repayment	(113,327)	(112,980)	(79,092)	(79,832)	(80,593
Transfer (to)/from Reserves	82,289	(200,000)	(200,000)	(200,000)	(200,000
		1,400	-	-	
Transfer (to)/from Appropriated Surplus		452.074	153,274	153,274	153,27
Unfunded Amortization	153,274	153,274	100,214	100,211	
		(158,306)	(125,818)	(126,558)	
Unfunded Amortization 210 Financial Plan Surplus / (Deficit)	(208,103)	(158,306)	(125,818)	(126,558)	(127,319
Unfunded Amortization			(125,818)		
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection Revenues	(208,103)	(158,306)	(125,818)	(126,558)	(127,319
Unfunded Amortization 210 Financial Plan Surplus / (Deficit) 212 Roberts Creek Fire Protection	(208,103)	(158,306)	(125,818)	(126,558) - 2024	(127,319
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions	(208,103) - 2021 618,146	(158,306)	(125,818)	(126,558) - 2024	(127,319 2025 735,236
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions	(208,103) - 2021 618,146 4,393	(158,306) - 2022 667,570	(125,818)  -  2023  735,236  -	(126,558)  -  2024  735,236 -	(127,319 2025 735,236
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions  Government Transfers	(208,103) - 2021 618,146 4,393	(158,306) - 2022 667,570	(125,818)  -  2023  735,236  -	(126,558)  -  2024  735,236 -	2025 735,236
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions  Government Transfers  Expenses	(208,103)  -  2021  618,146  4,393  622,539	(158,306)  -  2022  667,570  -  667,570	(125,818)  -  2023  735,236  -  735,236	(126,558)  -  2024  735,236  -  735,236	2025 735,231 735,231
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions  Government Transfers  Expenses  Administration	(208,103)  -  2021  618,146  4,393  622,539	(158,306)  -  2022  667,570  -  667,570	(125,818)  -  2023  735,236  -  735,236  71,668  251,349  211,804	(126,558)  -  2024  735,236  -  735,236  71,668  251,349 211,398	2025 735,23 735,23 71,66 251,34 210,98
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions Government Transfers  Expenses  Administration Wages and Benefits	(208,103)  -  2021  618,146	(158,306)  -  2022  667,570  -  667,570  66,708  217,587  209,543  70,700	735,236 -735,236 -735,236 -735,236 -71,668 251,349 211,804 70,700	(126,558)  -  2024  735,236  -  735,236  71,668  251,349  211,398  70,700	735,23 735,23 71,66 251,34 210,98 70,70
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions Government Transfers  Expenses  Administration Wages and Benefits Operating	(208,103)	(158,306)  -  2022  667,570  -  667,570  66,708  217,587  209,543  70,700  564,538	735,236 -735,236 -735,236 -735,236 -71,668 251,349 211,804 70,700 605,521	735,236 71,668 251,349 211,398 70,700 605,115	71,666 251,344 210,988 70,700 604,69
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions Government Transfers  Expenses  Administration Wages and Benefits Operating	(208,103)  -  2021  618,146	(158,306)  -  2022  667,570  -  667,570  66,708  217,587  209,543  70,700	735,236 -735,236 -735,236 -735,236 -71,668 251,349 211,804 70,700	(126,558)  -  2024  735,236  -  735,236  71,668  251,349  211,398  70,700	71,666 251,344 210,986 70,700 604,693
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions Government Transfers  Expenses  Administration  Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other	(208,103)	(158,306)  -  2022  667,570  -  667,570  66,708  217,587  209,543  70,700  564,538	735,236 -735,236 -735,236 -735,236 -71,668 251,349 211,804 70,700 605,521	735,236 71,668 251,349 211,398 70,700 605,115	71,666 251,344 210,986 70,700 604,693
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions Government Transfers  Expenses  Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other Capital Expenditures	(208,103)	(158,306)  -  2022  667,570  -  667,570  66,708  217,587  209,543  70,700  564,538	735,236 -735,236 -735,236 -735,236 -71,668 251,349 211,804 70,700 605,521	735,236 71,668 251,349 211,398 70,700 605,115	71,666 251,344 210,986 70,700 604,693
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions Government Transfers  Expenses  Administration  Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other  Capital Expenditures Proceeds from Long Term Debt	(208,103)	(158,306)  -  2022  667,570  -  667,570  66,708  217,587  209,543  70,700  564,538  103,032	735,236 735,236 735,236 71,668 251,349 211,804 70,700 605,521 129,715	735,236 735,236 71,668 251,349 211,398 70,700 605,115 130,121	735,236 735,236 735,236 71,666 251,344 210,986 70,700 604,69 130,539
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions Government Transfers  Expenses  Administration  Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other  Capital Expenditures Proceeds from Long Term Debt Debt Principal Repayment	(208,103)	(158,306)  -  2022  667,570  -  667,570  667,570  66,708  217,587  209,543  70,700  564,538  103,032  -  (25,132)	735,236 735,236 735,236 71,668 251,349 211,804 70,700 605,521 129,715	735,236 -735,236 -735,236 -735,236 -71,668 -251,349 -211,398 -70,700 -605,115 -130,121(43,821)	71,666 251,349 210,980 70,700 604,693 130,539
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions Government Transfers  Expenses  Administration  Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other  Capital Expenditures Proceeds from Long Term Debt Debt Principal Repayment Transfer (to)/from Reserves	(208,103)	(158,306)  -  2022  667,570  -  667,570  667,570  66,708  217,587  209,543  70,700  564,538  103,032  -  (25,132) (150,000)	735,236 735,236 735,236 71,668 251,349 211,804 70,700 605,521 129,715	735,236 735,236 71,668 251,349 211,398 70,700 605,115 130,121	71,668 251,349 210,980 70,700 604,693 (44,239
Unfunded Amortization  210 Financial Plan Surplus / (Deficit)  212 Roberts Creek Fire Protection  Revenues  Tax Requisitions Government Transfers  Expenses  Administration  Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other  Capital Expenditures Proceeds from Long Term Debt Debt Principal Repayment	(208,103)	(158,306)  -  2022  667,570  -  667,570  667,570  66,708  217,587  209,543  70,700  564,538  103,032  -  (25,132)	735,236 735,236 735,236 71,668 251,349 211,804 70,700 605,521 129,715	735,236 -735,236 -735,236 -735,236 -71,668 -251,349 -211,398 -70,700 -605,115 -130,121(43,821)	(127,319)

ervice Level Detail	2021	2022	2022	2024	2025
16 Halfmoon Bay Fire Protection	2021	2022	2023	2024	2025
Revenues		040.404	704.040	704.040	=0.4.0.44
Tax Requisitions	670,730	648,181	704,012	704,012	704,012
Government Transfers	1,350 672,080	648,181	704,012	704,012	704,01
	072,000	040,101	704,012	704,012	704,01
Expenses					
Administration	52,781	54,351	59,397	59,397	59,397
Wages and Benefits	220,241	241,112	274,199	274,199	274,199
Operating	260,719	206,271	205,948	205,579	205,199
Amortization of Tangible Capital Assets	47,299 581,040	47,299 549,033	47,299 586,843	47,299 586,474	47,299 586,094
perating Surplus / (Deficit)	91,040	99,148	117,169	117,538	117,918
Other		00,110	117,100	117,000	
Capital Expenditures	(502,500)	-	-	-	
Proceeds from Long Term Debt	200,000	-	-	-	-
Debt Principal Repayment	(21,689)	(22,847)	(39,468)	(39,837)	(40,217)
Transfer (to)/from Reserves	185,850	(125,000)	(125,000)	(125,000)	(125,000)
Transfer (to)/from Appropriated Surplus	-	1,400	-	-	
Unfunded Amortization	47,299	47,299	47,299	47,299	47,299
	(91,040)	(99,148)	(117,169)	(117,538)	(117,918)
16 Financial Plan Surplus / (Deficit)  18 Egmont Fire Protection	2021	2022	2023	2024	2025
·					
18 Egmont Fire Protection	2021 165,134				
18 Egmont Fire Protection Revenues	2021 165,134 25,000	<b>2022</b> 214,406	<b>2023</b> 229,233	<b>2024</b> 229,233	229,233
18 Egmont Fire Protection Revenues Tax Requisitions Government Transfers Investment Income	2021 165,134 25,000 2,458	2022	<b>2023</b> 229,233	2024	229,233
18 Egmont Fire Protection  Revenues  Tax Requisitions  Government Transfers	2021 165,134 25,000 2,458 11,500	2022 214,406 - 2,690 -	2023 229,233 - 2,932 -	2024 229,233 - 3,184 -	229,233 - 3,445
18 Egmont Fire Protection Revenues Tax Requisitions Government Transfers Investment Income	2021 165,134 25,000 2,458	<b>2022</b> 214,406	<b>2023</b> 229,233	<b>2024</b> 229,233	229,233 - 3,445
18 Egmont Fire Protection Revenues Tax Requisitions Government Transfers Investment Income	2021 165,134 25,000 2,458 11,500	2022 214,406 - 2,690 -	2023 229,233 - 2,932 -	2024 229,233 - 3,184 -	229,233 - 3,445
18 Egmont Fire Protection  Revenues  Tax Requisitions  Government Transfers Investment Income Other Revenue	2021 165,134 25,000 2,458 11,500	2022 214,406 - 2,690 -	2023 229,233 - 2,932 -	2024 229,233 - 3,184 -	229,233 3,445 232,678
18 Egmont Fire Protection  Revenues  Tax Requisitions  Government Transfers  Investment Income  Other Revenue  Expenses	2021 165,134 25,000 2,458 11,500 204,092	2022 214,406 - 2,690 - 217,096	2023 229,233 - 2,932 - 232,165	2024 229,233 - 3,184 - 232,417	229,233 3,445 232,678
Revenues  Tax Requisitions Government Transfers Investment Income Other Revenue  Expenses Administration Wages and Benefits Operating	2021  165,134 25,000 2,458 11,500 204,092  13,282 57,135 81,478	2022 214,406 - 2,690 - 217,096 13,581 106,028 81,558	2023  229,233  - 2,932  - 232,165  16,226 117,887 81,881	2024  229,233  - 3,184  - 232,417  16,226 117,887 81,881	229,233 3,445 232,678 16,226 117,887 81,881
18 Egmont Fire Protection  Revenues  Tax Requisitions Government Transfers Investment Income Other Revenue  Expenses Administration Wages and Benefits Operating Debt Charges - Interest	2021  165,134 25,000 2,458 11,500 204,092  13,282 57,135 81,478 4,880	2022  214,406  - 2,690  - 217,096  13,581 106,028 81,558 4,880	2023  229,233  - 2,932  - 232,165  16,226 117,887 81,881 4,880	2024  229,233  - 3,184  - 232,417  16,226 117,887 81,881 4,880	229,233 3,445 232,678 16,226 117,887 81,881 4,880
Revenues  Tax Requisitions Government Transfers Investment Income Other Revenue  Expenses Administration Wages and Benefits Operating	2021  165,134 25,000 2,458 11,500 204,092  13,282 57,135 81,478 4,880 19,820	2022  214,406  - 2,690  - 217,096  13,581 106,028 81,558 4,880 19,820	2023  229,233  - 2,932  - 232,165  16,226 117,887 81,881 4,880 19,820	2024  229,233  - 3,184  - 232,417  16,226  117,887  81,881  4,880  19,820	229,233 3,445 232,678 16,226 117,887 81,881 4,880 19,820
18 Egmont Fire Protection  Revenues  Tax Requisitions Government Transfers Investment Income Other Revenue  Expenses Administration Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets	2021  165,134 25,000 2,458 11,500 204,092  13,282 57,135 81,478 4,880 19,820 176,595	2022  214,406  - 2,690  - 217,096  13,581  106,028  81,558  4,880  19,820  225,867	2023  229,233  - 2,932  - 232,165  16,226  117,887  81,881  4,880  19,820  240,694	2024  229,233  - 3,184  - 232,417  16,226 117,887 81,881 4,880 19,820 240,694	229,233 3,445 232,678 16,226 117,887 81,881 4,880 19,820 240,694
18 Egmont Fire Protection  Revenues  Tax Requisitions Government Transfers Investment Income Other Revenue  Expenses Administration Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets  perating Surplus / (Deficit)	2021  165,134 25,000 2,458 11,500 204,092  13,282 57,135 81,478 4,880 19,820	2022  214,406  - 2,690  - 217,096  13,581 106,028 81,558 4,880 19,820	2023  229,233  - 2,932  - 232,165  16,226 117,887 81,881 4,880 19,820	2024  229,233  - 3,184  - 232,417  16,226  117,887  81,881  4,880  19,820	229,233 3,445 232,678 16,226 117,887 81,881 4,880 19,820 240,694
18 Egmont Fire Protection  Revenues  Tax Requisitions Government Transfers Investment Income Other Revenue  Expenses Administration Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets  perating Surplus / (Deficit)  Other	2021  165,134 25,000 2,458 11,500 204,092  13,282 57,135 81,478 4,880 19,820 176,595 27,497	2022  214,406  - 2,690  - 217,096  13,581  106,028  81,558  4,880  19,820  225,867	2023  229,233  - 2,932  - 232,165  16,226  117,887  81,881  4,880  19,820  240,694	2024  229,233  - 3,184  - 232,417  16,226  117,887  81,881  4,880  19,820  240,694  (8,277)	229,233 3,445 232,678 16,226 117,887 81,881 4,880 19,820 240,694
18 Egmont Fire Protection  Revenues  Tax Requisitions Government Transfers Investment Income Other Revenue  Expenses Administration Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets  perating Surplus / (Deficit)  Other Capital Expenditures	2021  165,134 25,000 2,458 11,500 204,092  13,282 57,135 81,478 4,880 19,820 176,595 27,497	2022  214,406  - 2,690  - 217,096  13,581 106,028 81,558 4,880 19,820 225,867 (8,771)	2023  229,233  - 2,932  - 232,165  16,226  117,887  81,881  4,880  19,820  240,694  (8,529)	2024  229,233  - 3,184  - 232,417  16,226 117,887 81,881 4,880 19,820 240,694 (8,277)	229,233 3,445 232,678 16,226 117,887 81,881 4,880 19,820 240,694 (8,016)
18 Egmont Fire Protection  Revenues  Tax Requisitions Government Transfers Investment Income Other Revenue  Expenses Administration Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets  perating Surplus / (Deficit)  Other Capital Expenditures Debt Principal Repayment	2021  165,134 25,000 2,458 11,500 204,092  13,282 57,135 81,478 4,880 19,820 176,595 27,497  (49,000) (5,817)	2022  214,406  - 2,690  - 217,096  13,581 106,028 81,558 4,880 19,820 225,867 (8,771)	2023  229,233  - 2,932  - 232,165  16,226  117,887  81,881  4,880  19,820  240,694  (8,529)  - (6,291)	2024  229,233  - 3,184  - 232,417  16,226  117,887  81,881  4,880  19,820  240,694  (8,277)  - (6,543)	229,233 3,445 232,678 16,226 117,887 81,881 4,886 19,820 240,692 (8,016)
Revenues  Tax Requisitions Government Transfers Investment Income Other Revenue  Expenses Administration Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets  perating Surplus / (Deficit)  Other Capital Expenditures Debt Principal Repayment Transfer (to)/from Reserves	2021  165,134 25,000 2,458 11,500 204,092  13,282 57,135 81,478 4,880 19,820 176,595 27,497  (49,000) (5,817) 7,500	2022  214,406  - 2,690  - 217,096  13,581 106,028 81,558 4,880 19,820 225,867 (8,771)  - (6,049) (5,000)	2023  229,233  - 2,932  - 232,165  16,226  117,887  81,881  4,880  19,820  240,694  (8,529)  - (6,291) (5,000)	2024  229,233  - 3,184  - 232,417  16,226  117,887  81,881  4,880  19,820  240,694  (8,277)  - (6,543) (5,000)	229,233 3,445 232,678 16,226 117,887 81,881 4,880 19,820 240,694 (8,016)
18 Egmont Fire Protection  Revenues  Tax Requisitions Government Transfers Investment Income Other Revenue  Expenses Administration Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets  perating Surplus / (Deficit)  Other Capital Expenditures Debt Principal Repayment	2021  165,134 25,000 2,458 11,500 204,092  13,282 57,135 81,478 4,880 19,820 176,595 27,497  (49,000) (5,817)	2022  214,406  - 2,690  - 217,096  13,581 106,028 81,558 4,880 19,820 225,867 (8,771)	2023  229,233  - 2,932  - 232,165  16,226  117,887  81,881  4,880  19,820  240,694  (8,529)  - (6,291)	2024  229,233  - 3,184  - 232,417  16,226  117,887  81,881  4,880  19,820  240,694  (8,277)  - (6,543)	2025 229,233 3,445 232,678 16,226 117,887 81,881 4,880 19,820 240,694 (8,016)

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220 Emergency Telephone - 911	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	405,002	410,330	429,366	429,366	429,366
	405,002	410,330	429,366	429,366	429,366
Expenses					
Administration	37,686	38,797	34,481	34,481	34,481
Wages and Benefits	12,449	12,730	21,690	21,690	21,690
Operating	269,266	249,003	263,395	263,395	263,395
Amortization of Tangible Capital Assets	67,536	67,536	67,536	67,536	67,536
	386,937	368,066	387,102	387,102	387,102
Operating Surplus / (Deficit)	18,065	42,264	42,264	42,264	42,264
Other					
Capital Expenditures	(584,900)	-	-	-	•
Transfer (to)/from Reserves	499,299	(109,800)	(109,800)	(109,800)	(109,800
Unfunded Amortization	67,536	67,536	67,536	67,536	67,536
	(18,065)	(42,264)	(42,264)	(42,264)	(42,264
220 Financial Plan Surplus / (Deficit)	•	-	-	-	,
222 Sunshine Coast Emergency Planning	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	315,679	283,102	294,620	294,620	294,620
Government Transfers	561,523	- 202 402	- 204 620	- 204 620	204 626
	877,202	283,102	294,620	294,620	294,620
Expenses					
Administration	75,369	76,853	76,730	76,730	76,730
Wages and Benefits	124,240	115,225	126,866	126,866	126,866
Operating	678,952	91,024	91,024	91,024	91,024
Amortization of Tangible Capital Assets	6,833	6,833	6,833	6,833	6,833
	885,394	289,935	301,453	301,453	301,453
Operating Surplus / (Deficit)	(8,192)	(6,833)	(6,833)	(6,833)	(6,833
Other					
Transfer (to)/from Reserves	37,955	-	-	-	
Prior Year Surplus/(Deficit)	(36,596)	-	-	-	
Unfunded Amortization	6,833	6,833	6,833	6,833	6,833
	8,192	6,833	6,833	6,833	6,833

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90 Animal Control	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	47,346	48,769	50,306	50,306	50,306
User Fees & Service Charges	32,488	32,488	32,488	32,488	32,488
	79,834	81,257	82,794	82,794	82,794
Expenses					
Administration	15,161	15,612	15,343	15,343	15,343
Wages and Benefits	43,206	44,178	45,984	45,984	45,984
Operating	22,217	21,467	21,467	21,467	21,467
Amortization of Tangible Capital Assets	4,336	4,336	4,336	4,336	4,336
	84,920	85,593	87,130	87,130	87,130
perating Surplus / (Deficit)	(5,086)	(4,336)	(4,336)	(4,336)	(4,336)
Other					
Transfer (to)/from Reserves	750	-	-	-	
Unfunded Amortization	4,336	4,336	4,336	4,336	4,336
	5,086	4,336	4,336	4,336	4,336
90 Financial Plan Surplus / (Deficit)	•	-	-	-	-
291 Keats Island Dog Control	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	267	2,573	2,589	2,589	2,589
User Fees & Service Charges	350	350	350	350	350
	617	2,923	2,939	2,939	2,939
Expenses					
Administration	249	256	234	234	234
	1,336	1,367	1,405	1,405	1,405
Wages and Benefits	·		1,300	1,300	1,300
Operating	1,300	1,300			
Operating		1,300 2,923	2,939	2,939	2,939
Operating Operating Surplus / (Deficit)					
	2,885	2,923	2,939	2,939	
Operating Surplus / (Deficit)	2,885	2,923	2,939	2,939	2,939

10 Public Transit	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	2,866,647	3,064,207	3,092,274	3,092,313	3,092,354
Government Transfers	2,231,222	1,796,654	1,796,654	1,796,654	1,796,654
User Fees & Service Charges	476,612	783,466	790,966	790,966	790,966
Other Revenue	3,611	3,611	3,611	3,611	3,61
	5,578,092	5,647,938	5,683,505	5,683,544	5,683,58
Expenses					
Administration	538,949	557,134	545,152	545,152	545,152
Wages and Benefits	2,823,812	2,685,337	2,734,330	2,734,330	2,734,330
Operating	2,339,386	2,407,167	2,404,023	2,404,062	2,404,103
Amortization of Tangible Capital Assets	34,605	34,605	34,605	34,605	34,605
	5,736,752	5,684,243	5,718,110	5,718,149	5,718,190
perating Surplus / (Deficit)	(158,660)	(36,305)	(34,605)	(34,605)	(34,605
Other					
Capital Expenditures	(12,000)	-	-	-	
Transfer (to)/from Reserves	136,055	-	-	-	
Transfer (to)/from Appropriated Surplus	•	1,700	-	-	
Unfunded Amortization	34,605 158,660	34,605 36,305	34,605 34,605	34,605 34,605	34,609 34,609
10 Financial Plan Surplus / (Deficit)				· · · · · · · · · · · · · · · · · · ·	· 
·					
12 Fleet Maintenance	2021	2022	2023	2024	2025
Revenues					
Investment Income	10,001	10,948	11,932	12,956	14,02
Other Revenue	9,100	9,100	9,100	9,100	0.400
	19.101	20.048	21.032		9,100
	19,101	20,048	21,032	22,056	23,121
Expenses	·			22,056	23,12
Administration	33,598	35,085	48,338	22,056 48,338	23,12
Administration Internal Recoveries	33,598 (1,450,550)	35,085 (1,452,230)	48,338 (1,452,230)	22,056 48,338 (1,452,230)	23,12 48,336 (1,452,230
Administration Internal Recoveries Wages and Benefits	33,598 (1,450,550) 586,399	35,085 (1,452,230) 599,594	48,338 (1,452,230) 618,924	22,056 48,338 (1,452,230) 618,924	23,12 <sup>-</sup> 48,338 (1,452,230 618,92 <sup>-</sup>
Administration Internal Recoveries Wages and Benefits Operating	33,598 (1,450,550) 586,399 923,664	35,085 (1,452,230) 599,594 889,073	48,338 (1,452,230) 618,924 891,525	22,056 48,338 (1,452,230) 618,924 891,320	23,12° 48,331 (1,452,230 618,924 891,112
Administration Internal Recoveries Wages and Benefits Operating Debt Charges - Interest	33,598 (1,450,550) 586,399 923,664 19,862	35,085 (1,452,230) 599,594 889,073 19,862	48,338 (1,452,230) 618,924 891,525 19,862	22,056 48,338 (1,452,230) 618,924 891,320 19,862	23,12° 48,336 (1,452,230 618,92¢ 891,11: 19,86
Administration Internal Recoveries Wages and Benefits Operating	33,598 (1,450,550) 586,399 923,664 19,862 36,607	35,085 (1,452,230) 599,594 889,073 19,862 36,607	48,338 (1,452,230) 618,924 891,525 19,862 36,607	22,056 48,338 (1,452,230) 618,924 891,320 19,862 36,607	23,12° 48,336 (1,452,230 618,92¢ 891,112 19,866 36,60°
Administration Internal Recoveries Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets	33,598 (1,450,550) 586,399 923,664 19,862 36,607 149,580	35,085 (1,452,230) 599,594 889,073 19,862 36,607 127,991	48,338 (1,452,230) 618,924 891,525 19,862 36,607 163,026	22,056 48,338 (1,452,230) 618,924 891,320 19,862 36,607 162,821	23,12° 48,338 (1,452,230 618,92- 891,112 19,863 36,607 162,613
Administration Internal Recoveries Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets Operating Surplus / (Deficit)	33,598 (1,450,550) 586,399 923,664 19,862 36,607	35,085 (1,452,230) 599,594 889,073 19,862 36,607	48,338 (1,452,230) 618,924 891,525 19,862 36,607	22,056 48,338 (1,452,230) 618,924 891,320 19,862 36,607	
Administration Internal Recoveries Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets Operating Surplus / (Deficit) Other	33,598 (1,450,550) 586,399 923,664 19,862 36,607 149,580 (130,479)	35,085 (1,452,230) 599,594 889,073 19,862 36,607 127,991	48,338 (1,452,230) 618,924 891,525 19,862 36,607 163,026	22,056 48,338 (1,452,230) 618,924 891,320 19,862 36,607 162,821	23,12° 48,338 (1,452,230 618,924 891,112 19,862 36,607 162,613
Administration Internal Recoveries Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets Operating Surplus / (Deficit) Other Capital Expenditures	33,598 (1,450,550) 586,399 923,664 19,862 36,607 149,580 (130,479)	35,085 (1,452,230) 599,594 889,073 19,862 36,607 127,991 (107,943)	48,338 (1,452,230) 618,924 891,525 19,862 36,607 163,026 (141,994)	22,056 48,338 (1,452,230) 618,924 891,320 19,862 36,607 162,821 (140,765)	23,12° 48,336 (1,452,230 618,926 891,112 19,866 36,607 162,613 (139,492
Administration Internal Recoveries Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets Operating Surplus / (Deficit) Other Capital Expenditures Debt Principal Repayment	33,598 (1,450,550) 586,399 923,664 19,862 36,607 149,580 (130,479) (20,000) (23,669)	35,085 (1,452,230) 599,594 889,073 19,862 36,607 127,991 (107,943)	48,338 (1,452,230) 618,924 891,525 19,862 36,607 163,026 (141,994)	22,056  48,338 (1,452,230) 618,924 891,320 19,862 36,607 162,821 (140,765)	23,12° 48,331 (1,452,230 618,92° 891,11° 19,86° 36,60° 162,61° (139,492
Administration Internal Recoveries Wages and Benefits Operating Debt Charges - Interest Amortization of Tangible Capital Assets Operating Surplus / (Deficit) Other Capital Expenditures	33,598 (1,450,550) 586,399 923,664 19,862 36,607 149,580 (130,479)	35,085 (1,452,230) 599,594 889,073 19,862 36,607 127,991 (107,943)	48,338 (1,452,230) 618,924 891,525 19,862 36,607 163,026 (141,994)	22,056 48,338 (1,452,230) 618,924 891,320 19,862 36,607 162,821 (140,765)	23,12° 48,338 (1,452,230 618,924 891,112 19,862 36,607 162,613

313 Building Maintenance Services	2021	2022	2023	2024	2025
Expenses					
Administration	10,367	10,900	11,258	11,258	11,258
Internal Recoveries	(382,717)	(393,745)	(395,774)	(395,780)	(395,787)
Wages and Benefits	323,854	331,139	339,781	339,781	339,781
Operating	39,772	39,790	39,802	39,714	39,721
Amortization of Tangible Capital Assets	7,019	7,019	7,019	7,019	7,019
	(1,705)	(4,897)	2,086	1,992	1,992
Operating Surplus / (Deficit)	1,705	4,897	(2,086)	(1,992)	(1,992)
Other					
Capital Expenditures	(25,000)	-	-	-	-
Proceeds from Long Term Debt	25,000	-	-	-	-
Debt Principal Repayment	(8,724)	(11,916)	(4,933)	(5,027)	(5,027)
Unfunded Amortization	7,019	7,019	7,019	7,019	7,019
	(1,705)	(4,897)	2,086	1,992	1,992
313 Financial Plan Surplus / (Deficit)		-	-	-	-
320 Regional Street Lighting Revenues	2021	2022	2023	2024	2025
Tax Requisitions	36,216	42,117	42,274	39,660	38,788
	36,216	42,117	42,274	39,660	38,788
Expenses					
Administration	2,533	2,603	2,433	2,433	2,433
Wages and Benefits	3,797	3,883	4,210	4,210	4,210
Operating	32,145	35,631	35,631	33,017	32,145
	38,475	42,117	42,274	39,660	38,788
Operating Surplus / (Deficit)	(2,259)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	2,259	-	-	-	-
	2,259	-	-	-	-
320 Financial Plan Surplus / (Deficit)	-	-	-	-	-
322 Langdale Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	2,750	2,822	2,820	2,635	2,573
	2,750	2,822	2,820	2,635	2,573
Expenses					
Administration	169	174	172	172	172
Operating	2,648	2,648	2,648	2,463	2,401
	2,817	2,822	2,820	2,635	2,573
Operating Surplus / (Deficit)	(67)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	67	-	-	-	
	67	-	-	-	-
222 Fire and Plan Complex (/D. f. iv)					
322 Financial Plan Surplus / (Deficit)	<u>-</u>	-	-	-	

324 Granthams Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	2,750	2,822	2,820	2,635	2,573
	2,750	2,822	2,820	2,635	2,573
Expenses					
Administration	169	174	172	172	172
Operating	2,648 2,817	2,648 2,822	2,648 2,820	2,463 2,635	2,401 2,573
Operating Surplus / (Deficit)	(67)	- 2,022	2,020	2,035	2,573
Other					
Prior Year Surplus/(Deficit)	67	<u>-</u>	-	-	_
- Total College (College)	67	-	-	-	-
324 Financial Plan Surplus / (Deficit)	-	-	-	-	-
326 Veterans Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	550	565	565	528	516
	550	565	565	528	516
Expenses					
Administration	34	35	35	35	35
Operating	530 564	530 565	530 565	493 528	481 516
Operating Surplus / (Deficit)	(14)	-	-	-	-
Other	<u> </u>				
Prior Year Surplus/(Deficit)	14	-	-	-	-
	14	-	-	-	-
326 Financial Plan Surplus / (Deficit)	-	-	-	-	-
328 Spruce Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	275 275	283 283	283 283	264 264	258 258
Expenses					
Administration	17	17	17	17	17
Operating	266	266	266	247	241
	283	283	283	264	258
Operating Surplus / (Deficit)	(8)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	8	-	-	-	-
	8	-	-	-	-
328 Financial Plan Surplus / (Deficit)	-	-	-	-	-

330 Woodcreek Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	5,714	2,308	2,520	2,353	2,297
	5,714	2,308	2,520	2,353	2,297
Expenses					
Administration	137	141	353	353	353
Operating	5,430	2,167	2,167	2,000	1,944
	5,567	2,308	2,520	2,353	2,297
Operating Surplus / (Deficit)	147	-	-	-	
Other	(4.47)				
Prior Year Surplus/(Deficit)	(147)	-	-	-	-
	(147)	-	-	-	-
330 Financial Plan Surplus / (Deficit)	-	-	-	-	-
332 Fircrest Street Lighting	2021	2022	2023	2024	2025
Revenues		-0-		500	540
Tax Requisitions	549	565	565	528	516 516
	549	565	565	528	510
Expenses					
Administration	34	35	35	35	35
Operating	530	530	530	493	481
0 6 1 (/0.5.)	564	565	565	528	516
Operating Surplus / (Deficit)	(15)	-	-	-	-
Other Prior Year Surplus/(Deficit)	15	-	<u>-</u>	-	
Prior rear Surplus/(Deficit)	15	<u> </u>	<u> </u>	<u> </u>	-
332 Financial Plan Surplus / (Deficit)		-	-	-	-
334 Hydaway Street Lighting	2021	2022	2023	2024	2025
Revenues	070	000	000	004	050
Tax Requisitions	276 276	283 283	283 283	264 264	258 258
Formania					
Expenses Administration	17	17	17	17	17
Operating	266	266	266	247	241
3	283	283	283	264	258
Operating Surplus / (Deficit)	(7)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	7	-	-	-	-
	7	-	-	-	-
334 Financial Plan Surplus / (Deficit)	-	_		-	_
55aciai i iaii bai pias / (Bellett)					

336 Sunnyside Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	1,100	1,128	1,127	1,053	1,028
	1,100	1,128	1,127	1,053	1,028
Expenses					
Administration	68	70	69	69	69
Operating	1,058	1,058	1,058	984	959
Operating Surplus / (Deficit)	1,126 (26)	1,128	1,127	1,053	1,028
Operating Surplus / (Deficit)	(20)				
Other  Prior Year Surplus/(Deficit)	26	-	-	-	_
riioi reai surpius/(Delicit)	26	-	-	-	-
336 Financial Plan Surplus / (Deficit)	<u> </u>	-	-	-	-
340 Burns Road Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	231	258	256	256	256
	231	258	256	256	256
Expenses					
Administration	17	17	15	15	15
Operating	241 258	241 258	241 256	241 256	241 256
Operating Surplus / (Deficit)	(27)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	27	-	-	-	-
Thorreal surplus/(seriety)	27	-	-	-	-
340 Financial Plan Surplus / (Deficit)	-	-	-	-	-
342 Stewart Road Street Lighting	2021	2022	2023	2024	2025
Revenues		-0-	-0-		<b>540</b>
Tax Requisitions	550 550	565 565	565 565	528 528	516 516
Expenses					
Administration	34	35	35	35	35
Operating	530	530	530	493	481
	564	565	565	528	516
Operating Surplus / (Deficit)	(14)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)		-	-	-	-
342 Financial Plan Surplus / (Deficit)	-	-	-	-	-

45 Ports Services	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	757,282	731,290	743,587	742,465	651,713
Other Revenue	2,665	2,665	2,665	2,665	2,665
	759,947	733,955	746,252	745,130	654,378
Expenses					
Administration	32,668	33,497	40,512	40,512	40,512
Wages and Benefits	109,690	112,159	107,979	107,979	107,979
Operating	202,189	135,299	134,761	123,639	122,887
Amortization of Tangible Capital Assets	78,722	78,722	78,722	78,722	78,722
	423,269	359,677	361,974	350,852	350,100
perating Surplus / (Deficit)	336,678	374,278	384,278	394,278	304,278
Other					
Capital Expenditures	(779,736)	-	-	-	
Debt Principal Repayment	(90,000)	(90,000)	(90,000)	(90,000)	
Transfer (to)/from Reserves	454,336	(363,000)	(373,000)	(383,000)	(383,000
Unfunded Amortization	78,722	78,722	78,722	78,722	78,722
	(336,678)	(374,278)	(384,278)	(394,278)	(304,278)
45 Financial Plan Surplus / (Deficit)	-	-	-	-	
46 Langdale Dock	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	33,647	33,710	33,473	33,473	33,473
·	33,647	33,710	33,473	33,473	33,473
Expenses					
Administration	2,218	2,281	2,044	2,044	2,044
Operating	31,429	31,429	31,429	31,429	31,429
-	33,647	33,710	33,473	33,473	33,473
perating Surplus / (Deficit)	<u> </u>	-	-	-	

2021	2022	2023	2024	2025
3,668,016	3,185,622	3,246,179	3,240,427	3,234,480
2,997,006	2,997,459	3,002,306	3,002,306	3,002,306
170,601	200,601	200,601	200,601	200,60
6,835,623	6,383,682	6,449,086	6,443,334	6,437,38
565,998	582,820	628,253	628,253	628,253
1,209,286	1,238,489	1,299,935	1,299,935	1,299,935
4,253,663	3,406,929	3,740,031	3,733,974	3,727,808
54,261	54,261	54,261	54,261	54,26
6,083,208	5,282,499	5,722,480	5,716,423	5,710,257
752,415	1,101,183	726,606	726,911	727,130
•	-	-	-	
	(200 404)	- (000,000)	- (000 004)	(000.010
	. ,	` '		(320,610
	131		339,219	339,219
	-		-	
		-	-	
	, ,	-	-	E4.004
				54,261
(752,415)	(1,101,183)	(726,606)	(726,911)	(800,000
-	-	-	-	-
2021	2022	2023	2024	2025
1 136 047	1 191 849	1 218 000	1 218 000	1,218,000
1,136,047	1,191,849	1,218,000	1,218,000	1,218,000
				103,01
				56,69
				1,069,662
1,181,335	1,187,443	1,229,364	1,229,364	1,229,364
(45,288)	4,406	(11,364)	(11,364)	(11,364
(40,200)				
45,288	(4,406)	11,364	11,364	11,364
	(4,406) (4,406)	11,364 11,364	11,364 11,364	11,364 11,364
	3,668,016 2,997,006 170,601 6,835,623  565,998 1,209,286 4,253,663 54,261 6,083,208 752,415  (4,261,400) 1,681,400 (126,229) 353,870 42,883 50,000 (247,200) 54,261 1,700,000 (752,415)  2021  1,136,047 1,136,047 1,136,047	3,668,016 2,997,006 2,997,459 170,601 200,601 6,835,623 565,998 582,820 1,209,286 1,238,489 4,253,663 3,406,929 54,261 54,261 6,083,208 5,282,499 752,415 1,101,183  (4,261,400) - 1,681,400 - (126,229) (306,181) 353,870 737 42,883 - 50,000 - (247,200) (50,000) 54,261 54,261 1,700,000 (800,000) (752,415) (1,101,183)   2021 2022  1,136,047 1,191,849 1,136,047 1,191,849 1,136,047 1,191,849  94,783 97,660 56,299 57,566 1,030,253 1,032,217	3,668,016 3,185,622 3,246,179 2,997,006 2,997,459 3,002,306 170,601 200,601 200,601 6,835,623 6,383,682 6,449,086  565,998 582,820 628,253 1,209,286 1,238,489 1,299,935 4,253,663 3,406,929 3,740,031 54,261 54,261 54,261 6,083,208 5,282,499 5,722,480 752,415 1,101,183 726,606  (4,261,400) 1,681,400 1,681,400 1,681,400 1,2883 242,883 50,000 247,200) (50,000) 247,200) (50,000) 54,261 54,261 54,261 1,700,000 (800,000) (800,000) (752,415) (1,101,183) (726,606)  2021 2022 2023  1,136,047 1,191,849 1,218,000 1,136,047 1,191,849 1,218,000 1,136,047 1,191,849 1,218,000 1,136,047 1,191,849 1,218,000 1,136,047 1,191,849 1,218,000	3,668,016 3,185,622 3,246,179 3,240,427 2,997,006 2,997,459 3,002,306 3,002,306 170,601 200,601 200,601 200,601 200,601 6,835,623 6,383,682 6,449,086 6,443,334  565,998 582,820 628,253 6,282,53 1,209,286 1,238,489 1,299,935 1,299,935 4,253,663 3,406,929 3,740,031 3,733,974 54,261 5

365 North Pender Harbour Water Service	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	255,442	255,442	266,681	266,681	266,68
User Fees & Service Charges	381,902 637,344	381,902 637,344	434,337 701,018	434,337 701,018	701,018
Expenses					
Administration	54,860	56,270	63,546	63,546	63,546
Wages and Benefits	279,815	280,045	238,873	238,873	238,873
Operating	228,619	126,752	126,761	126,635	126,50
Debt Charges - Interest	8,850	8,250	7,650	7,050	6,45
Amortization of Tangible Capital Assets	130,468	130,468	130,468	130,468	130,468
	702,612	601,785	567,298	566,572	565,843
Operating Surplus / (Deficit)	(65,268)	35,559	133,720	134,446	135,175
Other					
Capital Expenditures	(211,681)	(21,000)	(21,000)	(21,000)	(21,000
Debt Principal Repayment	(33,030)	(33,324)	(33,450)	(33,577)	(33,206
Transfer (to)/from Reserves	34,511	(111,703)	(209,738)	(210,337)	(211,437
Transfer (to)/from Other Funds	145,000	-	-	-	
Unfunded Amortization	130,468	130,468	130,468	130,468	130,46
	65,268	(35,559)	(133,720)	(134,446)	(135,175
365 Financial Plan Surplus / (Deficit)	-	-	-	-	
366 South Pender Harbour Water Service	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	379,224	398,185	438,004	438,004	438,004
Government Transfers	71,500	-	-	-	
User Fees & Service Charges	708,059	708,059	778,365	778,365	778,36
Investment Income	11,558 1,170,341	13,763 1,120,007	16,056 1,232,425	18,441 1,234,810	20,29 1,236,66
_					
Expenses	00.202	101.016	105 510	105 510	105 510
Administration	98,283 366,489	101,016 370,276	105,519 402,109	105,519 402,109	105,519 402,109
Wages and Benefits Operating	445,475	251,013	256,360	256,180	256,029
Debt Charges - Interest	52,193	51,293	50,393	49,493	48,59
Amortization of Tangible Capital Assets	299,383	299,383	299,383	299,383	299,38
Amortization of rangible capital Assets	1,261,823	1,072,981	1,113,764	1,112,684	1,111,63
Operating Surplus / (Deficit)	(91,482)	47,026	118,661	122,126	125,027
Other					
Capital Expenditures	(496,729)	(25,000)	(25,000)	(25,000)	(25,000
Proceeds from Long Term Debt	80,000	-	-	-	,
Debt Principal Repayment	(101,198)	(97,576)	(111,017)	(107,889)	(109,890
Transfer (to)/from Reserves	74,026	(223,833)	(282,027)	(288,620)	(289,520
Transfer (to)/from Other Funds	236,000	-	-	-	
Unfunded Amortization	299,383	299,383	299,383	299,383	299,38
	91,482	(47,026)	(118,661)	(122,126)	(125,027
366 Financial Plan Surplus / (Deficit)					

	,	. ,			, ,
370 Regional Water Services	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	3,379,143	3,548,100	3,725,505	3,725,505	3,725,505
Government Transfers	71,500	-	-	-	
User Fees & Service Charges	5,731,579	5,736,579	6,441,973	6,441,973	6,441,973
Investment Income	64,814	70,666	76,692	87,166	107,186
Developer Contributions	544,500	-	-	-	
Other Revenue	212,800	65,800	65,800	65,800	65,800
	10,004,336	9,421,145	10,309,970	10,320,444	10,340,464
Expenses					
Administration	971,269	996,440	1,020,937	1,020,937	1,020,937
Wages and Benefits	3,305,607	3,374,584	3,533,909	3,533,909	3,533,909
Operating	3,179,062	1,517,124	1,551,493	1,550,167	1,549,118
Debt Charges - Interest	320,022	242,010	408,409	486,584	486,584
Amortization of Tangible Capital Assets	1,647,900	1,647,900	1,647,900	1,647,900	1,647,900
	9,423,860	7,778,058	8,162,648	8,239,497	8,238,448
Operating Surplus / (Deficit)	580,476	1,643,087	2,147,322	2,080,947	2,102,016
Other	(22.220.422)	(4 505 500)	(4 ECE E00)	(4 505 500)	/4 FCF F00
Capital Expenditures	(23,239,422)	(1,565,599)	(1,565,599)	(1,565,599)	(1,565,599)
Proceeds from Long Term Debt	15,753,000	(211 222)	(551 120)	(054.902)	(052.400)
Debt Principal Repayment	(347,804)	(311,323)	(551,129)	(954,892)	(952,409
Transfer (to)/from Reserves	6,028,039	(1,414,065)	(1,678,494)	(1,208,356)	(1,231,908
Transfer (to)/from Other Funds Unfunded Amortization	(422,189) 1,647,900	1,647,900	1,647,900	1,647,900	1,647,900
Onlunded Amortization	(580,476)	(1,643,087)	(2,147,322)	(2,080,947)	(2,102,016
370 Financial Plan Surplus / (Deficit)		-	-	-	-
381 Greaves Rd Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	1,212	1,212	2,400	2,400	2,400
Government Transfers	6,189	-		-	
User Fees & Service Charges	2,405	2,635	2,439	2,439	2,439
	9,806	3,847	4,839	4,839	4,839
Expenses					
Administration	211	216	218	218	218
Wages and Benefits	1,731	1,770	1,840	1,840	1,840
Operating	8,198	756	755	754	753
	10,140	2,742	2,813	2,812	2,81
Operating Surplus / (Deficit)	(334)	1,105	2,026	2,027	2,028
Other					
Debt Principal Repayment	(122)	(124)	(125)	(126)	(123)
	1=4	(004)	(4.004)	(4.004)	(1,905)
Transfer (to)/from Reserves	456 334	(981) (1,105)	(1,901)	(1,901)	(2,028)

382 Woodcreek Park Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	22,046	22,046	29,200	29,200	29,200
User Fees & Service Charges	47,390	52,910	49,496	50,981	50,981
	69,436	74,956	78,696	80,181	80,181
Expenses					
Administration	8,679	8,913	5,260	5,260	5,260
Wages and Benefits	23,677	24,211	25,185	25,185	25,185
Operating	54,753	22,066	22,320	22,307	22,294
Amortization of Tangible Capital Assets	8,959	8,959	8,959	8,959	8,959
	96,068	64,149	61,724	61,711	61,698
Operating Surplus / (Deficit)	(26,632)	10,807	16,972	18,470	18,483
Other					
Debt Principal Repayment	(1,052)	(1,065)	(1,078)	(1,091)	(1,105)
Transfer (to)/from Reserves	8,725	(18,701)	(24,853)	(26,338)	(26,337)
Transfer (to)/from Other Funds	10,000	-	-	-	-
Unfunded Amortization	8,959	8,959	8,959	8,959	8,959
	26,632	(10,807)	(16,972)	(18,470)	(18,483)
382 Financial Plan Surplus / (Deficit)	-	-	-	-	-
383 Sunnyside Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	2,222	2,222	3,322	3,322	3,322
User Fees & Service Charges	5,876	6,106	6,141	6,325	6,325
<u> </u>	8,098	8,328	9,463	9,647	9,647
Expenses					
Administration	205	210	303	303	303
Wages and Benefits	2,933	1,975	2,066	2,066	2,066
Operating	4,485	484	482	481	479
	7,623	2,669	2,851	2,850	2,848
Operating Surplus / (Deficit)	475	5,659	6,612	6,797	6,799
Other					
Debt Principal Repayment	(122)	(123)	(125)	(126)	(128)
Transfer (to)/from Reserves	(353)	(5,536)	(6,487)	(6,671)	(6,671)
	(475)	(5,659)	(6,612)	(6,797)	(6,799)

bervice Level Detail 5-Year Financial					
884 Jolly Roger Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	4,762	4,762	4,864	4,864	4,86
User Fees & Service Charges	25,798	29,478	25,809	25,809	25,80
	30,560	34,240	30,673	30,673	30,67
Expenses					
Administration	2,021	2,072	2,345	2,345	2,34
Wages and Benefits	12,029	11,275	11,724	11,724	11,72
Operating	17,468	13,505	13,671	13,665	13,65
Amortization of Tangible Capital Assets	1,293	1,293	1,293	1,293	1,29
	32,811	28,145	29,033	29,027	29,02
Dperating Surplus / (Deficit)	(2,251)	6,095	1,640	1,646	1,65
Other					
Capital Expenditures	(9,000)	-	-	-	
Debt Principal Repayment	(526)	(533)	(539)	(546)	(552
Transfer (to)/from Reserves	5,984	(6,855)	(2,394)	(2,393)	(2,394
Transfer (to)/from Other Funds	4,500	-	-	-	
Unfunded Amortization	1,293	1,293	1,293	1,293	1,29
	0.054				
	2,251	(6,095)	(1,640)	(1,646)	(1,653
84 Financial Plan Surplus / (Deficit)	2,251	(6,095)	(1,640)	-	(1,000
884 Financial Plan Surplus / (Deficit) 885 Secret Cove Waste Water Plant	2,251	- 2022	- 2023	- 2024	
·	· ·	-	-	-	
885 Secret Cove Waste Water Plant	· ·	-	-	-	2025
885 Secret Cove Waste Water Plant Revenues	2021	2022	2023	2024	<b>2025</b> 5,16
385 Secret Cove Waste Water Plant Revenues Frontage & Parcel Taxes	- 2021 5,168	<b>2022</b> 5,168	<b>2023</b> 5,168	<b>2024</b> 5,168	<b>2025</b> 5,16i 24,22
385 Secret Cove Waste Water Plant Revenues Frontage & Parcel Taxes	- 2021 5,168 24,784	5,168 28,464	<b>2023</b> 5,168 24,227	<b>2024</b> 5,168 24,227	<b>2025</b> 5,16 24,22
Revenues Frontage & Parcel Taxes User Fees & Service Charges	- 2021 5,168 24,784	5,168 28,464	<b>2023</b> 5,168 24,227	<b>2024</b> 5,168 24,227	5,16 24,22 29,39
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses	5,168 24,784 29,952	5,168 28,464 33,632	5,168 24,227 29,395	5,168 24,227 29,395	5,16 24,22 29,39 2,15
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration	5,168 24,784 29,952	5,168 28,464 33,632	5,168 24,227 29,395	5,168 24,227 29,395	2025 5,16 24,22 29,39 2,15 11,86
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits	2021 5,168 24,784 29,952 1,821 12,142	5,168 28,464 33,632 1,866 11,392	5,168 24,227 29,395 2,156 11,862	5,168 24,227 29,395 2,156 11,862	2025 5,16 24,22 29,39 2,15 11,86 11,17
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating	- 2021 5,168 24,784 29,952 1,821 12,142 14,986	5,168 28,464 33,632 1,866 11,392 11,023	2023 5,168 24,227 29,395 2,156 11,862 11,185	5,168 24,227 29,395 2,156 11,862 11,179	2025 5,16 24,22 29,39 2,15 11,86 11,17 1,38
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating	5,168 24,784 29,952 1,821 12,142 14,986 1,381	5,168 28,464 33,632 1,866 11,392 11,023 1,381	2023 5,168 24,227 29,395 2,156 11,862 11,185 1,381	5,168 24,227 29,395 2,156 11,862 11,179 1,381	2025 5,16 24,22 29,39 2,15 11,86 11,17 1,38 26,57
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating Amortization of Tangible Capital Assets	1,821 12,142 14,986 1,381 30,330	5,168 28,464 33,632 1,866 11,392 11,023 1,381 25,662	2023 5,168 24,227 29,395 2,156 11,862 11,185 1,381 26,584	2024 5,168 24,227 29,395 2,156 11,862 11,179 1,381 26,578	2025 5,16 24,22 29,39 2,15 11,86 11,17 1,38 26,57
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other Capital Expenditures	5,168 24,784 29,952  1,821 12,142 14,986 1,381 30,330 (378)	5,168 28,464 33,632 1,866 11,392 11,023 1,381 25,662 7,970	2023 5,168 24,227 29,395 2,156 11,862 11,185 1,381 26,584 2,811	2024 5,168 24,227 29,395 2,156 11,862 11,179 1,381 26,578 2,817	2025 5,16 24,22 29,39 2,15 11,86 11,17 1,38 26,57 2,82
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other Capital Expenditures Debt Principal Repayment	5,168 24,784 29,952  1,821 12,142 14,986 1,381 30,330 (378)	5,168 28,464 33,632 1,866 11,392 11,023 1,381 25,662 7,970	2023 5,168 24,227 29,395 2,156 11,862 11,185 1,381 26,584 2,811	2024 5,168 24,227 29,395 2,156 11,862 11,179 1,381 26,578 2,817	2025 5,16 24,22 29,39 2,15 11,86 11,17 1,38 26,57 2,82
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other Capital Expenditures Debt Principal Repayment Transfer (to)/from Reserves	1,821 12,142 14,986 1,381 30,330 (378) (9,000) (526) 4,023	5,168 28,464 33,632 1,866 11,392 11,023 1,381 25,662 7,970	2023 5,168 24,227 29,395 2,156 11,862 11,185 1,381 26,584 2,811	2024 5,168 24,227 29,395 2,156 11,862 11,179 1,381 26,578 2,817	2025 5,16 24,22 29,39 2,15 11,86 11,17 1,38 26,57 2,82
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other Capital Expenditures Debt Principal Repayment Transfer (to)/from Reserves Transfer (to)/from Other Funds	1,821 12,142 14,986 1,381 30,330 (378) (9,000) (526) 4,023 4,500	5,168 28,464 33,632  1,866 11,392 11,023 1,381 25,662 7,970	2023 5,168 24,227 29,395 2,156 11,862 11,185 1,381 26,584 2,811	2024 5,168 24,227 29,395 2,156 11,862 11,179 1,381 26,578 2,817	2025 5,16 24,22 29,39 2,15 11,86 11,17 1,38 26,57 2,82 (552 (3,653
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other Capital Expenditures Debt Principal Repayment Transfer (to)/from Reserves	1,821 12,142 14,986 1,381 30,330 (378) (9,000) (526) 4,023	5,168 28,464 33,632 1,866 11,392 11,023 1,381 25,662 7,970	2023 5,168 24,227 29,395 2,156 11,862 11,185 1,381 26,584 2,811	2024 5,168 24,227 29,395 2,156 11,862 11,179 1,381 26,578 2,817	2025 5,166 24,22 29,399 2,156 11,86 11,17; 1,38 26,57 2,824 (552 (3,653) 1,38 (2,824)

Service Level Detail	ari (2021 - 2023) Detail - 3che	dule A, Dylaw 131.2,	2021		25/30
386 Lee Bay Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	18,258	18,258	36,158	36,158	36,158
User Fees & Service Charges	53,472	60,832	57,057	57,057	57,057
	71,730	79,090	93,215	93,215	93,215
Expenses					
Administration	4,233	4,341	4,748	4,748	4,748
Wages and Benefits	19,780	20,226	21,173	21,173	21,173
Operating	44,408	30,125	30,403	30,397	30,390
Amortization of Tangible Capital Assets	1,397	1,397	1,397	1,397	1,397
	69,818	56,089	57,721	57,715	57,708
Operating Surplus / (Deficit)	1,912	23,001	35,494	35,500	35,507
Other					
Debt Principal Repayment	(526)	(533)	(539)	(546)	(552)
Transfer (to)/from Reserves	(2,783)	(23,865)	(36,352)	(36,351)	(36,352)
Unfunded Amortization	1,397	1,397	1,397	1,397	1,397
	(1,912)	(23,001)	(35,494)	(35,500)	(35,507)
386 Financial Plan Surplus / (Deficit)	-	-	-	-	
387 Square Bay Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	20,220	20,220	20,220	20,220	20,220
User Fees & Service Charges	52,400	59,760	54,062	54,062	54,062
Investment Income	313	635	966	1,308	1,660
	72,933	80,615	75,248	75,590	75,942
Expenses					
Administration	8,099	8,279	8,770	8,770	8,770
Wages and Benefits	42,345	42,276	43,923	43,923	43,923
Operating	72,109	28,183	28,518	28,505	28,492
Debt Charges - Interest	7,448	7,448	7,448	7,448	7,448
Amortization of Tangible Capital Assets	9,070	9,070	9,070	9,070	9,070
	139,071	95,256	97,729	97,716	97,703
Operating Surplus / (Deficit)	(66,138)	(14,641)	(22,481)	(22,126)	(21,761)
Other					
Capital Expenditures	(16,475)	-	-	-	
Debt Principal Repayment	(11,786)	(12,121)	(12,465)	(12,820)	(13,185)
Transfer (to)/from Reserves	52,975	-	-	-	
Transfer (to)/from Other Funds	7,500	-	-	-	
Transfer (to)/from Accumulated Surplus	24,854	17,692	25,876	25,876	25,876
				0.070	9,070
Unfunded Amortization	9,070	9,070	9,070	9,070	21,761

888 Langdale Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	8,080	8,080	16,320	16,646	16,646
User Fees & Service Charges	44,400	49,920	46,409	47,801	47,801
	52,480	58,000	62,729	64,447	64,447
Expenses					
Administration	3,968	4,065	4,388	4,388	4,388
Wages and Benefits	23,475	22,982	23,895	23,895	23,895
Operating	25,736	21,767	22,134	22,128	22,121
Amortization of Tangible Capital Assets	3,764	3,764	3,764	3,764	3,764
	56,943	52,578	54,181	54,175	54,168
Operating Surplus / (Deficit)	(4,463)	5,422	8,548	10,272	10,279
Other					
Debt Principal Repayment	(526)	(533)	(539)	(546)	(552)
Transfer (to)/from Reserves	1,225	(8,653)	(11,773)	(13,490)	(13,491)
Unfunded Amortization	3,764	3,764	3,764	3,764	3,764
0.11.0.02.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.				(40.070)	(10,279)
	4,463	(5,422)	(8,548)	(10,272)	(10,279)
	4,463	(5,422)	(8,548)	(10,272)	(10,279)
88 Financial Plan Surplus / (Deficit)	4,463	(5,422)	(8,548)	(10,272)	(10,219)
88 Financial Plan Surplus / (Deficit)  89 Canoe Rd Waste Water Plant					2025
·	-	-	-	-	-
89 Canoe Rd Waste Water Plant	-	-	-	-	2025
89 Canoe Rd Waste Water Plant Revenues	2021	2022	2023	2024	2025
Revenues Frontage & Parcel Taxes	- 2021 4,243	<b>2022</b> 4,243	<b>2023</b> 4,243	<b>2024</b> 4,243	<b>2025</b> 4,243 5,912
Revenues Frontage & Parcel Taxes User Fees & Service Charges	- 2021 4,243 5,824	2022 4,243 5,824	<b>2023</b> 4,243 5,912	2 <b>024</b> 4,243 5,912	<b>2025</b> 4,243 5,912
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses	- 2021 4,243 5,824	2022 4,243 5,824	<b>2023</b> 4,243 5,912	2 <b>024</b> 4,243 5,912	<b>2025</b> 4,243 5,912 10,155
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration	- 2021 4,243 5,824 10,067	4,243 5,824 10,067	2023 4,243 5,912 10,155	4,243 5,912 10,155	2025 4,243 5,912 10,155
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits	- 2021 4,243 5,824 10,067	4,243 5,824 10,067	2023 4,243 5,912 10,155	4,243 5,912 10,155	2025 4,243 5,912 10,155 513 2,752
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration	2021 4,243 5,824 10,067 476 2,590	4,243 5,824 10,067 486 2,646	2023 4,243 5,912 10,155 513 2,752	4,243 5,912 10,155 513 2,752	2025 4,243 5,912 10,155 513 2,752 684
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits	4,243 5,824 10,067 476 2,590 997	4,243 5,824 10,067 486 2,646 774	2023 4,243 5,912 10,155 513 2,752 756	4,243 5,912 10,155 513 2,752 708	2025 4,243 5,912 10,155 513 2,752 684 3,949
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating	4,243 5,824 10,067 476 2,590 997 4,063	4,243 5,824 10,067 486 2,646 774 3,906	4,243 5,912 10,155 513 2,752 756 4,021	2024 4,243 5,912 10,155 513 2,752 708 3,973	4,243 5,912 10,155 513 2,752 684 3,945
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating  Operating Surplus / (Deficit)	4,243 5,824 10,067 476 2,590 997 4,063	4,243 5,824 10,067 486 2,646 774 3,906	4,243 5,912 10,155 513 2,752 756 4,021	2024 4,243 5,912 10,155 513 2,752 708 3,973	2025 4,243 5,912 10,155 513 2,752 684 3,949 6,206
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating  Operating Surplus / (Deficit)  Other	4,243 5,824 10,067 476 2,590 997 4,063 6,004	4,243 5,824 10,067 486 2,646 774 3,906 6,161	4,243 5,912 10,155 513 2,752 756 4,021 6,134	2024  4,243 5,912 10,155  513 2,752 708 3,973 6,182	-

90 Merrill Crescent Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	4,470	4,470	5,600	5,600	5,600
Government Transfers	6,189	-	-	-	-
User Fees & Service Charges	19,961	20,881	27,276	27,276	27,276
	30,620	25,351	32,876	32,876	32,876
Expenses					
Administration	1,879	1,925	1,928	1,928	1,928
Wages and Benefits	10,411	10,646	11,069	11,069	11,069
Operating	16,288	8,690	8,724	8,684	8,660
Amortization of Tangible Capital Assets	557	557	557	557	557
	29,135	21,818	22,278	22,238	22,214
Operating Surplus / (Deficit)	1,485	3,533	10,598	10,638	10,662
Other					
Debt Principal Repayment	(3,470)	(3,443)	(3,449)	(3,199)	(552)
Transfer (to)/from Reserves	1,428	(647)	(7,706)	(7,996)	(10,667)
Unfunded Amortization	557	557	557	557	557
	(1,485)	(3,533)	(10,598)	(10,638)	(10,662)
90 Financial Plan Surplus / (Deficit)  91 Curran Rd Waste Water Plant	2021	2022	2023	2024	2025
91 Curran Rd Waste Water Plant Revenues	2021	2022	2023	2024	
91 Curran Rd Waste Water Plant Revenues Frontage & Parcel Taxes	2021 17,710	<b>2022</b> 17,710	<b>2023</b> 17,710	<b>2024</b> 17,710	17,710
91 Curran Rd Waste Water Plant Revenues	2021	2022	2023	2024	17,710 36,503
S91 Curran Rd Waste Water Plant Revenues Frontage & Parcel Taxes	2021 17,710 35,863	<b>2022</b> 17,710 39,543	2023 17,710 36,503	2024 17,710 36,503	17,710 36,503
91 Curran Rd Waste Water Plant Revenues Frontage & Parcel Taxes User Fees & Service Charges	2021 17,710 35,863	<b>2022</b> 17,710 39,543	2023 17,710 36,503	2024 17,710 36,503	17,710 36,503 54,213
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses	2021 17,710 35,863 53,573	2022 17,710 39,543 57,253	2023 17,710 36,503 54,213	2024 17,710 36,503 54,213	17,710 36,503 54,213
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration	2021 17,710 35,863 53,573	2022 17,710 39,543 57,253	2023 17,710 36,503 54,213	2024 17,710 36,503 54,213	17,710 36,503 54,213 3,306 16,327
Paragraphic Service Charges  Expenses  Administration  Wages and Benefits	2021 17,710 35,863 53,573 2,938 15,427	2022 17,710 39,543 57,253 3,009 15,774	2023 17,710 36,503 54,213 3,306 16,327	2024 17,710 36,503 54,213 3,306 16,327	17,710 36,503 54,213 3,306 16,327 16,249
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating	2021 17,710 35,863 53,573 2,938 15,427 15,946	2022 17,710 39,543 57,253 3,009 15,774 15,957	2023 17,710 36,503 54,213 3,306 16,327 16,262	2024 17,710 36,503 54,213 3,306 16,327 16,256	17,710 36,503 54,213 3,306 16,327 16,249 3,324
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating Amortization of Tangible Capital Assets	2021  17,710 35,863 53,573  2,938 15,427 15,946 3,324	2022 17,710 39,543 57,253 3,009 15,774 15,957 3,324	2023 17,710 36,503 54,213 3,306 16,327 16,262 3,324	2024  17,710 36,503 54,213  3,306 16,327 16,256 3,324	17,710 36,503 54,213 3,306 16,327 16,249 3,324 39,206
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating	2021  17,710 35,863 53,573  2,938 15,427 15,946 3,324 37,635	2022 17,710 39,543 57,253 3,009 15,774 15,957 3,324 38,064	2023 17,710 36,503 54,213 3,306 16,327 16,262 3,324 39,219	2024  17,710 36,503 54,213  3,306 16,327 16,256 3,324 39,213	17,710 36,503 54,213 3,306 16,327 16,249 3,324 39,206
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)	2021  17,710 35,863 53,573  2,938 15,427 15,946 3,324 37,635	2022 17,710 39,543 57,253 3,009 15,774 15,957 3,324 38,064 19,189	2023  17,710 36,503  54,213  3,306 16,327 16,262 3,324 39,219 14,994	2024  17,710 36,503 54,213  3,306 16,327 16,256 3,324 39,213 15,000	17,710 36,503 54,213 3,306 16,327 16,249 3,324 39,206
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other	2021  17,710 35,863 53,573  2,938 15,427 15,946 3,324 37,635 15,938	2022 17,710 39,543 57,253 3,009 15,774 15,957 3,324 38,064	2023 17,710 36,503 54,213 3,306 16,327 16,262 3,324 39,219	2024  17,710 36,503 54,213  3,306 16,327 16,256 3,324 39,213	17,710 36,503 54,213 3,306 16,327 16,249 3,324 39,206
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other Capital Expenditures Debt Principal Repayment Transfer (to)/from Reserves	2021  17,710 35,863 53,573  2,938 15,427 15,946 3,324 37,635 15,938  (26,814) (526) (5,329)	2022 17,710 39,543 57,253 3,009 15,774 15,957 3,324 38,064 19,189	2023  17,710 36,503  54,213  3,306 16,327 16,262 3,324 39,219 14,994	2024  17,710 36,503 54,213  3,306 16,327 16,256 3,324 39,213 15,000	17,710 36,503 54,213 3,306 16,327 16,249 3,324 39,206 15,007
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other Capital Expenditures Debt Principal Repayment Transfer (to)/from Reserves Transfer (to)/from Other Funds	2021  17,710 35,863 53,573  2,938 15,427 15,946 3,324 37,635 15,938  (26,814) (526) (5,329) 13,407	2022 17,710 39,543 57,253 3,009 15,774 15,957 3,324 38,064 19,189	2023  17,710 36,503 54,213  3,306 16,327 16,262 3,324 39,219 14,994  - (539) (17,779)	2024  17,710 36,503 54,213  3,306 16,327 16,256 3,324 39,213 15,000	17,710 36,503 54,213 3,306 16,327 16,249 3,324 39,206 15,007
Revenues Frontage & Parcel Taxes User Fees & Service Charges  Expenses Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other Capital Expenditures Debt Principal Repayment Transfer (to)/from Reserves	2021  17,710 35,863 53,573  2,938 15,427 15,946 3,324 37,635 15,938  (26,814) (526) (5,329)	2022 17,710 39,543 57,253 3,009 15,774 15,957 3,324 38,064 19,189	2023  17,710 36,503 54,213  3,306 16,327 16,262 3,324 39,219 14,994	2024  17,710 36,503 54,213  3,306 16,327 16,256 3,324 39,213 15,000	2025 17,710 36,503 54,213 3,306 16,327 16,249 3,324 39,206 15,007

392 Roberts Creek Co-Housing Treatment Plant	2021	2022	2023	2024	2025
Revenues	2021	LULL	2023	LULT	2023
Frontage & Parcel Taxes	9,424	9,424	12,648	12,901	12,90
User Fees & Service Charges	26,441	30,121	27,641	28,470	28,470
Other Revenue	15,000	-	-	-	20,
	50,865	39,545	40,289	41,371	41,37
Expenses					
Administration	3,340	3,417	3,465	3,465	3,465
Wages and Benefits	20,713	21,179	21,985	21,985	21,98
Operating	12,330	12,319	12,556	12,543	12,53
Amortization of Tangible Capital Assets	4,766	4,766	4,766	4,766	4,76
	41,149	41,681	42,772	42,759	42,74
Operating Surplus / (Deficit)	9,716	(2,136)	(2,483)	(1,388)	(1,375
Other					
Capital Expenditures	(50,000)	-	-	-	
Debt Principal Repayment	(1,052)	(1,065)	(1,078)	(1,091)	(1,104
Transfer (to)/from Reserves	28,671	(1,565)	(1,205)	(2,287)	(2,287
Transfer (to)/from Other Funds	7,899	-	-	-	
Unfunded Amortization	4,766	4,766	4,766	4,766	4,76
	(9,716)	2,136	2,483	1,388	1,37
392 Financial Plan Surplus / (Deficit)	-	-	-	-	
393 Lillies Lake Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	5,916	5,916	5,712	5,712	5,71
Frontage & Parcel Taxes User Fees & Service Charges	5,916 19,619	5,916 20,539	5,712 19,933	5,712 19,933	
-	·				19,933
-	19,619	20,539	19,933	19,933	19,933
User Fees & Service Charges	19,619	20,539	19,933	19,933	19,93 25,64
User Fees & Service Charges  Expenses	19,619 25,535	20,539 26,455	19,933 25,645	19,933 25,645	19,93 25,64 2,66
User Fees & Service Charges  Expenses  Administration	19,619 25,535 2,608	20,539 26,455 2,670	19,933 25,645 2,661	19,933 25,645 2,661	19,93 25,64 2,66 13,17
User Fees & Service Charges  Expenses  Administration  Wages and Benefits	19,619 25,535 2,608 13,387	20,539 26,455 2,670 12,664	19,933 25,645 2,661 13,176	19,933 25,645 2,661 13,176	19,93 25,64 2,66 13,17 10,80
User Fees & Service Charges  Expenses  Administration  Wages and Benefits  Operating	19,619 25,535 2,608 13,387 14,642	20,539 26,455 2,670 12,664 10,673	19,933 25,645 2,661 13,176 10,813	19,933 25,645 2,661 13,176 10,807	19,93 25,64 2,66 13,17 10,80 4,86
User Fees & Service Charges  Expenses  Administration  Wages and Benefits  Operating	19,619 25,535 2,608 13,387 14,642 4,860	20,539 26,455 2,670 12,664 10,673 4,860	19,933 25,645 2,661 13,176 10,813 4,860	19,933 25,645 2,661 13,176 10,807 4,860	19,933 25,644 2,666 13,170 10,800 4,860 31,493
Expenses  Administration  Wages and Benefits  Operating  Amortization of Tangible Capital Assets	19,619 25,535 2,608 13,387 14,642 4,860 35,497	20,539 26,455 2,670 12,664 10,673 4,860 30,867	2,661 13,176 10,813 4,860 31,510	19,933 25,645 2,661 13,176 10,807 4,860 31,504	19,933 25,644 2,666 13,170 10,800 4,860 31,493
User Fees & Service Charges  Expenses  Administration  Wages and Benefits  Operating  Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)	19,619 25,535 2,608 13,387 14,642 4,860 35,497	20,539 26,455 2,670 12,664 10,673 4,860 30,867	2,661 13,176 10,813 4,860 31,510	19,933 25,645 2,661 13,176 10,807 4,860 31,504	19,93 25,64 2,66 13,17 10,80 4,86 31,49 (5,852
Expenses  Administration  Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other	19,619 25,535 2,608 13,387 14,642 4,860 35,497 (9,962)	20,539 26,455 2,670 12,664 10,673 4,860 30,867 (4,412)	19,933 25,645 2,661 13,176 10,813 4,860 31,510 (5,865)	19,933 25,645 2,661 13,176 10,807 4,860 31,504 (5,859)	19,93 25,64 2,66 13,17 10,80 4,86 31,49 (5,852
Expenses  Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other  Debt Principal Repayment	19,619 25,535  2,608 13,387 14,642 4,860 35,497 (9,962)  (526) 5,628 4,860	20,539 26,455 2,670 12,664 10,673 4,860 30,867 (4,412) (533) 85 4,860	19,933 25,645 2,661 13,176 10,813 4,860 31,510 (5,865) (539) 1,544 4,860	19,933 25,645 2,661 13,176 10,807 4,860 31,504 (5,859) (546) 1,545 4,860	19,93: 25,64! 2,66: 13,17( 10,80( 4,86( 31,49) (5,852) (552) 1,544 4,86(
Expenses  Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other  Debt Principal Repayment Transfer (to)/from Reserves	19,619 25,535 2,608 13,387 14,642 4,860 35,497 (9,962)	20,539 26,455 2,670 12,664 10,673 4,860 30,867 (4,412)	19,933 25,645 2,661 13,176 10,813 4,860 31,510 (5,865)	19,933 25,645 2,661 13,176 10,807 4,860 31,504 (5,859)	5,712 19,933 25,645 2,666 13,176 10,800 4,860 31,497 (5,852 (552 1,544 4,860 5,852
Expenses  Administration Wages and Benefits Operating Amortization of Tangible Capital Assets  Operating Surplus / (Deficit)  Other  Debt Principal Repayment Transfer (to)/from Reserves	19,619 25,535  2,608 13,387 14,642 4,860 35,497 (9,962)  (526) 5,628 4,860	20,539 26,455 2,670 12,664 10,673 4,860 30,867 (4,412) (533) 85 4,860	19,933 25,645 2,661 13,176 10,813 4,860 31,510 (5,865) (539) 1,544 4,860	19,933 25,645 2,661 13,176 10,807 4,860 31,504 (5,859) (546) 1,545 4,860	19,9 25,6 2,6 13,1 10,8 4,8 31,4 (5,85 (55,85

394 Painted Boat Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	6,868	6,868	10,268	10,268	10,268
User Fees & Service Charges	21,973	22,893	23,650	23,650	23,650
	28,841	29,761	33,918	33,918	33,918
Expenses					
Administration	2,359	2,414	2,346	2,346	2,346
Wages and Benefits	9,641	9,859	10,093	10,093	10,093
Operating	7,905	7,941	8,101	8,095	8,088
Amortization of Tangible Capital Assets	7,220	7,220	7,220	7,220	7,220
	27,125	27,434	27,760	27,754	27,747
Operating Surplus / (Deficit)	1,716	2,327	6,158	6,164	6,171
Other					
Debt Principal Repayment	(526)	(533)	(539)	(546)	(552)
Transfer (to)/from Reserves	(8,410)	(9,014)	(12,839)	(12,838)	(12,839)
Unfunded Amortization	7,220	7,220	7,220	7,220	7,220
	(1,716)	(2,327)	(6,158)	(6,164)	(6,171)
394 Financial Plan Surplus / (Deficit)	•	-	-	-	-
395 Sakinaw Ridge Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	24,513	24,513	24,513	24,513	24,513
User Fees & Service Charges	10,432 34,945	11,352 35,865	13,236 37,749	13,236 37,749	13,236 37,749
_					
Expenses	4.040	4.754	4.045	4.045	4.045
Administration	4,640 18,388	4,751 18,802	4,615 19,317	4,615 19,317	4,615 19,317
Wages and Benefits Operating	14,049	14,082	14,256	14,243	14,230
Amortization of Tangible Capital Assets	16,127	16,127	16,127	16,127	16,127
Amoruzation of rangible Capital Assets	53,204	53,762	54,315	54,302	54,289
Operating Surplus / (Deficit)	(18,259)	(17,897)	(16,566)	(16,553)	(16,540)
Other					
Debt Principal Repayment	(1,052)	(1,065)	(1,078)	(1,091)	(1,104)
Transfer (to)/from Reserves	(19,831)	(20,751)	(20,751)	(20,751)	(20,751)
Transfer (to)/from Accumulated Surplus	23,015	23,586	22,268	22,268	22,268
Transfer (to)/from Accumulated Surplus Unfunded Amortization	16,127	16,127	16,127	16,127	16,127
Unfunded Amortization	18,259	17,897	16,566	16,553	16,540

	,	. ,			
400 Cemetery	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	104,956	107,895	112,642	112,642	112,642
User Fees & Service Charges	61,134	61,134	61,134	61,134	61,13
	166,090	169,029	173,776	173,776	173,776
Expenses					
Administration	17,682	18,169	17,430	17,430	17,430
Wages and Benefits	68,717	70,264	75,737	75,737	75,73
Operating	86,691	62,596	62,609	62,609	62,609
Amortization of Tangible Capital Assets	3,198	3,198	3,198	3,198	3,198
	176,288	154,227	158,974	158,974	158,974
Operating Surplus / (Deficit)	(10,198)	14,802	14,802	14,802	14,802
Other					
Capital Expenditures	(24,000)	-	-	-	
Transfer (to)/from Reserves	31,000	(18,000)	(18,000)	(18,000)	(18,000
Unfunded Amortization	3,198	3,198	3,198	3,198	3,198
	10,198	(14,802)	(14,802)	(14,802)	(14,802
400 Financial Plan Surplus / (Deficit)					
	-				
410 Pender Harbour Health Clinic	2021	2022	2023	2024	2025
Revenues	462 427	162.604	162 126	162 126	102.12
Tax Requisitions	163,427	163,694	163,136	163,136	163,13
	163,427	163,694	163,136	163,136	163,13
Expenses					
Administration	8,432	8,654	8,096	8,096	8,096
Operating	190,040	150,040	150,040	150,040	150,040
	198,472	158,694	158,136	158,136	158,136
Operating Surplus / (Deficit)	(35,045)	5,000	5,000	5,000	5,000
Other					
Transfer (to)/from Reserves	35,000	(5,000)	(5,000)	(5,000)	(5,000
Prior Year Surplus/(Deficit)	45	-	-	-	
	35,045	(5,000)	(5,000)	(5,000)	(5,000
410 Financial Plan Surplus / (Deficit)	-	-	-	-	
500 Regional Planning	2021	2022	2023	2024	2025
Revenues	2021		2023	LUL	2023
Tax Requisitions	177,050	190,705	184,638	184,638	184,638
Government Transfers	86,001	-	-	-	101,000
User Fees & Service Charges	430	430	430	430	430
oser rees a service entinges	263,481	191,135	185,068	185,068	185,06
Expenses					
Administration	37,353	38,094	38,352	38,352	38,35
Wages and Benefits	129,532	132,446	136,121	136,121	136,12
Operating	146,596	20,595	10,595	10,595	10,59
C por during	313,481	191,135	185,068	185,068	185,068
Operating Surplus / (Deficit)	(50,000)	-	· · ·	· · ·	
Other					
Transfer (to)/from Reserves	50,000	-	-	-	
	50,000	-	-	-	
500 Financial Plan Surplus / (Deficit)					

504 Rural Planning Services	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	940,190	960,713	976,355	976,355	976,355
Government Transfers	203,050	-	49,950	49,950	49,950
User Fees & Service Charges	60,196	60,196	60,196	60,196	60,196
	1,203,436	1,020,909	1,086,501	1,086,501	1,086,501
Expenses					
Administration	207,959	212,331	215,941	215,941	215,941
Wages and Benefits	717,847	733,998	795,980	795,980	795,980
Operating	299,470	74,580	74,580	74,580	74,580
Amortization of Tangible Capital Assets	1,584	1,584	1,584	1,584	1,584
	1,226,860	1,022,493	1,088,085	1,088,085	1,088,085
Operating Surplus / (Deficit)	(23,424)	(1,584)	(1,584)	(1,584)	(1,584)
Other					
Transfer (to)/from Reserves	21,840	-	-	-	4 504
Unfunded Amortization	1,584 23,424	1,584 1,584	1,584 1,584	1,584 1,584	1,584 1,584
	25,424	1,004	1,004	1,004	1,004
504 Financial Plan Surplus / (Deficit)	-	-	-	-	-
506 Geographic Information Services	2021	2022	2023	2024	2025
Revenues					
User Fees & Service Charges	20,500	20,500	20,500	20,500	20,500
	20,500	20,500	20,500	20,500	20,500
Expenses					
Internal Recoveries	(308,721)	(314,324)	(322,731)	(322,731)	(322,731)
Wages and Benefits	248,995	254,598	263,005	263,005	263,005
Operating	50,226	65,226	65,226	65,226	65,226
Amortization of Tangible Capital Assets	22,460	22,460	22,460	22,460	22,460
0 1 5 1 (7) 5 1	7,540	27,960 (7,460)	27,960 (7,460)	27,960 (7,460)	27,960 (7,460)
Operating Surplus / (Deficit) Other	1,340	(7,400)	(7,400)	(7,400)	(7,400)
Capital Expenditures	(75,000)	_	_	_	_
Transfer (to)/from Reserves	45,000	(15,000)	(15,000)	(15,000)	(15,000)
Unfunded Amortization	22,460	22,460	22,460	22,460	22,460
	(7,540)	7,460	7,460	7,460	7,460
506 Financial Plan Surplus / (Deficit)	-				
510 Civic Addressing	2021	2022	2023	2024	2025
Revenues					
User Fees & Service Charges	36,281	37,048	38,403	38,403	38,403
	36,281	37,048	38,403	38,403	38,403
Expenses					
Administration	5,441	5,568	5,904	5,904	5,904
Wages and Benefits	28,479	29,119	30,138	30,138	30,138
Operating	17,361	2,361	2,361	2,361	2,361
	51,281	37,048	38,403	38,403	38,403
Operating Surplus / (Deficit)	(15,000)	-	-	-	
Other Transfer (to) (from Peconies	15,000				
Transfer (to)/from Reserves	15,000	-	-	-	-
510 Financial Plan Surplus / (Deficit)	46k <u>k</u>	-	<u>-</u>	-	_

40 838,659 600 839,299	17,644 838,659 600 856,903	- 880,227 600	- 880,227	880,22
838,659 600	838,659 600			880.22
600	600			880.22
		600		,
839,299	856,903		600	60
		880,827	880,827	880,827
142,668	146,031	143,910	143,910	143,910
632,951	647,192	673,237	673,237	673,23
61,735	57,680	57,680	57,680	57,680
	-		<u> </u>	11,80
				886,628
(9,856)	(5,801)	(5,801)	(5,801)	(5,801
(1,945)			(6,000)	(6,000
		· · · · · · · · · · · · · · · · · · ·	<u> </u>	11,80
9,856	5,801	5,801	5,801	5,80
-	-	-	-	
2021	2022	2023	2024	2025
77,470	50,403	51,729	52,980	54,26
77,470	50,403	51,729	52,980	54,266
				4,040
				50,226
·	50,403	51,729	52,980	54,26
(1,258)	-	-	-	
1,258	-	-	-	
1,258	-	-	-	
-	-	-	-	
2021	2022	2023	2024	2025
	*	·	*	48,212
39,538	45,307	45,921	47,051	48,212
2,976	3,054	2,569	2,569	2,569
				45,643
·		· · · · · · · · · · · · · · · · · · ·		48,212
(11,073)	-	-	-	
11,073	-	-	-	
11,073	-	-	-	
	11,801 849,155 (9,856)  (1,945) 11,801 9,856	11,801       11,801         849,155       862,704         (9,856)       (5,801)         (1,945)       (6,000)         11,801       11,801         9,856       5,801         77,470       50,403         77,470       50,403         77,470       50,403         74,898       46,472         78,728       50,403         (1,258)       -         1,258       -         -       -         2021       2022         39,538       45,307         39,538       45,307         39,538       45,307         47,635       42,253         50,611       45,307         (11,073)       -         11,073       -         11,073       -         11,073       -         11,073       -	11,801       11,801       11,801         849,155       862,704       886,628         (9,856)       (5,801)       (5,801)         (1,945)       (6,000)       (6,000)         11,801       11,801       11,801         9,856       5,801       5,801         77,470       50,403       51,729         77,470       50,403       51,729         74,898       46,472       47,689         78,728       50,403       51,729         (1,258)       -       -         -       -       -         1,258       -       -         -       -       -         2021       2022       2023         2021       2022       2023         2038       45,307       45,921         2040       3,054       2,569         47,635       42,253       43,352         50,611       45,307       45,921         (11,073)       -       -         11,073       -       -         11,073       -       -         11,073       -       -         11,073       -       -	11,801 11,801 11,801 11,801 11,801 849,155 862,704 886,628 886,628 886,628 (9,856) (5,801) (5,801) (5,801) (6,000) (6,000) (1,945) (6,000) (6,000) (1,945) (1,945) (1,945) (1,801 11,801

	· ·				00,00
533 Economic Development Area D	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	45,275	40,807	41,860	42,883	43,935
	45,275	40,807	41,860	42,883	43,935
Expenses					
Administration	2,206	2,264	2,322	2,322	2,322
Operating	43,069	38,543	39,538	40,561	41,613
	45,275	40,807	41,860	42,883	43,935
Operating Surplus / (Deficit)	<u>-</u>	-	-	-	-
533 Financial Plan Surplus / (Deficit)	-	-	-	-	-
534 Economic Development Area E	2021	2022	2023	2024	2025
Revenues	22 247	20 622	20.770	20.454	20.442
Tax Requisitions	23,217 23,217	28,633 28,633	28,778 28,778	29,451 29,451	30,143 30,143
	23,217	20,000	20,110	29,431	30,140
Expenses					
Administration	2,182	2,239	1,729	1,729	1,729
Operating	32,069	26,394	27,049	27,722	28,414
	34,251	28,633	28,778	29,451	30,143
Operating Surplus / (Deficit)	(11,034)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	11,034	-	-	-	•
	11,034	-	-	-	-
534 Financial Plan Surplus / (Deficit)	-	-	-	-	-
535 Economic Development Area F	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	47,249	44,242	45,048	46,149	47,282
	47,249	44,242	45,048	46,149	47,282
Expenses					
Administration	2,898	2,975	2,709	2,709	2,709
Operating	50,206	41,267	42,339	43,440	44,573
	53,104	44,242	45,048	46,149	47,282
Operating Surplus / (Deficit)	(5,855)	-	-	-	
Other					
Prior Year Surplus/(Deficit)	5,855	-	-	-	
	5,855	-	-	-	-
ESE Financial Plan Surplus / (Deficial)					
535 Financial Plan Surplus / (Deficit)	-				

Service Level Detail	1 Idi (2021 2023) Detail Serie	cadic A, bylaw 131.2	, 2021		34/30
540 Hillside Development Project	2021	2022	2023	2024	2025
Revenues					
Other Revenue	156,339	156,339	156,339	156,339	156,339
	156,339	156,339	156,339	156,339	156,339
Expenses					
Administration	11,082	11,386	11,240	11,240	11,240
Wages and Benefits	34,460	35,236	37,061	37,061	37,06
Operating	97,010	98,495	98,687	98,891	99,106
	142,552	145,117	146,988	147,192	147,407
Operating Surplus / (Deficit)	13,787	11,222	9,351	9,147	8,932
Other					
Transfer (to)/from Reserves	(13,787)	(11,222)	(9,351)	(9,147)	(8,932)
	(13,787)	(11,222)	(9,351)	(9,147)	(8,932)
540 Financial Plan Surplus / (Deficit)	-	-	-	-	
615 Community Recreation Facilities	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	5,509,756	5,383,849	5,647,141	5,662,852	5,678,878
Frontage & Parcel Taxes	1,698,073	1,698,073	1,698,073	1,698,073	1,698,073
User Fees & Service Charges	880,600	1,757,406	1,757,406	1,757,406	1,757,406
Investment Income	400,904	437,317	474,870	513,598	553,539
Other Revenue	17,858 8,507,191	17,858 9,294,503	17,858 9,595,348	17,858 9,649,787	9,705,75 <sup>4</sup>
Formand					
Expenses	868,505	897,180	963,749	963,749	963,749
Administration Wages and Benefits	3,490,041	3,568,567	3,695,509	3,695,509	3,695,509
Operating	1,876,233	1,823,053	1,854,997	1,852,980	1,850,906
Debt Charges - Interest	924,662	924,662	924,662	924,662	924,662
Amortization of Tangible Capital Assets	951,368	951,368	951,368	951,368	951,368
Amortization of ranging capital Associa	8,110,809	8,164,830	8,390,285	8,388,268	8,386,194
Operating Surplus / (Deficit)	396,382	1,129,673	1,205,063	1,261,519	1,319,560
Other					
Capital Expenditures	(1,508,924)	(917,600)	-	-	
Proceeds from Long Term Debt	175,000	917,600	-	-	
Debt Principal Repayment	(1,174,315)	(1,332,675)	(1,463,870)	(1,504,613)	(1,546,628)
Transfer (to)/from Reserves	1,096,489	(755,466)	(692,561)	(708,274)	(724,300
Transfer (to)/from Appropriated Surplus	64,000	7,100	-		
Unfunded Amortization	951,368	951,368	951,368	951,368	951,368
	(396,382)	(1,129,673)	(1,205,063)	(1,261,519)	(1,319,560)

625 Pender Harbour Pool	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	576,433	548,803	607,123	607,123	607,123
Frontage & Parcel Taxes	48,519	48,519	48,519	48,519	48,519
User Fees & Service Charges	41,500	90,100	90,100	90,100	90,100
Investment Income	15,673 682,125	17,462 704,884	19,323 765,065	21,258 767,000	23,270 769,012
Expenses	20.004	00.000	00.450	00.450	00.450
Administration	62,391	63,993	63,158	63,158	63,158
Wages and Benefits	385,641	394,317	453,691	453,691	453,691
Operating Debt Charges - Interest	150,751 19,466	156,193 19,466	155,374 19,466	155,374 19,466	155,374 19,466
	97,998	97,998	97,998	97,998	97,998
Amortization of Tangible Capital Assets		731,967	789,687	789,687	789,687
	716,247				
Operating Surplus / (Deficit)	(34,122)	(27,083)	(24,622)	(22,687)	(20,675)
Other					
Capital Expenditures	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Debt Principal Repayment	(44,726)	(46,515)	(48,376)	(50,311)	(52,323)
Transfer (to)/from Reserves	(9,150)	(15,000)	(15,000)	(15,000)	(15,000)
Transfer (to)/from Appropriated Surplus		600	-	-	-
Unfunded Amortization	97,998	97,998	97,998	97,998	97,998
	34,122	27,083	24,622	22,687	20,675
625 Financial Plan Surplus / (Deficit)	-	-	-	-	-
630 School Facilities - Joint Use	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	2,975	3,044	2,316	2,316	2,316
	2,975	3,044	2,316	2,316	2,316
Expenses	4 200	4 000	200	289	200
Administration Wages and Benefits	1,200 1,775	1,228 1,816	289 2,027	2,027	289 2,027
wages and benefits	2,975	3,044	2,316	2,316	2,316
Operating Surplus / (Deficit)	-	-	-	-	-
630 Financial Plan Surplus / (Deficit)	•	-	-	-	-
640 Gibsons & Area Library	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	750,669	754,796	758,034	758,034	758,034
	750,669	754,796	758,034	758,034	758,034
Expenses					
Administration	48,386	49,726	51,202	51,202	51,202
Wages and Benefits	7,633	7,805	8,241	8,241	8,241
Operating	644,650	647,265	648,591	648,591	648,591
Amortization of Tangible Capital Assets	52,182	52,182	52,182	52,182	52,182
	752,851	756,978	760,216	760,216	760,216
Operating Surplus / (Deficit)	(2,182)	(2,182)	(2,182)	(2,182)	(2,182)
Other					
Transfer (to)/from Reserves	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Unfunded Amortization	52,182	52,182	52,182	52,182	52,182
	2,182	2,182	2,182	2,182	2,182
640 Financial Plan Surplus / (Deficit)	-	-	-	-	-

		-			
643 Egmont/Pender Harbour Library Service	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	52,828 52,828	54,771 54,771	55,717 55,717	57,190 57,190	58,707 58,707
	32,020	54,771	55,717	57,190	50,707
Expenses					
Administration	3,575	3,677	3,192	3,192	3,192
Operating	49,253	51,094	52,525	53,998	55,515
	52,828	54,771	55,717	57,190	58,707
Operating Surplus / (Deficit)	-	-	-	-	-
643 Financial Plan Surplus / (Deficit)	-	-	-	-	-
645 Halfmoon Bay Library Service	2021	2022	2023	2024	2025
Revenues  Tax Requisitions	156,463	162,545	166,374	171,011	175,785
rax Requisitions	156,463	162,545	166,374	171,011	175,785
	100,400	.02,0.0	.00,0.	,•	6,. 66
Expenses					
Administration	9,912	10,195	9,520	9,520	9,520
Operating	146,553	152,350	156,854	161,491	166,265
	156,465	162,545	166,374	171,011	175,785
Operating Surplus / (Deficit)	(2)	-	-	-	
Other	•				
Prior Year Surplus/(Deficit)	2 2	-	-	-	-
	2				
645 Financial Plan Surplus / (Deficit)	-	-	-	-	-
646 Roberts Creek Library Service	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	197,380	199,037	195,924	198,834	201,830
	197,380	199,037	195,924	198,834	201,830
Expenses					
Administration	12,521	12,879	6,940	6,940	6,940
Operating	184,859	186,158	188,984	191,894	194,890
	197,380	199,037	195,924	198,834	201,830
Operating Surplus / (Deficit)	•	-	-	-	-
646 Financial Plan Surplus / (Deficit)	-	-	-	-	
648 Museum Service	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	153,544	153,814	153,465	153,465	153,465
	153,544	153,814	153,465	153,465	153,465
Fynenses					
Expenses Administration	9,444	9 714	9.365	9 365	9 365
Administration	9,444 144,100	9,714 144,100	9,365 144,100	9,365 144,100	
•					9,365 144,100 153,465
Administration	144,100	144,100	144,100	144,100	144,100

Revenues	Service Level Detail 5-Year Finan	iciai Pian (2021 - 2025) Detail - Sche	edule A, Bylaw 731.2,	2021		3//38
Tax Requisitions	650 Community Parks	2021	2022	2023	2024	2025
Securement Transfers   2,913,842     -   -	Revenues					
Timestrament Income	Tax Requisitions	1,886,276	1,886,709	1,946,254	1,938,749	1,936,647
Princestment Income   14,569   14,631   -	Government Transfers	2,013,642	-	-	-	
Dither Revenue   36,500   11,000   11,100   11,100   11,100   1,100	User Fees & Service Charges	75,600	75,600	75,600	75,600	75,600
A,372,187	Investment Income	40,569	44,631	-	-	
Expenses	Other Revenue	356,100	11,100	11,100	11,100	11,100
Administration 233,890 240,201 234,341 224,341 2 Woges and Senefits 83,822 842,857 877,459 877,459 67 Operating 782,791 608,184 617,758 615,548 6 Operating 1 272,872 27,482 2 27,482 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		4,372,187	2,018,040	2,032,954	2,025,449	2,023,347
Wages and Benefits         833,822         842,857         877,459         877,459         6           Operating         728,191         691,844         617,586         65,468         6           Debt Charges - Interest         27,482         27,482         2.6         -           Amortization of Tangible Capital Assets         256,933         269,933         256,933         269,933         26,933         2           Operating Surplus / (Deficit)         2,291,769         41,883         46,463         41,168         1,584,221 </td <td>Expenses</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Expenses					
Operating	Administration	233,390	240,201	234,341	234,341	234,341
Debt Charges - Interest	Wages and Benefits	833,822	842,357	877,459	877,459	877,459
Amortization of Tangible Capital Assets   256,933   256,933   256,933   256,933   26	Operating	728,791	609,184	617,758	615,548	613,313
2,080,418	Debt Charges - Interest	27,482	27,482	-	-	-
Operating Surplus / (Deficit)         2,91,769         41,883         46,463         41,168           Other         Capital Expenditures         (3,572,182)         -         -         -           Proceeds from Long Term Debt         598,378         -         -         -           Debt Principal Repayment         (119,881)         (120,316)         (124,896)         (119,601)         (1           Transfer (to)/from Reserves         286,440         (178,500)         (178,500)         (178,500)         (178,500)         (178,500)         (178,500)         (178,500)         (1           Transfer (to)/from Appropriated Surplus         201,000         -	Amortization of Tangible Capital Assets	256,933	256,933	256,933	256,933	256,933
Capital Expenditures		2,080,418	1,976,157	1,986,491	1,984,281	1,982,046
Capital Expenditures   (3,572,182)   -   -   -   -   -   -   -   -   -	Operating Surplus / (Deficit)	2,291,769	41,883	46,463	41,168	41,301
Proceeds from Long Term Debt   598,378   -   -	Other					
Debt Principal Repayment   (119,981)   (120,316)   (124,896)   (119,601)   (11   17   17   17   17   17   17   1	Capital Expenditures	(3,572,182)	-	-	-	-
Transfer (to)/from Reserves	Proceeds from Long Term Debt	598,378	-	-	-	-
Transfer (to)/from Appropriated Surplus   201,000   -   -   -   -   -	Debt Principal Repayment	(119,981)	(120,316)	(124,896)	(119,601)	(119,734)
Transfer (to)/from Other Funds   57,643	Transfer (to)/from Reserves	286,440	(178,500)	(178,500)	(178,500)	(178,500)
Unfunded Amortization   256,933   256,933   256,933   256,933   266,933	Transfer (to)/from Appropriated Surplus	201,000	-	=	-	-
(2,291,769)	Transfer (to)/from Other Funds	57,643	-	-	-	-
10   10   10   10   10   10   10   10	Unfunded Amortization	256,933	256,933	256,933	256,933	256,933
Comparison   Com		(2,291,769)	(41,883)	(46,463)	(41,168)	(41,301)
Tax Requisitions	650 Financial Plan Surplus / (Deficit)	-	-	-	-	-
Tax Requisitions	665 Ricycle & Walking Paths	2021	2022	2023	2024	2025
Tax Requisitions		2021	2022	2023	LULT	2023
Expenses         Administration         11,739         12,028         18,689         18,689           Wages and Benefits         16,519         16,891         15,981         15,981           Operating         82,708         7,708         7,708         7,708           Amortization of Tangible Capital Assets         99,607         99,607         99,607         99,607           Operating Surplus / (Deficit)         (164,607)         (89,607)         (89,607)         (89,607)         (89,607)         (80,607)		45,966	46,627	52,378	52,378	52,378
Administration       11,739       12,028       18,689       18,689         Wages and Benefits       16,519       16,891       15,981       15,981         Operating       82,708       7,708       7,708       7,708         Amortization of Tangible Capital Assets       99,607       99,607       99,607       99,607         210,573       136,234       141,985       141,985       1         Operating Surplus / (Deficit)       (164,607)       (89,607)       (89,607)       (89,607)       (89,607)       (8         Other       Transfer (to)/from Reserves       65,000       (10,000)<		45,966	46,627	52,378	52,378	52,378
Administration       11,739       12,028       18,689       18,689         Wages and Benefits       16,519       16,891       15,981       15,981         Operating       82,708       7,708       7,708       7,708         Amortization of Tangible Capital Assets       99,607       99,607       99,607       99,607         210,573       136,234       141,985       141,985       1         Operating Surplus / (Deficit)       (164,607)       (89,607)       (89,607)       (89,607)       (89,607)       (8         Other       Transfer (to)/from Reserves       65,000       (10,000)<	Expenses					
Wages and Benefits         16,519         16,891         15,981         15,981           Operating         82,708         7,708         7,708         7,708           Amortization of Tangible Capital Assets         99,607         99,607         99,607         99,607           210,573         136,234         141,985         141,985         1           Operating Surplus / (Deficit)         (164,607)         (89,607)         (89,607)         (89,607)         (89,607)         (8           Other         Transfer (to)/from Reserves         65,000         (10,000)	•	11.739	12.028	18.689	18.689	18,689
Operating Amortization of Tangible Capital Assets         82,708 99,607 99,607 99,607 99,607         7,708 99,607 99,607         99,607 99,607         99,607 99,607         99,607 99,607         99,607 99,607         141,985 141,985 141,985 141,985         1           Operating Surplus / (Deficit)         (164,607) (89,60						15,981
Amortization of Tangible Capital Assets         99,607         99,607         99,607         99,607           210,573         136,234         141,985         141,985         1           Operating Surplus / (Deficit)         (164,607)         (89,607)         (89,607)         (89,607)         (8           Other         Transfer (to)/from Reserves         65,000         (10,000)	-					7,708
210,573         136,234         141,985         141,985         1           Operating Surplus / (Deficit)         (164,607)         (89,607)         (89,607)         (89,607)         (8           Other         Transfer (to)/from Reserves         65,000         (10,000)						99,607
Other         Fransfer (to)/from Reserves         65,000 (10,000) (10,	3 · · · · · · · · · · · · · · · · · · ·					141,985
Other           Transfer (to)/from Reserves         65,000         (10,000)         (10,000)         (10,000)         (           Unfunded Amortization         99,607         99,607         99,607         99,607	Operating Surplus / (Deficit)	(164,607)	(89,607)	(89,607)	(89,607)	(89,607)
Transfer (to)/from Reserves         65,000         (10,000)         (10,000)         (10,000)         (           Unfunded Amortization         99,607         99,607         99,607         99,607						
Unfunded Amortization         99,607         99,607         99,607		65,000	(10,000)	(10,000)	(10,000)	(10,000)
						99,607
				•		89,607

667 Area A Bicycle & Walking Paths	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	14,195	14,434	14,362	14,362	14,36
	14,195	14,434	14,362	14,362	14,36
Expenses					
Administration	1,704	1,756	1,920	1,920	1,920
Wages and Benefits	8,291	8,478	8,242	8,242	8,242
Operating	4,200	4,200	4,200	4,200	4,200
Amortization of Tangible Capital Assets	6,231	6,231	6,231	6,231	6,23
	20,426	20,665	20,593	20,593	20,593
Operating Surplus / (Deficit) Other	(6,231)	(6,231)	(6,231)	(6,231)	(6,231
Unfunded Amortization	6,231	6,231	6,231	6,231	6,23
omanded / mile aledaem	6,231	6,231	6,231	6,231	6,23
667 Financial Plan Surplus / (Deficit)	-	-	-	-	
670 Regional Recreation Programs	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	151,121	152,939	150,541	150,541	150,54
User Fees & Service Charges	10,319	10,319	10,319	10,319	10,31
	161,440	163,258	160,860	160,860	160,860
Expenses					
Administration	12,574	12,929	10,320	10,320	10,320
Wages and Benefits	1,775 147,091	1,816 148,513	2,027 148,513	2,027 148,513	2,027
Operating	161,440	163,258	160,860	160,860	148,513 160,860
Operating Surplus / (Deficit)		-	-	-	
670 Financial Plan Surplus / (Deficit)	-	-	-	-	
680 Dakota Ridge Recreation Service Area	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	200,378	202,944	206,048	206,048	206,048
User Fees & Service Charges Other Revenue	38,000 2,000	38,000 2,000	38,000 2,000	38,000 2,000	38,000 2,000
Other Revenue	240,378	242,944	246,048	246,048	246,04
Expenses					
Administration	29,446	30,187	28,877	28,877	28,877
Wages and Benefits	80,219	82,024	86,355	86,355	86,355
Operating	130,713	130,733	130,816	130,816	130,816
Amortization of Tangible Capital Assets	45,966	45,966	45,966	45,966	45,966
	286,344	288,910	292,014	292,014	292,014
Operating Surplus / (Deficit)	(45,966)	(45,966)	(45,966)	(45,966)	(45,966
Other  Capital Expenditures	(80,500)				
Transfer (to)/from Reserves	80,500	-	•		
Unfunded Amortization	45,966	45,966	45,966	45,966	45,966
S. I. S. G. A. W. G. A. Z. G.	45,966	45,966	45,966	45,966	45,966
680 Financial Plan Surplus / (Deficit)	-	-	-	-	-

## LATE ITEM 14 (ANNEX K)

## SUNSHINE COAST REGIONAL DISTRICT

## **BYLAW NO 1056.1**

A bylaw to amend the Egmont and District Fire Protection service within a portion of the Electoral Area of Egmont / Pender Harbour

WHEREAS the Board of the Sunshine Coast Regional District established a service for the purpose of providing a Fire Protection District within a portion of the Electoral Area of Egmont / Pender Harbour:

AND WHEREAS the Board of the Sunshine Coast Regional District wishes to amend *Egmont* and *District Fire Protection Service Establishing Bylaw No. 1056, 2004* in order to increase the maximum amount that may be requisitioned for this service;

AND WHEREAS consent on behalf of the electors in the participating areas has been given in writing by the Director for the Electoral Area of Egmont / Pender Harbour in accordance with the Local Government Act.

NOW THEREFORE the Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

- 1. This Bylaw may be cited for all purposes as the *Egmont and District Fire Protection* Service Establishing Amendment Bylaw No. 1056.1, 2021.
- 2. Egmont and District Fire Protection Service Establishing Bylaw No. 1056, 2004 is hereby amended by deleting Section 6 in its entirety and replacing with a new Section 6 as follows:
  - 6. In accordance with Section 339(1)(e) of the *Local Government Act*, the maximum annual amount that may be requisitioned for the cost of the Service is a property value tax rate of \$1.42/\$1000 of net taxable value of land and improvements in the Service Area.

READ A FIRST TIME	this	9 <sup>th</sup>	day of	December, 2021
READ A SECOND TIME	this	9 <sup>th</sup>	day of	December, 2021
READ A THIRD TIME	this	9 <sup>th</sup>	day of	December, 2021
APPROVED BY THE INSPECTOR OF MUNICIPALITIES	this		day of	
ADOPTED	this		day of	
		CORF	PORATE OFFIC	CER
		CHAII	 ₹	