



SUNSHINE COAST REGIONAL DISTRICT



**REGULAR BOARD MEETING
TO BE HELD ELECTRONICALLY IN ACCORDANCE WITH
MINISTERIAL ORDER M192 AND TRANSMITTED VIA
THE BOARDROOM OF THE SUNSHINE COAST REGIONAL DISTRICT
OFFICES AT 1975 FIELD ROAD, SECHELT, B.C.**

THURSDAY, JULY 22, 2021

AGENDA

CALL TO ORDER 2:00 p.m.

AGENDA

1. Adoption of agenda

MINUTES

2. Regular Board meeting minutes of July 8, 2021

Annex A
Pages 1 – 8

BUSINESS ARISING FROM MINUTES AND UNFINISHED BUSINESS PRESENTATIONS AND DELEGATIONS

3. Kathleen Suddes, Sunshine Coast Community Forest
Regarding Operating Plan Referral CRN00128

To come
forward

REPORTS

4. Infrastructure Services Committee recommendation Nos. 4-5 of
July 8, 2021 (*recommendation Nos. 1-3 previously adopted*)
5. Planning and Community Development Committee
recommendation Nos. 1-18 of July 15, 2021
6. Office of the CAO Monthly Report

Annex B
pp 9 - 11

Annex C
pp 12 - 16

Annex D
pp 17 - 24

COMMUNICATIONS

7. Minister Rob Fleming, Ministry of Transportation and
Infrastructure dated July 7, 2021
Regarding BC Ferries and Project Consultation
8. Casandra Fletcher, Executive Director, One Straw Society
received July 15, 2021
Regarding Food Systems Snapshot Project

Annex E
pp 25 - 32

Annex F
pp 33 - 36

MOTIONS

BYLAWS

9. *Transit Fees and Charges Amendment Bylaw No. 626.3, 2021* – To come forward pending Board approval
 bylaw to come forward for three readings and adoption pending resolution of Corporate and Administrative Services Committee recommendation from July 22, 2021
– first, second, third reading and adoption
(Voting – Participants – weighted vote – B-2, D-2, E-2, F-2, Sechelt-6, Gibsons-3, SIGD-1)

10. *Sunshine Coast Regional District Financial Plan Amendment Bylaw No. 731.1, 2021* Annex G
 pp 37 - 77
– first, second, third reading and adoption
(Voting – All Directors – weighted vote: A-2, B-2, D-2, E-2, F-2, Sechelt-6, Gibsons-3, SIGD-1)

DIRECTORS' REPORTS

Verbal

NEW BUSINESS

IN CAMERA

ADJOURNMENT

UPCOMING MEETING DATES

SCRD Board, Committee, and Advisory Committee Meetings (to September 4, 2021)

Advisory Planning Commission (Area D) - CANCELLED	July 19 at 7:00 pm
Solid Waste Management Plan Monitoring Advisory Committee	July 20 at 11:00 am
Natural Resources Advisory Committee - CANCELLED	July 21 at 3:30 pm
Corporate and Administrative Services Committee	July 22 at 9:30 am
Sunshine Coast Regional Hospital District	July 22 at 1:00 pm
Regular Board	July 22 at 2:00 pm
Agricultural Advisory Committee	July 27 at 3:30 pm
Advisory Planning Commission (Area B)	July 27 at 7:00 pm
Advisory Planning Commission (Area F)	July 27 at 7:00 pm
Advisory Planning Commission (Area A)	July 28 at 7:00 pm
Advisory Planning Commission (Area E)	July 28 at 7:00 pm
Special Board	August 16 at 9:30 am
Advisory Planning Commission (Area D)	August 16 at 7:00 pm
Solid Waste Management Plan Monitoring Advisory Committee	August 17 at 11:00 am
Natural Resources Advisory Committee - CANCELLED	August 18 at 3:30 pm
Agricultural Advisory Committee	August 24 at 3:30 pm
Advisory Planning Commission (Area B)	August 24 at 7:00 pm
Advisory Planning Commission (Area F)	August 24 at 7:00 pm
Advisory Planning Commission (Area A)	August 25 at 7:00 pm
Advisory Planning Commission (Area E)	August 25 at 7:00 pm
Planning and Community Development Committee	September 2 at 9:30 am

Other SCRD Meetings (Intergovernmental, Public Hearings, Information Sessions)

Let's Talk Water – North and South Pender Harbour	July 27 at 7:00 pm
Local Government Show	August 5 at 4:00 pm
Local Government Show	September 2 at 4:00 pm

Please note: Meeting dates are current as of print date (July 16, 2021).



SUNSHINE COAST REGIONAL DISTRICT

July 8, 2021

MINUTES OF THE MEETING OF THE BOARD OF THE SUNSHINE COAST REGIONAL DISTRICT HELD ELECTRONICALLY IN ACCORDANCE WITH MINISTERIAL ORDER M192 AND TRANSMITTED VIA THE BOARDROOM AT 1975 FIELD ROAD, SECHELT, B.C.

PRESENT*:	Chair	Electoral Area B	L. Pratt
	Directors	Electoral Area A	L. Lee
		Electoral Area D	A. Tize
		Electoral Area E	D. McMahon
		Electoral Area F	M. Hiltz
		District of Sechelt	D. Siegers
		District of Sechelt	A. Toth
		Town of Gibsons	B. Beamish

ALSO PRESENT*:	Chief Administrative Officer	D. McKinley
	Corporate Officer	S. Reid
	GM, Corporate Services / Chief Financial Officer	T. Perreault
	GM, Infrastructure Services	R. Rosenboom
	GM, Community Services	S. Gagnon
	Deputy Corporate Officer / Recorder	J. Hill
	Media	0
	Public	2

**Directors, staff, and other attendees present for the meeting participated by means of electronic or other communication facilities in accordance with Sunshine Coast Regional District Board Procedures Bylaw 717.*

CALL TO ORDER 2:03 p.m.

AGENDA It was moved and seconded

186/21 THAT the agenda for the meeting be adopted as amended.

CARRIED

MINUTES

Minutes It was moved and seconded

187/21 THAT the Regular Board meeting minutes of June 24, 2021 be adopted.

CARRIED

REPORTS

Corporate

It was moved and seconded

188/21

THAT Corporate and Administrative Services Committee recommendation Nos. 1, 2, 4, 6, 7, 9-11 and 13-15 of June 24, 2021 be received, adopted and acted upon as follows:

Recommendation No. 1 *Budget Project Status Report*

THAT the report titled Budget Project Status Report be received for information.

Recommendation No. 2 *Procurement Policy Update*

THAT the report titled Procurement Policy Update – Tender Bid Award Reports be received for information;

AND THAT the Sunshine Coast Regional District's Board Procurement Policy be approved as amended, as follows:

- Section 9.5 Award Reports – “Otherwise, information pertaining to the contractor or subcontractor will not be released”.

Recommendation No. 4 *2020 Corporate Annual Report*

THAT the report titled 2020 Sunshine Coast Regional District (SCRD) Corporate Annual Report be received for information;

AND THAT the 2020 SCR D Corporate Annual Report be approved for distribution.

Recommendation No. 6 *Fire Departments 20-Year Capital Plans – 2021 Update*

THAT the report titled Fire Departments 20-Year Capital Plans – 2021 Update be received for information;

AND THAT this report be referred to the next Gibsons and District Fire Commission Meeting and Egmont Fire Protection Service public meetings for information.

Recommendation No. 7 *British Columbia Climate Action Revenue Incentive Program Ending*

THAT the report titled British Columbia Climate Action Revenue Incentive Program (CARIP) Ending be received for information;

AND THAT a letter of thanks be sent to the District of Saanich indicating the Sunshine Coast Regional District's (SCRD) support of the District of Saanich's resolution to the Union of British Columbia Municipalities (UBCM) on a replacement CARIP;

188/21 cont.

AND FURTHER THAT a letter be sent to the Minister of Municipal Affairs, the Minister of Environment and Climate Change and Strategy and the Union of British Columbia Municipalities, detailing the impacts of discontinuing the CARIP program and stressing the need for a replacement program for the continuation of the SCRD's work on the Provincial climate plans.

Recommendation No. 9 *Coopers Green Hall Replacement Project – Additional Items*

THAT the design brief for the Coopers Green Hall Replacement Project be amended to include net zero readiness as a requirement;

AND THAT the project budget allowance for architectural fees be amended to reflect the change.

Recommendation No. 10 *Coopers Green Hall Replacement Project – Additional Items*

THAT for the Coopers Green Hall Replacement Project, an updated project cost estimate be prepared following the preparation of construction drawings.

Recommendation No. 11 *Coopers Green Hall Replacement Project – Additional Funding for Other Included Items*

THAT the value of the contract with Principle Architecture be further increased by \$18,000 from \$263,299 to a maximum of \$281,299, funded from the Coopers Green Hall Replacement capital project budget;

AND THAT the delegated authorities be authorized to execute the amended contract.

Recommendation No. 13 *Sechelt Aquatic Centre Temporary Fire Protection System*

THAT the Sunshine Coast Regional District Board (SCRD) invite the District of Sechelt, Town of Gibsons and Sechelt Indian Government District to contribute a proportionate share of \$64,000 from COVID-19 Safe Restart Funds to offset the SCRD operating reserves portion of the budget for the Sechelt Aquatic Centre Temporary Fire Protection System project.

Recommendation No. 14 *Approved Letter of Support for SCRD's Community Resiliency Investment Program Grant Application*

THAT the communication from the Sechelt Indian Government District (SIGD) of the Minute of Decision dated April 6, 2021 regarding SIGD support for the Sunshine Coast Regional District's application to the Union of British Columbia Municipalities' Community Resiliency Investment Program be received for information.

188/21 cont. **Recommendation No. 15** *Municipal Affairs Statutes Amendment Act, 2021*

THAT the correspondence dated May 14, 2021 from Tara Faganello, Assistant Deputy Minister, Ministry of Municipal Affairs regarding the *Municipal Affairs Statutes Amendment Act, 2021* be received for information.

CARRIED

Corporate **It was moved and seconded**

189/21 THAT Corporate and Administrative Services Committee recommendation No. 8 of June 24, 2021 be received, adopted and acted upon as follows:

Recommendation No. 8 *Coopers Green Hall Replacement Project – Additional Project Information Implications*

THAT the report titled Coopers Green Hall Replacement Project – Additional Project Information Implications be received for information;

AND THAT the Coopers Green Hall Replacement Project proceed as follows:

1. Prepare a proposed operating plan for the Coopers Green Hall Replacement reflecting a partnership with the Halfmoon Bay Community Association;
2. Reinitiate the design process based on completed design development products;
3. Prepare a project budget update to a future Committee;
4. Report to a future Committee on a tendering and project cost control strategy;

AND THAT the value of the contract with Principle Architecture be increased from \$138,300 to a maximum of \$263,299, funded from the Coopers Green Hall Replacement capital project budget;

AND THAT the delegated authorities be authorized to execute the amended contract;

AND FURTHER THAT new Community Parts [650] projects be planned, as follows, with proposals brought forward to the 2022 annual budget process:

1. A new project to enhance park, hall and boat ramp parking infrastructure and parking management.

Directors McMahon and Tize opposed

CARRIED

Infrastructure

It was moved and seconded

190/21

THAT Infrastructure Services Committee recommendation Nos. 1-3 of July 8, 2021 be received, adopted and acted upon as follows:

Recommendation No. 1 *Power System Replacement for Sechelt Landfill Update*

THAT the report titled Power System Replacement for Sechelt Landfill Update be received for information;

AND THAT the Sechelt Landfill pursue a direct connection to the BC Hydro grid;

AND THAT the Sechelt Landfill power supply system replacement budget be increased from \$115,000 to \$212,000 funded through Municipal Finance Authority 5-Year Equipment Finance Loan;

AND THAT a loan of up to \$212,000 for a term of 5 years be requested through the Municipal Finance Authority Equipment Financing Program under section 403(1)(a) of the *Local Government Act* (Liabilities Under Agreement) to fund the repair of the Power Supply System at the Sechelt Landfill;

AND THAT the Sechelt Landfill [352] base budget be increased by \$1,200 for Annual Maintenance and Operating costs starting in 2022 funded from tipping fees;

AND FURTHER THAT the 2021-2025 Financial Plan be amended accordingly.

Recommendation No. 2 *Request for Quotations (RFQ) 2137006 and 20137007 Contract Awards – Pipe and Fittings Supply and Contracted Equipment for Chaster Road and Henry Road Water Main Replacement Projects*

THAT the report titled Request for Quotations (RFQ) 2137006 and 20137007 Contract Awards – Pipe and Fittings Supply and Contracted Equipment for Chaster Road and Henry Road Water Main Replacement Projects be received for information;

AND THAT the contract for supply of ductile iron pipe and fittings for Chaster Road and Henry Road Water Main Replacement Projects be awarded to Andrew Sheret Ltd. in the amount of \$285,318.38 (plus GST);

AND THAT the contract for the supply of excavation and hauling equipment for the Chaster Road and Henry Road Water Main Projects be awarded to GRP Construction Ltd. in the amount of \$255,343.75 (plus GST);

190/21 cont. AND FURTHER THAT the delegated authorities be authorized to execute the contracts.

Recommendation No. 3 *Request for Proposal (RFP) 2137005
Contract Award – Design, Permitting and Engineering Services For
Upgrades to McNeil, Chapman, and Edwards Lake Dams*

THAT the report titled Request for Proposal (RFP) 2137005 Contract Award – Design, Permitting and Engineering Services for Upgrades to McNeil, Chapman, and Edwards Lake Dams be received for information;

AND THAT the contract for Design, Permitting and Engineering Services for Upgrades to McNeil Lake Dam be awarded to WSP Canada Inc. in the amount of \$106,183 (plus GST);

AND THAT the contract for Design, Permitting and Engineering Services for Upgrades to Chapman and Edwards Lake Dams be awarded to WSP Canada Inc. in the amount of \$193,817 (plus GST);

AND FURTHER THAT the delegated authorities be authorized to execute the contracts.

CARRIED

Water Meter AAP
Results

It was moved and seconded

191/21 THAT the report titled Alternative Approval Process Results – Water Meter Installations Project Loan Authorization Bylaw No. 730, 2021 be received for information.

CARRIED

COMMUNICATIONS

Letter of Support
for MDC Event

It was moved and seconded

192/21 THAT the correspondence from Captain Steven Achterberg, Sechelt Fire Department and Muscular Dystrophy Chair (Sunshine Coast) dated June 29, 2021 be received for information;

AND THAT the SCRD provide a letter of support for the proposed September 25-26, 2021 'Mayday for MD' fundraising/awareness event for Muscular Dystrophy Canada (MDC).

CARRIED

MOTIONS

Area E APC
Resignation

It was moved and seconded

193/21

THAT the resignation of Dougald MacDonald from the Elphinstone (Area E) Advisory Planning Commission be received.

CARRIED

WASAC
Resignation

It was moved and seconded

194/21

THAT the resignation of Jesse Bowen from the Water Supply Advisory Committee be received in accordance with section 4.8 of the Water Supply Advisory Committee's Terms of Reference, "Members who are absent for four consecutive bi-monthly meetings will be deemed to have resigned their position unless the absence is because of illness or injury or is with the leave of the SCRD Board";

AND THAT staff commence the application process to fill the two vacant positions on the Water Supply Advisory Committee.

CARRIED

BYLAWS

Bylaw 405.24

It was moved and seconded

195/21

THAT *Sunshine Coast Regional District Sanitary Landfill Site Amendment Bylaw No. 405.24, 2021* be adopted.

Director Toth opposed

CARRIED

Bylaw 730

It was moved and seconded

196/21

THAT *Water Meter Installations Project Loan Authorization Bylaw No. 730, 2021* be adopted.

CARRIED

DIRECTORS' REPORTS

Directors provided a verbal report of their activities.

The Board moved In Camera at 2:58 p.m.

IN CAMERA**It was moved and seconded**

197/21

THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (a), (f), (i), (j), (k) and (2) (b) of the *Community Charter* – “personal information...”, “law enforcement...”, “the receipt of advice that is subject to solicitor-client privilege...”, “information that is prohibited, or information that if it were presented in a document would be prohibited, from disclosure under section 21 of FOIPPA”, “negotiations and related discussion respecting the proposed provision of a municipal service...” and “the consideration of information received and held in confidence relating to negotiations between the municipality and a provincial government...”.

CARRIED

The Board moved out of In Camera at 3:16 p.m.

Sunshine Coast
FireSmart Project

It was moved and seconded

198/21

THAT the Sunshine Coast Regional District approve the acceptance of the FireSmart Economic Recovery Fund Grant through the Union of British Columbia Municipalities in the amount of \$455,737.70;

AND THAT the delegated authorities be authorized to execute the contract;

AND THAT Sunshine Coast FireSmart project be included in Sunshine Coast Emergency Planning [222] 2021 budget in the amount of \$455,737.70;

AND FURTHER THAT the 2021 – 2025 Financial Plan be amended accordingly.

CARRIED**ADJOURNMENT****It was moved and seconded**

199/21

THAT the Regular Board meeting be adjourned.

CARRIED

The meeting adjourned at 3:18 p.m.

Certified correct

Corporate Officer

Confirmed this _____ day of _____

Chair

**SUNSHINE COAST REGIONAL DISTRICT
INFRASTRUCTURE SERVICES COMMITTEE**

July 8, 2021

RECOMMENDATIONS FROM THE INFRASTRUCTURE SERVICES COMMITTEE MEETING HELD ELECTRONICALLY IN ACCORDANCE WITH MINISTERIAL ORDER M192 AND TRANSMITTED VIA THE BOARDROOM AT 1975 FIELD ROAD, SECHELT, B.C.

PRESENT:	Chair	Electoral Area E	D. McMahon
	Directors	Electoral Area F	M. Hiltz
		Electoral Area A	L. Lee
		Electoral Area B	L. Pratt
		Electoral Area D	A. Tize
		shíshálh Nation	S. August (part)
		Town of Gibsons	B. Beamish
		District of Sechelt	A. Toth
		District of Sechelt	D. Siegers
ALSO PRESENT:	Chief Administrative Officer		D. McKinley
	General Manager, Infrastructure Services		R. Rosenboom
	Manager, Solid Waste Services		R. Cooper (part)
	Capital Projects Coordinator		T. Rutley (part)
	Recording Secretary		T. Ohlson
	Media		0
	Public		6

CALL TO ORDER 9:31 a.m.

AGENDA The amended agenda was adopted as presented.

PRESENTATIONS AND DELEGATIONS

The General Manager, Infrastructure Services provided an introduction to the Future Waste Disposal Analysis.

Wilbert Yang, Senior Waste Management Engineer, Tetra Tech provided an overview of the Future Waste Disposal Option Analysis Study Part 3 – Detailed Analysis of Options.

REPORTS

The General Manager, Infrastructure Services provided an overview of future waste disposal options next steps.

The Infrastructure Services Committee recessed at 11:01 a.m. and reconvened at 11:11 a.m.

Recommendation No. 1 *Power System Replacement for Sechelt Landfill Update*

The Infrastructure Services Committee recommended that the report titled Power System Replacement for Sechelt Landfill Update be received for information;

AND THAT the Sechelt Landfill pursue a direct connection to the BC Hydro grid;

AND THAT the Sechelt Landfill power supply system replacement budget be increased from \$115,000 to \$212,000 funded through MFA 5-Year Equipment Finance Loan;

AND THAT a loan of up to \$212,000 for a term of 5 years be requested through the Municipal Finance Authority Equipment Financing Program under section 403(1)(a) of the *Local Government Act* (Liabilities Under Agreement) to fund the repair of the Power Supply System at the Sechelt Landfill;

AND THAT the Sechelt Landfill [352] base budget be increased by \$1,200 for Annual Maintenance and Operating costs starting in 2022 funded from tipping fees;

AND THAT the 2021-2025 Financial Plan be amended accordingly;

AND FURTHER THAT these recommendations be forwarded to the July 8, 2021 Board meeting.

The General Manager, Infrastructure Services provided an update on water supply which included impacts of recent heat wave, daily residential water use, weather conditions, the Drought Response Plan, summer 2021 outlook, importance of reducing water use, community efforts to reduce water use including leak notifications, the monthly water use update program and outreach and enforcement.

Recommendation No. 2 *Request for Quotations (RFQ) 2137006 and 20137007 Contract Awards – Pipe and Fittings Supply and Contracted Equipment for Chaster Road and Henry Road Water Main Replacement Projects*

The Infrastructure Services Committee recommended that the report titled Request for Quotations (RFQ) 2137006 and 20137007 Contract Awards – Pipe and Fittings Supply and Contracted Equipment for Chaster Road and Henry Road Water Main Replacement Projects be received for information;

AND THAT the contract for supply of ductile iron pipe and fittings for Chaster Road and Henry Road Water Main Replacement Projects be awarded to Andrew Sheret Ltd. in the amount of \$285,318.38 (plus GST);

AND THAT the contract for the supply of excavation and hauling equipment for the Chaster Road and Henry Road Water Main Projects be awarded to GRP Construction Ltd. in the amount of \$255,343.75 (plus GST);

AND THAT the delegated authorities be authorized to execute the contracts;

AND FURTHER THAT this recommendation be forwarded to the July 8, 2021 Board Meeting.

Recommendation No. 3 *Request for Proposal (RFP) 2137005 Contract Award – Design, Permitting and Engineering Services for Upgrades to McNeil, Chapman, and Edwards Lake Dams*

The Infrastructure Services Committee recommended that the report titled Request for Proposal (RFP) 2137005 Contract Award – Design, Permitting and Engineering Services for Upgrades to McNeil, Chapman, and Edwards Lake Dams be received for information;

AND THAT the contract for Design, Permitting and Engineering Services for Upgrades to McNeil Lake Dam be awarded to WSP Canada Inc. in the amount of \$106,183 (plus GST);

AND THAT the contract for Design, Permitting and Engineering Services for Upgrades to Chapman and Edwards Lake Dams be awarded to WSP Canada Inc. in the amount of \$193,817 (plus GST);

AND THAT the delegated authorities be authorized to execute the contracts;

AND FURTHER THAT this recommendation be forwarded to the July 8, 2021 Board Meeting for consideration.

Recommendation No. 4 *Water Supply Advisory Committee Minutes – June 7, 2021*

The Infrastructure Services Committee recommended that the Water Supply Advisory Committee meeting minutes of June 7, 2021 be received for information.

Recommendation No. 5 *Solid Waste Management Plan Monitoring Advisory Committee Minutes – June 15, 2021*

The Infrastructure Services Committee recommended that the Solid Waste Management Plan Monitoring Advisory Committee meeting minutes of June 15, 2021 be received for information.

COMMUNICATIONS

ADJOURNMENT 12:02 p.m.

Committee Chair

**SUNSHINE COAST REGIONAL DISTRICT
PLANNING AND COMMUNITY DEVELOPMENT COMMITTEE**

July 15, 2021

RECOMMENDATIONS FROM THE PLANNING AND COMMUNITY DEVELOPMENT COMMITTEE MEETING HELD ELECTRONICALLY IN ACCORDANCE WITH MINISTERIAL ORDER M192 AND TRANSMITTED VIA THE BOARDROOM AT 1975 FIELD ROAD, SECHELT, B.C.

PRESENT:	Chair	District of Sechelt	A. Toth
	Directors	Electoral Area A Electoral Area B Electoral Area D Electoral Area E Electoral Area F District of Sechelt Town of Gibsons	L. Lee L. Pratt A. Tize D. McMahon M. Hiltz D. Siegers D. Croal (Alt.)
ALSO PRESENT:	Chief Administrative Officer GM, Planning and Development GM, Community Services GM, Infrastructure Services Manager, Planning and Development Manager, Solid Waste Services Senior Planner Planner Planner / Senior Planner Parks Superintendent Parks Planning Coordinator Manager, Protective Services Recording Secretary/Administrative Assistant Media Public		D. McKinley I. Hall S. Gagnon R. Rosenboom (part) D. Pady (part) R. Cooper (part) Y. Siao (part) N. Copes (part) J. Clark (part) K. Clarkson (part) R. Porte (part) M. Treit (part) A. O'Brien 0 4

CALL TO ORDER 9:30 a.m.

AGENDA The agenda was adopted as amended with the addition of New Business item: Green Waste Bin Pickup Update.

DELEGATIONS AND PETITIONS

Diane Henley and Irina Fox, Sunshine Coast Bear Alliance Society presented to the Committee regarding a proposal for the development of a separate wildlife attractant bylaw.

Recommendation No. 1 *Sunshine Coast Bear Alliance Society Delegation*

The Planning and Community Development Committee recommended that the delegation materials from the Sunshine Coast Bear Alliance Society be received for information.

REPORTS**Recommendation No. 2** *Planning and Community Development Department 2021 Q2 Report*

The Planning and Community Development Committee recommended that the report titled Planning and Community Development Department 2021 Q2 Report be received for information.

Recommendation No. 3 *Sunshine Coast Community Forest Delegation Invitation*

The Planning and Community Development Committee recommended that Sunshine Coast Community Forest be invited to appear as a delegation to the SCRD Board to provide an update on the 2021-2025 Community Forest Operating Plan.

Recommendation No. 4 *Forestry Referrals: BC Timber Sales (CRN00127), Sunshine Coast Community Forest (CRN00128)*

The Planning and Community Development Committee recommended that the report titled Forestry Referrals: BC Timber Sales (CRN00127), Sunshine Coast Community Forest (CRN00128) be received for information;

AND THAT consideration of the Sunshine Coast Community Forest (SCCF) 2021-2025 Community Forest Operating Plan referral be deferred until after the delegation to the SCRD Board;

AND THAT SCRD respond to BC Timber Sales (BCTS) referral as follows:

THAT SCRD does not support BCTS proposed block G043B4P2 on Mount Elphinstone or G053C42X within Dakota Community Watershed;

AND FURTHER THAT SCRD's position on logging in Community (drinking) Watersheds and logging outside of watersheds that may affect community water sources be conveyed to the Sunshine Coast Community Forest and BC Timber Sales to request that a clear limit of zero risk to drinking water quality and quantity be established including:

- a. Define a drinking water protection strategy for proposed forestry operations that has the goal of achieving zero turbidity, zero sediment and zero pathogen input to nearby watercourses from forestry activities;
- b. Establish a monitoring and data sharing program.

The Committee recessed at 10:29 a.m. and reconvened at 10:37 a.m.

Recommendation No. 5 *Frontage Waiver FRW00011 (4460 McIntock Road)*

The Planning and Community Development Committee recommended that the report titled Frontage Waiver Application FRW00011 (4460 McIntock Road) be received for information;

AND THAT the required 10% perimeter road frontage for proposed Lot 2 be waived in order to facilitate a proposed 2-lot subdivision of Lot K, Block D, District Lot 1390, Plan VAP12850.

Recommendation No. 6 *Development Permit DP000197 (996 Keith Road)*

The Planning and Community Development Committee recommended that the report titled Development Permit DP000197 (996 Keith Road) be received for information;

AND THAT Development Permit Application DP000197 (Form and Character DPA), to allow for the construction of a washroom and laundry facility, located at 996 Keith Road be issued.

Recommendation No. 7 *Development Variance Permit DVP00071 (3698 Beach Avenue)*

The Planning and Community Development Committee recommended that the report titled Development Variance Permit DVP00071 (3698 Beach Avenue) be received for information;

AND THAT Development Variance Permit DVP00070 to vary Zoning Bylaw No. 310, Table 1 (ii) to increase the maximum permitted combined gross floor area of auxiliary buildings from 100m² to 231.75m², to allow for the construction of a new two-storey auxiliary building containing a garage and gym, located at 3698 Beach Avenue be issued subject to:

- A demolition permit being issued prior to final approval of the new building.

Recommendation No. 8 *Development Variance Permit DVP00072 (5432 Iska Road & 11329 Sunshine Coast Highway)*

The Planning and Community Development Committee recommended that the report titled Development Variance Permit DVP00072 (5432 Iska Road & 11329 Sunshine Coast Highway) be received for information;

AND THAT Development Variance Permit DVP00072 to vary Zoning Bylaw 337, Section 611.4 (b & c) to reduce the required rear parcel line setback for a structure from 2.0 metres to 0 metres for Lot 4 (5432 Iska Road) and to reduce the required side yard setback for a structure from 1.5 metres to 0 metres for Lot W (11329 Sunshine Coast Highway) in order to permit the construction of an elevated boardwalk be issued.

Recommendation No. 9 *Development Variance Permit DVP00073 (7615 Cove Beach Road)*

The Planning and Community Development Committee recommended that the report titled Development Variance Permit DVP00073 (7615 Cove Beach Road) be received for information;

AND THAT Development Variance Permit DVP00073 to vary Zoning Bylaw No. 310, Section 503 (7) to increase the maximum permitted height of a building separate from the principal residence containing an auxiliary dwelling unit from 4.5 m to 6.05 m to permit the proposed construction of an auxiliary dwelling unit, located at 7615 Cove Beach Road be issued.

Gaetan Royer, 7587 Cove Beach Road, next door neighbour of the subject property, spoke in support of Development Variance Permit application DVP00073.

Recommendation No. 10 *Shirley Macey Park Disc Golf Course Partnership Agreement*

The Planning and Community Development Committee recommended that the report titled Shirley Macey Park Disc Golf Course Partnership Agreement with Sunshine Coast Disc Golf Association be received for information;

AND THAT the delegated authorities be authorized to sign a Memorandum of Understanding (MOU) with the Sunshine Coast Disc Golf Association (SCDGA) to support the stewardship, operations and maintenance of Shirley Macey Disc Golf Course.

Recommendation No. 11 *Gibsons & District Fire Protection Commission Meeting Minutes of April 29, 2021*

The Planning and Community Development Committee recommended that the Gibsons & District Fire Protection Commission meeting minutes of April 29, 2021 be received for information.

Recommendation No. 12 *Egmont / Pender Harbour (Area A) APC Meeting Minutes of June 30, 2021*

The Planning and Community Development Committee recommended that the Egmont / Pender Harbour (Area A) Advisory Planning Commission meeting minutes of June 30, 2021 be received for information.

Recommendation No. 13 *Halfmoon Bay (Area B) APC Meeting Minutes of June 22, 2021*

The Planning and Community Development Committee recommended that the Halfmoon Bay (Area B) Advisory Planning Commission meeting minutes of June 22, 2021 be received for information.

Recommendation No. 14 *Roberts Creek (Area D) APC Meeting Minutes of June 21, 2021*

The Planning and Community Development Committee recommended that the Roberts Creek (Area D) Advisory Planning Commission meeting minutes of June 21, 2021 be received for information.

Recommendation No. 15 *Elphinstone (Area E) APC Meeting Minutes of June 23, 2021*

The Planning and Community Development Committee recommended that the Elphinstone (Area E) Advisory Planning Commission meeting minutes of June 23, 2021 be received for information.

Recommendation No. 16 *West Howe Sound (Area F) APC Meeting Minutes of June 22, 2021*

The Planning and Community Development Committee recommended that the West Howe Sound (Area F) Advisory Planning Commission meeting minutes of June 22, 2021 be received for information.

COMMUNICATIONS**Recommendation No. 17** *Correspondence from School District 46 regarding Active Travel on the Sunshine Coast*

The Planning and Community Development Committee recommended that the correspondence from Amanda Amaral, Board Chair, School District 46, dated June 16, 2021 regarding Active Travel on the Sunshine Coast be received for information.

Recommendation No. 18 *Correspondence from Sunshine Coast Community Forest regarding 2021-2025 Community Forest Operating Plan Referral*

The Planning and Community Development Committee recommended that the correspondence from Kathleen Suddes, Chair, Board of Directors, Sunshine Coast Community Forest, dated July 8, 2021 regarding 2021-2025 Community Forest Operating Plan Referral be received for information.

NEW BUSINESS**Green Waste Bin Pickup Update**

Staff noted that there was an operational issue that impacted green waste bin pickup service this week. Communications have been issued to the public and affected addresses will have collection completed on Saturday.

ADJOURNMENT 11:25 a.m.

Committee Chair

SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

TO: SCRD Board – July 22, 2021

AUTHORS: Dean McKinley, Chief Administrative Officer, Tracey Hincks, Executive Assistant

SUBJECT: OFFICE OF THE CAO MONTHLY REPORT

RECOMMENDATION

THAT the July 22, 2021 Office of the CAO Monthly Report be received for information.

BACKGROUND

This office of the Chief Administrative Officer's (CAO) Monthly report provides information to the Board on the recent activities of the Sunshine Coast Regional District.

DISCUSSION

Administration:

Water Metering Alternative Approval Process (AAP)

SCRD has received approval from electors, through an AAP, to authorize borrowing of up to \$7.25 million over a 15-year term to fund Phase Three (Sechelt area) of the Water Meter Installations Project.

The AAP returned 773 response forms certified as valid in opposition to the borrowing by the deadline, therefore elector approval has been obtained. Provincial legislation requires that a local government must receive approval of the electors to use long-term (more than five years) borrowing.

To accommodate impacts from the COVID-19 pandemic, the response period for Alternative Approval Process was extended beyond the legislated 30-day period. AAP response forms were available from May 21 up until July 7, 2021, giving electors additional time to access and submit forms by the deadline. Elector response forms were made available online, and for pick up at the Regional District Administration building and the Sechelt Library. Residents were also given the opportunity to engage and ask questions through social media channels as well as through the dedicated AAP page on the SCRД's engagement website, Let's Talk SCRД.

The AAP results were officially reported to the SCRД Board the July 8 Board meeting where the Board adopted the Water Meter Installations Project Loan Authorization Bylaw No. 730, 2021.

Heat Wave

The June heat wave resulted in the highest daily water use seen at Chapman Creek Water Treatment Plant in seven years with over 300 litres of water being processed through the plant per second on Sunday. The last time the Region experienced such high-water use was in August of 2014. This high level of use, coupled with a quickly melting snowpack means that water conservation is hugely important as we approach the introduction of Stage 2 water conservation regulations on Monday, July 5.

As we continue through this dry period, we need to ensure that we are all diligent with our use of water to ensure we have adequate supply through the Summer months. Our staff were met with significant demand for water, placing a lot of our systems under pressure this past weekend and I am thankful to the utilities staff for the long hours they worked to ensure that we could meet the needs of our Region.

Cooling Centres

Hot temperatures continue on the Sunshine Coast and local governments are working to ensure residents have a place to cool off. Cooling centres were offered in both Sechelt and Gibsons for the on June 27 and 28.

Special Board Meeting Required in August

A Special Board meeting has been scheduled for Monday, August 16 at 9:30 a.m. We have a number of contract awards that will need to be approved prior to September.

Return to Workplaces

Boardroom reopening. We are pleased to once again be able to open our boardroom doors to the public for committee and board meetings. Participation of staff and elected officials in these meetings will continue to be a mix of virtual and in-person. Members of the public who attend will be able to watch the meetings in progress and can also ask questions from the boardroom. Future meeting information and agendas can be found at www.scrd.ca/agendas.

The SCRD is asking that our community follow recommendations from the Provincial Health Officer to wear a mask in our administration buildings and facilities if you are not yet fully vaccinated. Do not attend any meeting if you are sick. Further information on all of this can be found in the B.C. Government's Restart Plan - <https://www2.gov.bc.ca/gov/content/covid-19/info/restart-2>.

Recreation Drop-in Schedule Roll Out - Throughout the pandemic, the SCRD's recreation team have responded to numerous public health orders that have changed how the public can access our facilities. The team has been working hard behind the scenes to plan for a return of drop-ins at all of our recreation facilities. Starting next week in Pender Harbour Aquatic & Fitness Centre, and rolling out to all of our facilities by the first week of August, you will no longer be required to pre-register for your visit.

Restrictions on capacity limits and movement around the facilities are also being lifted. The staggered rollout of drop-in schedules will allow staff to ensure best practices are being followed for everyone's safety. The following is the schedule for the resumption of drop-in: Pender Harbour Aquatic & Fitness Centre Drop-in starting July 19 Gibsons & Area Community Centre Sunshine Coast Arena Sechelt Aquatic Centre* Drop-in starting July 26 *Some aquatic features may not be available until September. Gibsons & District Aquatic Facility Drop-in starting August 3 Although many COVID-19 restrictions are being lifted, please make sure you follow these important safety protocols:

- Stay home if you or a family member are sick. If you are unwell, call 811 for guidance on what to do next.
- Masks are recommended in recreation facilities for everyone 12 years and older who is not yet fully vaccinated. Read more about the lifting of restrictions in our facilities at www.scrd.ca/recreation-restart

Infrastructure Services:

Water Supply Update

The snow in the watershed is melting at a slower rate than 2019 and all the snow at Chapman Lake has melted. The weather forecast for the next few months is normal to above normal temperatures. At the current rate, we are expected to enter Stage 2 of water conservation regulations by end of June. The Eastbourne system has been on Stage 2 conservation regulations since May 21. What are we doing to reduce water use? 400 leak notifications letters were sent out this month and we continue to provide monthly water use updates to residents. We have increased patrols and enforcement of water conservation regulations and will continue to follow up on complaints and provide warnings and enforcement notices to non-compliance.

Stage 2 – Water Restrictions

Effective July 5 and until further notice, the SCRD has declared Stage 2 water conservation regulations for SCRD water users south of Pender Harbour. All SCRD water users on the Egmont, Earls Cove, and Pender Harbour water systems remain at Stage 1 until further notice. While the recent rain has been beneficial from a water supply perspective, the current warm weather is resulting in a rapid snow melt in the Chapman watershed and it is expected that water supply contributions from snow in the watershed will end in early July. Water conservation regulations help ensure that demand does not exceed the capacity of our water supply and distribution system and also ensures that there is always enough water for fire protection.

WATERING LAWNS:

- Not permitted.
- Watering permits to establish new lawns (seed or sod) will not be issued at Stage 2 but existing permits are still valid.

WATERING TREES, SHRUBS OR FLOWERS:

- Sprinklers or soaker hoses can be used two days per week on Thursday and Sunday for even numbered addresses from 7:00 a.m. to 9:00 a.m. and on Wednesday and Saturday for odd numbered addresses from 7:00 a.m. to 9:00 a.m.
- Hand held hoses with spray trigger nozzles, hand held containers or micro/drip-irrigation can be used anytime.

WATERING FOOD PRODUCING PLANTS AND TREES:

- Sprinklers or soaker hoses can be used two days per week on Thursday and Sunday for even numbered addresses from 7:00 a.m. to 9:00 a.m. and 7:00 p.m. to 9:00 p.m. and on Wednesday and Saturday for odd numbered addresses from 7:00 a.m. to 9:00 a.m. and 7:00 p.m. to 9:00 p.m.
- Hand held hoses with spray trigger nozzles, hand held containers or micro/drip-irrigation can be used any time.

EXEMPTION FOR COMMERCIAL FOOD PRODUCING FARMS:

- Commercial food producing farms paying a metered rate for water are exempt from Stage 2 regulations.

WASHING VEHICLES OR BOATS:

- Permitted with container, hand-held hose with spray trigger nozzles, or commercial car washes.

WASHING SIDEWALKS AND DRIVEWAYS, WINDOWS OR EXTERIOR BUILDING SURFACES:

- Permitted only for preparing surfaces for painting or paving and for health and safety. FILLING

SWIMMING POOLS, SPAS, GARDEN PONDS, OR FOUNTAINS

- Permitted.

Stage 3 – Water Restrictions - Eastbourne Water System

Given the current dry weather, no significant amount of rain in the forecast, low well levels and an increasing water demand by the community, the Eastbourne Water System will move to a Stage 3 as of this Monday, June 28. The community was informed yesterday.

Water Conservation Regulations Patrols and Enforcement

Regular neighbourhood patrols to enforce current water conservation regulations and to deliver materials aimed at providing continued education to communities in the region are underway.

Each year as the stages progress, the SCRD steps up neighborhood patrols to ensure that restrictions and guidelines are being adhered to.

The SCRD uses a very measured approach when it comes to reports of violations and patrolling in neighbourhoods.

All complaints receive follow up. The SCRD will issue warnings to properties in violation of regulations and provide information about water conservation regulations. If there is continued non-compliance, bylaw officers will issue a Bylaw Enforcement Notice and a fine.

Fines increase as water conservation stages progress:

Stage 1 at \$200,

Stage 2 at \$300,

Stage 3 at \$400,

Stage 4 at \$500.

Regulations help ensure that demand does not exceed the capacity of the water supply and distribution system. It also helps ensure that there is always enough water for fire protection, particularly during prolonged periods of dry days and high temperatures. Regulations apply only to the use of treated drinking water, not to the use of rainwater, private well water or any forms of recycled water.

Further information about water conservation and how you can make a complaint can be located at www.scrd.ca/Sprinkling-Regulations

Solid Waste:

Update on Sechelt Landfill Remediation Project

Since the June ISC meeting when the Directors were informed on the impacts of swallows nesting on the site, the following developments of note have occurred:

- The new drop-off area had to be somewhat redesigned as the completed compaction of the ground did change the elevation profile such that the original design needed to be updated. This is resulting in a delay in project completion and more fill and lock blocks are required than with the original design.
- The current scale building was scheduled to be moved to a new location. When preparations for this move were initiated it was confirmed that the building was rat infested. We anticipate this to be the case in lesser degree that now is observed. The SCRD chief building official confirmed that bringing in a new pre-owned office would most likely be more cost-effective than renovating the existing building.
- The current schedule for project completion is late August instead of late July. Until then we will need to continue to operate our modified drop-off area with the associated contract for the servicing of 20 yard bins.

As some of these developments are very recent, the financial implications are still being worked out. However, additional funds to support the construction project and the ongoing operations of the modified drop-off area will be required. Staff will attempt to present this information as a late item at the July CAS meeting and if not possible at the August 16 Special Board meeting.

2021 Islands Clean Up Information

Islands Clean Up is an annual residential garbage and recycling collection service for island residences on Gambier, Keats, Anvil, Trail, Thormanby and Nelson Island.

If you have a residence on one of these islands, please visit www.scrd.ca/islands-cleanup to view the 2021 schedule, lists of accepted materials and frequently asked questions.

The events are scheduled for:

- **Sunday, July 4** – Nelson Island Flag Stops
- **Saturday, Jul 17**– Gambier and Anvil Islands Flag Stops
- **Saturday, August 7** – Gambier On-Land event at New Brighton, Keats On-Land events at Keats Landing and Eastbourne and Keats and surrounding islands Flag Stops
- **Saturday, August 28**– North Thormanby events at Vaucroft and Buccaneer Bay and Trail Island Flag Stop

SCRD island communities can provide feedback on the program at <https://letstalk.scrd.ca/islands-cleanup-checkin>

Planning and Community Development:

Recreation Programming

- Implementing Stage 3 of the BC Restart
- In general, starting to see increased activity in the facilities that are open, and once we move to accepting drop ins once again, we anticipate increased participation
- Planning well underway for fall programming

Recreation Facilities

- PHAFC
 - o Finishing up shutdown projects
 - o Reopens July 18th (including drop ins)
- SAC
 - o Preparing for shutdown (begins Aug 3 – Sept 6)
 - o Linear Heat Detection System RFP released Jun 30th closes end of July
- GDAF
 - o Annual shutdown underway (July 3 – Aug 2)
 - o Roof top HVAC project awarded along with other maintenance projects to be completed during shutdown
- SCA
 - o Ice out and minimal activity occurring in facility
 - o Working on annual maintenance activities and
- GACC
 - o Getting ready to start putting the ice back in for beginning of August
 - o Wrapping up several annual maintenance projects that were completed while ice was out
- Facility Services
 - o Continue to chip away at building maintenance projects and submitted tickets
 - o Helping move furniture around in Field Road as part of the Alternate Work Strategy implementation

Parks

- Cemetery
 - o Increased gathering for celebration of life etc, now that restrictions have lifted
- Projects
 - o Working with IT/GIS on parks mapping and inventory
 - o Summer students begin shortly (one dedicated to helping with asset inventory)
 - o Implementation of Step 3 BC Restart (opening up use of sports fields, community halls, parks)
 - o Increased special events now that provincial restrictions have lifted
 - o Getting ready to open Katherine Lake campground back to full capacity
 - o Increased pressure on our parks systems in the past year, and even more so now (more people, more garbage, more graffiti, more issues, etc)
 - o Ongoing inspections and maintenance throughout the parks
 - o Developed design for signage related to beach etiquette; getting the signs ready for install
 - o Sports fields are prepped for season including aeration

- Some Dakota Ridge projects underway, annual maintenance of piston bully/groomers scheduled

Dogs in Parks and Trails

Visits to our regional parks and trails increases each year and many people bring dogs with them.

This is an enjoyable activity for many visitors, but it can also lead to potential increased conflicts between people with and without dogs, between individual dogs, and between dogs and wildlife. It is our goal to ensure that dog owners and non-dog owners alike can responsibly use our parks and trails.

Dogs are permitted on all our parks and trails however, it is our policy that dogs must be on a leash except in off leash parks. Dogs are not permitted on playgrounds, sports fields, waterparks and in cemeteries. The SCRD does manage a designated off-leash dog park located at the north end of Shirley Macey Park, 930 Chamberlin Road, West Howe Sound. www.scrd.ca/Dogs-in-Parks

Planning

- Contract awarded to MODUS Planning, Design and Engagement for Regional Growth Baseline project. Kickoff expected in the next 4 weeks. Participation from staff of "Team Sunshine Coast" has been planned and is appreciated.

Bylaw

- Pleased to announce that Krissy Kirkpatrick is the successful candidate for the Senior Bylaw Officer position. Recruitment for the vacancy created by this internal advancement is underway.
- Improvements to the online Bylaw Complaint Form to drive efficiency are being planned. By adding tags for categories of complaint, triage and routing can be partially automated. This change, a direct result of departmental restructuring, is anticipated to save approximately 90 hours of staff time per year while accelerating response time.

Emergency Services

- Pleased to announce that Jordan Pratt is the successful candidate for the position of Deputy Chief/Emergency Management Coordinator for the Gibsons & District Volunteer Fire Department and Sunshine Coast Regional District.
- Planning underway for Egmont Volunteer Fire Department community information session on July 29.

Emergency Services:

Deputy Fire Chief job postings for Halfmoon Bay, Roberts Creek, and Gibsons have been filled.

The SCRD EOC was activated level 1 to assist with evacuations due to the wildfire in Halfmoon Bay.

The fire was expertly and efficiently managed by the Halfmoon Bay Fire Department with assistance from Sechelt Fire and BC Wildfire Service. The Sprinkler Protection Unit (SPU) was deployed as a precaution as well.

The fire was quickly brought under control and the EOC was subsequently stood down. Residents returned home within 2 hours of the incident.

Campfires

Effective at noon (Pacific time) on Wednesday, June 30, 2021, campfires, Category 2 and Category 3 open fires will be prohibited throughout the province of British Columbia. This prohibition will remain in effect until noon on Oct. 15, 2021, or until the order is rescinded. The provincial weather forecast calls for record-breaking high temperatures throughout B.C. this week and follows a spring of lower-than-average precipitation in the southern half of the province. These conditions are expected to persist in the coming weeks.

Camping is a long-standing tradition in this province. The B.C. government recognizes that people also enjoy having campfires, so it takes any decision to implement a campfire ban very seriously.

The BC Wildfire Service takes these extreme heat conditions seriously. Additional precautions are being undertaken throughout the province, including fire warden patrols, fixed-wing aircraft patrols and an active enforcement presence. Wildfire prevention is a shared responsibility. Human-caused wildfires are completely preventable and divert critical resources away from lightning-caused fires.

The BC Wildfire Service is constantly monitoring current and forecast conditions and maintaining preparedness.

A campfire is defined as any fire smaller than 0.5 metres high by 0.5 metres wide.

CONCLUSION

The CAO report summarizes key initiatives and activities that align with the priorities of the 2019 - 2023 Strategic Plan and the Board's direction.



July 7, 2021

Lori Pratt, Chair
Sunshine Coast Regional District
1975 Field Road
Sechelt BC V0N 3A1

Reference: 303605

Dear Chair Pratt:

Re: BC Ferries and Project Consultation

Thank you for your letters of June 7, 2021, requesting ferry service improvements on Route 3 and increased communication and consultation on local ministry projects.

I appreciated receiving your suggestions to improve ferry service on Route 3. One of my mandates as Minister of Transportation and Infrastructure is to make BC Ferries more responsive and accountable by encouraging improved service at peak times, an improved reservation system and better coordination with public transit. Under the province's service contract with BC Ferries, my ministry is providing over \$600 million over the next three years to support BC Ferries in the continued delivery of ferry services. The federal government is also contributing over \$90 million over the next three years.

I was pleased that BC Ferries took the initiative to engage with local and regional governments and local communities to look at short-term options to address concerns from Sunshine Coast ferry users. That said, in light of the cancelled trial that was proposed for this summer, it is important that BC Ferries assess if there is a better way to seek feedback on service improvements in the future. I will also encourage the company to continue communicating with communities and to explore the feasibility of suggestions like the ones you have proposed about increasing sailings, adding supplemental vessels and sharing vessels between routes.

The ministry is also committed to working with BC Ferries on long-term improvements for the Sunshine Coast. This will include discussions about any plans for investments in its fleet of vessels to ensure communities receive the services they need.

Ensuring the long-term sustainability of coastal ferry services remains an essential part of B.C.'s recovery from COVID-19. As you likely know, the provincial government contributed an additional one-time payment of \$308 million last year to BC Ferries under the Safe Restart Agreement partnership with the federal government. This contribution will ensure that communities continue to have access to essential ferry services with certainty around service levels and fares.

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Ministry of Transportation
and Infrastructure

Office of the Minister

Mailing Address:
Parliament Buildings
Victoria BC V8V 1X4

Last fall we shared the results of our public engagement process to develop a long-term vision for coastal ferries. The feedback we received continues to play an important role in guiding decisions around the best ways to deliver coastal ferry services to the people who rely on them.

If you have any questions about ferry services, please feel free to contact the Executive Director of the Marine Branch, Kirk Handrahan. He can be reached at 778 974-5301 or at Kirk.Handrahan@gov.bc.ca and would be pleased to help you.

Regarding the Board resolution item concerning notification of projects, ministry staff work hard to ensure local governments and other stakeholders are consulted when the ministry is considering projects such as road improvements in a community. Working with stakeholders can often create opportunities for local governments to coordinate improvements to their roads, helping to maximize project efficiencies and reduce costs for local governments. Stakeholder input can also help us to determine the best time to deliver projects to minimize disruptions to businesses and residents and assist in the development of traffic management plans. I have asked local staff to ensure they continue to keep the Regional District informed during our project planning, but please feel free to contact Operations Manager Michael Braun if you have any questions. You can reach him at 604 398-5677 or at Michael.Braun@gov.bc.ca.

I also recognize the importance of consulting with local governments and stakeholders on important planning studies like the Sechelt Bypass Study. The project team will be reaching out in the near future to engage with key stakeholders and Indigenous groups on the study, and you can be sure the District will be included in this engagement. In the meantime, should you want more information on the study, please do not hesitate to contact Elena Farmer, District Manager for the ministry's Lower Mainland District. She can be reached at 236 468-1935 or at Elena.Farmer@gov.bc.ca and would be happy to assist you.

Thank you again for taking the time to write.

Sincerely,



Rob Fleming
Minister

.../3

Copy to: Honourable Nicholas Simons
Minister of Social Development and Poverty Reduction
MLA, Powell River-Sunshine Coast

Mark Collins, President and CEO
BC Ferries

Kirk Handrahan, Executive Director
Marine Branch

Elena Farmer, District Manager
Lower Mainland District

Michael Braun, Operations Manager
Lower Mainland District

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June 7, 2021

Honourable Rob Fleming
Minister of Transportation & Infrastructure
PO Box 9055 Prov Stn Govt
Victoria, BC V8W 9E2

Via email: Minister.Transportation@gov.bc.ca

Dear Minister Fleming,

Re: Request for Increased Communication and Consultation

At the regular Board meeting of May 27, 2021, the Sunshine Coast Regional District Board members discussed ongoing transportation issues on the Sunshine Coast.

The Board resolved the following:

149/21 THAT the SCRD Board write a letter to the Minister of Transportation and Infrastructure, with a copy to local Ministry of Transportation and Infrastructure staff, to request increased communication and consultation with local stakeholders regarding local projects and their timing;

AND THAT thorough consultation be conducted regarding the Sechelt Bypass Study currently underway that includes all local governments and local stakeholders;

AND FURTHER THAT the SCRD request to receive formal notification for all major projects at the pre-planning and pre-implementation stages.

Thank you for your time and consideration.

Yours truly,

SUNSHINE COAST REGIONAL DISTRICT

Lori Pratt
Chair

cc: Michael Braun, Operations Manager, Sunshine Coast, Braun, Michael.Braun@gov.bc.ca

ELECTORAL AREAS: A - Egmont, Pender Harbour B - Halfmoon Bay D - Roberts Creek E - Elphinstone F - West Howe Sound
MUNICIPALITIES: District of Sechelt / Sechelt Indian Government District / Town of Gibsons

Sunshine Coast Regional District

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June 7, 2021

Honourable Rob Fleming
Minister of Transportation & Infrastructure
PO Box 9055 Prov Stn Govt
Victoria, BC V8W 9E2

Via email: Minister.Transportation@gov.bc.ca

Dear Minister Fleming,

Re: Request for Increase in Ferry Service Levels for Route 3 (Langdale/Horsehoe Bay)

Residents of the Sunshine Coast are frustrated with the level of ferry service on Route 3 (Langdale/Horsehoe Bay). Ferries are often overloaded and access to reservations have been inconsistent. Route 3 service levels no longer meet the needs of our community.

We are requesting that the Province increase the contracted level of service on Route 3. Our vision is 16 sailings a day in each direction, leaving approximately every hour. After the proposed and cancelled BC Ferries trial, we are focused on moving together with consensus in the community. We make this request knowing that it has incredibly strong support in the community. We need more ferry service.

However, we recognize that 16 sailings a day is not feasible with current BC Ferries infrastructure. We provide this as a long-term goal so that BC Ferries, the BC Ferries Commission, and the Province of BC can work put together a business plan for increased service on our route.

In the interim, we would request your office direct BC Ferries to study options for increasing service on Route 3.

There are currently several proposals in the community that could possibly be implemented but would require direction from the province and your office:

- Increase the service level to 12 sailings a day every day in peak season on Route 3.
- Supplement service with a secondary smaller ship.
- Provide a passenger ferry service to complement regular service.
- Share ferries between different routes to prioritize peak service on Route 3.

ELECTORAL AREAS: A - Egmont, Pender Harbour B - Halfmoon Bay D - Roberts Creek E - Elphinstone F - West Howe Sound

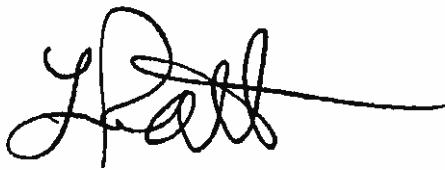
MUNICIPALITIES: District of Sechelt / Sechelt Indian Government District / Town of Gibsons

We believe the above solutions can be implemented by BC Ferries with the support of the Province and we know that these ideas will receive broad community support.

Thank you for your time and consideration.

Yours truly,

SUNSHINE COAST REGIONAL DISTRICT



Lori Pratt
Chair

cc. Mark Collins: mark.collins@bcferries.com
Nicholas Simons, MIA: nicholassimons.MLA@leg.bc.ca
District of Sechelt Mayor and Council: council@sechelt.ca
Town of Gibsons Mayor and Council: councillors@gibsons.ca
shishálh Nation hiwus and Council: council@shishalh.net
qathet Regional District Board: administration@qathet.ca
City of Powell River Council: info@powellriver.ca
Tla'amin Nation Council: reception@tn-bc.ca



Attention SCRD, Town of Gibsons and District of Sechelt.

It is not known exactly how much food consumed on the Sunshine Coast is grown locally, though estimates are within a range less than 3%, significantly below the provincial average. Farming has been declining over several years, as measured by the broad stats provided by the Agricultural Census: number and size of farms, farm gross margins, and the amount of land in crops. Meanwhile, the cost of land, inputs, and average age of farmers have been steadily increasing, along with the challenges and cost of food transport to a ferry-dependent, sprawling and rapidly growing community.

The One Straw Society was founded over 25 years ago, and has been the founder or key collaborator in the creation of almost every farm and food initiative on the Sunshine Coast. We are a regional organization with the vision of seeing the Sunshine Coast participating in and becoming a role model for a diverse, connected, thriving and sovereign local food system.

We provide education, mentorship, advocacy, policy, resources and connections in order to meet our ends: (1) People grow and produce food locally and sustainably; (2) Healthy, local food is accessible; (3) The local food system is environmentally sustainable; and (4) We have a robust food economy, making food production a viable business. Within this, we focus on access to knowledge, equipment, arable land, cultural and traditional food lands and food practices, as well as regenerative land use, and zero food waste.

In addition to the One Straw Society, there are several organizations, committees and businesses committed to sustainability, agriculture and the food system, but over the past 20 years, local food security has not improved. We presume, but do not have concise data to prove that it has actually gotten worse. The lack of data puts the Sunshine Coast at a disadvantage in vying for investment and resources from many funders and levels of government that have recently prioritized food security. It's difficult - if not impossible - to measure any impact our activities may have on the food system overall without this data.

In support of the SCRD's Agricultural Area Plan, the commitment of the Town of Gibsons and District of Sechelt's to the Sunshine Coast Food Charter, and compounding on the 2021 Agricultural Census, One Straw Society is leading a

project to gather this critical, missing data on what we produce, where we produce it, how much, who buys and eats it, barriers to change or producing more, and how that compares to previous and future years in our region and others. **This project is being called the Food Systems Snapshot and is being funded in part by the Real Estate Foundation of British Columbia.**

The project is officially launching on July 15th, 2021. The project is broken down into four distinct phases (phase specific details available upon request but are beyond the scope of this letter). However, at a broad level, we are confident that within 18 months, we will have achieved the following outcomes:

1. A newly formed "Food Systems Planning and Action Committee" ("FSPAC") which includes representatives from relevant food and farm organizations, regional agrologist, local governmental representatives and others who collaborate on the research, design, and collection of data and provide expert knowledge as it relates to food systems planning their respective arenas
2. The FSPAC also acts as a key resource for ALL regional governmental referrals and questions as they relate to broad food systems planning.
3. We have concise and current statistics and analytics regarding land use, production, processing, distribution, consumption, disposal, investment and policy
4. Local governments, organizations and the community have access to and use data, which supports understanding of the food system on the Sunshine Coast, and provides clear and measurable rationale for investment, initiatives, and prioritized strategies
5. Farmers and farmland owners have engaged in and been compensated for their involvement in a Peer-to-Peer Information gathering process to highlight the lived experiences and to complement statistical data.
6. Farmers and land-owners have built new connections, which increases likelihood of partnerships, sharing of resources and knowledge, cooperative land use and business development, etc;
7. A Guide and Templates for data collection exist for future years, and other regions
8. Organizations and local governments are more connected and more supported to collaborate on projects, to openly share data and resources, contributing to the greater likelihood of project and initiative successes

The food systems snapshot project will also follow our Agricultural Area Plan Action Item Review (currently underway) & assist with the development of the upcoming Regional Growth Strategy

In light of this funded project and One Straw's initiatives to enhance our collective knowledge of food systems planning, we **request that the SCRD, Town of Gibsons and District of Sechelt support the food systems snapshot project in two main ways**

- 1) We request that the existing SCRD AAC be put on hold for a trial period of 18 months to coincide with the launch and first year of the Food Systems Action and Planning Committee (FSAPC). The FSAPC is a much broader committee and will include the discussion of issues that extend well beyond land use concerns and the primary production sphere. A holistic committee such as this with a diverse ~~range of experts is crucial to become a force of planning for the~~ years ahead. Strengthening food systems on the Sunshine Coast will require a broader and more integrated understanding of the various opportunities and challenges in production, distribution, storage, marketing, consumption, and disposal and the accompanying regulatory and policy challenges. Strategic food systems conversations around supportive policy, sustainable planning and investment opportunities are necessary. We believe that the FSAPC will meet this goal and begin to provide the basis for strong planning and evidence informed policy recommendations as they relate to the whole food system.
- 2) We request that the SCRD, Town of Gibsons and District of Sechelt each maintain a direct line of communication with the project lead as a means to a) share information throughout the process and hear about progress and b) utilize the expertise and experience of the FSAPC as place for ALL referrals and requests as they relate to food systems on the Sunshine Coast. This may include referrals related to agricultural land use(s), food waste initiatives, agricultural water concerns, as well as business concerns related to production, marketing, distribution, consumption and disposal. A centralized resource such as this that can work with all governmental referrals and inquiries is integral to developing coherent and consistent policy and is central to solid, regionally focused decision making processes. This will ensure the local food system is regionally supported and understood and that the knowledge of our regional experts are mobilized, utilized, and respected.

One Straw Society recognizes the limitations on staff and elected officials at the current time to pursue and prioritize local food systems initiatives/efforts with the vigour and investment that is needed. The One Straw Society, in deep

collaboration with its community partners, is prepared and excited to take on this important work which will be a benefit to governments, the non-profit and business sectors and civil society at large.

We kindly request your support for our endeavour, the SCRD's willingness to allow us to pilot test a new regional committee (and the Town of Gibsons and District of Sechelt taking advantage of this committee for referrals and policy development) and each government's willingness to create direct communication channels with our research and planning team to avoid unnecessary data sharing challenges and resource constraints as we move through this process.

Thank you for your time and consideration.

Sincerely,

Dr. Chris Hergesheimer
Director of Programs and Innovation
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&

Casandra Fletcher
Executive Director,
cfletcher@onestraw.ca

For more info, please see One Straw Society www.onestraw.ca

SUNSHINE COAST REGIONAL DISTRICT

BYLAW NO. 731.1

A bylaw to amend the Financial Plan for the years 2021 - 2025

WHEREAS the Board of the Sunshine Coast Regional District wishes to amend *Sunshine Coast Regional District Financial Plan Bylaw No. 731, 2021*;

NOW THEREFORE the Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited for all purposes as the *Sunshine Coast Regional District Financial Plan Amendment Bylaw No. 731.1, 2021*.
2. *Sunshine Coast Regional District Financial Plan Bylaw No. 731, 2021* is hereby amended as follows:
 - a) Delete Schedule A in its entirety and replace with the revised Schedule A attached hereto.

READ A FIRST TIME	this	22 nd	day of	July, 2021
READ A SECOND TIME	this	22 nd	day of	July, 2021
READ A THIRD TIME	this	22 nd	day of	July, 2021
ADOPTED	this	22 nd	day of	July, 2021

CORPORATE OFFICER

CHAIR



5-Year Financial Plan - Bylaw 731.1, 2021 Schedule A

Budget Version:	5-year Financial Plan
Generated Date:	July 16, 2021

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2021 - 2025

	2021	2022	2023	2024	2025
Revenues					
Grants in Lieu of Taxes	72,000	72,000	72,000	72,000	72,000
Tax Requisitions	24,449,191	24,179,156	24,537,086	24,548,911	24,557,457
Frontage & Parcel Taxes	5,915,513	6,103,431	6,103,431	6,103,431	6,103,431
Government Transfers	5,902,341	2,670,704	2,670,704	2,670,704	2,670,704
User Fees & Service Charges	13,924,413	15,263,315	15,313,220	15,313,221	15,313,222
Member Municipality Debt	1,828,505	1,786,899	1,421,758	1,421,758	1,421,758
Investment Income	676,824	735,513	751,579	821,712	874,783
Developer Contributions	544,500	-	-	-	-
Other Revenue	991,675	561,463	544,488	544,492	544,495
	54,304,962	51,372,481	51,414,266	51,496,229	51,557,850
Expenses					
Administration	5,366,027	5,516,312	5,611,040	5,611,560	5,612,090
Internal Recoveries	(7,199,294)	(7,364,510)	(7,458,506)	(7,459,032)	(7,459,569)
Wages and Benefits	22,003,740	22,389,164	22,758,524	22,758,836	22,759,154
Operating	22,354,719	17,666,608	17,634,662	17,636,067	17,650,035
Debt Charges Member Municipalities	1,828,505	1,786,899	1,421,758	1,421,758	1,421,758
Debt Charges - Interest	1,570,074	1,613,993	1,713,722	1,697,925	1,684,962
Amortization of Tangible Capital Assets	4,822,441	4,822,441	4,822,441	4,822,441	4,822,441
	50,746,212	46,430,907	46,503,641	46,489,555	46,490,871
Operating Surplus / (Deficit)	3,558,750	4,941,574	4,910,625	5,006,674	5,066,979
Other					
Capital Expenditures	(36,447,067)	(1,971,599)	(1,971,599)	(1,971,599)	(1,971,599)
Proceeds from Long Term Debt	18,918,844	-	-	-	-
Debt Principal Repayment	(2,455,859)	(3,002,087)	(3,411,032)	(3,455,396)	(3,416,870)
Transfer (to)/from Reserves	9,960,859	(3,519,360)	(2,911,247)	(2,962,933)	(3,061,765)
Transfer (to)/from Appropriated Surplus	(153,915)	(502,050)	(682,050)	(682,050)	(682,050)
Transfer (to)/from Other Funds	216,577	-	-	-	-
Transfer (to)/from Accumulated Surplus	57,805	41,081	42,862	42,863	42,864
Prior Year Surplus/(Deficit)	(178,435)	(10,000)	-	-	-
Unfunded Amortization	4,822,441	4,822,441	4,822,441	4,822,441	4,822,441
Transfer (to)/from Unfunded Liability	1,700,000	(800,000)	(800,000)	(800,000)	(800,000)
	(3,558,750)	(4,941,574)	(4,910,625)	(5,006,674)	(5,066,979)
Financial Plan Surplus / (Deficit)	-	-	-	-	-

110 General Government	2021	2022	2023	2024	2025
Revenues					
Grants in Lieu of Taxes	72,000	72,000	72,000	72,000	72,000
Tax Requisitions	1,512,147	1,421,226	1,526,326	1,526,427	1,526,525
Government Transfers	874,050	874,050	874,050	874,050	874,050
Investment Income	58,000	58,000	58,000	58,000	58,000
Other Revenue	8,406	8,406	8,406	8,406	8,406
	2,524,603	2,433,682	2,538,782	2,538,883	2,538,981
Expenses					
Administration	702,012	708,127	728,115	728,216	728,314
Internal Recoveries	(910,603)	(927,016)	(945,663)	(945,663)	(945,663)
Wages and Benefits	1,607,670	1,527,047	1,630,806	1,630,806	1,630,806
Operating	577,538	427,474	427,474	427,474	427,474
Amortization of Tangible Capital Assets	58,580	58,580	58,580	58,580	58,580
	2,035,197	1,794,212	1,899,312	1,899,413	1,899,511
Operating Surplus / (Deficit)	489,406	639,470	639,470	639,470	639,470
Other					
Transfer (to)/from Reserves	134,064	(16,000)	(16,000)	(16,000)	(16,000)
Transfer (to)/from Appropriated Surplus	(682,050)	(682,050)	(682,050)	(682,050)	(682,050)
Unfunded Amortization	58,580	58,580	58,580	58,580	58,580
	(489,406)	(639,470)	(639,470)	(639,470)	(639,470)
110 Financial Plan Surplus / (Deficit)	-	-	-	-	-
113 Finance	2021	2022	2023	2024	2025
Expenses					
Internal Recoveries	(1,692,147)	(1,742,473)	(1,778,703)	(1,778,703)	(1,778,703)
Wages and Benefits	1,443,104	1,493,430	1,529,660	1,529,660	1,529,660
Operating	349,043	249,043	249,043	249,043	249,043
Amortization of Tangible Capital Assets	214,561	214,561	214,561	214,561	214,561
	314,561	214,561	214,561	214,561	214,561
Operating Surplus / (Deficit)	(314,561)	(214,561)	(214,561)	(214,561)	(214,561)
Other					
Transfer (to)/from Reserves	100,000	-	-	-	-
Unfunded Amortization	214,561	214,561	214,561	214,561	214,561
	314,561	214,561	214,561	214,561	214,561
113 Financial Plan Surplus / (Deficit)	-	-	-	-	-

114 Administration Office	2021	2022	2023	2024	2025
Revenues					
Investment Income	72,534	79,401	86,542	93,969	93,969
	72,534	79,401	86,542	93,969	93,969
Expenses					
Internal Recoveries	(502,199)	(502,942)	(503,762)	(503,970)	(504,182)
Wages and Benefits	24,106	24,649	25,265	25,265	25,265
Operating	319,376	215,101	215,305	215,513	215,725
Debt Charges - Interest	144,058	144,058	144,058	144,058	144,058
Amortization of Tangible Capital Assets	107,823	107,823	107,823	107,823	107,823
	93,164	(11,311)	(11,311)	(11,311)	(11,311)
Operating Surplus / (Deficit)	(20,630)	90,712	97,853	105,280	105,280
Other					
Capital Expenditures	(35,000)	-	-	-	-
Debt Principal Repayment	(171,668)	(178,535)	(185,676)	(193,103)	(193,103)
Transfer (to)/from Reserves	(15,525)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Appropriated Surplus	135,000	-	-	-	-
Unfunded Amortization	107,823	107,823	107,823	107,823	107,823
	20,630	(90,712)	(97,853)	(105,280)	(105,280)
114 Financial Plan Surplus / (Deficit)	-	-	-	-	-
115 Human Resources	2021	2022	2023	2024	2025
Expenses					
Internal Recoveries	(725,929)	(738,583)	(752,926)	(753,238)	(753,556)
Wages and Benefits	564,070	576,724	591,067	591,379	591,697
Operating	181,914	151,859	151,859	151,859	151,859
Amortization of Tangible Capital Assets	29,671	29,671	29,671	29,671	29,671
	49,726	19,671	19,671	19,671	19,671
Operating Surplus / (Deficit)	(49,726)	(19,671)	(19,671)	(19,671)	(19,671)
Other					
Transfer (to)/from Reserves	20,055	(10,000)	(10,000)	(10,000)	(10,000)
Unfunded Amortization	29,671	29,671	29,671	29,671	29,671
	49,726	19,671	19,671	19,671	19,671
115 Financial Plan Surplus / (Deficit)	-	-	-	-	-
117 Information Services	2021	2022	2023	2024	2025
Expenses					
Internal Recoveries	(1,178,252)	(1,241,948)	(1,259,306)	(1,259,306)	(1,259,306)
Wages and Benefits	715,609	759,955	668,254	668,254	668,254
Operating	353,052	303,052	231,052	231,052	231,052
Debt Charges - Interest	589	146	-	-	-
Amortization of Tangible Capital Assets	132,455	132,455	132,455	132,455	132,455
	23,453	(46,340)	(227,545)	(227,545)	(227,545)
Operating Surplus / (Deficit)	(23,453)	46,340	227,545	227,545	227,545
Other					
Capital Expenditures	(337,934)	(350,000)	(350,000)	(350,000)	(350,000)
Debt Principal Repayment	(47,286)	(23,020)	-	-	-
Transfer (to)/from Reserves	118,284	14,225	(10,000)	(10,000)	(10,000)
Transfer (to)/from Appropriated Surplus	120,000	180,000	-	-	-
Transfer (to)/from Other Funds	37,934	-	-	-	-
Unfunded Amortization	132,455	132,455	132,455	132,455	132,455
	23,453	(46,340)	(227,545)	(227,545)	(227,545)
117 Financial Plan Surplus / (Deficit)	-	-	-	-	-

118	SCRHD Administration	2021	2022	2023	2024	2025
Revenues						
	Other Revenue	34,215	65,383	66,408	66,412	66,415
		34,215	65,383	66,408	66,412	66,415
Expenses						
	Administration	12,918	13,129	13,273	13,277	13,280
	Wages and Benefits	44,380	45,154	46,035	46,035	46,035
	Operating	7,100	7,100	7,100	7,100	7,100
		64,398	65,383	66,408	66,412	66,415
Operating Surplus / (Deficit)		(30,183)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	30,183	-	-	-	-
		30,183	-	-	-	-
118 Financial Plan Surplus / (Deficit)		-	-	-	-	-
121	Grants in Aid - Area A	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	37,338	40,982	41,058	41,058	41,058
		37,338	40,982	41,058	41,058	41,058
Expenses						
	Administration	2,982	3,067	3,123	3,123	3,123
	Wages and Benefits	799	817	837	837	837
	Operating	41,521	37,098	37,098	37,098	37,098
		45,302	40,982	41,058	41,058	41,058
Operating Surplus / (Deficit)		(7,964)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	7,964	-	-	-	-
		7,964	-	-	-	-
121 Financial Plan Surplus / (Deficit)		-	-	-	-	-
122	Grants in Aid - Area B	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	31,066	31,145	31,205	31,205	31,205
		31,066	31,145	31,205	31,205	31,205
Expenses						
	Administration	2,148	2,209	2,249	2,249	2,249
	Wages and Benefits	799	817	837	837	837
	Operating	32,846	28,119	28,119	28,119	28,119
		35,793	31,145	31,205	31,205	31,205
Operating Surplus / (Deficit)		(4,727)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	4,727	-	-	-	-
		4,727	-	-	-	-
122 Financial Plan Surplus / (Deficit)		-	-	-	-	-

123	Grants in Aid - Area E & F	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	5,247	5,278	5,306	5,306	5,306
		5,247	5,278	5,306	5,306	5,306
Expenses						
	Administration	448	461	469	469	469
	Wages and Benefits	799	817	837	837	837
	Operating	6,819	4,000	4,000	4,000	4,000
		8,066	5,278	5,306	5,306	5,306
Operating Surplus / (Deficit)		(2,819)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	2,819	-	-	-	-
		2,819	-	-	-	-
123 Financial Plan Surplus / (Deficit)		-	-	-	-	-
125	Grants in Aid - Community Schools	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	11,072	11,621	11,655	11,655	11,655
		11,072	11,621	11,655	11,655	11,655
Expenses						
	Administration	782	804	818	818	818
	Wages and Benefits	799	817	837	837	837
	Operating	10,000	10,000	10,000	10,000	10,000
		11,581	11,621	11,655	11,655	11,655
Operating Surplus / (Deficit)		(509)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	509	-	-	-	-
		509	-	-	-	-
125 Financial Plan Surplus / (Deficit)		-	-	-	-	-
126	Greater Gibsons Community Participation	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	3,909	11,721	11,757	11,757	11,757
		3,909	11,721	11,757	11,757	11,757
Expenses						
	Administration	879	904	920	920	920
	Wages and Benefits	799	817	837	837	837
	Operating	10,000	10,000	10,000	10,000	10,000
		11,678	11,721	11,757	11,757	11,757
Operating Surplus / (Deficit)		(7,769)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	7,769	-	-	-	-
		7,769	-	-	-	-
126 Financial Plan Surplus / (Deficit)		-	-	-	-	-

127	Grants in Aid - Area D	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	28,029	37,888	37,955	37,955	37,955
		28,029	37,888	37,955	37,955	37,955
Expenses						
	Administration	2,504	2,575	2,622	2,622	2,622
	Wages and Benefits	799	817	837	837	837
	Operating	34,496	34,496	34,496	34,496	34,496
		37,799	37,888	37,955	37,955	37,955
Operating Surplus / (Deficit)		(9,770)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	9,770	-	-	-	-
		9,770	-	-	-	-
127 Financial Plan Surplus / (Deficit)		-	-	-	-	-
128	Grants In Aid - Area E	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	26,508	26,576	26,629	26,629	26,629
		26,508	26,576	26,629	26,629	26,629
Expenses						
	Administration	1,752	1,802	1,835	1,835	1,835
	Wages and Benefits	799	817	837	837	837
	Operating	27,237	23,957	23,957	23,957	23,957
		29,788	26,576	26,629	26,629	26,629
Operating Surplus / (Deficit)		(3,280)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	3,280	-	-	-	-
		3,280	-	-	-	-
128 Financial Plan Surplus / (Deficit)		-	-	-	-	-
129	Grants In Aid - Area F	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	26,597	26,674	26,734	26,734	26,734
		26,597	26,674	26,734	26,734	26,734
Expenses						
	Administration	2,091	2,150	2,190	2,190	2,190
	Wages and Benefits	799	817	837	837	837
	Operating	23,707	23,707	23,707	23,707	23,707
		26,597	26,674	26,734	26,734	26,734
Operating Surplus / (Deficit)		-	-	-	-	-
129 Financial Plan Surplus / (Deficit)		-	-	-	-	-

130 Electoral Area Services - UBCM/AVICC	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	73,866	74,002	74,112	74,113	74,114
	73,866	74,002	74,112	74,113	74,114
Expenses					
Administration	5,692	5,828	5,938	5,939	5,940
Wages and Benefits	32,908	32,908	32,908	32,908	32,908
Operating	35,266	35,266	35,266	35,266	35,266
	73,866	74,002	74,112	74,113	74,114
Operating Surplus / (Deficit)	-	-	-	-	-
130 Financial Plan Surplus / (Deficit)	-	-	-	-	-

131 Electoral Area Services - Elections	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	14,000	93,534	14,000	14,000	14,000
Other Revenue	-	18,000	-	-	-
	14,000	111,534	14,000	14,000	14,000
Expenses					
Administration	-	8,878	-	-	-
Wages and Benefits	-	117,494	-	-	-
Operating	30,000	34,043	-	-	-
	30,000	160,415	-	-	-
Operating Surplus / (Deficit)	(16,000)	(48,881)	14,000	14,000	14,000
Other					
Transfer (to)/from Reserves	16,000	48,881	(14,000)	(14,000)	(14,000)
	16,000	48,881	(14,000)	(14,000)	(14,000)
131 Financial Plan Surplus / (Deficit)	-	-	-	-	-

135 Corporate Sustainability Services	2021	2022	2023	2024	2025
Expenses					
Internal Recoveries	(48,176)	(49,026)	(49,992)	(49,992)	(49,992)
Wages and Benefits	37,796	38,646	39,612	39,612	39,612
Operating	10,380	10,380	10,380	10,380	10,380
Amortization of Tangible Capital Assets	2,869	2,869	2,869	2,869	2,869
	2,869	2,869	2,869	2,869	2,869
Operating Surplus / (Deficit)	(2,869)	(2,869)	(2,869)	(2,869)	(2,869)
Other					
Unfunded Amortization	2,869	2,869	2,869	2,869	2,869
	2,869	2,869	2,869	2,869	2,869
135 Financial Plan Surplus / (Deficit)	-	-	-	-	-

136	Regional Sustainability Services	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	98,723	100,676	102,861	102,861	102,862
		98,723	100,676	102,861	102,861	102,862
Expenses						
	Administration	1,873	1,930	1,963	1,963	1,964
	Wages and Benefits	84,215	86,111	88,263	88,263	88,263
	Operating	82,635	12,635	12,635	12,635	12,635
		168,723	100,676	102,861	102,861	102,862
Operating Surplus / (Deficit)		(70,000)	-	-	-	-
Other						
	Transfer (to)/from Reserves	70,000	-	-	-	-
		70,000	-	-	-	-
136 Financial Plan Surplus / (Deficit)		-	-	-	-	-
140	Member Municipality Debt	2021	2022	2023	2024	2025
Revenues						
	Member Municipality Debt	1,828,505	1,786,899	1,421,758	1,421,758	1,421,758
		1,828,505	1,786,899	1,421,758	1,421,758	1,421,758
Expenses						
	Debt Charges Member Municipalities	1,828,505	1,786,899	1,421,758	1,421,758	1,421,758
		1,828,505	1,786,899	1,421,758	1,421,758	1,421,758
Operating Surplus / (Deficit)		-	-	-	-	-
140 Financial Plan Surplus / (Deficit)		-	-	-	-	-
150	Feasibility Studies - Regional	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	37,417	15,394	15,779	15,779	15,779
	Government Transfers	111,810	-	-	-	-
		149,227	15,394	15,779	15,779	15,779
Expenses						
	Wages and Benefits	37,030	15,394	15,779	15,779	15,779
	Operating	124,780	-	-	-	-
		161,810	15,394	15,779	15,779	15,779
Operating Surplus / (Deficit)		(12,583)	-	-	-	-
Other						
	Transfer (to)/from Appropriated Surplus	8,135	-	-	-	-
	Prior Year Surplus/(Deficit)	4,448	-	-	-	-
		12,583	-	-	-	-
150 Financial Plan Surplus / (Deficit)		-	-	-	-	-

200	Bylaw Enforcement	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	293,655	314,627	319,505	319,512	319,518
	User Fees & Service Charges	513	513	513	513	513
		294,168	315,140	320,018	320,025	320,031
Expenses						
	Administration	47,928	49,247	49,975	49,982	49,988
	Wages and Benefits	226,386	246,039	250,189	250,189	250,189
	Operating	20,604	19,854	19,854	19,854	19,854
	Amortization of Tangible Capital Assets	5,673	5,673	5,673	5,673	5,673
		300,591	320,813	325,691	325,698	325,704
Operating Surplus / (Deficit)		(6,423)	(5,673)	(5,673)	(5,673)	(5,673)
Other						
	Capital Expenditures	(50,000)	-	-	-	-
	Transfer (to)/from Reserves	50,750	-	-	-	-
	Unfunded Amortization	5,673	5,673	5,673	5,673	5,673
		6,423	5,673	5,673	5,673	5,673
200 Financial Plan Surplus / (Deficit)		-	-	-	-	-
204	Halfmoon Bay Smoke Control	2021	2022	2023	2024	2025
Expenses						
	Administration	153	155	157	157	157
	Wages and Benefits	918	939	962	962	962
		1,071	1,094	1,119	1,119	1,119
Operating Surplus / (Deficit)		(1,071)	(1,094)	(1,119)	(1,119)	(1,119)
Other						
	Transfer (to)/from Reserves	1,071	1,094	1,119	1,119	1,119
		1,071	1,094	1,119	1,119	1,119
204 Financial Plan Surplus / (Deficit)		-	-	-	-	-
206	Roberts Creek Smoke Control	2021	2022	2023	2024	2025
Expenses						
	Administration	152	154	156	156	156
	Wages and Benefits	918	939	962	962	962
		1,070	1,093	1,118	1,118	1,118
Operating Surplus / (Deficit)		(1,070)	(1,093)	(1,118)	(1,118)	(1,118)
Other						
	Transfer (to)/from Reserves	1,070	1,093	1,118	1,118	1,118
		1,070	1,093	1,118	1,118	1,118
206 Financial Plan Surplus / (Deficit)		-	-	-	-	-

210 Gibsons & District Fire Protection	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	1,334,364	1,409,594	1,348,901	1,348,911	1,348,920
Government Transfers	66,973	-	-	-	-
Other Revenue	5,880	-	-	-	-
	<u>1,407,217</u>	<u>1,409,594</u>	<u>1,348,901</u>	<u>1,348,911</u>	<u>1,348,920</u>
Expenses					
Administration	119,405	123,290	125,426	125,435	125,444
Wages and Benefits	542,428	571,299	581,832	581,832	581,832
Operating	377,900	358,977	358,977	358,977	358,977
Debt Charges - Interest	6,107	4,407	2,949	1,979	984
Amortization of Tangible Capital Assets	153,274	153,274	153,274	153,274	153,274
	<u>1,199,114</u>	<u>1,211,247</u>	<u>1,222,458</u>	<u>1,221,497</u>	<u>1,220,511</u>
Operating Surplus / (Deficit)	208,103	198,347	126,443	127,414	128,409
Other					
Capital Expenditures	(731,128)	-	-	-	-
Proceeds from Long Term Debt	400,789	-	-	-	-
Debt Principal Repayment	(113,327)	(151,621)	(79,717)	(80,688)	(81,683)
Transfer (to)/from Reserves	82,289	(200,000)	(200,000)	(200,000)	(200,000)
Unfunded Amortization	153,274	153,274	153,274	153,274	153,274
	<u>(208,103)</u>	<u>(198,347)</u>	<u>(126,443)</u>	<u>(127,414)</u>	<u>(128,409)</u>
210 Financial Plan Surplus / (Deficit)	-	-	-	-	-
212 Roberts Creek Fire Protection	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	618,146	686,081	690,967	690,971	690,974
Government Transfers	4,393	-	-	-	-
	<u>622,539</u>	<u>686,081</u>	<u>690,967</u>	<u>690,971</u>	<u>690,974</u>
Expenses					
Administration	64,585	66,708	67,848	67,852	67,855
Wages and Benefits	196,789	217,587	221,333	221,333	221,333
Operating	217,515	206,772	206,772	206,772	206,772
Debt Charges - Interest	-	1,801	1,410	1,019	619
Amortization of Tangible Capital Assets	70,700	70,700	70,700	70,700	70,700
	<u>549,589</u>	<u>563,568</u>	<u>568,063</u>	<u>567,676</u>	<u>567,279</u>
Operating Surplus / (Deficit)	72,950	122,513	122,904	123,295	123,695
Other					
Capital Expenditures	(672,428)	-	-	-	-
Proceeds from Long Term Debt	220,000	-	-	-	-
Debt Principal Repayment	-	(43,213)	(43,604)	(43,995)	(44,395)
Transfer (to)/from Reserves	308,778	(150,000)	(150,000)	(150,000)	(150,000)
Unfunded Amortization	70,700	70,700	70,700	70,700	70,700
	<u>(72,950)</u>	<u>(122,513)</u>	<u>(122,904)</u>	<u>(123,295)</u>	<u>(123,695)</u>
212 Financial Plan Surplus / (Deficit)	-	-	-	-	-

216 Halfmoon Bay Fire Protection	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	670,730	665,360	670,148	670,152	670,154
Government Transfers	1,350	-	-	-	-
	672,080	665,360	670,148	670,152	670,154
Expenses					
Administration	52,781	54,351	55,309	55,313	55,316
Wages and Benefits	220,241	241,112	244,942	244,942	244,942
Operating	258,344	203,644	203,644	203,644	203,644
Debt Charges - Interest	2,375	1,954	1,472	988	491
Amortization of Tangible Capital Assets	47,299	47,299	47,299	47,299	47,299
	581,040	548,360	552,666	552,186	551,692
Operating Surplus / (Deficit)	91,040	117,000	117,482	117,966	118,462
Other					
Capital Expenditures	(502,500)	-	-	-	-
Proceeds from Long Term Debt	200,000	-	-	-	-
Debt Principal Repayment	(21,689)	(39,299)	(39,781)	(40,265)	(40,761)
Transfer (to)/from Reserves	185,850	(125,000)	(125,000)	(125,000)	(125,000)
Unfunded Amortization	47,299	47,299	47,299	47,299	47,299
	(91,040)	(117,000)	(117,482)	(117,966)	(118,462)
216 Financial Plan Surplus / (Deficit)	-	-	-	-	-
218 Egmont Fire Protection	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	165,134	214,326	215,087	215,087	215,088
Government Transfers	25,000	-	-	-	-
Investment Income	2,458	2,690	2,932	3,184	3,184
Other Revenue	11,500	-	-	-	-
	204,092	217,016	218,019	218,271	218,272
Expenses					
Administration	13,282	13,581	13,786	13,786	13,787
Wages and Benefits	57,135	106,028	106,584	106,584	106,584
Operating	81,478	81,478	81,478	81,478	81,478
Debt Charges - Interest	4,880	4,880	4,880	4,880	4,880
Amortization of Tangible Capital Assets	19,820	19,820	19,820	19,820	19,820
	176,595	225,787	226,548	226,548	226,549
Operating Surplus / (Deficit)	27,497	(8,771)	(8,529)	(8,277)	(8,277)
Other					
Capital Expenditures	(49,000)	-	-	-	-
Debt Principal Repayment	(5,817)	(6,049)	(6,291)	(6,543)	(6,543)
Transfer (to)/from Reserves	7,500	(5,000)	(5,000)	(5,000)	(5,000)
Unfunded Amortization	19,820	19,820	19,820	19,820	19,820
	(27,497)	8,771	8,529	8,277	8,277
218 Financial Plan Surplus / (Deficit)	-	-	-	-	-

220 Emergency Telephone - 911		2021	2022	2023	2024	2025
Revenues						
Tax Requisitions		405,002	410,231	415,165	415,167	415,170
		405,002	410,231	415,165	415,167	415,170
Expenses						
Administration		37,686	38,797	39,440	39,442	39,445
Wages and Benefits		12,449	12,730	13,050	13,050	13,050
Operating		269,266	248,904	252,875	252,875	252,875
Amortization of Tangible Capital Assets		67,536	67,536	67,536	67,536	67,536
		386,937	367,967	372,901	372,903	372,906
Operating Surplus / (Deficit)		18,065	42,264	42,264	42,264	42,264
Other						
Capital Expenditures		(584,900)	-	-	-	-
Transfer (to)/from Reserves		499,299	(109,800)	(109,800)	(109,800)	(109,800)
Unfunded Amortization		67,536	67,536	67,536	67,536	67,536
		(18,065)	(42,264)	(42,264)	(42,264)	(42,264)
220 Financial Plan Surplus / (Deficit)		-	-	-	-	-
222 Sunshine Coast Emergency Planning		2021	2022	2023	2024	2025
Revenues						
Tax Requisitions		315,679	283,102	287,141	287,153	287,164
Government Transfers		561,523	-	-	-	-
		877,202	283,102	287,141	287,153	287,164
Expenses						
Administration		75,369	76,853	78,011	78,023	78,034
Wages and Benefits		124,240	115,225	118,106	118,106	118,106
Operating		678,952	91,024	91,024	91,024	91,024
Amortization of Tangible Capital Assets		6,833	6,833	6,833	6,833	6,833
		885,394	289,935	293,974	293,986	293,997
Operating Surplus / (Deficit)		(8,192)	(6,833)	(6,833)	(6,833)	(6,833)
Other						
Transfer (to)/from Reserves		37,955	-	-	-	-
Prior Year Surplus/(Deficit)		(36,596)	-	-	-	-
Unfunded Amortization		6,833	6,833	6,833	6,833	6,833
		8,192	6,833	6,833	6,833	6,833
222 Financial Plan Surplus / (Deficit)		-	-	-	-	-

290 Animal Control	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	47,346	48,769	50,109	50,111	50,113
User Fees & Service Charges	32,488	32,488	32,488	32,488	32,488
	79,834	81,257	82,597	82,599	82,601
Expenses					
Administration	15,161	15,612	15,847	15,849	15,851
Wages and Benefits	43,206	44,178	45,283	45,283	45,283
Operating	22,217	21,467	21,467	21,467	21,467
Amortization of Tangible Capital Assets	4,336	4,336	4,336	4,336	4,336
	84,920	85,593	86,933	86,935	86,937
Operating Surplus / (Deficit)	(5,086)	(4,336)	(4,336)	(4,336)	(4,336)
Other					
Transfer (to)/from Reserves	750	-	-	-	-
Unfunded Amortization	4,336	4,336	4,336	4,336	4,336
	5,086	4,336	4,336	4,336	4,336
290 Financial Plan Surplus / (Deficit)	-	-	-	-	-
291 Keats Island Dog Control	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	267	2,573	2,612	2,613	2,613
User Fees & Service Charges	350	350	350	350	350
	617	2,923	2,962	2,963	2,963
Expenses					
Administration	249	256	260	261	261
Wages and Benefits	1,336	1,367	1,402	1,402	1,402
Operating	1,300	1,300	1,300	1,300	1,300
	2,885	2,923	2,962	2,963	2,963
Operating Surplus / (Deficit)	(2,268)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	2,268	-	-	-	-
	2,268	-	-	-	-
291 Financial Plan Surplus / (Deficit)	-	-	-	-	-

310 Public Transit	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	2,866,647	3,064,203	3,127,080	3,127,172	3,127,268
Government Transfers	2,231,222	1,796,654	1,796,654	1,796,654	1,796,654
User Fees & Service Charges	476,612	783,466	790,966	790,966	790,966
Other Revenue	3,611	3,611	3,611	3,611	3,611
	5,578,092	5,647,934	5,718,311	5,718,403	5,718,499
Expenses					
Administration	538,949	557,134	567,750	567,803	567,858
Wages and Benefits	2,823,812	2,685,337	2,746,559	2,746,559	2,746,559
Operating	2,339,386	2,405,463	2,404,002	2,404,041	2,404,082
Amortization of Tangible Capital Assets	34,605	34,605	34,605	34,605	34,605
	5,736,752	5,682,539	5,752,916	5,753,008	5,753,104
Operating Surplus / (Deficit)	(158,660)	(34,605)	(34,605)	(34,605)	(34,605)
Other					
Capital Expenditures	(12,000)	-	-	-	-
Transfer (to)/from Reserves	136,055	-	-	-	-
Unfunded Amortization	34,605	34,605	34,605	34,605	34,605
	158,660	34,605	34,605	34,605	34,605
310 Financial Plan Surplus / (Deficit)	-	-	-	-	-
312 Fleet Maintenance	2021	2022	2023	2024	2025
Revenues					
Investment Income	10,001	10,948	11,932	12,956	12,956
Other Revenue	9,100	9,100	9,100	9,100	9,100
	19,101	20,048	21,032	22,056	22,056
Expenses					
Administration	33,598	35,085	35,603	35,603	35,603
Internal Recoveries	(1,450,550)	(1,452,230)	(1,452,230)	(1,452,230)	(1,452,230)
Wages and Benefits	586,399	599,594	614,584	614,584	614,584
Operating	923,664	888,702	888,741	888,780	888,821
Debt Charges - Interest	19,862	19,862	19,862	19,862	19,862
Amortization of Tangible Capital Assets	36,607	36,607	36,607	36,607	36,607
	149,580	127,620	143,167	143,206	143,247
Operating Surplus / (Deficit)	(130,479)	(107,572)	(122,135)	(121,150)	(121,191)
Other					
Capital Expenditures	(20,000)	-	-	-	-
Debt Principal Repayment	(23,669)	(24,616)	(25,600)	(26,624)	(26,624)
Transfer (to)/from Reserves	137,541	95,581	111,128	111,167	111,208
Unfunded Amortization	36,607	36,607	36,607	36,607	36,607
	130,479	107,572	122,135	121,150	121,191
312 Financial Plan Surplus / (Deficit)	-	-	-	-	-

313 Building Maintenance Services	2021	2022	2023	2024	2025
Expenses					
Administration	10,367	10,900	11,047	11,047	11,047
Internal Recoveries	(382,717)	(395,968)	(395,236)	(395,242)	(395,249)
Wages and Benefits	323,854	331,139	339,416	339,416	339,416
Operating	39,603	39,609	39,615	39,621	39,628
Debt Charges - Interest	169	329	207	147	85
Amortization of Tangible Capital Assets	7,019	7,019	7,019	7,019	7,019
	(1,705)	(6,972)	2,068	2,008	1,946
Operating Surplus / (Deficit)	1,705	6,972	(2,068)	(2,008)	(1,946)
Other					
Capital Expenditures	(25,000)	-	-	-	-
Proceeds from Long Term Debt	25,000	-	-	-	-
Debt Principal Repayment	(8,724)	(13,991)	(4,951)	(5,011)	(5,073)
Unfunded Amortization	7,019	7,019	7,019	7,019	7,019
	(1,705)	(6,972)	2,068	2,008	1,946
313 Financial Plan Surplus / (Deficit)	-	-	-	-	-
320 Regional Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	36,216	38,631	38,777	38,777	38,777
	36,216	38,631	38,777	38,777	38,777
Expenses					
Administration	2,533	2,603	2,651	2,651	2,651
Wages and Benefits	3,797	3,883	3,981	3,981	3,981
Operating	32,145	32,145	32,145	32,145	32,145
	38,475	38,631	38,777	38,777	38,777
Operating Surplus / (Deficit)	(2,259)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	2,259	-	-	-	-
	2,259	-	-	-	-
320 Financial Plan Surplus / (Deficit)	-	-	-	-	-
322 Langdale Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	2,750	2,822	2,825	2,640	2,578
	2,750	2,822	2,825	2,640	2,578
Expenses					
Administration	169	174	177	177	177
Operating	2,648	2,648	2,648	2,463	2,401
	2,817	2,822	2,825	2,640	2,578
Operating Surplus / (Deficit)	(67)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	67	-	-	-	-
	67	-	-	-	-
322 Financial Plan Surplus / (Deficit)	-	-	-	-	-

324 Granthams Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	2,750	2,822	2,825	2,640	2,578
	2,750	2,822	2,825	2,640	2,578
Expenses					
Administration	169	174	177	177	177
Operating	2,648	2,648	2,648	2,463	2,401
	2,817	2,822	2,825	2,640	2,578
Operating Surplus / (Deficit)	(67)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	67	-	-	-	-
	67	-	-	-	-
324 Financial Plan Surplus / (Deficit)	-	-	-	-	-
326 Veterans Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	550	565	566	529	517
	550	565	566	529	517
Expenses					
Administration	34	35	36	36	36
Operating	530	530	530	493	481
	564	565	566	529	517
Operating Surplus / (Deficit)	(14)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	14	-	-	-	-
	14	-	-	-	-
326 Financial Plan Surplus / (Deficit)	-	-	-	-	-
328 Spruce Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	275	283	284	265	259
	275	283	284	265	259
Expenses					
Administration	17	17	18	18	18
Operating	266	266	266	247	241
	283	283	284	265	259
Operating Surplus / (Deficit)	(8)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	8	-	-	-	-
	8	-	-	-	-
328 Financial Plan Surplus / (Deficit)	-	-	-	-	-

330 Woodcreek Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	5,714	5,571	5,574	2,960	2,088
	5,714	5,571	5,574	2,960	2,088
Expenses					
Administration	137	141	144	144	144
Operating	5,430	5,430	5,430	2,816	1,944
	5,567	5,571	5,574	2,960	2,088
Operating Surplus / (Deficit)	147	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	(147)	-	-	-	-
	(147)	-	-	-	-
330 Financial Plan Surplus / (Deficit)	-	-	-	-	-
332 Fircrest Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	549	565	566	529	517
	549	565	566	529	517
Expenses					
Administration	34	35	36	36	36
Operating	530	530	530	493	481
	564	565	566	529	517
Operating Surplus / (Deficit)	(15)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	15	-	-	-	-
	15	-	-	-	-
332 Financial Plan Surplus / (Deficit)	-	-	-	-	-
334 Hydaway Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	276	283	284	265	259
	276	283	284	265	259
Expenses					
Administration	17	17	18	18	18
Operating	266	266	266	247	241
	283	283	284	265	259
Operating Surplus / (Deficit)	(7)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	7	-	-	-	-
	7	-	-	-	-
334 Financial Plan Surplus / (Deficit)	-	-	-	-	-

336 Sunnyside Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	1,100	1,128	1,129	1,055	1,030
	1,100	1,128	1,129	1,055	1,030
Expenses					
Administration	68	70	71	71	71
Operating	1,058	1,058	1,058	984	959
	1,126	1,128	1,129	1,055	1,030
Operating Surplus / (Deficit)	(26)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	26	-	-	-	-
	26	-	-	-	-
336 Financial Plan Surplus / (Deficit)	-	-	-	-	-
340 Burns Road Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	231	258	259	259	259
	231	258	259	259	259
Expenses					
Administration	17	17	18	18	18
Operating	241	241	241	241	241
	258	258	259	259	259
Operating Surplus / (Deficit)	(27)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	27	-	-	-	-
	27	-	-	-	-
340 Financial Plan Surplus / (Deficit)	-	-	-	-	-
342 Stewart Road Street Lighting	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	550	565	566	529	517
	550	565	566	529	517
Expenses					
Administration	34	35	36	36	36
Operating	530	530	530	493	481
	564	565	566	529	517
Operating Surplus / (Deficit)	(14)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	14	-	-	-	-
	14	-	-	-	-
342 Financial Plan Surplus / (Deficit)	-	-	-	-	-

345	Ports Services	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	757,282	733,330	734,522	732,280	732,282
	Other Revenue	2,665	2,665	2,665	2,665	2,665
		759,947	735,995	737,187	734,945	734,947
Expenses						
	Administration	32,668	33,497	34,137	34,139	34,141
	Wages and Benefits	109,690	112,159	114,961	114,961	114,961
	Operating	193,941	131,341	121,341	111,341	111,341
	Debt Charges - Interest	8,248	5,998	3,748	1,504	1,504
	Amortization of Tangible Capital Assets	78,722	78,722	78,722	78,722	78,722
		423,269	361,717	352,909	340,667	340,669
Operating Surplus / (Deficit)		336,678	374,278	384,278	394,278	394,278
Other						
	Capital Expenditures	(779,736)	-	-	-	-
	Debt Principal Repayment	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)
	Transfer (to)/from Reserves	454,336	(363,000)	(373,000)	(383,000)	(383,000)
	Unfunded Amortization	78,722	78,722	78,722	78,722	78,722
		(336,678)	(374,278)	(384,278)	(394,278)	(394,278)
345 Financial Plan Surplus / (Deficit)		-	-	-	-	-
346	Langdale Dock	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	33,647	33,710	33,752	33,752	33,752
		33,647	33,710	33,752	33,752	33,752
Expenses						
	Administration	2,218	2,281	2,323	2,323	2,323
	Operating	31,429	31,429	31,429	31,429	31,429
		33,647	33,710	33,752	33,752	33,752
Operating Surplus / (Deficit)		-	-	-	-	-
346 Financial Plan Surplus / (Deficit)		-	-	-	-	-

350 Regional Solid Waste	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	3,668,016	3,115,321	3,172,433	3,167,496	3,159,308
User Fees & Service Charges	2,997,006	2,997,459	2,998,046	2,998,046	2,998,046
Other Revenue	170,601	200,601	200,601	200,601	200,601
	6,835,623	6,313,381	6,371,080	6,366,143	6,357,955
Expenses					
Administration	565,998	582,820	593,708	593,746	593,784
Wages and Benefits	1,209,286	1,238,489	1,268,559	1,268,559	1,268,559
Operating	4,202,238	3,389,559	3,421,032	3,421,032	3,421,032
Debt Charges - Interest	11,425	21,629	17,212	11,841	6,397
Amortization of Tangible Capital Assets	54,261	54,261	54,261	54,261	54,261
	6,043,208	5,286,758	5,354,772	5,349,439	5,344,033
Operating Surplus / (Deficit)	792,415	1,026,623	1,016,308	1,016,704	1,013,922
Other					
Capital Expenditures	(4,046,677)	-	-	-	-
Proceeds from Long Term Debt	1,466,677	-	-	-	-
Debt Principal Repayment	(126,229)	(271,545)	(294,009)	(294,424)	(291,661)
Transfer (to)/from Reserves	353,870	661	23,440	23,459	23,478
Transfer (to)/from Other Funds	42,883	-	-	-	-
Transfer (to)/from Accumulated Surplus	10,000	-	-	-	-
Prior Year Surplus/(Deficit)	(247,200)	(10,000)	-	-	-
Unfunded Amortization	54,261	54,261	54,261	54,261	54,261
Transfer (to)/from Unfunded Liability	1,700,000	(800,000)	(800,000)	(800,000)	(800,000)
	(792,415)	(1,026,623)	(1,016,308)	(1,016,704)	(1,013,922)

350 Financial Plan Surplus / (Deficit)	-	-	-	-	-
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355 Refuse Collection	2021	2022	2023	2024	2025
Revenues					
User Fees & Service Charges	1,136,047	1,191,849	1,232,864	1,232,864	1,232,864
	1,136,047	1,191,849	1,232,864	1,232,864	1,232,864
Expenses					
Administration	94,783	97,660	99,422	99,426	99,430
Wages and Benefits	56,299	57,566	59,005	59,005	59,005
Operating	1,030,253	1,032,217	1,069,662	1,069,662	1,069,662
	1,181,335	1,187,443	1,228,089	1,228,093	1,228,097
Operating Surplus / (Deficit)	(45,288)	4,406	4,775	4,771	4,767
Other					
Transfer (to)/from Reserves	45,288	(4,406)	(4,775)	(4,771)	(4,767)
	45,288	(4,406)	(4,775)	(4,771)	(4,767)

355 Financial Plan Surplus / (Deficit)	-	-	-	-	-
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365 North Pender Harbour Water Service	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	255,442	255,442	255,442	255,442	255,442
User Fees & Service Charges	381,902	381,902	381,902	381,902	381,902
	637,344	637,344	637,344	637,344	637,344
Expenses					
Administration	54,860	56,270	57,314	57,318	57,323
Wages and Benefits	279,815	280,045	286,880	286,880	286,880
Operating	227,878	126,473	126,898	126,898	126,898
Debt Charges - Interest	9,591	8,831	8,070	7,907	7,741
Amortization of Tangible Capital Assets	130,468	130,468	130,468	130,468	130,468
	702,612	602,087	609,630	609,471	609,310
Operating Surplus / (Deficit)	(65,268)	35,257	27,714	27,873	28,034
Other					
Capital Expenditures	(211,681)	(21,000)	(21,000)	(21,000)	(21,000)
Debt Principal Repayment	(33,030)	(33,190)	(33,351)	(33,514)	(33,679)
Transfer (to)/from Reserves	34,511	(111,535)	(103,831)	(103,827)	(103,823)
Transfer (to)/from Other Funds	145,000	-	-	-	-
Unfunded Amortization	130,468	130,468	130,468	130,468	130,468
	65,268	(35,257)	(27,714)	(27,873)	(28,034)
365 Financial Plan Surplus / (Deficit)	-	-	-	-	-
366 South Pender Harbour Water Service	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	379,224	398,185	398,185	398,185	398,185
User Fees & Service Charges	708,059	708,059	708,059	708,059	708,059
Investment Income	11,558	13,763	16,056	18,441	18,441
	1,098,841	1,120,007	1,122,300	1,124,685	1,124,685
Expenses					
Administration	98,283	101,016	102,838	102,845	102,852
Wages and Benefits	366,489	370,276	379,197	379,197	379,197
Operating	444,938	250,328	251,178	251,178	251,178
Debt Charges - Interest	52,730	51,960	50,800	50,586	50,419
Amortization of Tangible Capital Assets	299,383	299,383	299,383	299,383	299,383
	1,261,823	1,072,963	1,083,396	1,083,189	1,083,029
Operating Surplus / (Deficit)	(162,982)	47,044	38,904	41,496	41,656
Other					
Capital Expenditures	(496,729)	(25,000)	(25,000)	(25,000)	(25,000)
Proceeds from Long Term Debt	80,000	-	-	-	-
Debt Principal Repayment	(101,198)	(113,459)	(115,279)	(112,185)	(102,166)
Transfer (to)/from Reserves	74,026	(207,968)	(198,008)	(203,694)	(213,873)
Transfer (to)/from Other Funds	307,500	-	-	-	-
Unfunded Amortization	299,383	299,383	299,383	299,383	299,383
	162,982	(47,044)	(38,904)	(41,496)	(41,656)
366 Financial Plan Surplus / (Deficit)	-	-	-	-	-

370 Regional Water Services	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	3,379,143	3,548,100	3,548,100	3,548,100	3,548,100
User Fees & Service Charges	5,731,579	5,736,579	5,736,579	5,736,579	5,736,579
Investment Income	64,814	70,666	80,958	98,998	117,453
Developer Contributions	544,500	-	-	-	-
Other Revenue	212,800	65,800	65,800	65,800	65,800
	9,932,836	9,421,145	9,431,437	9,449,477	9,467,932
Expenses					
Administration	971,269	996,440	1,014,075	1,014,155	1,014,237
Wages and Benefits	3,305,607	3,374,584	3,455,412	3,455,412	3,455,412
Operating	3,169,785	1,513,859	1,521,172	1,521,261	1,521,352
Debt Charges - Interest	329,299	366,146	491,004	489,014	487,571
Amortization of Tangible Capital Assets	1,647,900	1,647,900	1,647,900	1,647,900	1,647,900
	9,423,860	7,898,929	8,129,563	8,127,742	8,126,472
Operating Surplus / (Deficit)	508,976	1,522,216	1,301,874	1,321,735	1,341,460
Other					
Capital Expenditures	(22,564,422)	(1,565,599)	(1,565,599)	(1,565,599)	(1,565,599)
Proceeds from Long Term Debt	15,753,000	-	-	-	-
Debt Principal Repayment	(347,804)	(566,552)	(1,005,723)	(1,006,689)	(954,031)
Transfer (to)/from Reserves	5,424,539	(1,037,965)	(378,452)	(397,347)	(469,730)
Transfer (to)/from Other Funds	(422,189)	-	-	-	-
Unfunded Amortization	1,647,900	1,647,900	1,647,900	1,647,900	1,647,900
	(508,976)	(1,522,216)	(1,301,874)	(1,321,735)	(1,341,460)
370 Financial Plan Surplus / (Deficit)	-	-	-	-	-
381 Greaves Rd Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	1,212	1,212	1,212	1,212	1,212
Government Transfers	6,189	-	-	-	-
User Fees & Service Charges	2,405	2,635	2,635	2,635	2,635
	9,806	3,847	3,847	3,847	3,847
Expenses					
Administration	211	216	220	220	221
Wages and Benefits	1,731	1,770	1,813	1,813	1,813
Operating	8,127	688	688	688	688
Debt Charges - Interest	7	6	4	3	1
	10,076	2,680	2,725	2,724	2,723
Operating Surplus / (Deficit)	(270)	1,167	1,122	1,123	1,124
Other					
Debt Principal Repayment	(122)	(123)	(125)	(126)	(128)
Transfer (to)/from Reserves	392	(1,044)	(997)	(997)	(996)
	270	(1,167)	(1,122)	(1,123)	(1,124)
381 Financial Plan Surplus / (Deficit)	-	-	-	-	-

382 Woodcreek Park Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	22,046	22,046	22,046	22,046	22,046
User Fees & Service Charges	47,390	52,910	52,910	52,910	52,910
	69,436	74,956	74,956	74,956	74,956
Expenses					
Administration	8,679	8,913	9,080	9,081	9,082
Wages and Benefits	23,677	24,211	24,815	24,815	24,815
Operating	54,629	21,955	21,955	21,955	21,955
Debt Charges - Interest	60	47	34	21	8
Amortization of Tangible Capital Assets	8,959	8,959	8,959	8,959	8,959
	96,004	64,085	64,843	64,831	64,819
Operating Surplus / (Deficit)	(26,568)	10,871	10,113	10,125	10,137
Other					
Debt Principal Repayment	(1,052)	(1,065)	(1,078)	(1,091)	(1,105)
Transfer (to)/from Reserves	8,661	(18,765)	(17,994)	(17,993)	(17,991)
Transfer (to)/from Other Funds	10,000	-	-	-	-
Unfunded Amortization	8,959	8,959	8,959	8,959	8,959
	26,568	(10,871)	(10,113)	(10,125)	(10,137)
382 Financial Plan Surplus / (Deficit)	-	-	-	-	-
383 Sunnyside Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	2,222	2,222	2,222	2,222	2,222
User Fees & Service Charges	5,876	6,106	6,106	6,106	6,106
	8,098	8,328	8,328	8,328	8,328
Expenses					
Administration	205	210	214	214	214
Wages and Benefits	2,933	1,975	2,024	2,024	2,024
Operating	4,414	414	414	414	414
Debt Charges - Interest	7	6	4	3	1
	7,559	2,605	2,656	2,655	2,653
Operating Surplus / (Deficit)	539	5,723	5,672	5,673	5,675
Other					
Debt Principal Repayment	(122)	(123)	(125)	(126)	(128)
Transfer (to)/from Reserves	(417)	(5,600)	(5,547)	(5,547)	(5,547)
	(539)	(5,723)	(5,672)	(5,673)	(5,675)
383 Financial Plan Surplus / (Deficit)	-	-	-	-	-

384 Jolly Roger Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	4,762	4,762	4,762	4,762	4,762
User Fees & Service Charges	25,798	29,478	29,478	29,478	29,478
	30,560	34,240	34,240	34,240	34,240
Expenses					
Administration	2,021	2,072	2,111	2,111	2,111
Wages and Benefits	12,029	11,275	11,558	11,558	11,558
Operating	17,374	13,374	13,374	13,374	13,374
Debt Charges - Interest	30	24	17	11	4
Amortization of Tangible Capital Assets	1,293	1,293	1,293	1,293	1,293
	32,747	28,038	28,353	28,347	28,340
Operating Surplus / (Deficit)	(2,187)	6,202	5,887	5,893	5,900
Other					
Capital Expenditures	(9,000)	-	-	-	-
Debt Principal Repayment	(526)	(533)	(539)	(546)	(552)
Transfer (to)/from Reserves	5,920	(6,962)	(6,641)	(6,640)	(6,641)
Transfer (to)/from Other Funds	4,500	-	-	-	-
Unfunded Amortization	1,293	1,293	1,293	1,293	1,293
	2,187	(6,202)	(5,887)	(5,893)	(5,900)
384 Financial Plan Surplus / (Deficit)	-	-	-	-	-
385 Secret Cove Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	5,168	5,168	5,168	5,168	5,168
User Fees & Service Charges	24,784	28,464	28,464	28,464	28,464
	29,952	33,632	33,632	33,632	33,632
Expenses					
Administration	1,821	1,866	1,901	1,901	1,902
Wages and Benefits	12,142	11,392	11,679	11,679	11,679
Operating	14,956	10,956	10,956	10,956	10,956
Debt Charges - Interest	30	24	17	11	4
Amortization of Tangible Capital Assets	1,381	1,381	1,381	1,381	1,381
	30,330	25,619	25,934	25,928	25,922
Operating Surplus / (Deficit)	(378)	8,013	7,698	7,704	7,710
Other					
Capital Expenditures	(9,000)	-	-	-	-
Debt Principal Repayment	(526)	(533)	(539)	(546)	(552)
Transfer (to)/from Reserves	4,023	(8,861)	(8,540)	(8,539)	(8,539)
Transfer (to)/from Other Funds	4,500	-	-	-	-
Unfunded Amortization	1,381	1,381	1,381	1,381	1,381
	378	(8,013)	(7,698)	(7,704)	(7,710)
385 Financial Plan Surplus / (Deficit)	-	-	-	-	-

386 Lee Bay Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	18,258	18,258	18,258	18,258	18,258
User Fees & Service Charges	53,472	60,832	60,832	60,832	60,832
	71,730	79,090	79,090	79,090	79,090
Expenses					
Administration	4,233	4,341	4,423	4,424	4,424
Wages and Benefits	19,780	20,226	20,732	20,732	20,732
Operating	44,378	30,030	30,030	30,030	30,030
Debt Charges - Interest	30	24	17	11	4
Amortization of Tangible Capital Assets	1,397	1,397	1,397	1,397	1,397
	69,818	56,018	56,599	56,594	56,587
Operating Surplus / (Deficit)	1,912	23,072	22,491	22,496	22,503
Other					
Debt Principal Repayment	(526)	(533)	(539)	(546)	(552)
Transfer (to)/from Reserves	(2,783)	(23,936)	(23,349)	(23,347)	(23,348)
Unfunded Amortization	1,397	1,397	1,397	1,397	1,397
	(1,912)	(23,072)	(22,491)	(22,496)	(22,503)
386 Financial Plan Surplus / (Deficit)	-	-	-	-	-
387 Square Bay Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	20,220	20,220	20,220	20,220	20,220
User Fees & Service Charges	52,400	59,760	59,760	59,760	59,760
Investment Income	313	635	966	1,308	1,308
	72,933	80,615	80,946	81,288	81,288
Expenses					
Administration	8,099	8,279	8,439	8,440	8,441
Wages and Benefits	42,345	42,276	43,333	43,333	43,333
Operating	71,985	27,985	27,985	27,985	27,985
Debt Charges - Interest	7,508	7,495	7,482	7,469	7,456
Amortization of Tangible Capital Assets	9,070	9,070	9,070	9,070	9,070
	139,007	95,105	96,309	96,297	96,285
Operating Surplus / (Deficit)	(66,074)	(14,490)	(15,363)	(15,009)	(14,997)
Other					
Capital Expenditures	(16,475)	-	-	-	-
Debt Principal Repayment	(11,786)	(12,121)	(12,465)	(12,820)	(12,833)
Transfer (to)/from Reserves	52,975	-	-	-	-
Transfer (to)/from Other Funds	7,500	-	-	-	-
Transfer (to)/from Accumulated Surplus	24,790	17,541	18,758	18,759	18,760
Unfunded Amortization	9,070	9,070	9,070	9,070	9,070
	66,074	14,490	15,363	15,009	14,997
387 Financial Plan Surplus / (Deficit)	-	-	-	-	-

388 Langdale Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	8,080	8,080	8,080	8,080	8,080
User Fees & Service Charges	44,400	49,920	49,920	49,920	49,920
	52,480	58,000	58,000	58,000	58,000
Expenses					
Administration	3,968	4,065	4,142	4,143	4,143
Wages and Benefits	23,475	22,982	23,558	23,558	23,558
Operating	25,706	21,706	21,706	21,706	21,706
Debt Charges - Interest	30	24	17	11	4
Amortization of Tangible Capital Assets	3,764	3,764	3,764	3,764	3,764
	56,943	52,541	53,187	53,182	53,175
Operating Surplus / (Deficit)	(4,463)	5,459	4,813	4,818	4,825
Other					
Debt Principal Repayment	(526)	(533)	(539)	(546)	(552)
Transfer (to)/from Reserves	1,225	(8,690)	(8,038)	(8,036)	(8,037)
Unfunded Amortization	3,764	3,764	3,764	3,764	3,764
	4,463	(5,459)	(4,813)	(4,818)	(4,825)
388 Financial Plan Surplus / (Deficit)	-	-	-	-	-
389 Canoe Rd Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	4,243	4,243	4,243	4,243	4,243
User Fees & Service Charges	5,824	5,824	5,824	5,824	5,824
	10,067	10,067	10,067	10,067	10,067
Expenses					
Administration	476	486	495	495	496
Wages and Benefits	2,590	2,646	2,711	2,711	2,711
Operating	643	643	643	643	643
Debt Charges - Interest	354	254	154	59	57
	4,063	4,029	4,003	3,908	3,907
Operating Surplus / (Deficit)	6,004	6,038	6,064	6,159	6,160
Other					
Debt Principal Repayment	(4,058)	(4,059)	(4,061)	(3,489)	(3,491)
Transfer (to)/from Reserves	(1,946)	(1,979)	(2,003)	(2,670)	(2,669)
	(6,004)	(6,038)	(6,064)	(6,159)	(6,160)
389 Financial Plan Surplus / (Deficit)	-	-	-	-	-

390 Merrill Crescent Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	4,470	4,470	4,470	4,470	4,470
Government Transfers	6,189	-	-	-	-
User Fees & Service Charges	19,961	20,881	20,881	20,881	20,881
	30,620	25,351	25,351	25,351	25,351
Expenses					
Administration	1,879	1,925	1,961	1,962	1,962
Wages and Benefits	10,411	10,646	10,913	10,913	10,913
Operating	15,934	8,495	8,495	8,495	8,495
Debt Charges - Interest	290	210	129	53	46
Amortization of Tangible Capital Assets	557	557	557	557	557
	29,071	21,833	22,055	21,980	21,973
Operating Surplus / (Deficit)	1,549	3,518	3,296	3,371	3,378
Other					
Debt Principal Repayment	(3,470)	(3,477)	(3,483)	(3,063)	(3,069)
Transfer (to)/from Reserves	1,364	(598)	(370)	(865)	(866)
Unfunded Amortization	557	557	557	557	557
	(1,549)	(3,518)	(3,296)	(3,371)	(3,378)
390 Financial Plan Surplus / (Deficit)	-	-	-	-	-
391 Curran Rd Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	17,710	17,710	17,710	17,710	17,710
User Fees & Service Charges	35,863	39,543	39,543	39,543	39,543
	53,573	57,253	57,253	57,253	57,253
Expenses					
Administration	2,938	3,009	3,066	3,066	3,067
Wages and Benefits	15,427	15,774	16,172	16,172	16,172
Operating	15,916	15,916	15,916	15,916	15,916
Debt Charges - Interest	30	24	17	11	4
Amortization of Tangible Capital Assets	3,324	3,324	3,324	3,324	3,324
	37,635	38,047	38,495	38,489	38,483
Operating Surplus / (Deficit)	15,938	19,206	18,758	18,764	18,770
Other					
Capital Expenditures	(26,814)	-	-	-	-
Debt Principal Repayment	(526)	(533)	(539)	(546)	(552)
Transfer (to)/from Reserves	(5,329)	(21,997)	(21,543)	(21,542)	(21,542)
Transfer (to)/from Other Funds	13,407	-	-	-	-
Unfunded Amortization	3,324	3,324	3,324	3,324	3,324
	(15,938)	(19,206)	(18,758)	(18,764)	(18,770)
391 Financial Plan Surplus / (Deficit)	-	-	-	-	-

392 Roberts Creek Co-Housing Treatment Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	9,424	9,424	9,424	9,424	9,424
User Fees & Service Charges	26,441	30,121	30,121	30,121	30,121
	35,865	39,545	39,545	39,545	39,545
Expenses					
Administration	3,340	3,417	3,483	3,483	3,484
Wages and Benefits	20,713	21,179	21,709	21,709	21,709
Operating	12,270	12,270	12,270	12,270	12,270
Debt Charges - Interest	60	47	34	21	8
Amortization of Tangible Capital Assets	4,766	4,766	4,766	4,766	4,766
	41,149	41,679	42,262	42,249	42,237
Operating Surplus / (Deficit)	(5,284)	(2,134)	(2,717)	(2,704)	(2,692)
Other					
Capital Expenditures	(30,000)	-	-	-	-
Debt Principal Repayment	(1,052)	(1,065)	(1,078)	(1,091)	(1,104)
Transfer (to)/from Reserves	23,671	(1,567)	(971)	(971)	(970)
Transfer (to)/from Other Funds	7,899	-	-	-	-
Unfunded Amortization	4,766	4,766	4,766	4,766	4,766
	5,284	2,134	2,717	2,704	2,692
392 Financial Plan Surplus / (Deficit)	-	-	-	-	-
393 Lillies Lake Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	5,916	5,916	5,916	5,916	5,916
User Fees & Service Charges	19,619	20,539	20,539	20,539	20,539
	25,535	26,455	26,455	26,455	26,455
Expenses					
Administration	2,608	2,670	2,721	2,721	2,722
Wages and Benefits	13,387	12,664	12,981	12,981	12,981
Operating	14,548	10,548	10,548	10,548	10,548
Debt Charges - Interest	30	24	17	11	4
Amortization of Tangible Capital Assets	4,860	4,860	4,860	4,860	4,860
	35,433	30,766	31,127	31,121	31,115
Operating Surplus / (Deficit)	(9,898)	(4,311)	(4,672)	(4,666)	(4,660)
Other					
Debt Principal Repayment	(526)	(533)	(539)	(546)	(552)
Transfer (to)/from Reserves	5,564	(16)	351	352	352
Unfunded Amortization	4,860	4,860	4,860	4,860	4,860
	9,898	4,311	4,672	4,666	4,660
393 Financial Plan Surplus / (Deficit)	-	-	-	-	-

394 Painted Boat Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	6,868	6,868	6,868	6,868	6,868
User Fees & Service Charges	21,973	22,893	22,893	22,893	22,893
	28,841	29,761	29,761	29,761	29,761
Expenses					
Administration	2,359	2,414	2,460	2,460	2,461
Wages and Benefits	9,641	9,859	10,107	10,107	10,107
Operating	7,875	7,875	7,875	7,875	7,875
Debt Charges - Interest	30	24	17	11	4
Amortization of Tangible Capital Assets	7,220	7,220	7,220	7,220	7,220
	27,125	27,392	27,679	27,673	27,667
Operating Surplus / (Deficit)	1,716	2,369	2,082	2,088	2,094
Other					
Debt Principal Repayment	(526)	(533)	(539)	(546)	(552)
Transfer (to)/from Reserves	(8,410)	(9,056)	(8,763)	(8,762)	(8,762)
Unfunded Amortization	7,220	7,220	7,220	7,220	7,220
	(1,716)	(2,369)	(2,082)	(2,088)	(2,094)
394 Financial Plan Surplus / (Deficit)	-	-	-	-	-
395 Sakinaw Ridge Waste Water Plant	2021	2022	2023	2024	2025
Revenues					
Frontage & Parcel Taxes	24,513	24,513	24,513	24,513	24,513
User Fees & Service Charges	10,432	11,352	11,352	11,352	11,352
	34,945	35,865	35,865	35,865	35,865
Expenses					
Administration	4,640	4,751	4,843	4,843	4,843
Wages and Benefits	18,388	18,802	19,274	19,274	19,274
Operating	13,989	13,989	13,989	13,989	13,989
Debt Charges - Interest	60	47	34	21	8
Amortization of Tangible Capital Assets	16,127	16,127	16,127	16,127	16,127
	53,204	53,716	54,267	54,254	54,241
Operating Surplus / (Deficit)	(18,259)	(17,851)	(18,402)	(18,389)	(18,376)
Other					
Debt Principal Repayment	(1,052)	(1,065)	(1,078)	(1,091)	(1,104)
Transfer (to)/from Reserves	(19,831)	(20,751)	(20,751)	(20,751)	(20,751)
Transfer (to)/from Accumulated Surplus	23,015	23,540	24,104	24,104	24,104
Unfunded Amortization	16,127	16,127	16,127	16,127	16,127
	18,259	17,851	18,402	18,389	18,376
395 Financial Plan Surplus / (Deficit)	-	-	-	-	-

400 Cemetery	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	104,956	107,890	109,969	109,970	109,972
User Fees & Service Charges	61,134	61,134	61,134	61,134	61,134
	166,090	169,024	171,103	171,104	171,106
Expenses					
Administration	17,682	18,169	18,490	18,491	18,493
Wages and Benefits	68,717	70,264	72,022	72,022	72,022
Operating	86,691	62,591	62,591	62,591	62,591
Amortization of Tangible Capital Assets	3,198	3,198	3,198	3,198	3,198
	176,288	154,222	156,301	156,302	156,304
Operating Surplus / (Deficit)	(10,198)	14,802	14,802	14,802	14,802
Other					
Capital Expenditures	(24,000)	-	-	-	-
Transfer (to)/from Reserves	31,000	(18,000)	(18,000)	(18,000)	(18,000)
Unfunded Amortization	3,198	3,198	3,198	3,198	3,198
	10,198	(14,802)	(14,802)	(14,802)	(14,802)
400 Financial Plan Surplus / (Deficit)	-	-	-	-	-
410 Pender Harbour Health Clinic	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	163,427	163,694	163,851	163,851	163,852
	163,427	163,694	163,851	163,851	163,852
Expenses					
Administration	8,432	8,654	8,811	8,811	8,812
Operating	190,040	150,040	150,040	150,040	150,040
	198,472	158,694	158,851	158,851	158,852
Operating Surplus / (Deficit)	(35,045)	5,000	5,000	5,000	5,000
Other					
Transfer (to)/from Reserves	35,000	(5,000)	(5,000)	(5,000)	(5,000)
Prior Year Surplus/(Deficit)	45	-	-	-	-
	35,045	(5,000)	(5,000)	(5,000)	(5,000)
410 Financial Plan Surplus / (Deficit)	-	-	-	-	-
500 Regional Planning	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	177,050	190,705	184,570	184,576	184,583
User Fees & Service Charges	430	430	430	430	430
	177,480	191,135	185,000	185,006	185,013
Expenses					
Administration	37,353	38,094	38,647	38,653	38,660
Wages and Benefits	129,532	132,446	135,758	135,758	135,758
Operating	60,595	20,595	10,595	10,595	10,595
	227,480	191,135	185,000	185,006	185,013
Operating Surplus / (Deficit)	(50,000)	-	-	-	-
Other					
Transfer (to)/from Reserves	50,000	-	-	-	-
	50,000	-	-	-	-
500 Financial Plan Surplus / (Deficit)	-	-	-	-	-

504 Rural Planning Services	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	940,190	960,713	981,849	981,885	981,923
User Fees & Service Charges	60,196	60,196	60,196	60,196	60,196
	1,000,386	1,020,909	1,042,045	1,042,081	1,042,119
Expenses					
Administration	207,959	212,331	215,117	215,153	215,191
Wages and Benefits	717,847	733,998	752,348	752,348	752,348
Operating	96,420	74,580	74,580	74,580	74,580
Amortization of Tangible Capital Assets	1,584	1,584	1,584	1,584	1,584
	1,023,810	1,022,493	1,043,629	1,043,665	1,043,703
Operating Surplus / (Deficit)	(23,424)	(1,584)	(1,584)	(1,584)	(1,584)
Other					
Transfer (to)/from Reserves	21,840	-	-	-	-
Unfunded Amortization	1,584	1,584	1,584	1,584	1,584
	23,424	1,584	1,584	1,584	1,584
504 Financial Plan Surplus / (Deficit)	-	-	-	-	-

506 Geographic Information Services	2021	2022	2023	2024	2025
Revenues					
User Fees & Service Charges	20,500	20,500	20,500	20,500	20,500
	20,500	20,500	20,500	20,500	20,500
Expenses					
Internal Recoveries	(308,721)	(314,324)	(320,688)	(320,688)	(320,688)
Wages and Benefits	248,995	254,598	260,962	260,962	260,962
Operating	50,226	65,226	65,226	65,226	65,226
Amortization of Tangible Capital Assets	22,460	22,460	22,460	22,460	22,460
	12,960	27,960	27,960	27,960	27,960
Operating Surplus / (Deficit)	7,540	(7,460)	(7,460)	(7,460)	(7,460)
Other					
Capital Expenditures	(75,000)	-	-	-	-
Transfer (to)/from Reserves	45,000	(15,000)	(15,000)	(15,000)	(15,000)
Unfunded Amortization	22,460	22,460	22,460	22,460	22,460
	(7,540)	7,460	7,460	7,460	7,460
506 Financial Plan Surplus / (Deficit)	-	-	-	-	-

510 Civic Addressing	2021	2022	2023	2024	2025
Revenues					
User Fees & Service Charges	36,281	37,048	37,851	37,852	37,853
	36,281	37,048	37,851	37,852	37,853
Expenses					
Administration	5,441	5,568	5,643	5,644	5,645
Wages and Benefits	28,479	29,119	29,847	29,847	29,847
Operating	17,361	2,361	2,361	2,361	2,361
	51,281	37,048	37,851	37,852	37,853
Operating Surplus / (Deficit)	(15,000)	-	-	-	-
Other					
Transfer (to)/from Reserves	15,000	-	-	-	-
	15,000	-	-	-	-
510 Financial Plan Surplus / (Deficit)	-	-	-	-	-

520 Building Inspection Services	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	40	17,644	35,959	35,983	36,007
User Fees & Service Charges	838,659	838,659	838,659	838,659	838,659
Other Revenue	600	600	600	600	600
	839,299	856,903	875,218	875,242	875,266
Expenses					
Administration	142,668	146,031	148,166	148,190	148,214
Wages and Benefits	632,951	647,192	663,372	663,372	663,372
Operating	61,735	57,680	57,680	57,680	57,680
Amortization of Tangible Capital Assets	11,801	11,801	11,801	11,801	11,801
	849,155	862,704	881,019	881,043	881,067
Operating Surplus / (Deficit)	(9,856)	(5,801)	(5,801)	(5,801)	(5,801)
Other					
Transfer (to)/from Reserves	(1,945)	(6,000)	(6,000)	(6,000)	(6,000)
Unfunded Amortization	11,801	11,801	11,801	11,801	11,801
	9,856	5,801	5,801	5,801	5,801
520 Financial Plan Surplus / (Deficit)	-	-	-	-	-
531 Economic Development Area A	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	77,470	50,403	51,691	52,943	54,229
	77,470	50,403	51,691	52,943	54,229
Expenses					
Administration	3,830	3,931	4,002	4,003	4,003
Operating	74,898	46,472	47,689	48,940	50,226
	78,728	50,403	51,691	52,943	54,229
Operating Surplus / (Deficit)	(1,258)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	1,258	-	-	-	-
	1,258	-	-	-	-
531 Financial Plan Surplus / (Deficit)	-	-	-	-	-
532 Economic Development Area B	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	39,538	45,307	46,461	47,592	48,753
	39,538	45,307	46,461	47,592	48,753
Expenses					
Administration	2,976	3,054	3,109	3,110	3,110
Operating	47,635	42,253	43,352	44,482	45,643
	50,611	45,307	46,461	47,592	48,753
Operating Surplus / (Deficit)	(11,073)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	11,073	-	-	-	-
	11,073	-	-	-	-
532 Financial Plan Surplus / (Deficit)	-	-	-	-	-

533	Economic Development Area D	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	45,275	40,807	41,843	42,866	43,918
		45,275	40,807	41,843	42,866	43,918
Expenses						
	Administration	2,206	2,264	2,305	2,305	2,305
	Operating	43,069	38,543	39,538	40,561	41,613
		45,275	40,807	41,843	42,866	43,918
Operating Surplus / (Deficit)		-	-	-	-	-
533 Financial Plan Surplus / (Deficit)		-	-	-	-	-
534	Economic Development Area E	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	23,217	28,633	29,329	30,002	30,694
		23,217	28,633	29,329	30,002	30,694
Expenses						
	Administration	2,182	2,239	2,280	2,280	2,280
	Operating	32,069	26,394	27,049	27,722	28,414
		34,251	28,633	29,329	30,002	30,694
Operating Surplus / (Deficit)		(11,034)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	11,034	-	-	-	-
		11,034	-	-	-	-
534 Financial Plan Surplus / (Deficit)		-	-	-	-	-
535	Economic Development Area F	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	47,249	44,242	45,368	46,469	47,602
		47,249	44,242	45,368	46,469	47,602
Expenses						
	Administration	2,898	2,975	3,029	3,029	3,029
	Operating	50,206	41,267	42,339	43,440	44,573
		53,104	44,242	45,368	46,469	47,602
Operating Surplus / (Deficit)		(5,855)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	5,855	-	-	-	-
		5,855	-	-	-	-
535 Financial Plan Surplus / (Deficit)		-	-	-	-	-

540 Hillside Development Project	2021	2022	2023	2024	2025
Revenues					
Other Revenue	156,339	156,339	156,339	156,339	156,339
	156,339	156,339	156,339	156,339	156,339
Expenses					
Administration	11,082	11,386	11,581	11,582	11,583
Wages and Benefits	34,460	35,236	36,116	36,116	36,116
Operating	97,010	97,010	97,010	97,010	97,010
	142,552	143,632	144,707	144,708	144,709
Operating Surplus / (Deficit)	13,787	12,707	11,632	11,631	11,630
Other					
Transfer (to)/from Reserves	(13,787)	(12,707)	(11,632)	(11,631)	(11,630)
	(13,787)	(12,707)	(11,632)	(11,631)	(11,630)
540 Financial Plan Surplus / (Deficit)	-	-	-	-	-
615 Community Recreation Facilities	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	5,509,756	5,410,061	5,533,438	5,549,527	5,565,938
Frontage & Parcel Taxes	1,698,073	1,698,073	1,698,073	1,698,073	1,698,073
User Fees & Service Charges	880,600	1,757,406	1,757,406	1,757,406	1,757,406
Investment Income	400,904	437,317	474,870	513,598	548,214
Other Revenue	17,858	17,858	17,858	17,858	17,858
	8,507,191	9,320,715	9,481,645	9,536,462	9,587,489
Expenses					
Administration	868,505	897,180	912,775	912,844	912,915
Wages and Benefits	3,490,041	3,568,567	3,657,782	3,657,782	3,657,782
Operating	1,876,233	1,806,404	1,806,404	1,806,404	1,806,404
Debt Charges - Interest	924,662	926,170	925,862	925,537	925,204
Amortization of Tangible Capital Assets	951,368	951,368	951,368	951,368	951,368
	8,110,809	8,149,689	8,254,191	8,253,935	8,253,673
Operating Surplus / (Deficit)	396,382	1,171,026	1,227,454	1,282,527	1,333,816
Other					
Capital Expenditures	(1,508,924)	-	-	-	-
Proceeds from Long Term Debt	175,000	-	-	-	-
Debt Principal Repayment	(1,174,315)	(1,242,202)	(1,282,924)	(1,321,977)	(1,356,926)
Transfer (to)/from Reserves	1,096,489	(880,192)	(895,898)	(911,918)	(928,258)
Transfer (to)/from Appropriated Surplus	64,000	-	-	-	-
Unfunded Amortization	951,368	951,368	951,368	951,368	951,368
	(396,382)	(1,171,026)	(1,227,454)	(1,282,527)	(1,333,816)
615 Financial Plan Surplus / (Deficit)	-	-	-	-	-

625 Pender Harbour Pool	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	576,433	548,774	559,772	559,779	559,786
Frontage & Parcel Taxes	48,519	48,519	48,519	48,519	48,519
User Fees & Service Charges	41,500	90,100	90,100	90,100	90,100
Investment Income	15,673	17,462	19,323	21,258	21,258
	682,125	704,855	717,714	719,656	719,663
Expenses					
Administration	62,391	63,993	65,134	65,141	65,148
Wages and Benefits	385,641	394,317	404,174	404,174	404,174
Operating	150,751	155,564	155,564	155,564	155,564
Debt Charges - Interest	19,466	19,466	19,466	19,466	19,466
Amortization of Tangible Capital Assets	97,998	97,998	97,998	97,998	97,998
	716,247	731,338	742,336	742,343	742,350
Operating Surplus / (Deficit)	(34,122)	(26,483)	(24,622)	(22,687)	(22,687)
Other					
Capital Expenditures	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Debt Principal Repayment	(44,726)	(46,515)	(48,376)	(50,311)	(50,311)
Transfer (to)/from Reserves	(9,150)	(15,000)	(15,000)	(15,000)	(15,000)
Unfunded Amortization	97,998	97,998	97,998	97,998	97,998
	34,122	26,483	24,622	22,687	22,687
625 Financial Plan Surplus / (Deficit)	-	-	-	-	-
630 School Facilities - Joint Use	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	2,975	3,044	3,111	3,111	3,111
	2,975	3,044	3,111	3,111	3,111
Expenses					
Administration	1,200	1,228	1,249	1,249	1,249
Wages and Benefits	1,775	1,816	1,862	1,862	1,862
	2,975	3,044	3,111	3,111	3,111
Operating Surplus / (Deficit)	-	-	-	-	-
630 Financial Plan Surplus / (Deficit)	-	-	-	-	-
640 Gibsons & Area Library	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	750,669	754,520	755,629	755,631	755,633
	750,669	754,520	755,629	755,631	755,633
Expenses					
Administration	48,386	49,726	50,640	50,642	50,644
Wages and Benefits	7,633	7,805	8,000	8,000	8,000
Operating	644,650	646,989	646,989	646,989	646,989
Amortization of Tangible Capital Assets	52,182	52,182	52,182	52,182	52,182
	752,851	756,702	757,811	757,813	757,815
Operating Surplus / (Deficit)	(2,182)	(2,182)	(2,182)	(2,182)	(2,182)
Other					
Transfer (to)/from Reserves	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Unfunded Amortization	52,182	52,182	52,182	52,182	52,182
	2,182	2,182	2,182	2,182	2,182
640 Financial Plan Surplus / (Deficit)	-	-	-	-	-

643 Egmont/Pender Harbour Library Service	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	52,828	54,771	56,269	57,742	59,259
	52,828	54,771	56,269	57,742	59,259
Expenses					
Administration	3,575	3,677	3,744	3,744	3,744
Operating	49,253	51,094	52,525	53,998	55,515
	52,828	54,771	56,269	57,742	59,259
Operating Surplus / (Deficit)	-	-	-	-	-
643 Financial Plan Surplus / (Deficit)	-	-	-	-	-
645 Halfmoon Bay Library Service	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	156,463	162,545	167,235	171,872	176,647
	156,463	162,545	167,235	171,872	176,647
Expenses					
Administration	9,912	10,195	10,381	10,381	10,382
Operating	146,553	152,350	156,854	161,491	166,265
	156,465	162,545	167,235	171,872	176,647
Operating Surplus / (Deficit)	(2)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	2	-	-	-	-
	2	-	-	-	-
645 Financial Plan Surplus / (Deficit)	-	-	-	-	-
646 Roberts Creek Library Service	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	197,380	199,037	202,097	205,008	208,004
	197,380	199,037	202,097	205,008	208,004
Expenses					
Administration	12,521	12,879	13,113	13,114	13,114
Operating	184,859	186,158	188,984	191,894	194,890
	197,380	199,037	202,097	205,008	208,004
Operating Surplus / (Deficit)	-	-	-	-	-
646 Financial Plan Surplus / (Deficit)	-	-	-	-	-
648 Museum Service	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	153,544	153,814	153,991	153,991	153,992
	153,544	153,814	153,991	153,991	153,992
Expenses					
Administration	9,444	9,714	9,891	9,891	9,892
Operating	144,100	144,100	144,100	144,100	144,100
	153,544	153,814	153,991	153,991	153,992
Operating Surplus / (Deficit)	-	-	-	-	-
648 Financial Plan Surplus / (Deficit)	-	-	-	-	-

650 Community Parks	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	1,886,276	1,894,191	1,947,597	1,939,201	1,925,659
Government Transfers	2,013,642	-	-	-	-
User Fees & Service Charges	75,600	75,600	75,600	75,600	75,600
Investment Income	40,569	44,631	-	-	-
Other Revenue	356,100	11,100	11,100	11,100	11,100
	4,372,187	2,025,522	2,034,297	2,025,901	2,012,359
Expenses					
Administration	233,390	240,201	244,199	244,224	244,250
Wages and Benefits	833,822	842,357	863,416	863,416	863,416
Operating	728,216	604,937	604,970	605,003	605,037
Debt Charges - Interest	28,057	28,076	14,728	11,410	8,068
Amortization of Tangible Capital Assets	256,933	256,933	256,933	256,933	256,933
	2,080,418	1,972,504	1,984,246	1,980,986	1,977,704
Operating Surplus / (Deficit)	2,291,769	53,018	50,051	44,915	34,655
Other					
Capital Expenditures	(3,538,219)	-	-	-	-
Proceeds from Long Term Debt	598,378	-	-	-	-
Debt Principal Repayment	(119,981)	(131,451)	(128,484)	(123,348)	(113,088)
Transfer (to)/from Reserves	252,477	(178,500)	(178,500)	(178,500)	(178,500)
Transfer (to)/from Appropriated Surplus	201,000	-	-	-	-
Transfer (to)/from Other Funds	57,643	-	-	-	-
Unfunded Amortization	256,933	256,933	256,933	256,933	256,933
	(2,291,769)	(53,018)	(50,051)	(44,915)	(34,655)

650 Financial Plan Surplus / (Deficit)	-	-	-	-	-
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665 Bicycle & Walking Paths	2021	2022	2023	2024	2025
Revenues					
Tax Requisitions	45,966	46,627	47,270	47,271	47,271
	45,966	46,627	47,270	47,271	47,271
Expenses					
Administration	11,739	12,028	12,247	12,248	12,248
Wages and Benefits	16,519	16,891	17,315	17,315	17,315
Operating	82,708	7,708	7,708	7,708	7,708
Amortization of Tangible Capital Assets	99,607	99,607	99,607	99,607	99,607
	210,573	136,234	136,877	136,878	136,878
Operating Surplus / (Deficit)	(164,607)	(89,607)	(89,607)	(89,607)	(89,607)
Other					
Transfer (to)/from Reserves	65,000	(10,000)	(10,000)	(10,000)	(10,000)
Unfunded Amortization	99,607	99,607	99,607	99,607	99,607
	164,607	89,607	89,607	89,607	89,607

665 Financial Plan Surplus / (Deficit)	-	-	-	-	-
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667	Area A Bicycle & Walking Paths	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	14,195	14,434	14,677	14,677	14,677
		14,195	14,434	14,677	14,677	14,677
Expenses						
	Administration	1,704	1,756	1,786	1,786	1,786
	Wages and Benefits	8,291	8,478	8,691	8,691	8,691
	Operating	4,200	4,200	4,200	4,200	4,200
	Amortization of Tangible Capital Assets	6,231	6,231	6,231	6,231	6,231
		20,426	20,665	20,908	20,908	20,908
Operating Surplus / (Deficit)		(6,231)	(6,231)	(6,231)	(6,231)	(6,231)
Other						
	Unfunded Amortization	6,231	6,231	6,231	6,231	6,231
		6,231	6,231	6,231	6,231	6,231
667 Financial Plan Surplus / (Deficit)		-	-	-	-	-
670	Regional Recreation Programs	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	151,121	152,939	153,224	153,224	153,225
	User Fees & Service Charges	10,319	10,319	10,319	10,319	10,319
		161,440	163,258	163,543	163,543	163,544
Expenses						
	Administration	12,574	12,929	13,168	13,168	13,169
	Wages and Benefits	1,775	1,816	1,862	1,862	1,862
	Operating	147,091	148,513	148,513	148,513	148,513
		161,440	163,258	163,543	163,543	163,544
Operating Surplus / (Deficit)		-	-	-	-	-
670 Financial Plan Surplus / (Deficit)		-	-	-	-	-
680	Dakota Ridge Recreation Service Area	2021	2022	2023	2024	2025
Revenues						
	Tax Requisitions	200,378	202,924	205,432	205,436	205,440
	User Fees & Service Charges	38,000	38,000	38,000	38,000	38,000
	Other Revenue	2,000	2,000	2,000	2,000	2,000
		240,378	242,924	245,432	245,436	245,440
Expenses						
	Administration	29,446	30,187	30,645	30,649	30,653
	Wages and Benefits	80,219	82,024	84,074	84,074	84,074
	Operating	130,713	130,713	130,713	130,713	130,713
	Amortization of Tangible Capital Assets	45,966	45,966	45,966	45,966	45,966
		286,344	288,890	291,398	291,402	291,406
Operating Surplus / (Deficit)		(45,966)	(45,966)	(45,966)	(45,966)	(45,966)
Other						
	Capital Expenditures	(80,500)	-	-	-	-
	Transfer (to)/from Reserves	80,500	-	-	-	-
	Unfunded Amortization	45,966	45,966	45,966	45,966	45,966
		45,966	45,966	45,966	45,966	45,966
680 Financial Plan Surplus / (Deficit)		-	-	-	-	-