



Sunshine Coast Regional District
British Columbia

A Coastal Community for all **Generations.**

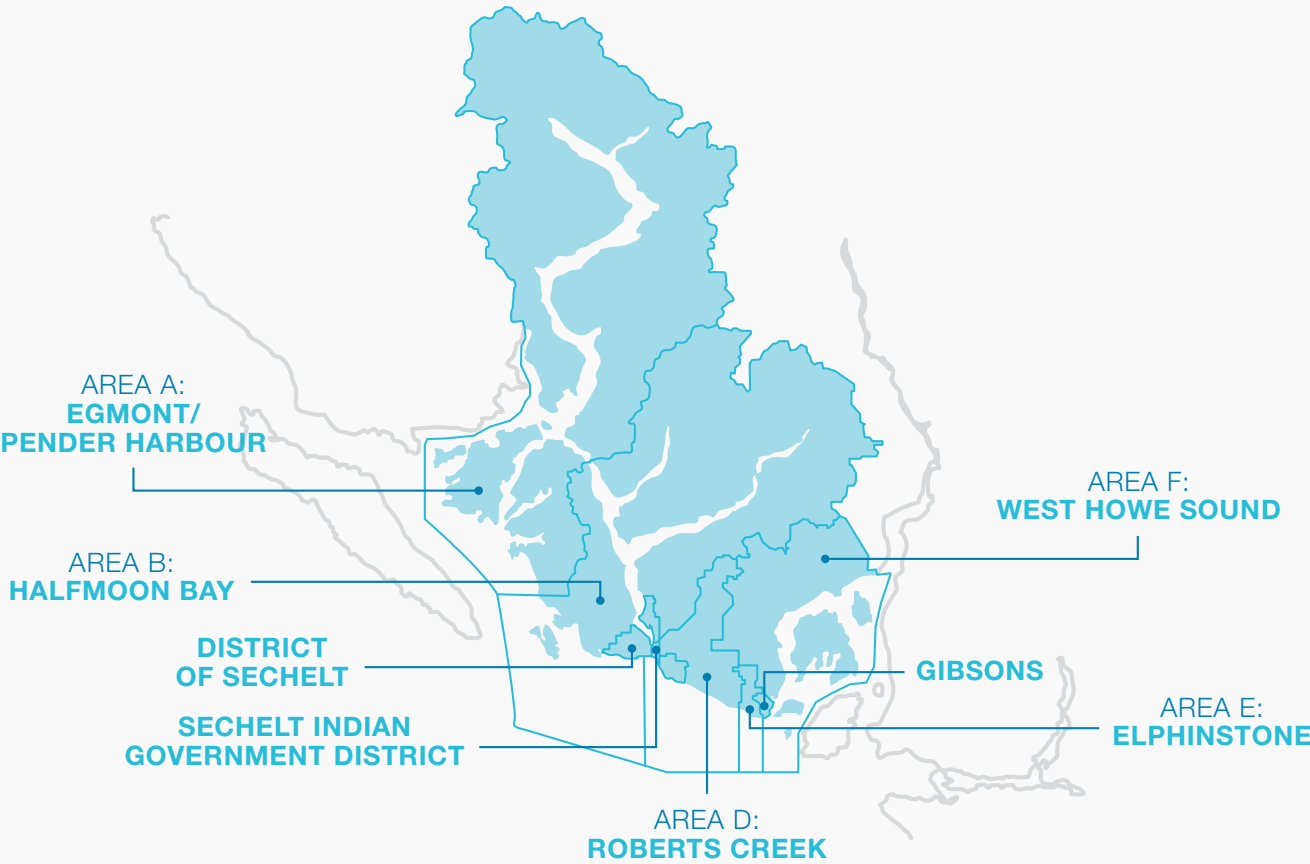
Annual Report

For the Fiscal Year Ending December 31, 2016

2016

The Sunshine Coast Regional District

29,970 Residents | **3** Municipalities | **5** Rural Areas



Stretching from the McNab Valley to Earls Cove, the Sunshine Coast Regional District provides regional government to 29,970 residents.

2016 Annual Report

Sunshine Coast Regional District, BC



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WHO WE ARE

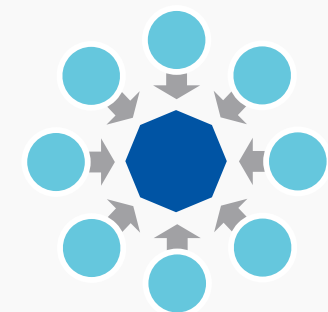
Incorporated in 1967, the Sunshine Coast Regional District (SCRD) is one of 27 regional districts that were designed to establish a partnership between electoral areas and member municipalities within their boundaries. The octagonal shape of the SCRD logo represents the three municipalities and five electoral areas in the SCRD, which include:

- District of Sechelt
- Town of Gibsons
- Sechelt Indian Government District
- Electoral Area A—Egmont/Pender Harbour
- Electoral Area B—Halfmoon Bay
- Electoral Area D—Roberts Creek
- Electoral Area E—Elphinstone
- Electoral Area F—West Howe Sound

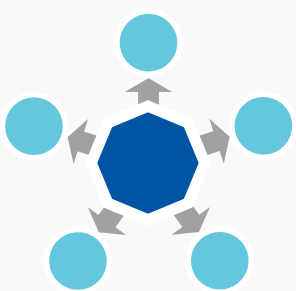
Through the electoral area and municipal partnerships, the SCRD provides services that can be regional (supplied to the whole region), sub-regional (supplied to two or more members within the region) or local (provided to electoral areas, or within a subset of an electoral area, within the region).

The SCRD is governed by the *Local Government Act* and *Community Charter* and is run by a Board of Directors. SCR D Board members also sit as members of the Regional Hospital District Board.

We have three basic roles:



1
Provide a ‘vehicle’
for advancing the
interests of the region
as a whole



2
Provide governance
for the rural areas



3
Provide services
for some or all areas

Sunshine Coast Regional District
Board meetings begin with an
acknowledgement that they are held on

shíshálh nation
TERRITORY





Message from the Chair

GARRY NOHR

adequate and that the SCRD can maintain a supply in a drought situation.

Once again, the Finance Division of the SCRD Corporate Services Department received a national financial reporting award in 2016. This is in recognition of the collective efforts and due diligence of all staff and directors in their commitment to excellence and transparency. Each year, the SCRD undergoes an independent audit, which scrutinizes each service function, in order to identify possible improvements in reporting to the public. In this way, the reporting process becomes more effective and helps ensure better overall decisions by the SCRD Board. The auditors asked the Board if we had any budget concerns with any function and, if so, they would scrutinize the function in question, but the Board had nothing to query. The auditors selected some functions themselves to check out closely. Their report to the Board contained some ideas for change and improvement but expressed no financial concerns.

Financial staff are to be complimented for their continued efforts to refine the budget process by streamlining it to reduce the time spent, without hampering the Board's due diligence. This continues a trend with each yearly budget process over the past two years being more effective than the last. Financial staff had to work with all departments to align processes with the new financial direction and to enable staff understanding of the whole budget rather than just the one in their particular departments. This entailed an overview of all departmental budgets. Under the direction of the CAO and the Chief Financial Officer,

the different departments recognized that the budget affects the entire corporation, and any saving or efficiency is a benefit for all. By working together during the fall of 2016 the staff were able to present an improved and efficient program for the 2017 budget process. The new management team concept for senior staff is very effective for a function driven regional district.

During 2016 elected officials and staff continued to work on a program of regional economic development with the funding for the program agreed to by all local governments. The economic development board has been put in place and the program is now known as the Sunshine Coast Regional Economic Development Organization (SCREDO). During 2016 required agreements were developed with the program scheduled to run in 2017. With a launch of SCREDO the SCRD will be able to build on one of the strategic plan goals which is to Support Sustainable Economic Development.

SCRD staff continue to work on protocol agreements with both First Nations on the coast and hope to complete these in 2017. Reconciliation is one of the goals of the SCRD and as Sechelt Nation is a full member of the regional board it is important that staff and directors continue to explore aspects with them that can make the relationship stronger.

During 2016 the reorganization of SCRD governance continued. With this change and recruiting of new staff the intent was to make each department stronger and more efficient while maintaining the goals of the strategic plan.

The Sunshine Coast throughout 2016 had a large increase in residential house sales which brought about the loss of rental properties and a decrease in affordable housing. The SCRD, like other local governments on the Sunshine Coast, is having to adjust in all budget functions to

accommodate the influx of new people to the coast. I would like to compliment the SCRD staff and fellow directors as we all adjust to the changing times which look economically favorable for the Sunshine Coast but demand more services and programs.

The results you see reported in our 2016 Annual Report reflect the SCRD's ongoing commitment to provide high-quality programs, services and infrastructure at the best possible value for taxpayers. We are a "community for all generations connected by our unique coastal culture, diverse economy and treasured natural environment." This vision will guide the SCRD and provides the foundation for the Board when making decisions which will strengthen the Coast now and into the future. I am confident that the SCRD is going in the right direction, thanks to the continued initiative, focus, innovation, and passion of both elected officials and staff.

To assist in the process of having water when it is needed a conservation program of installing water meters was put in place in 2016 and will be completed in 2018. Each of these measures to have a good water supply for now and in the future are costly but staff have been productive in preparing applications for grants and have also been very successful. As each of these projects are completed over the next few years the people of the Sunshine Coast will be given reassurance that the water supply is



Message from the CAO JANETTE LOVEYS

Integrated planning is the foundation of everything we do. It's a way of ensuring that our services and initiatives are contributing to our big-picture vision of the Sunshine Coast as a vibrant community for all generations. Creating an integrated five-year plan that incorporates all of our major plans continues to be a top priority for us.

It is my pleasure to present the 2016 Sunshine Coast Regional District annual report. This report highlights the accomplishments and overall performance of our organization as we work toward the goals and priorities set by the Board of Directors in our Strategic Plan.

As the Chief Administrative Officer, it is my job to provide overall management of regional district operations and, together with the senior leadership team and all staff, facilitate the implementation of Board policies and programs.

In 2016, progress was made in many areas. We expanded employee education and training programs to help us better serve the public, we continued to focus on improving communication within the organization and externally with the community, we succeeded in strengthening our internal processes and reports through the introduction of various new software systems, and for more effective response to issues, we created cross-departmental collaborative work teams.

Not surprisingly, water policy and water related issues were a key focus in the Board agenda this past year. Funding for further environmental assessment work related to the Chapman Lake supply expansion project was approved by the Board, and at the same time, we moved forward with the installation of water meters in the rural areas, and additional water supply analysis.

Enhancing community engagement with local residents and businesses remains a strong focus of the Board and across all departments within the organization. We introduced a revised public participation policy that will help to establish consistent and strategically targeted processes for public participation. We are continuing to make strides to ensure that this way of thinking becomes firmly entrenched across the organization.

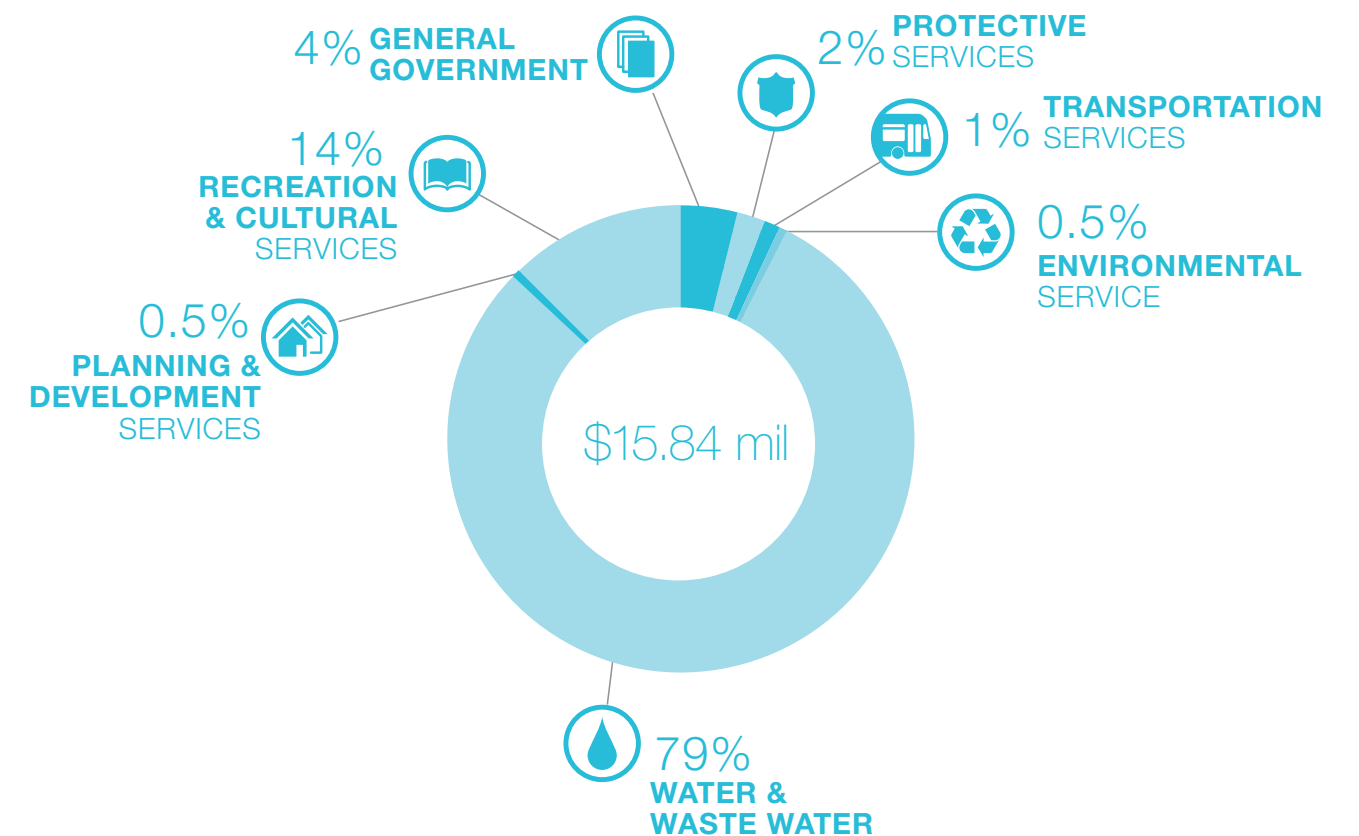
I'm excited not only about where we have been, but more importantly, where we are going in the year and years ahead. Our potential is unlimited. We are committed to serving our community in a way that is fiscally responsible and maintains the integrity of who we are while ensuring economic success now and into the future.

I would also like to express my gratitude to our Board, our many partner organizations, volunteers and staff for the time, efforts, knowledge and resources they have contributed to the success of the SCRD.

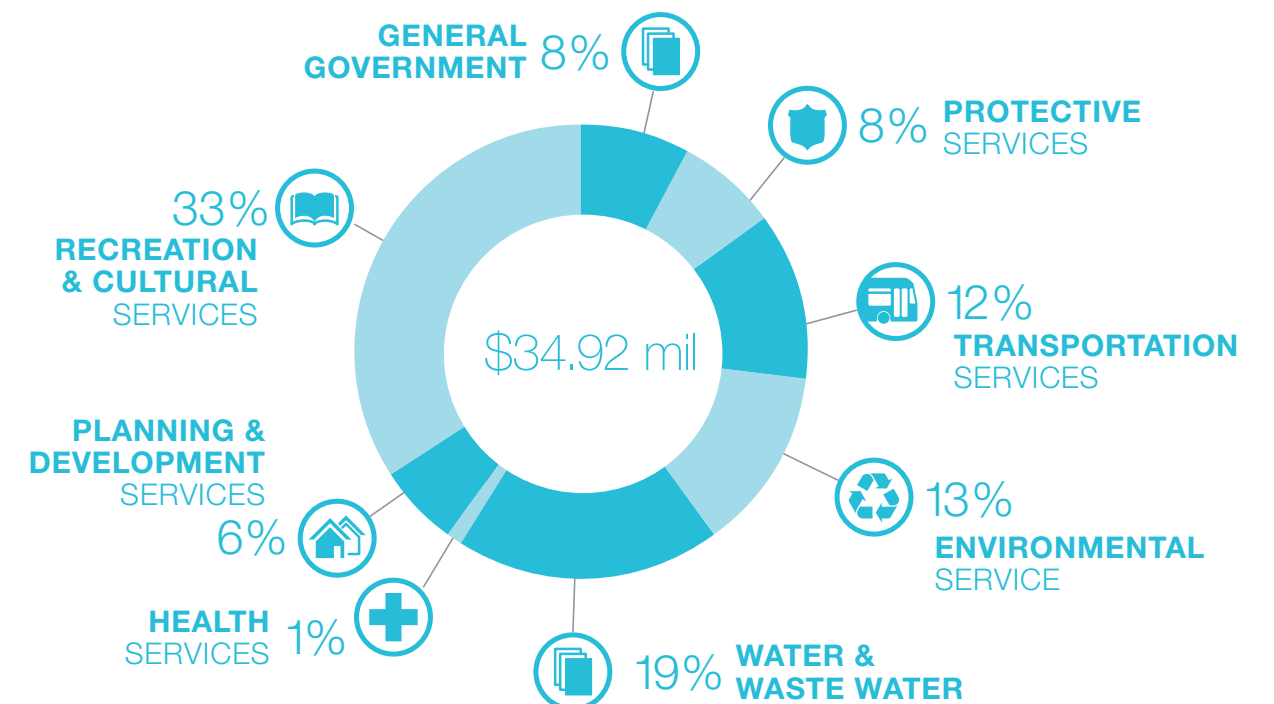
Looking through this annual report and our 2016 accomplishments makes me proud to lead our team as we work together in serving the residents of the Sunshine Coast Regional District.

Janette Loveys, Chief Administrative Officer
June, 2017

2016 Capital Budget



2016 Operating Budget

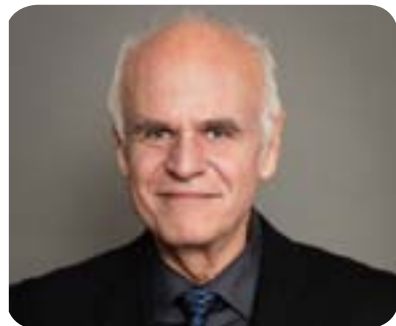


BOARD OF DIRECTORS

The Board is made up of eight directors, one from each Electoral Area and member municipality. Electoral Area Directors are elected for a four-year term; and Municipal Directors from the Town of Gibsons, the District of Sechelt, and Sechelt Indian Government District, are appointed by their councils. Board meetings are held twice a month and are open to the public.

Every November, a Chair and Vice-Chair are elected from among the eight Directors. The Chair is then responsible for selecting the Chairs for the Standing Committees of the Board.

For certain issues, including the budget, a weighted vote is used. This means that the votes for each Director are weighted depending on the population they are representing. Each Director is entitled to one vote for 2,000 people in their area, based on the most recent census data as certified by the Ministry of Community, Sport and Cultural Development..



Egmont and Pender Harbour (Area A)
DIRECTOR, FRANK MAURO, VICE-CHAIR

Population: 2,624 (2016 Census)
Growth Rate: -2% (2011 Census)
Dwellings: 1,381 occupied private dwellings
Area: 1,901 sq. km.



Halfmoon Bay (Area B)
DIRECTOR, GARRY NOHR, CHAIR

Population: 2,726 (2016 Census)
Growth rate: 1.9% (2011 Census)
Dwellings: 1,247 occupied private dwellings
Area: 1,271 sq. km.



Roberts Creek (Area D)
DIRECTOR, MARK LEBBELL

Population: 3,421 (2016 Census)
Growth rate: 5.5% (2011 Census)
Dwellings: 1,508 occupied private dwellings
Area: 143.6 sq. km.



Elphinstone (Area E)
DIRECTOR, LORNE LEWIS

Population: 3,664 (2016 Census)
Growth rate: 5.2% (2011 Census)
Dwellings: 1,549 occupied private dwellings
Area: 21 sq. km.



West Howe Sound (Area F)
DIRECTOR, IAN WINN

Population: 2,043 (2016 Census)
Growth rate: 1.4% (2011 Census)
Dwellings: 942 occupied private dwellings
Area: 381 sq. km.



District Of Sechelt
DIRECTOR, ALICE LUTES (January 1, 2016)
DIRECTOR, DARNELDA SIEGERS (June 1, 2016)
DIRECTOR, DOUG WRIGHT (December 1, 2016 - photo)

Population: 10,216 (2016 Census)
Growth rate: 10% (2011 Census)
Dwellings: 4,855 (occupied private dwellings)
Area: 39 sq. km.



Sechelt Indian Government District
DIRECTOR, GARRY FESCHUK (April 6, 2016)
DIRECTOR, CHRIS AUGUST (June 29, 2016)
DIRECTOR, WARREN PAULL (December 19, 2016 - photo)

Population: 671 (2016 Census)
Growth rate: -16% (2011 Census)
Dwellings: 340 occupied private dwellings
Area: 10.81 sq. km.



Town Of Gibsons
DIRECTOR, SILAS WHITE

Population: 4,605 (2016 Census)
Growth rate: 3.8% (2011 Census)
Dwellings: 2,320 occupied private dwellings
Area: 4.33 sq. km.

KEY SERVICES



Coast-wide, 45 distinct services are delivered to residents by five departments—Administration and Legislative Services, Corporate Services, Human Resources Services, Infrastructure Services, and Planning and Community Development Services. Services are made possible in large part by using tax dollars. SCRDP property taxes, parcel taxes, user fees, and

other sources of revenue help pay for these services and other programs that help make the Sunshine Coast a desirable place to live. The costs of each service provided by a Regional District are recovered only from the area that benefits from the service. Some of the services involve all Electoral Areas and Municipalities while others pertain to specific areas.

General Government Services

- Administration
- Finance
- General Office Building Maintenance
- Human Resources
- Information Services
- Feasibility Studies
- SC Regional Hospital District Admin.
- Grants in Aid
- Elections

Transportation Services

- Public Transit
- Maintenance Facility
- Regional Street Lighting
- Local Street Lighting
- Ports Services (10 docks)

Public Health Services

- Cemeteries
- Pender Harbour Health Clinic

Protective Services

- Bylaw Enforcement
- Smoke Control
- Fire Protection
- Emergency Telephone (9-1-1)
- Sunshine Coast Emergency Planning
- Animal Control

Environmental Services

- Regional Solid Waste
- Refuse Collection

Planning & Development Services

- Regional Planning
- Rural Areas Land Use Planning
- Geographic Information Services
- Civic Addressing
- Heritage Preservation
- Building Inspection Services
- Economic Development

Recreation & Cultural Services

- Pender Harbour Pool
- School facilities – Joint Use
- Gibsons and Area Library
- Museum Funding
- Halfmoon Bay & Roberts Creek Library Funding
- Community Recreation Facilities
- Community Parks
- Bicycle and Walking Paths
- Regional Recreation Programs
- Dakota Ridge Winter Recreation

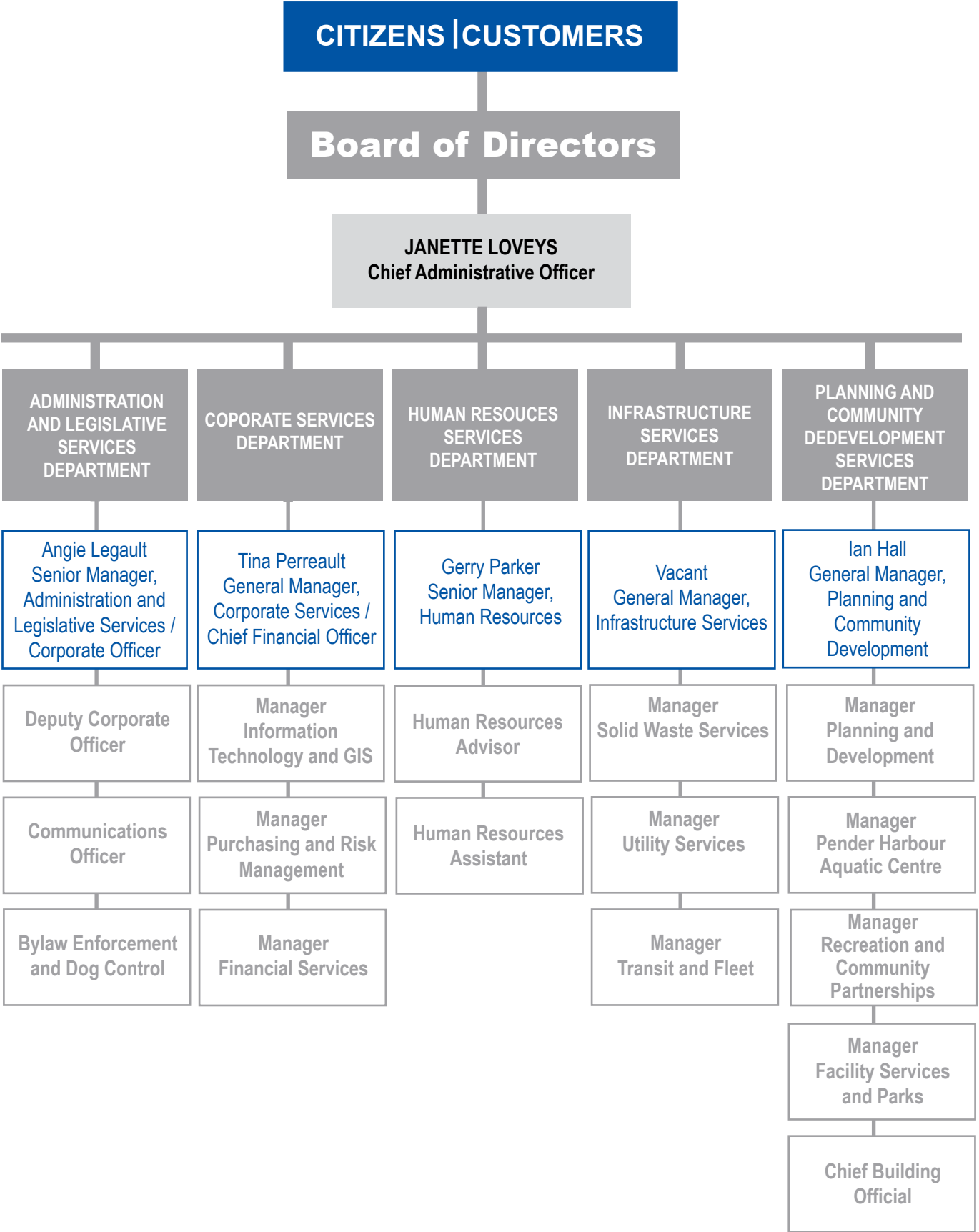
Water Services

- Regional Water Services, North and South Pender Harbour Water
- Local Sewer Plants (14 of them)

Other Non-service Responsibilities

- Hillside Industrial Park
- Regional Hospital District

ORGANIZATIONAL STRUCTURE



What We **Don't** Do: Roads • Policing • Tax Notices • Danger Trees

2015-2018 STRATEGIC PLAN



2015-2016 Key Strategic Priorities & Achievements

Priority: **Ensure Fiscal Sustainability**

Achievements:

- Completion and roll out of Asset Management Plan.
- Updated Financial Sustainability Policy.
- Completion of five year service plan incorporating major plans and service levels.

Priority: **Enhance Board Structure and Processes**

Achievements:

- Updated Board and committee structure and processes.
- Review of advisory committee model.
- Review and adoption of revised public participation framework.

Priority: **Recruit, Retain and Acknowledge Staff**

Achievements:

- Enhanced succession planning and reorganization of departments.
- Developed and implemented employee recognition programs.
- Adjusted Senior Leadership Team structure and made improvements in reporting processes.

Priority: **Facilitate Community Development**

Achievements:

- Implemented community dialogues as a vehicle for information sharing and public input.
- Planned and developed affordable housing strategies and transportation plans.
- Supported and celebrated community volunteers.

Priority: **Embed Environmental Leadership**

Achievements:

- Conducted work to protect, sustain and restore the biodiversity of Howe Sound.
- Implemented watershed management plan and Solid Waste Management Plan strategies.
- Continued implementation of water metering project and other water conservation initiatives.

Priority: **Support Sustainable Economic Development**

Achievements:

- Incorporated land-use planning, housing and transportation policies to support local economic development.
- Established the Sunshine Coast Regional Economic Development Organization (SCREDO).
- Supported tourism opportunities and growth.

Priority: **Enhance Collaboration with the shíshálh and Skwxwú7mesh Nations**

Achievements:

- Participated in shíshálh nation Longhouse and community events.
- Strengthened communication and collaboration with the shíshálh Nation Director on SCRD Board.

2016 HIGHLIGHTS



Residents in all electoral areas of the SCRD are able to take advantage of the benefits of the Bylaw Notice Enforcement System (BEN) for disputes related to minor bylaw infractions. The adjudication system saves time and money and makes efficient use of court resources, as it eliminates the roles of court and court registries in the administration and hearing of these disputes. For individuals, the new system is simpler, less time consuming and less costly than the former bylaw ticketing system.



The official grand opening of the SCRD's first designated off-leash dog park at the north end of the Shirley Macey Park site took place in June. The dog park enables dogs to run off-leash in a safe environment. In 2015, the Parks Division hosted an open house to engage the community and to gain input from park users and dog owners regarding features that were important to incorporate into the off-leash dog park.

The SCRD launched a new open data portal making public information available such as property boundaries, topographic and orthophoto information, and regional water systems. The portal presents information in a number of readily accessible formats. The concept of open data is that certain information should be freely available for everyone to use without restrictions from copyright, patents or other mechanisms of control. It can then be used for viewing, analysis, map making and application development. In recent years, a number of BC municipalities and regional districts – as well as provincial and federal levels of government – have launched open data initiatives.



The SCRD was successful in receiving a grant from the Enabling Accessibility Fund with Human Resources and Skills Development Canada. With this funding, upgrades were made at the Pender Harbour Aquatic and Fitness Centre that would allow people with injuries or those with limited mobility to have better access in the family change area, main pool and hot tub.



Appointments were made for members of a regional economic development entity. In 2015 the Sechelt Indian Government District, SCRD, Town of Gibsons and District of Sechelt approved a Sunshine Coast Economic Development Charter. The implementation of the charter and the creation of an economic development entity, known as Sunshine Coast Regional Economic Development Organization are key objectives in the SCRD Strategic plan. The following candidates were appointed: Robin Chauhan, David Chisholm, Maria Hampvent Shelley McDade, Cheryl McNicol, Celia Robben, Alan Skelley, Tanya Smith, and Brian Jones.

The SCRD was awarded \$412,831 in funding from the Strategic Priorities Fund for the implementation of Enterprise Asset Management software. The SCRD is working towards asset management best practices by following the Asset Management BC Roadmap. This Roadmap is designed to lead organizations through the steps of implementing basic level asset management practices using a modular approach. The software's analytical tools will help facilitate the discussion with decision makers by providing the ability to articulate the impact of choosing one alternative over another through engineering and economic-based "what if" analysis.



Through an Alternative Approval Process the SCRD Board received approval from electors to authorize borrowing of up to \$5 million over a thirty year term for the design and construction of a gravity fed withdrawal system to provide additional water supply from Chapman Lake to the community. Since the lake is located in a Provincial Park, the SCRD applied to BC Parks to amend its Parks Use Permit and Water Licence to go ahead with the water supply expansion project. In July, the SCRD Board approved funding for further environmental assessment work related to the project requested by BC Parks and the Ministry of Forests, Lands and Natural Resource Operations.



To celebrate Local Government Awareness Week, held the second week of May, the SCRD introduced Good Neighbour Guidelines to provide residents with some useful recommendations to encourage thoughtful planning and considerate behaviour in the community. The booklet provides general information about specific SCRD regulations and bylaws that have been created to protect public health and safety, the environment, and public and private properties.

In May, the SCRD hosted a series of community dialogues for the public to attend. This was an opportunity for community members to drop in at various locations, mingle, chat and meet their elected area officials and SCRD staff.

Topics of discussion included water metering, water supply, bikeways and walkways, budget, community engagement, solid waste, and transportation.



In 2016, the SCRD moved forward with Phase 2 of the installation of water meters on all service connections within West Howe Sound, Elphinstone, Roberts Creek, Halfmoon Bay, Egmont and Earl's Cove, with plans to start Phase 3 installations in the District of Sechelt in 2018. Water metering will help the SCRD and water users improve their leak detection abilities as well as better inform users of their water consumption. The SCRD is working in conjunction with a contractor to install the water meters in three phases.



Over the years, a variety of advisory committees have been established to provide input into the SCRD decision making processes. During the Community Dialogues that took place in May and other community meetings, suggestions were heard that provided further opportunity to explore the evolution and next steps for some of the existing advisory committees.

In September, the SCRD implemented a new standing committee structure that better reflected a departmental reorganization. The work of the Community Services Committee and the Planning and Development Committee were combined under the new Planning and Community Development Committee. The Infrastructure Services and Corporate and Administrative Services Committees remained unchanged. As a result of the change, a new meeting schedule was implemented in September.



In November, the SCRD hosted a workshop to obtain feedback from the community on the development of design priorities for the Coopers Green Park hall. SCRD staff from parks, recreation and planning divisions were available to answer questions from the public. In early 2016, SCRD initiated the Coopers Green Park Management Plan process to help guide future decision-making as the park continues to evolve. A public questionnaire was distributed and the community hall was identified as the top priority for improvement in the park.



In September, the SCRD celebrated the success of its fifth annual "Backroad Trash Bash". Thirty seven volunteers gathered to clean up trash illegally dumped in Roberts Creek and Sechelt. The volunteers who participated included community residents, the London Drugs Blue Crew, staff from WildsafeBC, BC Conservation Officer Service, BC Parks, Tetrahedron Outdoor Club, Solution Based Contracting and the SCRD. The Gibsons Lions Club provided a BBQ lunch. Three tonnes of waste was collected, including household garbage, electronic waste, furniture, appliances, metal, and construction waste.



RURAL GRANTS-IN-AID

Each year the Sunshine Coast Regional District distributes grants to sports and recreation, educational, social, environmental, arts, and cultural organizations located throughout the region. Organizations use this money for capital improvement projects, recreation and cultural program funding, insurance and special events to name a few. All organizations who receive this funding are non-profit groups that depend on the dedication of volunteers to operate and manage their organizations.

Arts and Culture

Coast Arts Building School and Centre Society	1,250
Coast Recital Society	600
Coast Rogue Arts Society	2,300
Deer Crossing - The Art Farm Society: Rainforest Circus	650
Deer Crossing - The Art Farm Society: Imagination Network	1,300
Gibsons Landing Heritage Society	4,200
Gibsons Public Art Gallery	1,750
Only Animal Theatre Society (The)	1,500
Pender Harbour Living Heritage Society	2,900
Pender Harbour Music Society	3,000
Roberts Creek Mandala Project Society	2,500
Suncoast Woodcrafters Guild	500
Sunshine Coast Arts Council	650
Sunshine Coast Driftwood Players Society	1,550
Sunshine Coast Jazz and Entertainment Society	2,000
Sunshine Coast Spinners' and Weavers' Guild	1,550

Sports and Recreation

Sunshine Coast Lacrosse Society	500
Sunshine Coast Sockeye Water Polo Club	500
Sunshine Coast Trails Society	1,700
Transportation Choices (TraC)	2,400

Social, Educational, and Environmental

British Columbia Conservation Foundation (BCCF) for Sunshine Coast Wildlife Project (SCWP)	2,600
Cedar Grove Elementary School PAC	500
Eastbourne Community Association (Recycling)	2,000
Gambier Community Centre Society	1,850
Gambier Island Community Association	4,400
Gibsons Elementary School Parent Advisory Committee	500
Halfmoon Bay Child Care Centre Society	1,100
Halfmoon Bay Community School	1,211
Halfmoon Bay Community School - Restorative Justice	10,000
Pender Harbour Advisory Committee	1,250
Pender Harbour and Egmont Chamber of Commerce	1,200
Pender Harbour Community Club	2,500
Pender Harbour Community School	8,000
Pender Harbour Reading Centre Society	1,600
Restorative Justice Program of the Sunshine Coast	1,300
Roberts Creek Community Association: Creek Events	3,200
Roberts Creek Community Association: Earth Day Festival	1,000
Roberts Creek Community Association: Hall Repair	5,000
School District No 46 (bursaries)	1,890
Sechelt Public Library (Area A)	26,605
Society for the Prevention of Cruelty to Animals (SPCA)	2,300
Sunshine Coast Marine Rescue Society & Halfmoon Bay Auxiliary Unit 12	2,900
Sunshine Coast Sea Cavalcade Society	5,000
Vaucroft Improvement District: Dinghy Storage	3,000
West Howe Sound Community Association	1,200
Youth Outreach	35,126

ECONOMIC DEVELOPMENT GRANTS

The Sunshine Coast Regional District provides direct financial assistance to local community groups engaged in community and regional economic development initiatives. Below is a list of organizations that received grants in 2016.

DESCRIPTION	AREA A
Sunshine Coast Tourism	5,243
Pender Harbour & District Chamber of Commerce Visitor Information Booth Ambassador	7,374
Pender Harbour & District Chamber of Commerce Visitor Information Booth Washrooms	4,263
Pender Harbour & District Chamber of Commerce Tourism Sanitation Services	2,142
Pender Harbour & District Chamber of Commerce Economic Development	3,500
Gibsons & District Chamber of Commerce - Visitor Information Centre	
Gibsons & District Chamber of Commerce - Travel Ambassador Program	300
Gibsons & District Chamber of Commerce - Visitor Information Park	
Gibsons & District Chamber of Commerce - Economic Development	
Coast Cultural Alliance - Sunshine Coast Arts Crawl	620
Coast Cultural Alliance - Arts and Culture Calendar	480
Halfmoon Bay-Chatelech Community School Association Information and Referral Project	

AREA A: EGMONT / PENDER HARBOUR
Population 2,624

AREA B: HALFMOON BAY
Population 2,726

AREA D: ROBERTS CREEK
Population 3,421

AREA E: ELPHINSTONE
Population 3,664

AREA F: WEST HOWE SOUND
Population 2,043

*(2016 Census)

AREA B	AREA D	AREA E	AREA F	TOTALS
4,434	3,056	2,252	5,015	20,000
				7,374
				4,263
				2,142
				3,500
		1,972	4,000	5,972
300	300	300	300	1,500
		125	500	625
		2,800	4,000	6,800
620	620	620	620	3,100
480	480	480	480	2,400
10,000				10,000

SCRD AT A GLANCE

10 million
kilowatts per hour
of energy consumed

1,109
tonnes of CO2
in corporate
emissions

\$810,317
in energy costs

275,000 recreation
facilities visits

\$59 million
in annual construction
values for building
permits issued

450,000
one way transit rides

434 kilograms
of waste landfilled per capita

498 fire department
incident responses

994
dog licenses
issued

495 litres
average daily water
usage per capita

FIVE YEAR FINANCIAL PLAN

The five-year plan is required under Section 374 & 375 of the *Local Government Act*, and is to be adopted annually by March 31. The Financial Plan may be amended by bylaw at any time. The SCRD Board must undertake a process of public consultation regarding the Financial Plan before it is adopted. The *Local Government Act* does not specify the format of the public consultation process, and it may be varied at the Board's discretion to suit the local community.

The public consultation process on the SCRD's five-year Financial Plan consisted of a thorough review of the draft plan by the Board in open public meetings held between December and March. In March, a last round of open Board meetings were held to review the proposed final draft. The final version of the five-year plan was adopted on March 23, 2017, through Bylaw No. 703.

The schedule below is prepared on the basis required by legislation and is not consistent with the basis required in accordance with Canadian Generally Accepted Accounting Principles (GAAP) for local government, as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada to report the actual results. For the current reporting year, a reconciliation of the information presented in the original financial plan and the actual information reported, is provided in the notes to the financial statements.

	2017	2018	2019	2020	2021
Revenues					
Property Taxes	\$ 18,199,440	\$ 18,354,315	\$ 18,634,851	\$ 18,593,476	\$ 18,582,318
Parcel Taxes	5,166,542	5,166,585	5,166,651	5,166,650	5,166,650
Frontage Taxes	70,910	70,910	70,910	70,910	70,910
Sales of Services	11,014,904	11,016,682	11,017,280	11,017,261	11,017,260
Other Revenue Own Sources	6,476,528	6,483,605	6,544,490	6,528,483	6,517,948
Grants in Lieu	61,881	61,881	61,881	61,881	61,881
Unconditional Transfers	227,000	227,000	227,000	227,000	227,000
Conditional Transfers	6,095,303	2,337,611	2,314,228	2,314,228	2,314,228
Debt Transfers - Municipalities	1,853,476	1,836,809	1,775,827	1,704,224	1,656,454
Borrowing Proceeds	5,457,711	126,000	70,000	70,000	70,000
Transfer from Reserves	6,024,215	905,325	857,745	817,636	817,634
Surpluses	1,248,924	1,395	1,395	1,395	1,395
	\$ 61,896,834	\$ 46,588,118	\$ 46,742,258	\$ 46,573,144	\$ 46,503,678
Expenditures					
General Government Services	\$ 7,326,207	\$ 6,688,426	\$ 6,675,783	\$ 6,637,677	\$ 6,627,087
Fiscal Services	1,853,476	1,836,809	1,775,827	1,704,224	1,656,454
Protective Services	4,437,111	2,661,387	2,660,940	2,659,712	2,659,737
Transportation Services	7,143,606	7,087,249	7,151,353	7,149,696	7,149,692
Environmental Services	5,055,977	4,920,133	4,948,416	4,946,887	4,946,846
Public Health Services	296,313	297,347	299,627	299,505	299,502
Planning and Development Services	2,720,000	2,454,631	2,486,512	2,464,995	2,464,957
Recreation and Cultural Services	14,237,521	12,744,557	12,845,924	12,812,591	12,801,546
Water Utilities	17,562,004	7,628,529	7,628,529	7,628,529	7,628,529
Sewer Utilities	1,264,619	269,050	269,347	269,328	269,328
	\$ 61,896,834	\$ 46,588,118	\$ 46,742,258	\$ 46,573,144	\$ 46,503,678

LETTER OF TRANSMITTAL FROM THE GENERAL MANAGER OF CORPORATE SERVICES AND CHIEF FINANCIAL OFFICER



Government Finance Officers Association

Canadian Award for Financial Reporting

Presented to

**Sunshine Coast Regional District
British Columbia**

For its Annual
Financial Report
for the Year Ended

December 31, 2015

Jeffrey P. Baker
Executive Director/CEO

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Canadian Award for Financial Reporting to the Sunshine Coast Regional District for its annual financial report for the fiscal year ended December 31, 2015. The Canadian Award for Financial Reporting program was established to encourage municipal governments throughout Canada to publish high quality financial reports and to provide peer recognition and technical guidance for officials preparing these reports.

In order to be awarded a Canadian Award for Financial Reporting, a government unit must publish an easily readable and efficiently organized annual financial report, whose contents conform to program standards. Such reports should go beyond the minimum requirements of generally accepted accounting principles and demonstrate an effort to clearly communicate the municipal government's financial picture, enhance an understanding of financial reporting by municipal governments, and address user needs.

A Canadian Award for Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Canadian Award for Financial Reporting program requirements, and we are submitting it to GFOA for consideration.

To the Members of the Board:

It is my pleasure to submit the 2016 Annual Report for the Sunshine Coast Regional District (SCRD). The purpose of this report is to present the financial results for the fiscal year ended December 31, 2016, in accordance with sections 376/377 of the *Local Government Act* and section 167 of the *Community Charter*. This report includes the Audit Report from BDO Canada LLP, the Financial Statements of the Regional District, and supplementary information for the year ended December 31, 2016.

For the thirteenth consecutive year, the Regional District's Corporate Services Department was awarded the Canadian Award for Financial Reporting (CanFR) for the 2015 Financial Report. This award is presented by the Government Finance Officers Association (GFOA) for achievement of the high standards for Canadian government accounting and financial reporting. The 2016 financial report has been prepared on a similar basis and incorporates suggestions for improvements provided by the GFOA, and is reflective of the open, accountable and transparent manner in which we operate.

The financial statements of the Sunshine Coast Regional District are the responsibility of management and have been prepared in accordance with Canadian Generally Accepted Accounting Principles (GAAP) for local government, as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada. The preparation of financial statements involves the use of estimates which have been made using careful judgment. In management's

opinion, the financial statements have been properly prepared within the framework of the accounting policies summarized in the financial statements and incorporate, within reasonable limits of materiality, all information available at audit report date—April 27, 2017. The financial statements are also reviewed and approved by the Board of Directors.

Management maintains systems of internal controls designed to provide reasonable assurance that assets are safeguarded and that reliable financial information is available on a timely basis. These systems include formal written policies and procedures, careful selection and training of qualified personnel and appropriate delegation of authority and segregation of responsibilities within the organization.

The financial statements have been examined by the Regional District's independent external auditor, BDO Canada LLP, whose report appears on the next page. The external auditor's responsibility is to express their opinion on whether the financial statements, in all material respects, fairly present the Regional District's financial position, results of operations, changes in net debt and cash flows in accordance with the accounting principles and disclosure requirements of the Canadian Institute of Chartered Accountants guidelines contained in the Public Sector Accounting and Auditing Standards Manual. Their Independent Auditor's Report outlines the scope of their examination and their opinion.

The Board of Directors is responsible for ensuring that management fulfills its responsibility for financial reporting and internal

controls. The external auditor has full and open access to all records of the Regional District and has direct access to the Board where necessary.

In accordance with ethical standards, this report presents fairly and accurately the financial position of the Sunshine Coast Regional District. The purpose is to provide the readers with a clear understanding of the financial information and operations of the Regional District. The report is divided into three sections:

- 1. Introductory Section: Provides an overview of the Regional District; our role, vision and strategic direction. It includes the nature and scope of the services provided as well as highlights and accomplishments;
- 2. Financial Section: Presents the 2016 financial statements, notes, supplementary schedules, and the independent Auditors' Report for the Regional District;
- 3. Statistical Section: Presents a variety of statistical and financial information on a five-year comparative basis.

Financial Overview

2016 in Review

2016 was the Board's second full year of their four-year mandate, with a commitment to working together to foster a vibrant and resilient community for all generations. The following highlights just a few accomplishments:

- 1. The SCRD Rural Areas provided \$227,128 in Community Grant funding towards their Strategic Priority to **Facilitate Community Development**.
- 2. The SCRD began Phase 2 of the installation of water meters in the rural areas as part of their Strategic Priority to **Embed Environmental Leadership**. This is the SCRD's largest capital project based on budget in 2016 and is scheduled to be complete in the fall of 2017(\$5.5 million) with \$3.4 million funded by grants and \$2.1 from reserves.

- 3. Established the Sunshine Coast Regional Economic Development Organization (SCREDO) with the SCRD rural areas committing to fund \$155,580 toward the \$300,000 Regional Commitment and Strategic Priority to **Support Sustainable Economic Development**.
- 4. One of the SCRD's key Strategic Priorities is to **Ensure Fiscal Sustainability** which is "the ability to sustain current spending, tax and other policies without threatening solvency or defaulting on liabilities or promised expenditures". In 2016 the Board updated their *Financial Sustainability Policy* as one of their objectives towards their Strategic Priority.

Statement of Financial Position and Statement of Change In Net Debt

In 2016, net debt for the Regional District decreased by \$5.53 million from \$8.62 million to \$3.08 million. This decrease is partially the result of increased financial assets (portfolio investments) stemming from the annual operating surplus and decreases in liabilities such as long-term debt. The decrease in cash is the result of timing differences with receiving funds to pay for short term obligations. Cash is managed in alignment with the SCRD's Investment Policy with the objective of earning as much interest as possible while incurring the least amount of interest.

Regional District long-term debt decreased by \$1.89 million and member municipalities debt decreased by \$1.62 million in 2016. These obligations are offset by an increase to financial assets (debt recoverable from member municipalities) and have a net zero effect on annual operating surplus and accumulated surplus.

The continued trend toward a reduction in the net debt is a key indicator in assessing the financial well-being of the SCRD as it reflects the ability to meet its current financial commitments and its capacity to finance future activities.

Non-financial assets increased slightly in 2016 to \$129.33 million (2015 - \$129.18) as a result of an increase in tangible capital assets and inventory and prepaids. As stated in the "Notes to the Financial Statements" 1, non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of business. The capital program was budgeted for \$15.8 million in 2016 with \$4.3 million expended in capital enhancement and repairs. These projects will continue to completion in 2017. The expenditures were primarily financed through reserves, grants, debt, and taxation.

Statement of Operations

The consolidated annual operating surplus (revenues less expenses) was \$5.68 million in 2016 compared to \$4.37 million in 2015. The increase is attributable to less than budgeted expenses and higher than expected revenues in some line items such as user fees for landfill tipping fees and building permit fees. With the increase in tipping fees came higher than expected expenses within Solid Waste services as well.

The annual operating surplus of \$5.68 million translates to a corresponding increase in accumulated surplus from \$120.56 million to \$126.25 million. This figure is reflective of the Regional District's financial assets less its liabilities (net debt) plus its non-financial assets. Other financial indicators to highlight for 2016 are as follows:

- Increase in *Portfolio Investments* (Note 3) by \$3.8 million in 2016 is the result of the increase to contributions to Reserves and timing of cash flow requirements for investment holding for the tax requisition funds;
- Increase in Accounts Receivable (Note 4) to \$3.1 million in 2016 from \$1.6 million in 2015 is the result of accruals for several projects funded by federal and provincial grants.

- The *Provision for Landfill Closure and Post Closure* (Note 9) increased to \$5.2 million in 2016 (\$4.8 million-2015) due to change in estimates and requirements from the Ministry for post-closure care from 25 to 30 years. However, the liability remains unfunded by \$4.7million in 2016 (\$4.6 million-2015);
- A net of over \$2.9 million (*Schedule 14*) was transferred to reserves to fund future capital projects or expenses. In 2017 over \$5.2 million is budgeted to be used to fund projects such as universal water metering, facility and infrastructure /replacement or repairs, and fire truck replacements. This is in line with the Financial Sustainability Policy and Corporate Asset Management Plan.

The Financial Planning Process

The *Local Government Act* Sections 374 and 375 require Regional Districts to complete a five-year Financial Plan and institute a public participation process to explain the plan. The Financial Plan in the form of a bylaw must be adopted by March 31 of each year. On March 23rd of 2017, the Board adopted the 2017-2021 Financial Plan as part of its financial planning process. A summary can be found within the "Five Year Financial Plan" section of the Annual Report.

Over 60 new projects were approved in the 2017-2021 Financial Plan which resulted in the following:

- Overall tax increased 3.41% over 2016.
- Rural area refuse collection rates increased 1%.
- Regional, North & South Pender water rates increased by 4% with no change to Parcel Taxes.
- Community Recreation and Pender Harbour Pool Parcel taxes remained unchanged over 2016.

The SCRD plans on spending over \$17.51 million in 2017 for capital projects. Almost 70% of the projects are in the Regional Water System with the largest projects being the Universal Metering Project (\$5.5million) and Chapman Lake access expansion (\$4.8 million).

The remainder of the expenditures are for capital improvements to our existing infrastructure such as the Community Recreation Facilities, and volunteer fire departments.

Financial Outlook

The greater economic climate does affect the SCRD and our Community as a whole. For example, the continued weakening of the Canadian dollar in 2016 resulted in some projects being more expensive than initially expected. As a local government body it is more difficult to protect against foreign currency risks, however, management continue to look at strategies to mitigate these impacts.

Consumer pricing indexes (CPI) increased by 2.0% for both BC and Vancouver in 2016. Management also assesses construction, engineering and industry pricing indexes which also have significant impacts to current and future cost estimates. The SCRD is primarily impacted by rising fuel, energy, and the goods and services costs. The SCRD continues to focus on mitigating rising energy costs by implementing its Strategic Energy Management Plan.

Changes in 2017 property assessments have an impact on taxes levied in each area as well as taxes on individual properties. Areas that see either increases or reductions to assessments or changes in growth will see variations in their tax apportionment. This year the Sunshine Coast Region saw an overall increase of 22% with some areas experiencing higher than average market increases within the residential market. Change related to growth was just 1%, therefore some residents will see an increase in taxes due to these market increases.

As part of the Board’s Strategic Priority of Ensuring Fiscal Sustainability, we continue to work on our Corporate Asset Management plan to better understand the SCRD’s infrastructure deficit and how we will fund our infrastructure in a sustainable manner. This will ensure

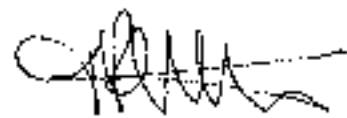
that services can be delivered efficiently and effectively in the future. In 2017, the SCRD went live with its new Enterprise Asset Management System which will help to ensure we have the tools to better understand and track our needs for the future.

Conclusion

The Sunshine Coast Regional District continues to strive for excellence in financial management and reporting as demonstrated by receiving the Canadian Award for Financial Reporting for the 13th consecutive year.

On behalf of the Corporate Services Department, I would like to thank members of the Board and staff for their efforts in making 2016 a successful year in accomplishing the Board’s goals. I would also like to acknowledge the tremendous team effort not only to produce this report, but that is evident throughout the year.

Respectfully,



Tina Perreault, C.P.A., C.M.A.
General Manager, Corporate Services and Chief Financial Officer



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925 West Georgia Street
Vancouver BC V6C 3L2 Canada

Independent Auditor’s Report

To the Chairperson and Directors of the Sunshine Coast Regional District

We have audited the accompanying financial statements of the Sunshine Coast Regional District, which comprise the Statement of Financial Position as at December 31, 2016, and the Statements of Operations, Change in Net Debt and Cash Flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted the audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Sunshine Coast Regional District as at December 31, 2016, and the results of its operations, change in net debt and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

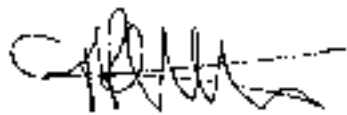
Chartered Professional Accountants

Vancouver, British Columbia
April 27, 2017

Sunshine Coast Regional District

Statement Of Financial Position
December 31, 2016 and 2015

	2016	2015
Financial Assets		
Cash and equivalents	\$ 133,906	\$ 1,602,877
Portfolio investments (Note 3)	22,587,720	18,740,758
Accounts receivable (Note 4)	3,186,082	1,657,705
Debt recoverable from member municipalities	14,983,219	16,606,413
Restricted cash: MFA debt reserve fund (Note 12)	443,963	438,175
	41,334,890	39,045,928
Liabilities		
Accounts payable and accrued liabilities (Note 5)	3,092,455	3,511,981
Employee future benefits (Note 17)	226,300	303,800
Deferred revenue:		
Development cost charges (Note 6)	1,246,831	1,162,893
Future parks acquisition (Note 7)	431,467	297,033
Other (Note 8)	654,268	546,881
Provision for landfill closure and post closure (Note 9)	5,245,705	4,803,825
Long-term debt (Note 10)	33,521,074	37,041,019
	44,418,100	47,667,432
Net Debt	(3,083,210)	(8,621,504)
Non-Financial Assets		
Inventory and prepaids	691,403	686,650
Land held for resale (Note 13)	2,114,089	2,129,698
Tangible capital assets (Note 11)	126,531,489	126,370,692
	129,336,981	129,187,040
Accumulated Surplus (Note 15)	\$126,253,771	\$120,565,536



Tina Perreault
Chief Financial Officer



Garry Nohr
Chair

Sunshine Coast Regional District

Statement Of Change In Net Debt
For the Years Ended December 31, 2016 and 2015

	Fiscal Plan 2016 (Note 21)	2016	2015
Annual operating surplus	\$ 5,954,874	\$ 5,688,235	\$ 4,377,284
Acquisition of tangible capital assets	(15,835,250)	(4,324,583)	(3,879,076)
Amortization of tangible capital assets	3,659,879	4,103,886	3,968,914
Loss on disposal of tangible capital assets	-	56,500	8,704
Proceeds from sale of tangible capital assets	-	3,400	44,255
Gain from sale of land held for resale	-	-	(212,917)
Proceeds from sale of land held for resale	-	-	419,000
Change in inventory and prepaids	-	(4,753)	(13,566)
Development of land held for resale	-	15,609	(30,713)
	(6,220,497)	5,538,294	4,681,885
Net debt, beginning of year	(8,621,504)	(8,621,504)	(13,303,389)
Net debt, end of year	\$(14,842,001)	\$ (3,083,210)	\$ (8,621,504)

Sunshine Coast Regional District

Statement Of Operations

For the Years Ended December 31, 2016 and 2015

	Fiscal Plan 2016 (Note 21)	Actual 2016	Actual 2015
Revenue			
Grants in lieu of taxes	\$ 61,881	\$ 72,303	\$ 62,528
Tax requisitions	17,599,897	17,599,893	17,367,493
Frontage and parcel taxes	5,237,124	5,248,538	5,121,006
Government transfers (Note 14)	5,882,985	2,753,112	2,386,145
User fees and service charges	10,275,082	11,016,756	10,292,612
Member municipality debt	1,963,747	1,945,224	1,541,278
Investment income	58,000	373,174	367,149
Contributed assets	-	152,190	439,098
Gain on sale of land	-	-	212,917
Other revenue	405,232	1,687,862	1,008,314
	41,483,948	40,849,052	38,798,540
Expenses (Note 20)			
General government	2,074,177	1,636,647	2,145,490
Protective services	2,608,861	2,415,771	2,396,490
Transportation services	4,223,643	4,170,322	4,026,373
Environmental services	4,145,145	5,077,145	4,543,213
Public health services	279,152	278,738	274,452
Planning and development services	2,110,570	1,779,200	1,880,616
Recreation and cultural services	11,376,013	11,139,380	11,029,185
Water utilities	6,480,042	6,531,031	6,348,134
Sewer utilities	267,722	202,023	263,365
Debt charges member municipalities	1,963,749	1,945,224	1,541,278
Unfunded post-employment benefits	-	(14,664)	(27,340)
	35,529,074	35,160,817	34,421,256
Annual Operating Surplus	5,954,874	5,688,235	4,377,284
Accumulated Surplus, beginning of year	120,565,536	120,565,536	116,188,252
Accumulated Surplus, end of year	\$126,520,410	\$126,253,771	\$120,565,536

Sunshine Coast Regional District

Statement Of Cash Flows

For the Years Ended December 31, 2016 and 2015

	2016	2015
Operating Transactions:		
Annual operating surplus	\$ 5,688,235	\$ 4,377,284
Items not involving cash included in annual surplus:		
Amortization of tangible capital assets	4,103,886	3,968,914
Loss on disposal of tangible capital assets	56,500	8,704
Gain from sale of land held for resale	-	(212,917)
Contributed tangible capital assets	(152,190)	(439,098)
Employee future benefits	(77,500)	(2,300)
Change in financial assets and liabilities involving cash:		
Provision for landfill closure and post-closure costs	441,880	(236,727)
(Increase) decrease in accounts receivable	(1,528,377)	628,813
(Decrease) increase in accounts payable and accrued liabilities	(419,526)	142,099
Increase in deferred revenue	107,387	19,485
Change in inventory and prepaids	(4,753)	(13,566)
Net Change in Cash from Operating Transactions	8,215,542	8,240,691
Investing Transaction:		
Net increase in portfolio investments	(3,846,962)	(3,952,583)
Financing Transactions:		
Debt proceeds	139,230	891,970
Repayment of long-term debt	(2,035,981)	(1,974,431)
Restricted cash: MFA debt reserve fund	(5,788)	(20,731)
Collection of DCC and parkland aquisition (deferred revenue)	218,372	168,573
Net Change in Cash from Financing Transactions	(1,684,167)	(934,619)
Capital Transactions:		
Cash used to acquire tangible capital assets	(4,172,393)	(3,439,978)
Proceeds from sale of tangible capital assets	3,400	44,255
Proceeds from sale of land held for resale	-	419,000
Development of land held for resale	15,609	(30,713)
Net Change in Cash from Capital Transactions	(4,153,384)	(3,007,436)
Net (decrease) increase in cash and cash equivalents	(1,468,971)	346,053
Cash and equivalents, beginning of year	1,602,877	1,256,824
Cash and equivalents, end of year	\$ 133,906	\$ 1,602,877

Sunshine Coast Regional District

Notes To The Financial Statements
For the Years Ended December 31, 2016 and 2015

1. Significant Accounting Policies

The preparation of the Financial Statements is the responsibility of the management of the Sunshine Coast Regional District. The accounting policies used within these statements conform to Canadian Public Sector Accounting Standards. They have been prepared in accordance with current recommendations issued by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

(a) Reporting entity and consolidation:

The Financial Statements combine the activities of the various funds of the reporting entity - Sunshine Coast Regional District. Interfund transactions and fund balances have been eliminated for reporting purposes. There are no other organizations under the control of the Regional District Board that meet the criteria for inclusion and consolidation in these statements.

(b) Budget:

The budget is part of the statutory five-year financial plan adopted by the Regional District Board and reflects the anticipated revenues and expenditures for a given year. The budget is prepared on a basis consistent with that used to report the actual results achieved. See Note 21.

(c) Government transfers:

Government transfers are recognized as revenue when authorized and eligibility criteria have been met unless the transfer contains stipulations that create a liability. If the transfer contains stipulations that create a liability, the related revenue is recognized over the period that the liability is extinguished. See Note 14.

(d) Revenue recognition:

Sources of revenue are recorded on an accrual basis and recognized in the period in which they are earned. Unearned revenue in the current period is reported on the Statement of Financial Position as deferred revenue.

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. The Regional District requisitions each Municipality and Electoral Area for their portion of each service in which they participate. Taxes are collected on behalf of the Regional District by the Municipalities and the Province (for Electoral Areas) and are paid to the Regional District by August 1 of each year.

(e) Expense recognition:

Operating expenses are recognized on an accrual basis in the period in which they are incurred.

Sunshine Coast Regional District

Notes To The Financial Statements
For the Years Ended December 31, 2016 and 2015

1. Significant Accounting Policies (Continued)

(f) Use of estimates:

Estimates are required to determine the accrued liabilities for employee future benefit, landfill closure and post closure costs, and useful lives of tangible capital assets. Actual results could differ from these estimates. Adjustments, if any, will be reflected in the operations in the period of settlement.

(g) Cash and equivalents:

Cash consists of cash on hand, cash in transit, and cash on deposit. Cash equivalents are short-term investments with an original maturity of three months or less, made to obtain a return on a temporary basis, and are carried at cost.

(h) Portfolio investments:

Investments include both Municipal Finance Authority of British Columbia (MFA) pooled investments, by which market-based unit values are allocated amongst the participants in the investment pool, and other long-term investments in securities, including money market investments, which are carried at cost, but written down when there has been a permanent decline in value.

(i) Deferred revenues:

Deferred revenues are those which are received in advance of the expenses to which they are associated. They will be recognized as revenue in future years when they can be matched against expenses for the related service or capital projects.

(j) Hillside Development Project land costs:

The cost of Hillside Development Project Land Held for Resale (Note 13) is comprised of acquisition costs and development costs, including interest on borrowing and other direct costs. The cost of land sold, excluding development costs, is prorated to each parcel of land on an acreage basis. Development costs are allocated as incurred evenly across remaining saleable parcels of land as they are incurred. Undeveloped land and water space leases owned by the Regional District are recorded at historical cost.

(k) Service severance pay:

Service severance pay to full-time employees hired prior to 1994 with over 20 years of continuous service with any B.C. municipality or regional district is payable upon their leaving the employment of the Regional District. The liability for such payments has been accrued and included in employee future benefits liability as set out in (Note 17).

(l) Trusts under administration:

Public Sector Accounting Standards require that trusts administered by a government should be excluded from the government reporting entity. The Regional District does not have any accounts that meet the definition of a trust.

Sunshine Coast Regional District

Notes To The Financial Statements
For the Years Ended December 31, 2016 and 2015

1. Significant Accounting Policies (Continued)

(m) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of business.

(n) Inventory:

Inventories are valued at the lower of cost and net realizable value and are classified as non-financial assets.

(o) Tangible capital assets:

Tangible capital assets are a special class of non-financial assets and are recorded at cost less accumulated amortization and classified based on their functional use. Cost includes the capital expenditures, excluding interest, directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair market value at the time of the donation, with the corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is put into service.

Estimated useful lives of tangible capital assets are as follows:

Land Improvements	15 to 20 years
Buildings	20 to 50 years
Furniture, Fixtures & Equipment	5 to 40 years
Technology Equipment	4 to 5 years
Machinery & Equipment	10 to 20 years
Vehicles	6 to 15 years
Sewer Treatment Infrastructure	50 years
Water Supply Infrastructure	5 to 100 years
Water Distribution Infrastructure	20 to 100 years
Leasehold Improvements	10 to 40 years
Work in Progress	not amortized until the assets are in use

(p) Liability for Contaminated Sites:

The Regional District recognizes a liability for the costs to remediate a contaminated site when an environmental standard exists, contamination exceeds the standard, the government has responsibility for remediation, future economic benefits will be given up and a reasonable estimate can be made. There were no such sites that had contamination in excess of environmental standards as at December 31, 2016.

Sunshine Coast Regional District

Notes To The Financial Statements
For the Years Ended December 31, 2016 and 2015

2. Related Party Transactions:

The Sunshine Coast Regional Hospital District is related to the Sunshine Coast Regional District since the same individuals are members of the Board of Directors of both organizations. As legislated by the Hospital District Act, the officers and employees of the Sunshine Coast Regional District are the corresponding officers and employees of the Hospital District. Each of the Regional District and the Hospital District are separate legal entities as defined by separate Letters Patent and authorized by separate legislation. During the year the Hospital District purchased, at cost, \$112,663 (2015 - \$110,097) of administrative support services from the Sunshine Coast Regional District. These transactions are recorded at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

3. Portfolio Investments:

	2016	2015
Municipal Finance Authority ¹	\$ 9,142,400	\$ 6,555,090
Raymond James ²	2,011,560	2,020,317
Blue Shore Financial ³	3,000,027	1,022,526
Sunshine Coast Credit Union ⁴	3,183,733	9,142,825
HollisWealth ⁵	5,250,000	-
	\$ 22,587,720	\$ 18,740,758

¹ Municipal Finance Authority investments are pooled investment funds by which municipalities in B.C. can access high-quality investments, while maintaining a high degree of security and liquidity. Interest rates are variable. The average yield in 2016 was 1.41% (2015 - 2.40%). These investments are for restricted funds, including reserves and development cost charges.

² Investments with Raymond James consist of money market securities at interest rates of 2.30% to maturity in 2018, recorded at cost.

³ Investments with Blue Shore Financial consist of money market securities at interest rates ranging from 1.90% to 1.92% to maturity in 2017, recorded at cost.

⁴ Investments with Sunshine Coast Credit Union consist of money market securities at interest rates ranging from 1.55% to 2.05% to maturity in 2017, recorded at cost.

⁵ Investments with HollisWealth consist of money market securities at interest rates ranging from 1.50% to 1.55% to maturity in 2017, recorded at cost.

The Regional District does not hold any asset-backed commercial paper or hedge funds, either directly or through its pooled-fund holdings.

Sunshine Coast Regional District

Notes To The Financial Statements
For the Years Ended December 31, 2016 and 2015

4. Accounts Receivable:

	2016	2015
Trade accounts receivable	\$ 2,469,840	\$ 944,270
Taxes receivable	577,594	596,977
Accounts receivable from employees	-	6,251
Interest receivable	137,163	98,275
Other accounts receivable	1,485	11,932
	\$ 3,186,082	\$ 1,657,705

5. Accounts Payable and Accrued Liabilities:

	2016	2015
Trade accounts payable	\$ 1,139,223	\$ 1,419,249
Holdbacks payable	110,538	19,780
Other	175,342	316,527
Accrued trade payables	521,097	757,768
Accrued wages and benefits	1,105,615	961,563
Taxes payable	40,640	37,094
	\$ 3,092,455	\$ 3,511,981

6. Development Cost Charges:

Development cost charges represent funds received from developers for the sole purpose of funding the capital cost of providing, altering or expanding water facilities in order to serve directly or indirectly, to the development with respect the charges are imposed. The development cost charges are restricted for the purpose of capital improvements to the water system and will be recognized as revenue in future periods when qualifying capital projects are undertaken. The Regional District had no waivers or reductions as a result of eligible developments in 2016.

	December 31, 2015	Restricted Inflows	Revenue Earned	December 31, 2016
Development Cost Charges	\$ 1,162,893	\$ 83,938	\$ -	\$ 1,246,831

Sunshine Coast Regional District

Notes To The Financial Statements
For the Years Ended December 31, 2016 and 2015

7. Future Parks Acquisition:

Under Section 510 of the Local Government Act, developers are required to provide parkland or pay an amount equivalent to the market value of the parkland when subdividing. The payments received are recorded as deferred revenue and the use of these funds is restricted to the acquisition of park lands. The revenue will be recognized in future periods when additional parkland is acquired.

	December 31, 2015	Restricted Inflows	Revenue Earned	December 31, 2016
Future Parks Acquisition	\$ 297,033	\$ 134,434	\$ -	\$ 431,467

8. Deferred Revenue - Other:

The Cemetery Care Fund is restricted based on the provisions of the Cremation, Interment and Funeral Services Act. The Halfmoon Bay Community Association is restricted based on the provisions of a Memorandum of Understanding. The Other amounts have been designated by the Regional District at the time of collection to be used for the provision of a specific service or capital project in future periods.

	December 31, 2015	Restricted Inflows	Revenue Earned	December 31, 2016
Cemetery Care Fund	\$ 128,588	\$ 19,184	\$ -	\$ 147,772
Halfmoon Bay Community Association	142,890	22,867	-	165,757
Other	275,403	470,423	(405,087)	340,739
	\$ 546,881	\$ 512,474	\$ (405,087)	\$ 654,268

Notes To The Financial Statements

For the Years Ended December 31, 2016 and 2015

The Regional District is responsible for the closure and post-closure care costs related to two landfill sites - one in Sechelt and the other in Pender Harbour. The Regional District's estimated liability for these costs is recognized as the landfill site's capacity is used. The recorded liability of \$5,245,705 (2015 - \$4,803,825) represents the portion of the estimated total future costs recognized as at December 31, 2016. The Regional District has set aside funding for future landfill closure and post-closure care costs. The balance of this funding as at December 31, 2016 is \$508,745 (2015 - \$208,109) resulting in a current funding shortfall of \$4,736,960 (2015 - \$4,595,716).

The reported liability is based on estimates and assumptions with respect to events extending over the remaining life of the landfill. The liability and annual expense is calculated based on the ratio of usage to total capacity and the discounted estimated future cash flows associated with closure and post-closure activities. In 2016, the Regional District updated the basis for estimating future cash flows to reflect long-term average inflation and discount rates applicable to the Regional District. The impact of this change was a decrease to the recorded liability in 2016 of \$225,382.

Notes To The Financial Statements

For the Years Ended December 31, 2016 and 2015

Loan Authorization Bylaw	Purpose	Maturing	Interest Rate	2016	2015
MFA Loan Debt					
555	Recycling Vehicle & Equip.	2016	- %	-	26,259
549	Dakota Ridge	2016	- %	-	26,673
583	911	2017	4.82 %	78,835	154,638
584	Parks Master Plan	2022	4.82 %	575,870	659,350
550	Comm. Recreation Facilities	2025	4.77 %	9,446,302	10,326,552
544	Water Treatment Plant	2025	1.80 %	1,744,826	1,907,417
557	Field Rd. Admin Building	2026	4.88 %	1,761,795	1,902,892
550	Comm. Recreation Facilities	2026	4.88 %	1,214,636	1,311,913
556	Fleet Maint. Bldg. Expansion	2026	4.88 %	242,903	262,357
547	Egmont VFD	2026	4.88 %	59,681	64,461
594	Pender Harbour Pool	2029	4.90 %	635,672	672,433
676	S. Pender Water Treatment	2034	3.00 %	1,208,340	1,253,645
617	N. Pender Water Initiatives	2035	3.00 %	380,000	400,000
619	S. Pender Water Initiatives	2035	3.00 %	570,000	600,000
			2.25%		
Various	Debt issued for member municipalities	2017 to 2034	to 5.55%	14,983,219	16,606,413
				32,902,079	36,175,003
Liability Under Agreement					
MFA	Recreation Facilities Capital	2017	1.70 %	176,777	397,892
MFA	Equipment Financing Loans	2017 to 2021	1.40 %	442,218	283,836
Capital Leases					
MFA Leasing Corp.	Various vehicle & capital leases	2016	1.70 %	-	184,288
				\$ 33,521,074	\$ 37,041,019

2017	\$ 3,566,405
2018	3,368,683
2019	3,377,332
2020	3,335,692
2021	3,380,632
Thereafter	16,492,330
	\$ 33,521,074

During the year, gross interest paid or payable on long-term debt was \$2,013,084 (2015 - \$2,043,236). Of this, \$644,138 (2015 - \$610,577) was recovered from member municipalities and \$1,368,946 (2015 - \$1,432,659) was charged to Regional District operations.

11. Tangible Capital Assets:

During the year, tangible capital assets contributed to the Regional District, totaled \$152,190 (2015 - \$439,098) consisting solely of Water Distribution Infrastructure. Revenue was recognized and the assets capitalized at their fair market value at the time of receipt.

	Land	Land Improvements	Buildings	Furniture, Fixtures & Equipment	Technology Equipment	Machinery & Equipment
Cost, beginning of year	\$21,967,604	\$ 1,468,748	\$32,138,132	\$2,719,075	\$2,137,299	\$6,588,991
Additions	-	21,634	310,259	-	245,916	295,663
Disposals	-	(7,272)	-	-	-	(45,314)
Cost, end of year	21,967,604	1,483,110	32,448,391	2,719,075	2,383,215	6,839,340
Accumulated amortization, beginning of year	-	849,030	7,427,326	1,666,939	1,450,237	2,871,670
Amortization	-	53,262	815,836	163,645	197,133	387,007
Disposals	-	(5,454)	-	-	-	(32,367)
Accumulated amortization, end of year	-	896,838	8,243,162	1,830,584	1,647,370	3,226,310
Net carrying amount, end of year	\$21,967,604	\$ 586,272	\$24,205,229	\$ 888,491	\$ 735,845	\$3,613,030

Vehicles	Sewer Treatment Infrastructure	Water Supply Infrastructure	Water Distribution Infrastructure	Leasehold Improvements	Work in Progress	2016	2015
\$5,407,942	\$ 1,674,869	\$25,698,336	\$62,225,940	\$ 9,691,305	\$ 1,230,422	\$172,948,663	\$169,407,700
69,232	11,219	316,943	506,218	217,708	2,911,764	4,906,556	5,850,435
(169,401)	-	-	(48,978)	-	(581,973)	(852,938)	(2,309,472)
5,307,773	1,686,088	26,015,279	62,683,180	9,909,013	3,560,213	177,002,281	172,948,663
4,070,347	531,323	7,957,965	16,906,764	2,846,370	-	46,577,971	42,894,211
236,656	39,666	814,274	913,188	483,219	-	4,103,886	3,968,914
(151,901)	-	-	(21,343)	-	-	(211,065)	(285,154)
4,155,102	570,989	8,772,239	17,798,609	3,329,589	-	50,470,792	46,577,971
\$1,152,671	\$ 1,115,099	\$17,243,040	\$44,884,571	\$ 6,579,424	\$ 3,560,213	\$126,531,489	\$126,370,692

Sunshine Coast Regional District

Notes To The Financial Statements
For the Years Ended December 31, 2016 and 2015

12. Debt Reserve Fund:

The Municipal Finance Authority (MFA) provides long term capital financing for Regional Districts and their Member Municipalities. As protection against loan default, the MFA is required to establish a debt reserve fund into which Regional Districts and Member Municipalities contribute amounts set out in each respective loan agreement. Cash deposits (including investment earnings) are an obligation of the MFA to the Regional District. Demand notes are contingent on the MFA calling the outstanding notes in the event of a loan default. Cash deposits of Member Municipalities are not recorded in these financial statements.

	2016	2015
Cash Deposits:		
Restricted cash: MFA debt reserve fund	\$ 443,963	\$ 438,175
Cash deposits - Member Municipalities	305,948	329,298
Demand Notes:		
Demand notes - Regional District	950,086	974,619
Demand notes - Member Municipalities	803,916	858,755
	\$ 2,503,913	\$ 2,600,847

13. Land Held for Resale:

Included in the Capital Fund portion of Accumulated Surplus (Note 15) is an accumulated deficit of \$224,476 for 2016 (2015 - \$268,441) which represents the shortfall of funding for the development of the Hillside Industrial Park. The net proceeds from the eventual sale of lots in the Hillside Development Park will be used to eliminate the capital fund deficit. In 2016, the Regional District did not sell any of the Hillside lots. In 2015, the Regional District completed the sale of Hillside Lot G for proceeds of \$419,000.

The assets of the Hillside Development Project are as follows:

	2016	2015
Land held for resale	\$ 2,114,089	\$ 2,129,698
Protected lands-not for sale ¹	1,109,877	1,109,877
	\$ 3,223,966	\$ 3,239,575

¹ Includes demonstration forest, interpretation area, parklands and protected habitat areas. These assets are included as tangible capital assets (Note 11) .

Sunshine Coast Regional District

Notes To The Financial Statements
For the Years Ended December 31, 2016 and 2015

14. Government Transfers:

	2016	2016	2015
	Budget	Actual	Actual
Operating transfers			
Federal	\$ -	\$ -	\$ 18,617
Provincial	1,522,695	1,406,559	1,394,295
	1,522,695	1,406,559	1,412,912
Capital transfers			
Federal	4,334,630	1,320,764	886,872
Provincial	25,660	25,789	86,361
	4,360,290	1,346,553	973,233
	\$ 5,882,985	\$ 2,753,112	\$ 2,386,145

15. Accumulated Surplus:

	2016	2015
Fund Balances:		
Current Fund ¹	\$ (5,109,602)	\$ (5,340,101)
Capital Fund ²	2,592,080	2,308,903
Reserve funds	17,972,167	14,844,300
Financial Equity	15,454,645	11,813,102
Investment in Non-Financial Assets (Note 16)	110,799,126	108,752,434
Accumulated Surplus, end of year	\$ 126,253,771	\$ 120,565,536

¹ Current fund includes future liabilities such as employee future benefits (Note 17) and unfunded post-closure landfill liabilities (Note 9) contributing to the negative position.

² Includes \$3,109,457 (2015 - \$2,522,514) advanced from the Gas Tax Community Works Fund.

Sunshine Coast Regional District

Notes To The Financial Statements

For the Years Ended December 31, 2016 and 2015

16. Investment in Non-financial Assets:

The investment in Non-financial Assets represents the Regional District's equity in the non-financial assets it holds. The value is calculated as the book value of all non-financial assets minus the outstanding long-term debt associated with purchasing those assets. Member municipality debt is excluded from the calculation.

	2016	2015
Investment in Non-Financial Assets, beginning of year	\$ 108,752,434	\$ 107,974,574
Add:		
Acquisition of tangible capital assets	4,324,583	3,879,076
Change in inventory and prepaids	4,753	13,566
Development of land held for resale	(15,609)	30,713
Debt repayments	2,035,981	1,974,431
Accumulated amortization removed on sale of tangible capital assets	211,065	285,154
	6,560,773	6,182,940
Deduct:		
Debt issued and other obligations to finance capital additions	139,230	891,970
Cost of land held for resale sold	-	206,083
Costs of tangible capital assets sold or written off	270,965	338,113
Amortization of tangible capital assets	4,103,886	3,968,914
	4,514,081	5,405,080
Investment in Non-financial Assets, end of year	\$ 110,799,126	\$ 108,752,434

Sunshine Coast Regional District

Notes To The Financial Statements

For the Years Ended December 31, 2016 and 2015

17. Employee Future Benefits:

Sick Pay

The Regional District provides paid sick leave to qualifying employees. This benefit of one day of sick leave per month accrues to a maximum of 18 days, but is not vested. When the maximum accumulated sick leave was introduced, employees with more than 18 days in their sick-leave bank were grandfathered. These employees maintained their existing sick-leave bank balance at the time this change was introduced. However, their sick-leave bank will not accrue any additional sick leave days until the bank drops below the 18-day maximum. The amount recorded for this benefit is based on an actuarial evaluation prepared by an independent firm and will be reviewed on a periodic basis. The date of the last actuarial evaluation was as of December 31, 2016.

Retirement Pay

A regular employee who was hired before 1994 and retires under the provisions of the Municipal Pension Plan is entitled to two weeks pay for each full year of service over 20 years as a retirement benefit. In all instances, the rate of pay used in the calculation of the retirement benefit shall be the rate of pay applicable on the last day worked. The amount recorded for this benefit in 2016 is based on an actuarial evaluation prepared by an independent firm and will be reviewed on a periodic basis. The date of the last actuarial evaluation was as of December 31, 2016.

As of December 31, 2016, \$189,614 (2015 - \$252,450) of the accrued benefit liability has been charged to operations. The remaining \$36,686 (2015 - \$51,350) has not yet been charged to operations. The significant actuarial assumptions adopted in measuring the Regional District's accrued benefit liability are as follows:

	2016	2015
Discount rates	2.90 %	2.70 %
Expected future inflation rates	2.50 %	2.50 %
Expected wage and salary increases	2.50 %	2.50 %

Accrued Benefit Obligation as at December 31

	2016	2015
Beginning benefit obligation	\$ 327,600	\$ 348,400
Current service cost	17,600	17,000
Interest on accrued benefit obligation	8,400	9,200
Actuarial loss (gain)	6,300	(12,800)
Benefits paid during the year	(107,900)	(34,200)
Ending benefit obligation	252,000	327,600
Less: Unamortized net actuarial loss	(25,700)	(23,800)
Accrued Benefit Liability	\$ 226,300	\$ 303,800

Sunshine Coast Regional District

Notes To The Financial Statements
For the Years Ended December 31, 2016 and 2015

18. Contingent Liabilities:

(a) Pension Plan:

The Regional District and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trustee pension plan. The Board of Trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2016, the Plan has about 189,000 active members and approximately 85,000 retired members. Active members include approximately 37,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the Plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate is then adjusted to the extent there is amortization of any funding deficit.

The most recent valuation for the Municipal Pension Plan as of December 31, 2015 indicated a \$2,224 million funding surplus for basic pension benefits on a going concern basis.

The Sunshine Coast Regional District paid \$1,013,575 (2015 - \$986,308) for employer contributions while employees contributed \$864,694 (2015 - \$840,583) to the plan in fiscal 2016.

The next valuation will be as at December 31, 2018 with results available later in 2019.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the plan.

(b) Reciprocal insurance exchange agreement:

The Regional District is a subscribed member of the Municipal Insurance Association of British Columbia (the "Exchange") as provided by Section 3.02 of the Insurance Act of the Province of British Columbia. The main purpose of the Exchange is to pool the risks of liability so as to lessen the impact upon any subscriber. Under the Reciprocal Insurance Exchange Agreement, the Regional District is assessed a premium and a specific deductible for its claims, based on population. The obligation of the Regional District with respect to the Exchange and/or contracts and obligations entered into by the Exchange on behalf of its subscribers in connection with the Exchange are in every case several, and not joint-and-several. The Regional District irrevocably and unconditionally undertakes and agrees to indemnify and save harmless the other subscribers against liability losses and costs which the other subscriber may suffer.

Sunshine Coast Regional District

Notes To The Financial Statements
For the Years Ended December 31, 2016 and 2015

18. Contingent Liabilities: (Continued)

(c) Third party claims:

Various lawsuits and claims are pending by and against the Regional District. It is the opinion of management that the amount of settlement from these claims cannot be reasonably estimated, nor can the likelihood of their outcomes be known at this time. The final determination of these claims is not expected to materially affect the financial position of the Regional District. Any ultimate settlements will be recorded in the year the settlement occurs.

19. Contractual Obligations:

The Regional District has entered into various agreements and contracts for the provision of services that extend beyond the current year. The largest of these commitments is the Sechelt Landfill maintenance contract valued at approximately \$300,000 annually for the next 6 years. Other substantive obligations include contracts for the implementation and maintenance of asset management software, the installation of universal water meters, the provision of recycling depot collection services, green waste processing, processing of wood waste and asphalt roofing collected at landfills and landfill engineering services including services related to landfill closure. These other obligations extend for no more than 55 months beyond the financial statement date.

20. Expense and Expenditure by Object:

	2016 Budget	2016 Actual	2015 Actual
Operating Expenses:			
Salaries, wages and benefits	\$15,952,563	\$15,020,971	\$15,015,351
Operating goods and services	12,583,367	12,665,290	12,454,350
Debt charges - interest	1,369,516	1,368,946	1,432,659
Debt charges member municipalities	1,963,749	1,945,224	1,541,278
Amortization of tangible capital assets	3,659,879	4,103,886	3,968,914
Loss on disposal of tangible capital assets	-	56,500	8,704
Total Operating Expenses	35,529,074	35,160,817	34,421,256
Capital Expenditures:			
Capital salaries, wages and benefits	307,511	379,388	250,148
Capital expenditures	15,835,250	3,945,195	3,628,928
Total Capital Expenditures	16,142,761	4,324,583	3,879,076
Total Expenses and Expenditures	\$51,671,835	\$39,485,400	\$38,300,332

Sunshine Coast Regional District

Notes To The Financial Statements
For the Years Ended December 31, 2016 and 2015

21. Fiscal Plan:

Fiscal plan amounts represent the Financial Plan Bylaw No. 703 adopted by the Regional District Board on March 24, 2016 with estimates for amortization of tangible capital assets. The Financial Plan anticipated use of surpluses accumulated in previous years to balance against current year expenditures in excess of current revenues. In addition, the Financial Plan anticipated capital expenditures rather than amortization expense. The following shows how these amounts were combined:

	2016
	Budget
Budgeted surplus for the year:	\$ -
Addback:	
Capital expenditures	15,835,250
Less:	
Amortization	3,659,879
Budgeted transfers from accumulated surplus	6,220,497
Fiscal Plan Surplus	\$ 5,954,874

22. Segmented Reporting:

A segment is a distinguishable activity or group of activities for which financial information is separately reported on. The Regional District applies segmented reporting for each major functional classification of services it provides. The overall summary information is included in Schedule 2. Detailed financial information regarding each segment is found in supplementary schedules in accordance with government reporting for segments. The major segments are as follows:

General Government Services (Schedule 4);
Protective Services (Schedule 5);
Transportation Services (Schedule 6);
Environmental Services (Schedule 7);
Public Health Services (Schedule 8);
Planning and Development Services (Schedule 9);
Recreation and Cultural Services (Schedule 10);
Water Utilities (Schedule 11); and
Sewer Utilities (Schedule 12).

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Sunshine Coast Regional District

Statement of Current Fund
Schedule 1
For the Years Ended December 31, 2016 and 2015

	2016	2015
General Fund		
General Government Services:		
Administration	\$ -	\$ -
Finance	-	-
General Office Building Maintenance	-	-
Human Resources	-	-
Information Services	-	-
Feasibility Studies	-	-
SCRHD Administration	46,579	(1,837)
Grants in Aid	37,068	63,961
UBCM	-	-
Protective Services:		
Bylaw Enforcement	-	-
Smoke Control	-	-
Fire Protection:		
Gibsons and District Fire Protection	-	-
Roberts Creek Fire Protection	-	-
Halfmoon Bay Fire Protection	-	-
Egmont Fire Department	-	-
Emergency Telephone - 911	-	-
Sunshine Coast Emergency Planning	-	-
Animal Control	2,288	2,263
Transportation Services:		
Public Transit	(62,058)	(104,475)
Maintenance Facility	-	-
Regional Street Lighting	2,274	4,834
Local Street Lighting	174	909
Ports Services	1,131	164
Environmental Services:		
Regional Solid Waste	-	-
Refuse Collection	-	-
Public Health Services:		
Cemetery	-	-
Pender Harbour Health Clinic	-	-
Planning and Development Services:		
Regional Planning	-	-
Rural Planning	-	-
Geographic Information Services	-	-
House numbering	-	-
Heritage	2,499	3,136
Building Inspection Services	-	-
Economic Development	188,865	22,981
Sub-total Carried Forward (next page)	218,820	(8,064)

Sunshine Coast Regional District

Statement of Current Fund
Schedule 1
For the Years Ended December 31, 2016 and 2015

	2016	2015
General Fund (Continued)		
Sub-total Brought Forward (previous page)	218,820	(8,064)
Recreation and Cultural Services:		
Pender Harbour Pool	-	-
School facilities - Joint Use	-	-
Gibsons and Area Library	-	(7,357)
Museum Service	-	-
Halfmoon Bay & Roberts Creek Library Service	1	2
Community Recreation Facilities Service	-	(34,294)
Community Parks	-	-
Bicycle and Walking Paths	-	-
Regional Recreation Programs	-	-
Dakota Ridge Recreation Service	-	-
Total General Fund	218,821	(49,713)
Water Fund		
Regional Water Services	-	-
Sewer Fund		
Local Sewer Plants	-	-
Total Surplus (Deficit)	218,821	(49,713)
Current Fund		
General Fund Surplus (Deficit)	218,821	(49,713)
Inventory and prepaids	(691,403)	(686,650)
Other	87,737	87,737
Appropriated surplus	105,030	199,974
Unfunded Post Employment Future Benefits	(92,827)	(295,733)
Unfunded Landfill Closure	(4,736,960)	(4,595,716)
General Current Fund	(5,109,602)	(5,340,101)
Water Fund Surplus	-	-
Sewer Fund Surplus	-	-
Total Current Fund	\$ (5,109,602)	\$ (5,340,101)

Sunshine Coast Regional District

General Revenue, Water Utility and Sewer Funds

Summary Statement of Revenue, Expenses and Transfers

Schedule 2

For the Years Ended December 31, 2016 and 2015

	General Revenue Fund	Water utilities	Sewer utilities
Revenue			
Grants in lieu of taxes	\$ 72,303	\$ -	\$ -
Tax requisitions	17,599,893	-	-
Frontage and parcel taxes	1,702,802	3,474,826	70,910
Government transfers	2,103,499	649,484	129
User fees and service charges	6,842,365	3,969,303	205,088
Member municipality debt	1,945,224	-	-
Investment income	236,587	121,052	15,535
Contributed assets	-	152,190	-
Gain on sale of land	-	-	-
Other revenue	1,496,611	191,251	-
Total Revenue	31,999,284	8,558,106	291,662
Expenses			
Administration	3,119,286	656,705	23,036
Wages and benefits	12,714,788	2,262,898	57,949
Operating	12,346,367	1,640,402	81,371
Debt charges - interest	1,242,930	126,016	-
Internal recoveries	(5,201,877)	-	-
Debt charges member municipalities	1,945,224	-	-
Amortization of tangible capital assets	2,246,844	1,817,375	39,667
Loss on disposal of tangible capital assets	28,865	27,635	-
Total Expenses	28,442,427	6,531,031	202,023
Annual Operating Surplus (Deficit)	3,556,857	2,027,075	89,639
Add: Proceeds from sale of assets	3,400	-	-
Add: Proceeds from long term debt	70,000	69,230	-
Less: Debt principle repayment	(1,765,613)	(270,368)	-
Less: Acquisition of tangible capital assets	(1,387,889)	(2,924,293)	(12,401)
Less: Change in Inventory and prepaids	-	-	-
Less: Change in Land held for resale	15,609	-	-
Increase (Decrease) in Financial Equity	492,364	(1,098,356)	77,238
Transfer (to)/from reserves	(1,884,232)	(1,125,493)	(118,142)
Transfer (to)/from appropriated surplus	(500,637)	14,924	-
Transfer (to)/from unfunded liability	(46,998)	-	-
Transfer (to)/from unfunded amortization	2,246,844	1,817,375	39,667
Transfer (to)/from unfunded loss on asset	28,865	27,635	-
Transfer (to)/from other funds	(45,893)	342,136	1,237
Interfund transfers	(21,779)	21,779	-
Surplus/(deficit) from prior year	(49,713)	-	-
Total Surplus (Deficit) for the year	\$ 218,821	\$ -	\$ -

Other	Actual 2016	Budget 2016	Actual 2015
\$ -	\$ 72,303	\$ 61,881	\$ 62,528
-	17,599,893	17,599,897	17,367,493
-	5,248,538	5,237,124	5,121,006
-	2,753,112	5,882,985	2,386,145
-	11,016,756	10,275,082	10,292,612
-	1,945,224	1,963,747	1,541,278
-	373,174	58,000	367,149
-	152,190	-	439,098
-	-	-	212,917
-	1,687,862	405,232	1,008,314
-	40,849,052	41,483,948	38,798,540
-	3,799,027	3,798,517	3,507,456
(14,664)	15,020,971	15,952,563	15,015,351
-	14,068,140	14,061,708	13,765,942
-	1,368,946	1,369,516	1,432,659
-	(5,201,877)	(5,276,858)	(4,819,048)
-	1,945,224	1,963,749	1,541,278
-	4,103,886	3,659,879	3,968,914
-	56,500	-	8,704
(14,664)	35,160,817	35,529,074	34,421,256
14,664	5,688,235	5,954,874	4,377,284
-	3,400	-	44,255
-	139,230	5,188,125	891,970
-	(2,035,981)	(1,621,299)	(1,974,431)
-	(4,324,583)	(15,835,250)	(3,879,076)
(34,304)	(34,304)	-	13,566
-	15,609	-	(175,370)
(19,640)	(548,394)	(6,313,550)	(378,914)
-	(3,127,867)	2,404,724	(2,854,315)
-	(485,713)	298,660	(310,445)
19,640	(27,358)	-	503,043
-	4,103,886	3,659,879	3,968,914
-	56,500	-	8,704
-	297,480	-	(946,158)
-	-	-	-
-	(49,713)	(49,713)	(41,263)
\$ -	\$ 218,821	\$ -	\$ (49,713)

Sunshine Coast Regional District

General Revenue Fund

Summary Statement of Revenue, Expenses and Transfers

Schedule 3

For the Years Ended December 31, 2016 and 2015

	General government Schedule 4	Protective services Schedule 5	Transportation services Schedule 6
Revenue			
Grants in lieu of taxes	\$ 64,182	\$ 110	\$ -
Tax requisitions	1,416,875	2,591,005	2,381,172
Frontage and parcel taxes	-	-	-
Government transfers	919,650	-	1,148,289
User fees and service charges	130	36,825	688,029
Member municipality debt	1,945,224	-	-
Investment income	154,015	30,642	7,282
Gain on sale of land	-	-	-
Other revenue	161,764	31,362	27,057
Total Revenue	4,661,840	2,689,944	4,251,829
Expenses			
Administration	520,843	320,911	394,267
Wages and benefits	3,056,545	761,215	2,424,517
Operating	1,214,259	951,910	2,493,350
Debt charges - interest	146,838	37,734	19,862
Internal recoveries	(3,580,170)	-	(1,297,728)
Debt charges member municipalities	1,945,224	-	-
Amortization of tangible capital assets	278,332	344,001	136,054
Loss on disposal of tangible capital assets	-	-	-
Total Expenses	3,581,871	2,415,771	4,170,322
Annual Operating Surplus (Deficit)	1,079,969	274,173	81,507
Add: Proceeds from sale of assets	-	-	-
Add: Proceeds from long term debt	70,000	-	-
Less: Debt principle repayment	(215,496)	(112,574)	(19,454)
Less: Acquisition of tangible capital assets	(654,869)	(22,697)	(16,455)
Less: Change in Land held for resale	-	-	-
Increase (Decrease) in Financial Equity	279,604	138,902	45,598
Transfer (to)/from reserves	138,816	(463,742)	(142,209)
Transfer (to)/from appropriated surplus	(644,708)	-	-
Transfer (to)/from unfunded liability	(188,242)	-	-
Transfer (to)/from unfunded amortization	278,332	344,001	136,054
Transfer (to)/from unfunded loss on asset	-	-	-
Transfer (to)/from other funds	-	(19,219)	-
Interfund transfers	157,722	83	644
Surplus/(deficit) from prior year	62,123	2,263	(98,566)
Total Surplus (Deficit) for the year	\$ 83,647	\$ 2,288	\$ (58,479)

Environmental services Schedule 7	Public health services Schedule 8	Planning and development services Schedule 9	Recreation and cultural services Schedule 10	Actual 2016	Budget 2016	Actual 2015
\$ -	\$ -	\$ 7,878	\$ 133	\$ 72,303	\$ 61,881	\$ 62,528
1,421,494	245,249	1,478,757	8,065,341	17,599,893	17,599,897	17,367,493
-	-	-	1,702,802	1,702,802	1,702,802	1,647,824
-	-	-	35,560	2,103,499	2,397,319	2,106,108
3,336,762	87,174	776,645	1,916,800	6,842,365	6,134,141	6,278,462
-	-	-	-	1,945,224	1,963,747	1,541,278
8,898	2,032	6,546	27,172	236,587	58,000	247,152
-	-	-	-	-	-	212,917
269,211	263	6,867	1,000,087	1,496,611	358,432	870,370
5,036,365	334,718	2,276,693	12,747,895	31,999,284	30,276,219	30,334,132
418,716	43,319	373,184	1,048,046	3,119,286	3,118,776	2,847,827
884,498	51,612	1,440,844	4,095,557	12,714,788	13,455,235	12,886,095
3,714,158	179,699	256,491	3,536,500	12,346,367	12,249,200	11,951,771
3,097	-	-	1,035,399	1,242,930	1,243,082	1,261,152
-	-	(323,979)	-	(5,201,877)	(5,276,858)	(4,819,006)
-	-	-	-	1,945,224	1,963,749	1,541,278
29,628	4,108	32,660	1,422,061	2,246,844	2,028,126	2,159,276
27,048	-	-	1,817	28,865	-	8,704
5,077,145	278,738	1,779,200	11,139,380	28,442,427	28,781,310	27,837,097
(40,780)	55,980	497,493	1,608,515	3,556,857	1,494,909	2,497,035
3,400	-	-	-	3,400	-	23,391
-	-	-	-	70,000	357,779	315,063
(26,259)	-	-	(1,391,830)	(1,765,613)	(1,393,903)	(1,763,308)
(60,001)	-	(38,470)	(595,397)	(1,387,889)	(3,424,216)	(2,271,890)
-	-	15,609	-	15,609	-	175,370
(123,640)	55,980	474,632	(378,712)	492,364	(2,965,431)	(1,024,339)
(82,664)	(60,089)	(299,119)	(975,225)	(1,884,232)	703,205	(1,033,247)
39,232	-	-	104,839	(500,637)	283,737	(353,684)
141,244	-	-	-	(46,998)	-	516,817
29,628	4,108	32,660	1,422,061	2,246,844	2,028,126	2,159,276
27,047	-	-	1,818	28,865	-	8,704
-	-	(43,964)	17,290	(45,893)	-	(369,251)
(30,847)	1	1,039	(150,421)	(21,779)	76	87,274
-	-	26,116	(41,649)	(49,713)	(49,713)	(41,263)
\$ -	\$ -	\$ 191,364	\$ 1	\$ 218,821	\$ -	\$ (49,713)

Sunshine Coast Regional District

General Revenue Fund - General Government Services

Summary Statement of Revenue, Expenses and Transfers

Schedule 4

For the Years Ended December 31, 2016 and 2015

	Administration	Finance	General Office Building Maintenance	Human Resources	Information Services
Revenue					
Grants in lieu of taxes	\$ 64,182	\$ -	\$ -	\$ -	\$ -
Tax requisitions	1,161,648	-	-	-	-
Government transfers	895,420	24,230	-	-	-
User fees and service charges	130	-	-	-	-
Member municipality debt	-	-	-	-	-
Investment income	141,605	4,306	1,799	2,866	949
Other revenue	6,351	786	41,964	-	-
Total Revenue	2,269,336	29,322	43,763	2,866	949
Expenses					
Administration	484,824	-	-	-	-
Wages and benefits	1,222,961	996,251	106,502	308,494	355,128
Operating	479,314	171,733	136,308	84,100	142,387
Debt charges - interest	-	-	144,058	-	2,780
Internal recoveries	(865,423)	(1,155,661)	(513,555)	(417,514)	(628,017)
Debt charges member municipalities	-	-	-	-	-
Amortization of tangible capital assets	57,667	8,195	109,656	-	102,814
Loss on disposal of tangible capital assets	-	-	-	-	-
Total Expenses	1,379,343	20,518	(17,031)	(24,920)	(24,908)
Annual Operating Surplus (Deficit)	889,993	8,804	60,794	27,786	25,857
Add: Proceeds from sale of assets	-	-	-	-	-
Add: Proceeds from long term debt	-	-	-	-	70,000
Less: Debt principle repayment	-	-	(141,098)	-	(74,398)
Less: Acquisition of tangible capital assets	(12,049)	(437,676)	(13,794)	(77,026)	(114,324)
Increase (Decrease) in Financial Equity	877,944	(428,872)	(94,098)	(49,240)	(92,865)
Transfer (to)/from reserves	(121,483)	298,278	(15,031)	13,584	(10,144)
Transfer (to)/from appropriated surplus	(644,708)	-	-	-	-
Transfer (to)/from unfunded liability	(169,418)	-	-	-	-
Transfer (to)/from unfunded amortization	57,667	8,195	109,656	-	102,814
Transfer (to)/from unfunded loss on asset	-	-	-	-	-
Transfer (to)/from other funds	-	-	-	-	-
Interfund transfers	(1)	122,399	(527)	35,656	195
Surplus/(deficit) from prior year	(1)	-	-	-	-
Total Surplus (Deficit) for the year	\$ -	\$ -	\$ -	\$ -	\$ -

Feasibility Studies	Grants in Aid	SCRHD Administration	UBCM	Fiscal Services	Actual 2016	Budget 2016	Actual 2015
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,182	\$ 61,881	\$ 61,557
-	169,230	-	85,997	-	1,416,875	1,416,879	1,524,923
-	-	-	-	-	919,650	868,238	917,969
-	-	-	-	-	130	-	709
-	-	-	-	1,945,224	1,945,224	1,963,747	1,541,278
804	48	-	1,638	-	154,015	58,000	158,158
-	-	112,663	-	-	161,764	155,285	192,693
804	169,278	112,663	87,635	1,945,224	4,661,840	4,524,030	4,397,287
-	15,988	14,901	5,130	-	520,843	520,843	497,509
-	8,059	27,091	32,059	-	3,056,545	3,283,201	3,296,812
-	172,075	3,432	24,910	-	1,214,259	1,422,060	1,185,963
-	-	-	-	-	146,838	146,680	145,985
-	-	-	-	-	(3,580,170)	(3,509,284)	(3,220,581)
-	-	-	-	1,945,224	1,945,224	1,963,749	1,541,278
-	-	-	-	-	278,332	210,677	239,927
-	-	-	-	-	-	-	(125)
-	196,122	45,424	62,099	1,945,224	3,581,871	4,037,926	3,686,768
804	(26,844)	67,239	25,536	-	1,079,969	486,104	710,519
-	-	-	-	-	-	-	625
-	-	-	-	-	70,000	210,297	220,215
-	-	-	-	-	(215,496)	(175,226)	(193,912)
-	-	-	-	-	(654,869)	(616,669)	(798,422)
804	(26,844)	67,239	25,536	-	279,604	(95,494)	(60,975)
(804)	(48)	-	(25,536)	-	138,816	400,290	22,890
-	-	-	-	-	(644,708)	(576,238)	(658,969)
-	-	(18,824)	-	-	(188,242)	-	244,383
-	-	-	-	-	278,332	210,677	239,927
-	-	-	-	-	-	-	(125)
-	-	-	-	-	-	-	9,918
-	-	-	-	-	157,722	(1,359)	237,874
-	63,960	(1,836)	-	-	62,123	62,124	47,037
\$ -	\$ 37,068	\$ 46,579	\$ -	\$ -	\$ 83,647	\$ -	\$ 62,124

Sunshine Coast Regional District

General Revenue Fund - Protective Services
Summary Statement of Revenue, Expenses and Transfers
Schedule 5
For the Years Ended December 31, 2016 and 2015

	Gibsons and District Fire Protection	Roberts Creek Fire Protection	Halfmoon Bay Fire Protection	Egmont Fire Department
Revenue				
Grants in lieu of taxes	\$ 110	\$ -	\$ -	\$ -
Tax requisitions	857,562	403,927	357,200	104,149
Government transfers	-	-	-	-
User fees and service charges	-	25	-	-
Investment income	10,257	8,866	1,794	976
Other revenue	3,726	-	-	1,422
Total Revenue	871,655	412,818	358,994	106,547
Expenses				
Administration	79,209	40,682	37,810	12,816
Wages and benefits	334,527	75,219	75,293	682
Operating	264,575	139,261	168,490	49,963
Debt charges - interest	783	-	18	4,880
Internal recoveries	-	-	-	-
Amortization of tangible capital assets	93,558	50,176	62,698	25,523
Loss on disposal of tangible capital assets	-	-	-	-
Total Expenses	772,652	305,338	344,309	93,864
Annual Operating Surplus (Deficit)	99,003	107,480	14,685	12,683
Add: Proceeds from long term debt	-	-	-	-
Less: Debt principle repayment	(23,518)	-	(8,473)	(4,780)
Less: Acquisition of tangible capital assets	(24,211)	(11,877)	-	-
Increase (Decrease) in Financial Equity	51,274	95,603	6,212	7,903
Transfer (to)/from reserves	(144,832)	(145,779)	(68,910)	(33,426)
Transfer (to)/from unfunded amortization	93,558	50,176	62,698	25,523
Transfer (to)/from unfunded loss on asset	-	-	-	-
Transfer (to)/from other funds	-	-	-	-
Interfund transfers	-	-	-	-
Surplus/(deficit) from prior year	-	-	-	-
Total Surplus (Deficit) for the year	\$ -	\$ -	\$ -	\$ -

Smoke Control	Bylaw Enforcement	Emergency Telephone - 911	Sunshine Coast Emergency Planning	Animal Control	Actual 2016	Budget 2016	Actual 2015
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110	\$ -	\$ 115
-	137,559	389,321	261,905	79,382	2,591,005	2,591,005	2,552,041
-	-	-	-	-	-	-	6,681
-	2,265	-	-	34,535	36,825	23,911	21,988
212	484	5,902	536	1,615	30,642	-	28,358
-	-	22,214	4,000	-	31,362	-	64,955
212	140,308	417,437	266,441	115,532	2,689,944	2,614,916	2,674,138
227	24,194	36,968	70,626	18,379	320,911	320,911	270,253
596	78,700	35,477	93,923	66,798	761,215	802,601	760,875
-	15,474	224,821	71,067	18,259	951,910	1,109,551	966,870
-	-	32,053	-	-	37,734	37,744	38,873
-	-	-	-	-	-	-	(6,923)
-	9,562	73,901	20,448	8,135	344,001	338,054	343,966
-	-	-	-	-	-	-	22,576
823	127,930	403,220	256,064	111,571	2,415,771	2,608,861	2,396,490
(611)	12,378	14,217	10,377	3,961	274,173	6,055	277,648
-	-	-	-	-	-	28,245	-
-	-	(75,803)	-	-	(112,574)	(92,906)	(151,943)
-	-	13,391	-	-	(22,697)	(342,555)	(199,206)
(611)	12,378	(48,195)	10,377	3,961	138,902	(401,161)	(73,501)
611	(2,818)	(25,706)	(30,825)	(12,057)	(463,742)	58,344	(266,872)
-	9,562	73,901	20,448	8,135	344,001	338,054	343,966
-	-	-	-	-	-	-	22,576
-	(19,219)	-	-	-	(19,219)	-	(19,219)
-	97	-	-	(14)	83	2,500	(29,094)
-	-	-	-	2,263	2,263	2,263	(14,031)
\$ -	\$ -	\$ -	\$ -	\$ 2,288	\$ 2,288	\$ -	\$ 2,263



Sunshine Coast Regional District

General Revenue Fund - Transportation Services

Summary Statement of Revenue, Expenses and Transfers

Schedule 6

For the Years Ended December 31, 2016 and 2015

	Public Transit	Maintenance Facility	Regional Street Lighting
Revenue			
Tax requisitions	\$ 1,957,820	\$ -	\$ 32,590
Government transfers	1,148,289	-	-
User fees and service charges	688,029	-	-
Investment income	3	2,331	-
Other revenue	12,646	9,210	-
Total Revenue	3,806,787	11,541	32,590
Expenses			
Administration	348,652	19,767	2,680
Wages and benefits	1,865,084	479,300	39
Operating	1,580,066	750,024	32,431
Debt charges - interest	-	19,862	-
Internal recoveries	-	(1,297,728)	-
Amortization of tangible capital assets	46,297	39,330	-
Total Expenses	3,840,099	10,555	35,150
Annual Operating Surplus (Deficit)	(33,312)	986	(2,560)
Less: Debt principle repayment	-	(19,454)	-
Less: Acquisition of tangible capital assets	29,552	-	-
Increase (Decrease) in Financial Equity	(3,760)	(18,468)	(2,560)
Transfer (to)/from reserves	(3)	(20,774)	-
Transfer (to)/from unfunded amortization	46,297	39,330	-
Interfund transfers	(117)	(88)	-
Surplus/(deficit) from prior year	(104,475)	-	4,834
Total Surplus (Deficit) for the year	\$ (62,058)	\$ -	\$ 2,274

Local Street Lighting	Ports Services	Actual 2016	Budget 2016	Actual 2015
\$ 8,971	\$ 381,791	\$ 2,381,172	\$ 2,381,172	\$ 2,197,725
-	-	1,148,289	1,270,695	1,096,528
-	-	688,029	707,179	682,534
-	4,948	7,282	-	9,658
-	5,201	27,057	15,114	54,923
8,971	391,940	4,251,829	4,374,160	4,041,368
619	22,549	394,267	394,267	335,981
-	80,094	2,424,517	2,435,974	2,329,830
9,089	121,740	2,493,350	2,694,387	2,478,312
-	-	19,862	19,863	19,862
-	-	(1,297,728)	(1,443,595)	(1,271,215)
-	50,427	136,054	122,748	133,603
9,708	274,810	4,170,322	4,223,644	4,026,373
(737)	117,130	81,507	150,516	14,995
-	-	(19,454)	(13,668)	(18,705)
-	(46,007)	(16,455)	(146,330)	(144,248)
(737)	71,123	45,598	(9,482)	(147,958)
-	(121,432)	(142,209)	(16,360)	(34,180)
-	50,427	136,054	122,748	133,603
-	849	644	1,662	(14,591)
911	164	(98,566)	(98,568)	(35,442)
\$ 174	\$ 1,131	\$ (58,479)	\$ -	\$ (98,568)

Sunshine Coast Regional District

General Revenue Fund - Environmental Services
 Summary Statement of Revenue, Expenses and Transfers
 Schedule 7
 For the Years Ended December 31, 2016 and 2015

	Regional Solid Waste	Refuse Collection	Actual 2016	Actual 2015
Revenue				
Tax requisitions	\$ 1,421,494	\$ -	\$ 1,421,494	\$ 1,311,133
Government transfers	-	-	-	15,529
User fees and service charges	2,521,215	815,547	3,336,762	2,994,899
Investment income	8,586	312	8,898	15,757
Other revenue	254,782	14,429	269,211	166,561
Total Revenue	4,206,077	830,288	5,036,365	4,503,879
Expenses				
Administration	339,837	78,879	418,716	380,141
Wages and benefits	872,894	11,604	884,498	795,196
Operating	3,031,681	682,477	3,714,158	3,323,168
Debt charges - interest	3,097	-	3,097	10,322
Amortization of tangible capital assets	29,628	-	29,628	35,141
Loss on disposal of tangible capital assets	27,048	-	27,048	(755)
Total Expenses	4,304,185	772,960	5,077,145	4,543,213
Annual Operating Surplus (Deficit)	(98,108)	57,328	(40,780)	(39,334)
Add: Proceeds from sale of assets	3,400	-	3,400	1,755
Less: Debt principle repayment	(26,259)	-	(26,259)	(25,249)
Less: Acquisition of tangible capital assets	(60,001)	-	(60,001)	(41,823)
Increase (Decrease) in Financial Equity	(180,968)	57,328	(123,640)	(104,651)
Transfer (to)/from reserves	(56,124)	(26,540)	(82,664)	(159,769)
Transfer (to)/from appropriated surplus	39,232	-	39,232	-
Transfer (to)/from unfunded liability	141,244	-	141,244	272,434
Transfer (to)/from unfunded amortization	29,628	-	29,628	35,141
Transfer (to)/from unfunded loss on asset	27,047	-	27,047	(755)
Interfund transfers	(59)	(30,788)	(30,847)	(42,400)
Total Surplus (Deficit) for the year	\$ -	\$ -	\$ -	\$ -

Sunshine Coast Regional District

General Revenue Fund - Public Health Services
 Summary Statement of Revenue, Expenses and Transfers
 Schedule 8
 For the Years Ended December 31, 2016 and 2015

	Cemetery	Pender Harbour Health Clinic	Actual 2016	Actual 2015
Revenue				
Tax requisitions	\$ 124,005	\$ 121,244	\$ 245,249	\$ 237,046
User fees and service charges	87,174	-	87,174	65,580
Investment income	1,108	924	2,032	2,238
Other revenue	263	-	263	1,766
Total Revenue	212,550	122,168	334,718	306,630
Expenses				
Administration	37,115	6,204	43,319	41,010
Wages and benefits	51,612	-	51,612	70,044
Operating	38,455	141,244	179,699	160,845
Amortization of tangible capital assets	4,108	-	4,108	2,553
Total Expenses	131,290	147,448	278,738	274,452
Annual Operating Surplus (Deficit)	81,260	(25,280)	55,980	32,178
Less: Acquisition of tangible capital assets	-	-	-	(31,096)
Increase (Decrease) in Financial Equity	81,260	(25,280)	55,980	1,082
Transfer (to)/from reserves	(85,368)	25,279	(60,089)	(937)
Transfer (to)/from unfunded amortization	4,108	-	4,108	2,553
Interfund transfers	-	1	1	(2,698)
Total Surplus (Deficit) for the year	\$ -	\$ -	\$ -	\$ -

Sunshine Coast Regional District

General Revenue Fund - Planning and Development Services

Summary Statement of Revenue, Expenses and Transfers

Schedule 9

For the Years Ended December 31, 2016 and 2015

	Regional Planning	Rural Planning	Geographic Information Services	Heritage
Revenue				
Grants in lieu of taxes	\$ 3	\$ -	\$ -	\$ -
Tax requisitions	130,167	899,043	-	489
Government transfers	-	-	-	-
User fees and service charges	918	51,165	5,589	-
Investment income	483	2,334	758	-
Gain on sale of land held for resale	-	-	-	-
Other revenue	-	150	-	-
Total Revenue	131,571	952,692	6,347	489
Expenses				
Administration	31,685	212,017	-	279
Wages and benefits	63,815	612,696	247,290	847
Operating	13,486	59,555	57,877	-
Internal recoveries	-	-	(323,979)	-
Amortization of tangible capital assets	-	10,471	14,736	-
Loss on disposal of tangible capital assets	-	-	-	-
Total Expenses	108,986	894,739	(4,076)	1,126
Annual Operating Surplus (Deficit)	22,585	57,953	10,423	(637)
Add: Proceeds from sale of assets	-	-	-	-
Less: Acquisition of tangible capital assets	-	(5,213)	-	-
Less: Net change in land held for resale	-	-	-	-
Increase (Decrease) in Financial Equity	22,585	52,740	10,423	(637)
Transfer (to)/from reserves	(22,585)	(64,426)	(25,130)	-
Transfer (to)/from unfunded amortization	-	10,471	14,736	-
Transfer (to)/from unfunded loss on asset	-	-	-	-
Transfer (to)/from other funds	-	-	-	-
Interfund transfers	-	1,215	(29)	-
Surplus/(deficit) from prior year	-	-	-	3,136
Total Surplus (Deficit) for the year	\$ -	\$ -	\$ -	\$ 2,499

House numbering	Building Inspection Services	Economic Development	Hillside	Actual 2016	Budget 2016	Actual 2015
\$ -	\$ -	\$ 7,875	\$ -	\$ 7,878	\$ -	\$ 731
-	171,023	249,680	28,355	1,478,757	1,478,757	1,335,312
-	-	-	-	-	-	4,570
54,075	664,898	-	-	776,645	620,518	697,478
495	2,476	-	-	6,546	-	5,530
-	-	-	-	-	-	212,917
-	6,717	-	-	6,867	600	20,436
54,570	845,114	257,555	28,355	2,276,693	2,099,875	2,276,974
4,183	117,011	8,009	-	373,184	373,184	369,762
19,549	496,132	515	-	1,440,844	1,591,018	1,499,645
567	41,860	83,146	-	256,491	450,916	307,556
-	-	-	-	(323,979)	(323,979)	(320,287)
-	7,453	-	-	32,660	19,431	25,440
-	-	-	-	-	-	(1,500)
24,299	662,456	91,670	-	1,779,200	2,110,570	1,880,616
30,271	182,658	165,885	28,355	497,493	(10,695)	396,358
-	-	-	-	-	-	3,500
-	(33,257)	-	-	(38,470)	(64,726)	(64,565)
-	-	-	15,609	15,609	-	175,370
30,271	149,401	165,885	43,964	474,632	(75,421)	510,663
(30,271)	(156,707)	-	-	(299,119)	32,373	(85,121)
-	7,453	-	-	32,660	19,431	25,440
-	-	-	-	-	-	(1,500)
-	-	-	(43,964)	(43,964)	-	(422,889)
-	(147)	-	-	1,039	(2,500)	(28,514)
-	-	22,980	-	26,116	26,117	28,038
\$ -	\$ -	\$ 188,865	\$ -	\$ 191,364	\$ -	\$ 26,117

Sunshine Coast Regional District

General Revenue Fund - Recreation and Cultural Services

Summary Statement of Revenue, Expenses and Transfers

Schedule 10

For the Years Ended December 31, 2016 and 2015

	Pender Harbour Pool	School facilities - Joint Use	Gibsons and Area Library	Museum Service
Revenue				
Grants in lieu of taxes	\$ -	\$ -	\$ -	\$ -
Tax requisitions	438,612	15,707	675,770	131,085
Frontage and parcel taxes	70,750	-	-	-
Government transfers	26,960	-	-	-
User fees and service charges	103,847	-	-	-
Investment income	1,894	91	1,570	-
Other revenue	7,775	-	493	-
Total Revenue	649,838	15,798	677,833	131,085
Expenses				
Administration	50,975	2,272	42,675	8,333
Wages and benefits	313,831	1,867	7,515	-
Operating	133,032	4,000	613,267	122,752
Debt charges - interest	42,536	-	-	-
Amortization of tangible capital assets	90,361	-	38,401	-
Loss on disposal of tangible capital assets	-	-	-	-
Total Expenses	630,735	8,139	701,858	131,085
Annual Operating Surplus (Deficit)	19,103	7,659	(24,025)	-
Add: Proceeds from sale of assets	-	-	-	-
Add: Proceeds from long term debt	-	-	-	-
Less: Debt principle repayment	(40,141)	-	-	-
Less: Acquisition of tangible capital assets	(52,946)	-	(323,445)	-
Increase (Decrease) in Financial Equity	(73,984)	7,659	(347,470)	-
Transfer (to)/from reserves	(9,548)	(7,659)	243,430	-
Transfer (to)/from appropriated surplus	1,395	-	-	-
Transfer (to)/from unfunded amortization	90,361	-	38,401	-
Transfer to/ (from) unfunded loss on asset	-	-	-	-
Transfer (to)/from other funds	-	-	17,290	-
Interfund transfers	(8,224)	-	55,706	-
Surplus/(deficit) from prior year	-	-	(7,357)	-
Total Surplus (Deficit) for the year	\$ -	\$ -	\$ -	\$ -

Halfmoon Bay & Roberts Creek Library Service	Community Recreation Facilities Service	Community Parks	Bicycle and Walking Paths	Dakota Ridge Recreation Service	Regional Recreation Programs	Actual 2016	Actual 2015
\$ 2	\$ 131	\$ -	\$ -	\$ -	\$ -	\$ 133	\$ 125
255,186	4,436,406	1,616,932	130,740	210,881	154,022	8,065,341	8,209,313
-	1,632,052	-	-	-	-	1,702,802	1,647,824
-	7,600	-	-	1,000	-	35,560	64,831
-	1,695,661	80,776	-	34,888	1,628	1,916,800	1,815,274
-	13,176	7,540	1,606	1,189	106	27,172	27,453
-	943,088	36,556	-	12,175	-	1,000,087	369,036
255,188	8,728,114	1,741,804	132,346	260,133	155,756	12,747,895	12,133,856
12,065	645,521	228,090	22,183	23,075	12,857	1,048,046	953,171
-	2,950,368	724,413	38,718	59,469	(624)	4,095,557	4,133,693
182,416	1,639,592	579,323	13,771	112,141	136,206	3,536,500	3,529,057
-	928,908	60,709	-	3,246	-	1,035,399	1,046,110
-	875,083	270,462	101,440	46,314	-	1,422,061	1,378,646
-	-	1,817	-	-	-	1,817	(11,492)
194,481	7,039,472	1,864,814	176,112	244,245	148,439	11,139,380	11,029,185
60,707	1,688,642	(123,010)	(43,766)	15,888	7,317	1,608,515	1,104,671
-	-	-	-	-	-	-	17,511
-	-	-	-	-	-	-	94,848
-	(1,198,638)	(124,251)	-	(28,800)	-	(1,391,830)	(1,373,499)
-	(111,677)	(40,115)	(67,214)	-	-	(595,397)	(992,530)
60,707	378,327	(287,376)	(110,980)	(12,912)	7,317	(378,712)	(1,148,999)
-	(1,087,586)	(17,812)	(57,573)	(31,160)	(7,317)	(975,225)	(509,258)
-	-	33,640	69,804	-	-	104,839	305,285
-	875,083	270,462	101,440	46,314	-	1,422,061	1,378,646
-	-	1,818	-	-	-	1,818	(11,492)
-	-	-	-	-	-	17,290	44,337
(60,707)	(131,531)	(732)	(2,691)	(2,242)	-	(150,421)	(33,303)
1	(34,293)	-	-	-	-	(41,649)	(66,865)
\$ 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ (41,649)

Sunshine Coast Regional District

Water Utility
Summary Statement of Revenue, Expenses and Transfers
Schedule 11
For the Years Ended December 31, 2016 and 2015

	Actual 2016	Budget 2016	Actual 2015
Revenue			
Frontage and parcel taxes	\$ 3,474,826	\$ 3,463,412	\$ 3,407,112
Government transfers	649,484	3,485,666	280,037
User fees and service charges	3,969,303	3,943,946	3,813,898
Investment income	121,052	-	104,097
Contributed assets	152,190	-	439,098
Other revenue	191,251	46,800	137,944
Total Revenue	8,558,106	10,939,824	8,182,186
Expenses			
Administration	656,705	656,705	640,842
Wages and benefits	2,262,898	2,389,901	2,076,252
Operating	1,640,402	1,704,633	1,689,316
Debt charges - interest	126,016	126,434	171,507
Internal recoveries	-	-	(42)
Amortization of tangible capital assets	1,817,375	1,602,369	1,770,259
Loss on disposal of tangible capital assets	27,635	-	-
Total Expenses	6,531,031	6,480,042	6,348,134
Annual Operating Surplus (Deficit)	2,027,075	4,459,782	1,834,052
Add: Proceeds from sale of assets	-	-	20,864
Add: Proceeds from long term debt	69,230	4,830,346	576,907
Less: Debt principle repayment	(270,368)	(227,396)	(211,123)
Less: Acquisition of tangible capital assets	(2,924,293)	(12,292,469)	(1,603,483)
Increase (Decrease) in Financial Equity	(1,098,356)	(3,229,737)	617,217
Transfer (to)/from reserves	(1,125,493)	1,612,521	(1,774,281)
Transfer (to)/from appropriated surplus	14,924	14,923	43,239
Transfer (to)/from unfunded loss on asset	27,635	-	-
Transfer (to)/from unfunded amortization	1,817,375	1,602,369	1,770,259
Transfer (to)/from other funds	342,136	-	(576,907)
Interfund transfers	21,779	(76)	(79,527)
Total Surplus (Deficit) for the year	\$ -	\$ -	\$ -

Sunshine Coast Regional District

Sewer Fund
Summary Statement of Revenue, Expenses and Transfers
Schedule 12
For the Years Ended December 31, 2016 and 2015

	Actual 2016	Budget 2016	Actual 2015
Revenue			
Frontage and parcel taxes	\$ 70,910	\$ 70,910	\$ 66,070
Government transfers	129	-	-
User fees and service charges	205,088	196,995	200,252
Investment income	15,535	-	15,900
Total Revenue	291,662	267,905	282,222
Expenses			
Administration	23,036	23,036	18,787
Wages and benefits	57,949	107,427	80,344
Operating	81,371	107,875	124,855
Amortization of tangible capital assets	39,667	29,384	39,379
Total Expenses	202,023	267,722	263,365
Annual Operating Surplus (Deficit)	89,639	183	18,857
Less: Acquisition of tangible capital assets	(12,401)	(118,565)	(3,703)
Increase (Decrease) Financial Equity	77,238	(118,382)	15,154
Transfer (to)/from reserves	(118,142)	88,998	(46,786)
Transfer (to)/from unfunded amortization	39,667	29,384	39,379
Transfer to/(from) other funds	1,237	-	-
Interfund transfers	-	-	(7,747)
Total Surplus (Deficit) for the year	\$ -	\$ -	\$ -

Sunshine Coast Regional District

General Capital Fund - Hillside Development Project
Summary Statement of Revenue, Expenses and Transfers
Schedule 13
For the Years Ended December 31, 2016 and 2015

	Actual 2016	Budget 2016	Actual 2015
Expenses			
Administration	\$ 15,504	\$ 15,504	\$ 12,871
Wages and benefits	4,556	28,061	26,376
Operating expenditures	45,288	55,840	75,738
Total Development Costs	65,348	99,405	114,985
Less: Operating Revenue			
Water leases	60,229	52,800	64,466
Land leases	20,201	18,250	19,806
Investment income	527	-	-
	80,957	71,050	84,272
Net development costs	15,609	(28,355)	(30,713)
Proceeds from sale of land held for resale	-	-	419,000
Total Surplus (Deficit) for the year	\$ 15,609	\$ (28,355)	\$ 388,287

Sunshine Coast Regional District

Statement of Changes in Reserve Fund Balances
Schedule 14
For the Years Ended December 31, 2016 and 2015

Bylaw	Purpose	Beginning Balance	Investment Earnings	Contributions / Transfers	Balance at End of Year
General Government					
495/504	General Administration Capital	\$ 40,483	\$ 644	\$ -	\$ 41,127
648	General Administration Operating	133,721	2,140	81,727	217,588
496	Administration Building	111,573	1,799	13,232	126,604
648	Finance	383,037	4,307	(302,584)	84,760
648	Human Resources	201,836	2,866	(16,450)	188,252
504/648	Information Services	61,421	949	9,195	71,565
648	Area D Grant in Aid	3,025	48	-	3,073
648	Electoral Area Services	99,744	1,639	23,897	125,280
648	Corporate Sustainability	23,022	367	22,770	46,159
648	Regional Sustainability	8,947	143	13,694	22,784
	Area B Feasibility Studies	25,238	402	-	25,640
	Area D Feasibility Studies	25,238	402	-	25,640
649/677	Bylaw Enforcement	30,370	484	2,334	33,188
	Halfmoon Bay Smoke Control	1,885	28	(386)	1,527
650	Roberts Creek Smoke Control	11,741	184	(437)	11,488
489/497	Gibsons Fire Protection Capital	595,776	9,845	147,867	753,488
678	Gibsons Fire Protection Operating	31,242	412	(13,293)	18,361
490	Roberts Creek Fire Protection	534,817	8,866	136,913	680,596
491	Halfmoon Bay Fire Protection	103,794	1,795	67,115	172,704
601	Egmont Fire Protection	60,190	976	32,450	93,616
492	911 Telephone	369,674	5,902	19,804	395,380
493	SC Emergency Planning	32,992	536	30,289	63,817
651/680	Animal Control	101,420	1,615	10,442	113,477
529/652	Sunshine Coast Transit	178	3	-	181
486/607	Ports	337,187	4,948	116,484	458,619
563	Maintenance Facility	143,727	2,331	18,443	164,501
653	Regional Solid Waste Operating	98,974	1,576	45,914	146,464
670	Zero Waste Operating	159,040	2,717	20,947	182,704
653	Landfills Operating	236,174	3,657	(18,686)	221,145
654	Refuse Collection Operating	19,569	312	26,228	46,109
515	Pender Harbour Health Clinic	63,850	924	(26,203)	38,571
655	Cemetery Operating	65,569	1,108	84,260	150,937
681	Regional Planning	30,321	483	22,102	52,906
656/657	Rural Planning	147,629	2,334	62,092	212,055
504	PIMS Capital	45,759	758	24,372	70,889
	House Numbering	31,465	495	29,776	61,736
495	Building Inspection	166,278	2,476	154,231	322,985
590/609	Community Recreation Facilities	781,440	13,176	1,074,407	1,869,023
494/660	Pender Harbour Pool	128,286	1,894	7,654	137,834
	School Facilities Joint Use	5,719	91	7,568	13,378
609	Gibsons Library	246,524	1,570	(245,000)	3,094
533/662	Community Parks	470,760	7,540	10,272	488,572
683	Bicycle & Walking Paths	62,550	1,032	47,868	111,450
	Area A Bicycle & Walking Paths	36,412	575	8,098	45,085
	Regional Recreation Programs	6,639	106	7,211	13,956
	Dakota Ridge	74,618	1,189	29,971	105,778
Total General Reserve Fund		6,349,854	97,644	1,786,588	8,234,086

Sunshine Coast Regional District

Statement of Changes in Reserve Fund Balances Schedule 14

For the Years Ended December 31, 2016 and 2015

Bylaw	Purpose	Beginning Balance	Investment Earnings	Contributions / Transfers	Balance at End of Year
Water Revenue					
488	Regional Water Capital	4,561,469	74,278	739,179	5,374,926
	Regional Water Operating	1,570,387	24,808	15,513	1,610,708
498	Regional Water Land	16,629	265	-	16,894
589	North Pender Water Capital	259,920	4,170	105,445	369,535
	North Pender Water Operating	117,322	1,869	-	119,191
	South Pender Water Capital	331,771	5,333	176,189	513,293
	South Pender Water Operating	660,417	10,329	(31,885)	638,861
Total Water Reserve Funds		7,517,915	121,052	1,004,441	8,643,408
Sewer Revenue					
512/608	Greaves Road	10,602	169	1,119	11,890
512	Sunnyside	20,551	327	1,135	22,013
	Jolly Roger	54,405	867	2,916	58,188
512/608	Secret Cove	30,700	489	5,975	37,164
	Lee Bay	423,068	6,719	19,764	449,551
512	Square Bay	117,414	1,870	3,328	122,612
	Langdale	57,446	915	8,862	67,223
512/608	Canoe Road	4,777	76	1,828	6,681
608	Merrill Crescent	4,876	78	2,677	7,631
512/608	Curran Road	60,473	963	9,307	70,743
512/608	Roberts Creek Co-housing	10,588	169	6,725	17,482
608	Lily Lake Village	19,342	307	9,076	28,725
512/608	Woodcreek Park	137,951	2,197	22,360	162,508
668/669	Painted Boat	24,338	388	7,536	32,262
Total Sewer Reserve Funds		976,531	15,534	102,608	1,094,673
Total Reserve Funds		\$ 14,844,300	\$ 234,230	\$ 2,893,637	\$ 17,972,167

STATISTICAL SECTION

Statement of Financial Position

Last Five Fiscal Years Comparison
As at December 31

	2012* (Restated)	2013* (Restated)	2014* (Restated)	2015	2016
Financial Assets					
Cash and equivalents	\$ 1,162,278	\$ 2,242,466	\$ 1,256,824	\$ 1,602,877	\$ 133,906
Portfolio investments	10,879,550	10,962,935	14,788,175	18,740,758	22,587,720
Accounts receivable	2,859,085	2,097,864	2,286,518	1,657,705	3,186,082
Debt recoverable from municipalities	11,420,930	10,477,143	10,413,106	16,606,413	14,983,219
Restricted cash: MFA debt reserve fund	374,726	392,993	417,444	438,175	443,963
	26,696,569	26,173,401	29,162,067	39,045,928	41,334,890
Liabilities					
Accounts payable and accrued liabilities	3,129,553	3,833,717	3,103,201	3,511,981	3,092,455
Employee future benefits	264,500	284,300	306,100	303,800	226,300
Deferred revenue:					
Development cost charges	842,655	907,591	1,079,403	1,162,893	1,246,831
Future parks acquisition	177,715	179,668	211,950	297,033	431,467
Other	2,641,134	2,227,122	794,077	546,881	654,268
Provision for landfill future closure and post-closure costs	6,560,228	5,019,090	5,040,552	4,803,825	5,245,705
Long-term debt	33,818,293	32,318,314	31,930,173	37,041,019	33,521,074
	47,434,078	44,769,802	42,465,456	47,667,432	44,418,100
Net Financial Assets (Net Debt)	(20,737,509)	(18,596,401)	(13,303,389)	(8,621,504)	(3,083,210)
Non-financial Assets					
Inventory	567,780	581,911	673,084	686,650	691,403
Land held for resale	2,471,457	2,512,349	2,305,068	2,129,698	2,114,089
Tangible capital assets	120,859,778	123,040,367	126,513,489	126,370,692	126,531,489
	123,899,015	126,134,627	129,491,641	129,187,040	129,336,981
Accumulated Surplus	\$ 103,161,506	\$ 107,538,226	\$ 116,188,252	\$ 120,565,536	\$ 126,253,771

*Note:

- a) 2012 through 2013 non-financial assets were restated due to the revision in 2014 of the valuation of tangible capital assets. The changes were specific to assets classified as land improvements and represent less than 1% of tangible capital assets.
- b) 2012 through 2014 financial assets were restated due to a change in 2015 in how the Regional District accounts for cash deposits held in the Municipal Finance Authority debt reserve fund.

Statement of Operations

Last Five Fiscal Years Comparison
As at December 31

	2012* (Restated)	2013* (Restated)	2014* (Restated)	2015	2016
Revenue					
Grants in lieu of taxes	\$ 60,419	\$ 69,407	\$ 70,778	\$ 62,528	\$ 72,303
Tax requisition	14,098,202	14,541,051	15,834,196	17,367,493	17,599,893
Frontage and parcel taxes	4,727,330	4,895,403	5,026,308	5,121,006	5,248,538
Government transfers	2,692,821	3,659,916	6,304,342	2,386,145	2,753,112
User fees and service charges	8,753,726	9,094,088	9,859,606	10,292,612	11,016,756
Member municipality debt repayments	1,099,544	1,155,556	1,057,309	1,541,278	1,945,224
Investment income	195,001	252,340	359,535	367,149	373,174
Developer contributions	492,936	358,389	547,982	439,098	152,190
Gain on Sale of Land	-	-	277,589	212,917	-
Other revenue	1,685,342	1,541,273	936,583	1,008,314	1,687,862
	33,805,321	35,567,423	40,274,228	38,798,540	40,849,052
Expenses					
General government	\$ 2,021,954	\$ 2,038,202	\$ 1,828,222	\$ 2,145,490	\$ 1,636,647
Protective services	2,131,072	2,291,671	2,335,064	2,396,490	2,415,771
Transportation services	3,115,202	3,610,725	3,798,771	4,026,373	4,170,322
Environmental services	4,446,820	3,677,909	3,778,965	4,543,213	5,077,145
Public health services	194,143	228,460	229,674	274,452	278,738
Planning and development services	1,857,023	1,821,768	1,786,902	1,880,616	1,779,200
Recreation and cultural services	10,046,045	10,328,551	10,645,818	11,029,185	11,139,380
Water utilities	5,660,375	5,824,836	5,962,001	6,348,134	6,531,031
Sewer utilities	230,419	230,057	226,491	263,365	202,023
Debt charges, member municipalities	1,099,544	1,155,556	1,057,309	1,541,278	1,945,224
PSAB/Employee Future Benefits	(6,582)	(17,032)	(25,015)	(27,340)	(14,664)
	30,796,015	31,190,703	31,624,202	34,421,256	35,160,817
Annual Operating Surplus (Deficit)	3,009,306	4,376,720	8,650,026	4,377,284	5,688,235
Accumulated Surplus, beginning of year	100,152,200	103,161,506	107,538,226	116,188,252	120,565,536
Accumulated Surplus, end of year	\$103,161,506	\$107,538,226	\$116,188,252	\$120,565,536	\$126,253,771

*Notes:

- a) 2012 through 2013 expenses were restated due to the revision in 2014 of the valuation of tangible capital assets. The changes were specific to assets classified as land improvements and represent less than 1% of tangible capital assets.
- b) 2012 through 2014 revenue and 2014 expenses were restated due to a change in 2015 in how the Regional District accounts for cash deposits held in the Municipal Finance Authority debt reserve fund.

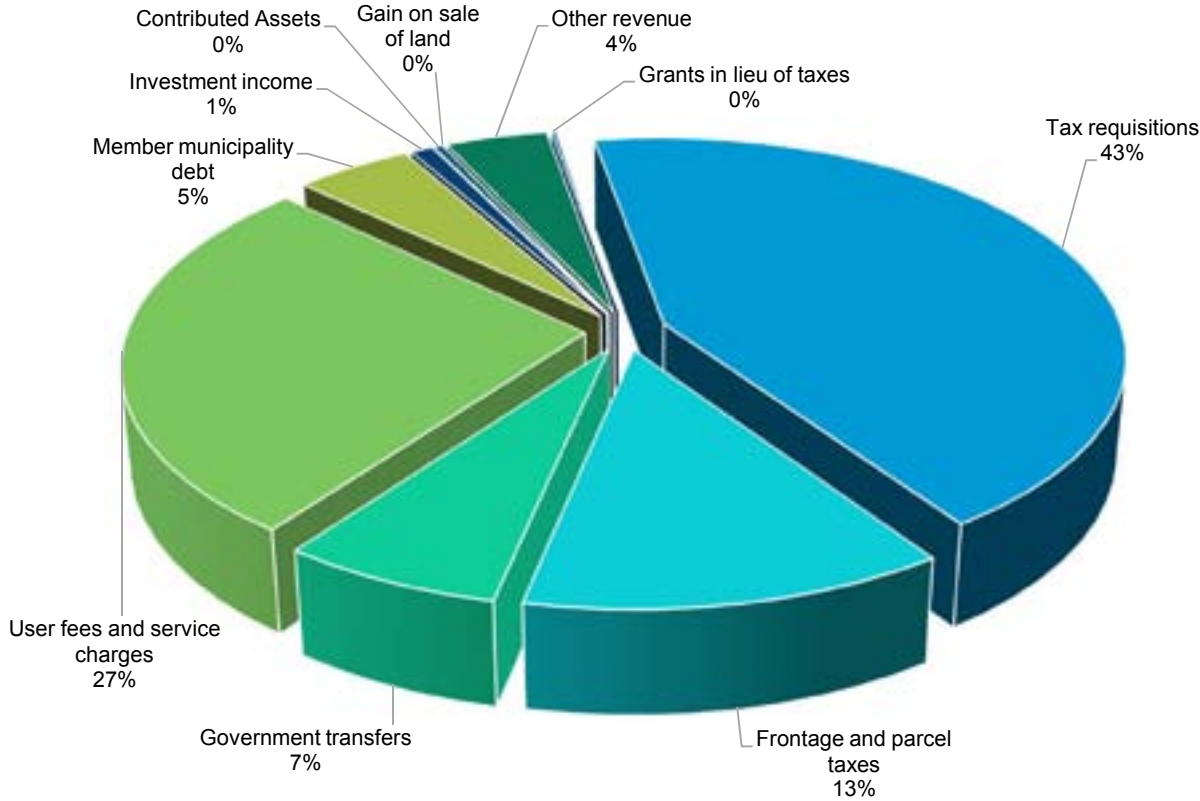
Revenue by Source

Last Five Fiscal Years Comparison
As at December 31

	2012* (Restated)	2013* (Restated)	2014* (Restated)	2015	2016
Grants in lieu of taxes	\$ 60,419	\$ 69,407	\$ 70,778	\$ 62,528	\$ 72,303
Tax requisitions	14,098,202	14,541,051	15,834,196	17,367,493	17,599,893
Frontage and parcel taxes	4,727,330	4,895,403	5,026,308	5,121,006	5,248,538
Government transfers	2,692,821	3,659,916	6,304,342	2,386,145	2,753,112
User fees and service charges	8,753,726	9,094,088	9,859,606	10,292,612	11,016,756
Member municipality debt	1,099,544	1,155,556	1,057,309	1,541,278	1,945,224
Investment income	195,001	252,340	359,535	367,149	373,174
Contributed Assets	492,936	358,389	547,982	439,098	152,190
Gain on sale of land	-	-	277,589	212,917	-
Other revenue	1,685,342	1,620,154	936,583	1,008,314	1,687,862
Total Revenue by Source	\$ 33,805,321	\$ 35,646,304	\$ 40,274,228	\$ 38,798,540	\$ 40,849,052

a) 2012 through 2014 revenues were restated due to a change in 2015 in how the Regional District accounts for cash deposits held in the Municipal Finance Authority debt reserve fund.

Revenue by Source - 2016

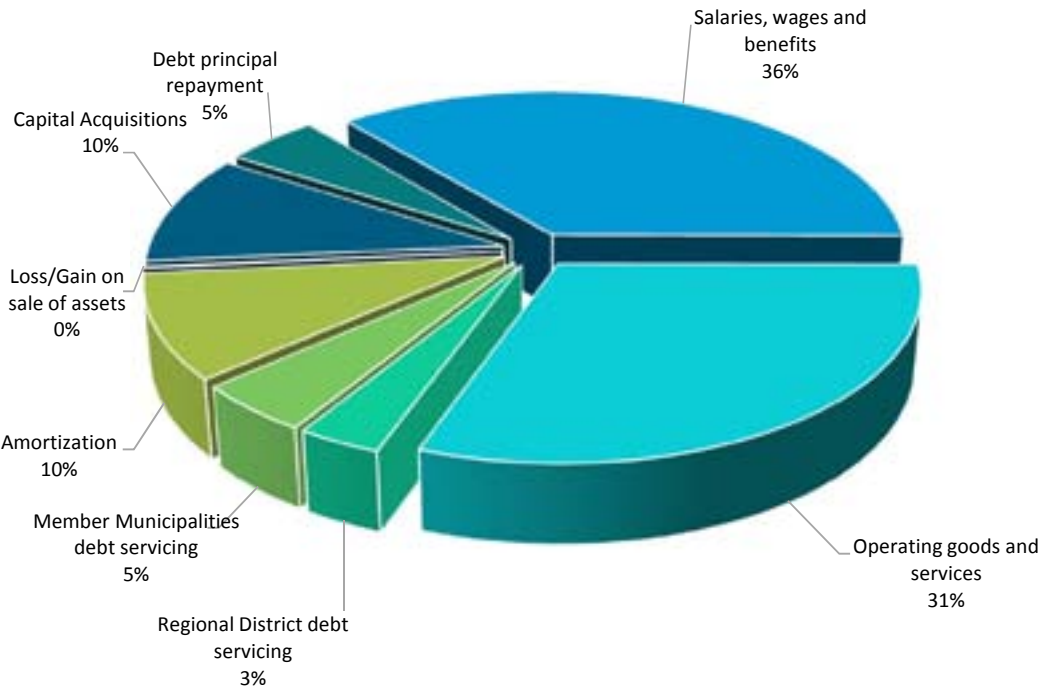


Expenses by Object **Last Five Fiscal Years Comparison** **As at December 31**

	2012* Restated	2013* Restated	2014* Restated	2015	2016
Operating Expenses:					
Salaries, wages and benefits	\$ 13,553,021	\$ 13,681,745	\$ 14,087,527	\$ 15,015,351	\$ 15,020,971
Operating goods and services	11,181,724	11,146,611	11,330,781	12,454,350	12,665,290
Regional District debt servicing	1,360,475	1,398,797	1,433,315	1,432,659	1,368,946
Member Municipalities debt servicing	1,099,544	1,155,556	1,057,309	1,541,278	1,945,224
Amortization	3,606,885	3,665,397	3,714,643	3,968,914	4,103,886
Loss/Gain on sale of assets	(5,634)	142,597	627	8,704	56,500
Per Statement of Operations	\$ 30,796,015	\$ 31,190,703	\$ 31,624,202	\$ 34,421,256	\$ 35,160,817
Capital Acquisitions	5,835,950	6,009,333	7,192,265	3,879,076	4,324,583
Debt principal repayment	1,711,119	1,678,430	1,647,704	1,974,431	2,035,981
Total Expenses by Object	\$ 38,343,084	\$ 38,878,466	\$ 40,464,171	\$ 40,274,763	\$ 41,521,381

*Notes:
a) 2012 through 2013 expenses were restated due to the revision in 2014 of the valuation of tangible capital assets. The changes were specific to assets classified as land improvements and represent less than 1% of total capital assets.
b) 2014 expenses were restated due to a change in 2015 in how the Regional District accounts for cash deposits held in the Municipal Finance Authority debt reserve fund.

**Total Expenses by Object - 2016
(Including Capital & Debt)**

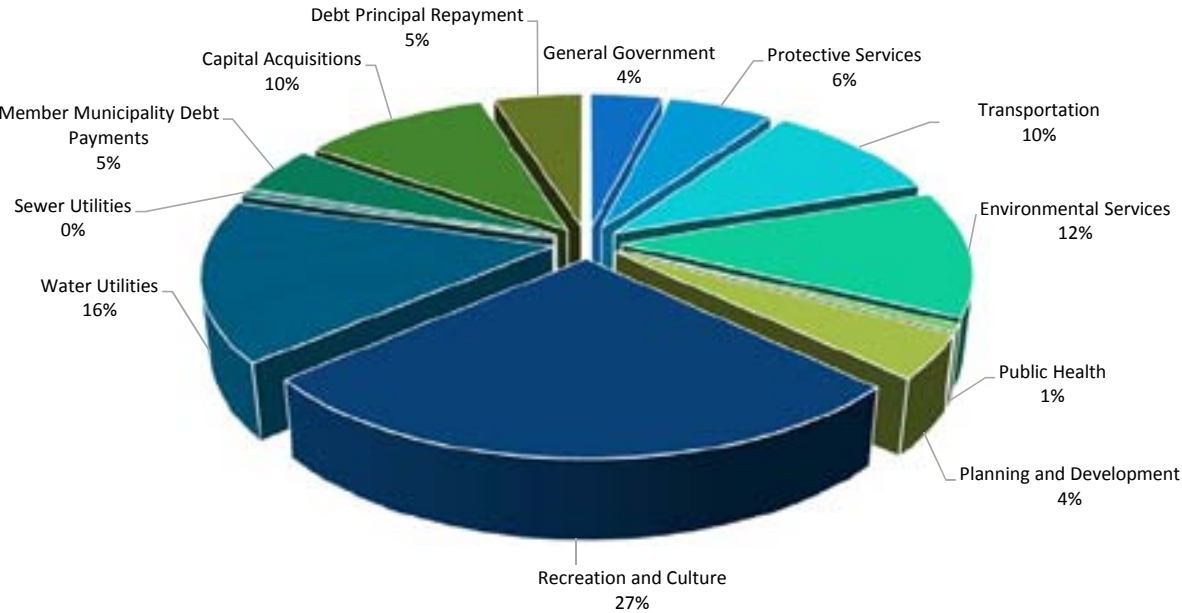


Expenses by Function **Last Five Fiscal Years Comparison** **As at December 31**

	2012* Restated	2013* Restated	2014* Restated	2015	2016
General Government	\$ 2,021,954	\$ 2,038,202	\$ 1,828,222	\$ 2,145,490	\$ 1,636,647
Protective Services	2,131,072	2,291,671	2,335,064	2,396,490	2,415,771
Transportation	3,115,202	3,610,725	3,798,771	4,026,373	4,170,322
Environmental Services	4,446,820	3,677,909	3,778,965	4,543,213	5,077,145
Public Health	194,143	228,460	229,674	274,452	278,738
Planning and Development	1,857,023	1,821,768	1,786,902	1,880,616	1,779,200
Recreation and Culture	10,046,045	10,323,031	10,645,818	11,029,185	11,139,380
Water Utilities	5,660,375	5,824,836	5,962,001	6,348,134	6,531,031
Sewer Utilities	230,419	230,057	226,491	263,365	202,023
Member Municipality Debt Payments	1,099,544	1,155,556	1,057,309	1,541,278	1,945,224
PSAB/Employee Future Benefits	(6,582)	(17,032)	(25,015)	(27,340)	(14,664)
Per Statement of Operations	\$ 30,796,015	\$ 31,185,183	\$ 31,624,202	\$ 34,421,256	\$ 35,160,817
Capital Acquisitions	5,835,950	6,009,333	7,192,265	3,879,076	4,324,583
Debt Principal Repayment	1,711,119	1,678,430	1,647,704	1,974,431	2,035,981
Total Expenses by Function	\$ 38,343,084	\$ 38,872,946	\$ 40,464,171	\$ 40,274,763	\$ 41,521,381

*Notes:
a) 2012 through 2013 expenses were restated due to the revision in 2014 of the valuation of tangible capital assets. The changes were specific to assets classified as land improvements and represent less than 1% of total capital assets.
b) 2014 water utilities expenses were restated due to a change in 2015 of how the Regional District accounts for cash deposits held in the Municipal Finance Authority debt reserve fund.

**Total Expenses by Function - 2016
(Including Capital & Debt Repayments)**



Capital Expenditures and Sources of Financing

Last Five Fiscal Years Comparison
As at December 31

Sources of Capital Financing	2012	2013	2014	2015	2016
General					
Transfer from operating	\$ 54,858	\$ 181,468	\$ 530,377	\$ 476,181	\$ 54,906
Debt proceeds	167,515	201,956	71,563	196,400	70,000
Contributed Assets	-	-	283,000	-	-
Transfer from reserves	478,396	407,459	477,800	1,195,692	1,072,343
Other Revenue	1,063,210	897,197	12,737	45,190	-
Grants	1,054,343	600,721	332,853	56,193	49,890
Appropriated Surplus	278,780	70,004	67,555	302,234	142,678
Transfer (to)/from other funds	-	-	-	-	(1,928)
	\$ 3,097,102	\$ 2,358,805	\$ 1,775,885	\$ 2,271,890	\$ 1,387,889
Water					
Transfer from operating	\$ 956,970	\$ 1,043,545	\$ 970,737	\$ 729,311	\$ 1,041,247
Debt proceeds	200,000	621,242	1,475,966	-	69,230
Contributed Assets	114,963	23,458	264,982	439,098	148,558
Transfer from reserves	79,060	33,110	254,733	190,634	673,638
Other Revenue	258,200	12,000	1,500	-	-
Grants/Donations	603,706	1,775,705	2,427,668	244,440	649,484
Appropriated Surplus	119,457	32,200	-	-	-
Transfer (to)/from other funds	-	-	-	-	342,136
	\$ 2,332,356	\$ 3,541,260	\$ 5,395,586	\$ 1,603,483	\$ 2,924,293
Sewer					
Transfer from operating	\$ -	\$ -	\$ 5,913	\$ -	\$ -
Transfer from reserves	45,492	109,268	14,881	3,703	11,035
Grants/Donations	361,000	-	-	-	129
Transfer (to)/from other funds	-	-	-	-	1,237
	\$ 406,492	\$ 109,268	\$ 20,794	\$ 3,703	\$ 12,401
Total					
Transfer from operating	\$ 1,011,828	\$ 1,225,013	\$ 1,507,027	\$ 1,205,492	\$ 1,096,153
Debt proceeds	367,515	823,198	1,547,529	196,400	139,230
Contributed Assets	114,963	23,458	547,982	439,098	148,558
Transfer from reserves	602,948	549,837	747,414	1,390,029	1,757,016
Other Revenue	1,321,410	909,197	14,237	45,190	-
Grants/Donations	2,019,049	2,376,426	2,760,521	300,633	699,503
Appropriated Surplus	398,237	102,204	67,555	302,234	142,678
Transfer (to)/from other funds	-	-	-	-	341,445
	\$ 5,835,950	\$ 6,009,333	\$ 7,192,265	\$ 3,879,076	\$ 4,324,583

Capital Expenditures by Function	2012	2013	2014	2015	2016
General Government	\$ 30,360	\$ 324,198	\$ 262,684	\$ 798,422	\$ 654,869
Protective Services	519,849	98,708	160,077	199,206	22,697
Transportation	64,582	44,666	117,529	144,248	16,455
Environmental Services	35,216	30,178	130,827	41,823	60,001
Public Health	-	4,600	313,498	31,096	-
Planning and Development	-	-	-	64,565	38,470
Recreation and Culture	2,447,095	1,856,454	791,270	992,530	595,397
Water Utilities	2,332,356	3,541,260	5,395,586	1,603,483	2,924,293
Sewer Utilities	406,492	109,269	20,794	3,703	12,401
	\$ 5,835,950	\$ 6,009,333	\$ 7,192,265	\$ 3,879,076	\$ 4,324,583

Surpluses and Reserves

Last Five Fiscal Years Comparison
As at December 31

	2012	2013	2014	2015	2016
Operating surplus (deficit)	\$ (178,172)	\$ (136,503)	\$ (41,263)	\$ (49,713)	\$ 218,821
Appropriated surplus	743,714	355,218	263,906	199,974	105,030
Other	(37,311)	50,099	87,737	87,737	87,737
Total Surpluses	528,231	268,814	310,380	237,998	411,588
Invested in inventory (unfunded)	(567,780)	(581,911)	(673,084)	(686,650)	(691,403)
Unfunded Liabilities:					
Post Employment	(120,737)	(103,705)	(78,690)	(295,733)	(92,827)
Landfill Post-Closure costs	(3,820,326)	(4,395,994)	(4,323,282)	(4,595,716)	(4,736,960)
Current Fund	(3,980,612)	(4,812,796)	(4,764,676)	(5,340,101)	(5,109,602)
General	3,560,269	4,145,599	5,316,604	6,349,854	8,234,086
Water	1,842,033	3,373,741	5,743,631	7,517,915	8,643,408
Sewer	897,398	856,880	929,748	976,531	1,094,673
Reserve Fund	\$ 6,299,700	\$ 8,376,220	\$ 11,989,983	\$ 14,844,300	\$ 17,972,167
Development Cost Charges					
	\$ 842,655	\$ 907,591	\$ 1,079,403	\$ 1,162,893	\$ 1,246,831
Future Parks Acquisition					
	\$ 177,715	\$ 179,668	\$ 211,950	\$ 297,033	\$ 431,467

Long Term Debt
Last Five Fiscal Years Comparison
As at December 31

	2012	2013	2014	2015	2016
General government services	\$ 2,331,733	\$ 2,289,529	\$ 2,107,365	\$ 2,133,668	\$ 1,988,173
Protective services	721,803	592,570	437,686	285,742	173,168
Environmental services	99,129	75,785	51,507	26,259	-
Transportation services	305,325	299,048	281,062	262,357	242,903
Planning	6,037	2,113	-	-	-
Recreation & culture services	16,217,300	15,181,368	14,831,696	13,565,518	12,161,214
Total debt supported through tax requisitions	19,681,327	18,440,413	17,709,316	16,273,544	14,565,458
Water utilities	2,716,036	3,400,758	3,807,751	4,161,062	3,972,397
Total SCRD debt	22,397,363	21,841,171	21,517,067	20,434,606	18,537,855
Member municipality debt	11,420,930	10,477,143	10,413,106	16,606,413	14,983,219
Total long-term capital debt	\$ 33,818,293	\$ 32,318,314	\$ 31,930,173	\$ 37,041,019	\$ 33,521,074

Regional District Population Estimate (Source: BC Stats)	28,819	28,896	29,463	29,177	29,243
SCRD Debt per capita	777	756	730	700	634
Total Debt per capita	1,173	1,118	1,084	1,270	1,146

Interest on debt*	1,360,475	1,398,797	1,433,315	1,432,659	1,368,946
Debt principal repayments*	1,711,119	1,678,430	1,840,731	1,974,431	2,035,981
Total debt payments*	\$ 3,071,594	\$ 3,077,227	\$ 3,274,046	\$ 3,407,090	\$ 3,404,927

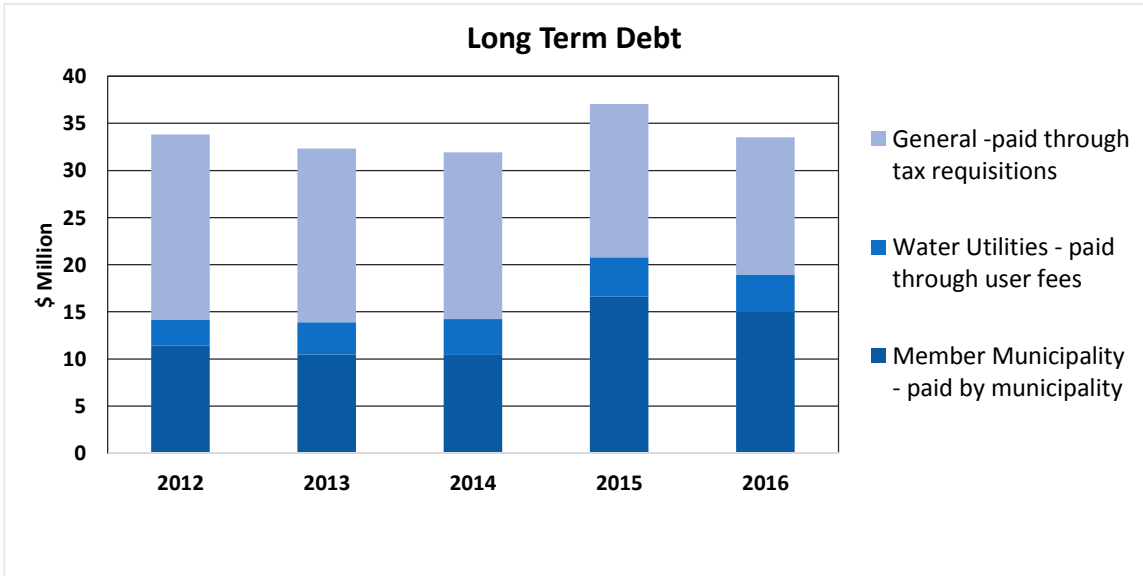
* excludes member municipality debt

Total Revenue (excluding member municipality debt recovery)	32,705,777	34,411,867	39,216,919	37,257,262	38,903,828
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Total debt servicing costs as a % of Total Revenue*	9.39%	8.94%	8.35%	9.14%	8.75%
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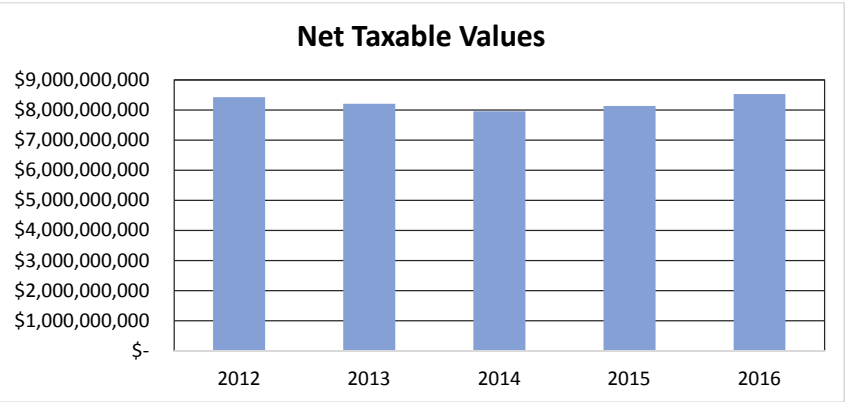
* excluding member mucipality debt payments & recoveries

Legal debt limit (N/A)



Net Taxable Values (Revised Roll)
Last Five Fiscal Years Comparison

		2012	2013	2014	2015	2016
Area A	Land	1,042,534,040	975,219,948	887,404,994	934,635,694	961,901,008
	Improvements	425,223,995	433,574,679	439,419,032	447,249,915	475,370,377
	Total	1,467,758,035	1,408,794,627	1,326,824,026	1,381,885,609	1,437,271,385
Area B	Land	704,349,792	677,902,214	624,443,329	651,320,924	676,058,913
	Improvements	329,235,299	334,025,092	377,046,751	388,788,136	412,245,300
	Total	1,033,585,091	1,011,927,306	1,001,490,080	1,040,109,060	1,088,304,213
Area D	Land	613,500,962	553,793,059	508,995,824	535,025,851	529,624,130
	Improvements	291,258,900	295,574,425	298,864,062	301,490,487	325,258,086
	Total	904,759,862	849,367,484	807,859,886	836,516,338	854,882,216
Area E	Land	384,234,331	366,106,081	353,922,807	348,118,735	363,125,361
	Improvements	256,118,500	259,315,600	263,705,100	264,383,700	292,457,537
	Total	640,352,831	625,421,681	617,627,907	612,502,435	655,582,898
Area F	Land	741,953,798	711,598,649	661,007,104	685,635,291	695,835,661
	Improvements	441,441,911	440,637,658	396,812,743	394,481,423	417,437,417
	Total	1,183,395,709	1,152,236,307	1,057,819,847	1,080,116,714	1,113,273,078
Sechelt Indian Government District	Land	82,737,400	78,673,200	76,843,000	75,823,900	84,824,400
	Improvements	59,269,100	59,078,750	59,752,100	60,037,300	63,887,400
	Total	142,006,500	137,751,950	136,595,100	135,861,200	148,711,800
Town of Gibsons	Land	532,950,299	518,430,867	512,127,514	537,077,636	547,894,269
	Improvements	359,115,105	358,241,712	363,816,435	366,697,455	384,017,785
	Total	892,065,404	876,672,579	875,943,949	903,775,091	931,912,054
District of Sechelt	Land	1,265,187,644	1,231,117,169	1,200,466,615	1,202,223,488	1,289,801,589
	Improvements	893,543,750	910,459,175	934,294,796	942,660,637	1,005,380,198
	Total	2,158,731,394	2,141,576,344	2,134,761,411	2,144,884,125	2,295,181,787
SCRD Total	Land	5,367,448,266	5,112,841,187	4,825,211,187	4,969,861,519	5,149,065,331
	Improvements	3,055,206,560	3,090,907,091	3,133,711,019	3,165,789,053	3,376,054,100
	Total	8,422,654,826	8,203,748,278	7,958,922,206	8,135,650,572	8,525,119,431
% Change	Land	-6.27%	-4.74%	-5.63%	3.00%	3.61%
	Improvements	2.86%	1.17%	1.38%	1.02%	6.64%
	Total	-3.15%	-2.60%	-2.98%	2.22%	4.79%



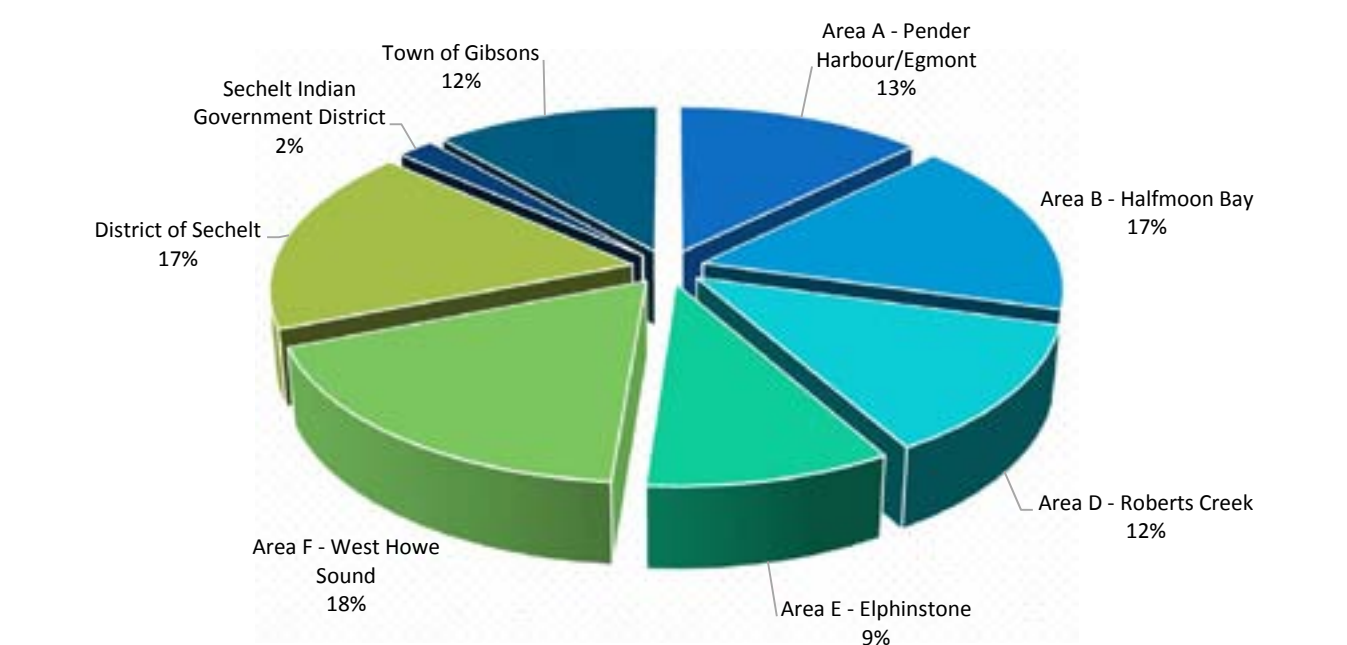
Tax Contributions by Participating Area

Last Five Fiscal Years Comparison

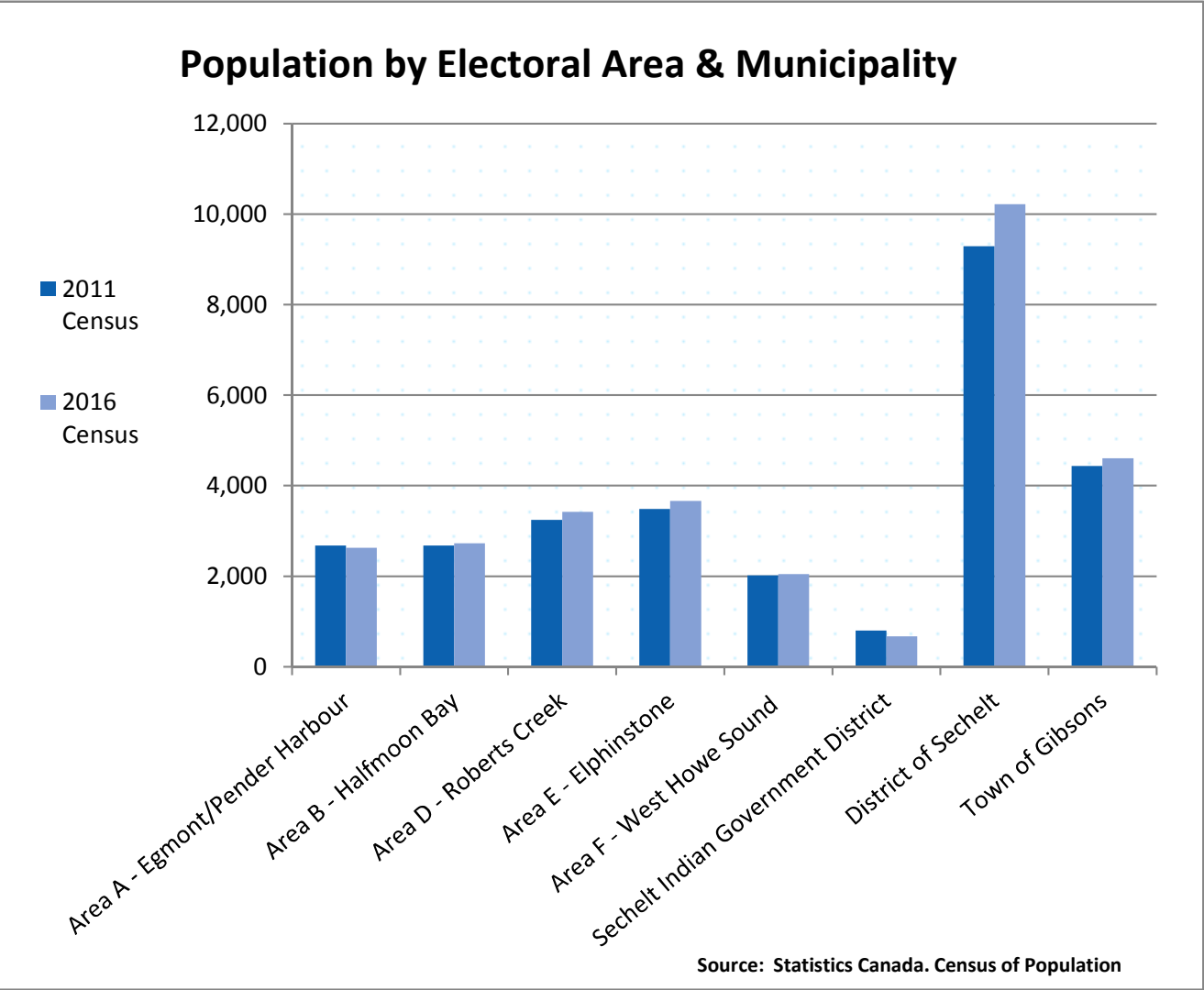
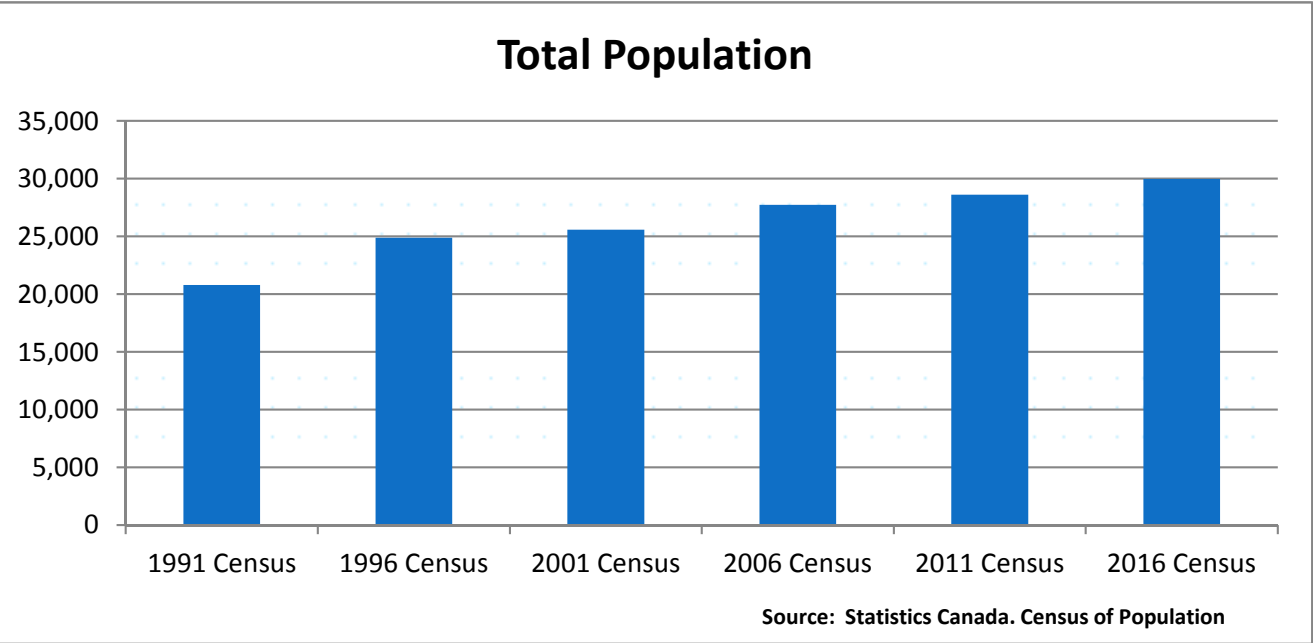
	2012	2013	2014	2015	2016
Area A - Pender Harbour/Egmont	\$ 1,917,325	\$ 1,985,501	\$ 2,047,486	\$ 2,227,915	\$ 2,232,483
Area B - Halfmoon Bay	2,037,895	2,096,681	2,548,942	2,914,265	2,922,489
Area D - Roberts Creek	1,813,759	1,811,831	1,940,960	2,085,185	2,180,797
Area E - Elphinstone	1,267,738	1,324,757	1,477,499	1,585,268	1,673,787
Area F - West Howe Sound	2,970,363	3,023,352	2,930,332	3,185,419	3,140,683
District of Sechelt	2,306,275	2,414,803	2,776,644	3,038,848	3,083,651
Sechelt Indian Government District	264,067	272,629	312,871	336,395	335,375
Town of Gibsons	1,520,781	1,611,528	1,799,462	1,994,196	2,030,632
Total	\$ 14,098,203	\$ 14,541,082	\$ 15,834,196	\$ 17,367,491	\$ 17,599,897

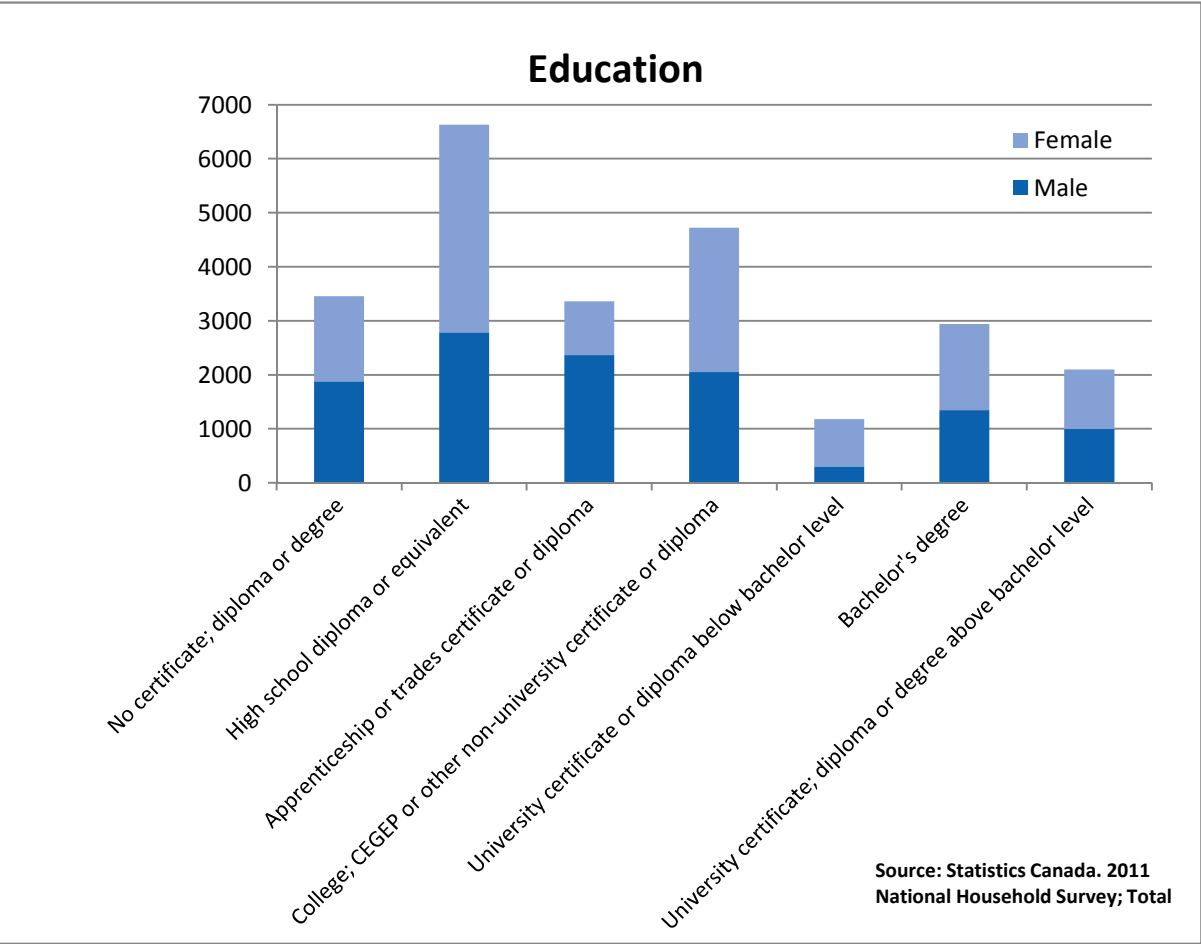
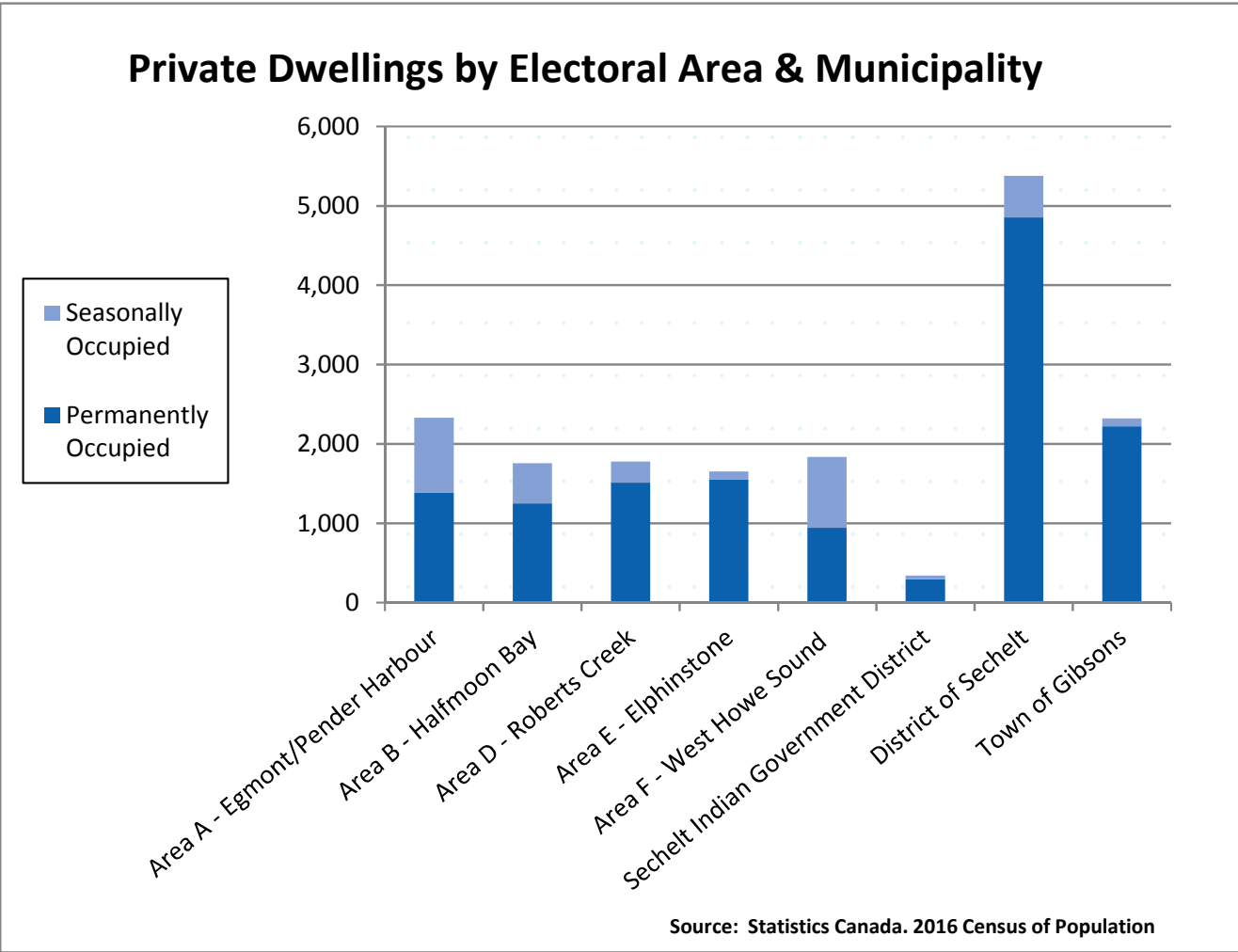
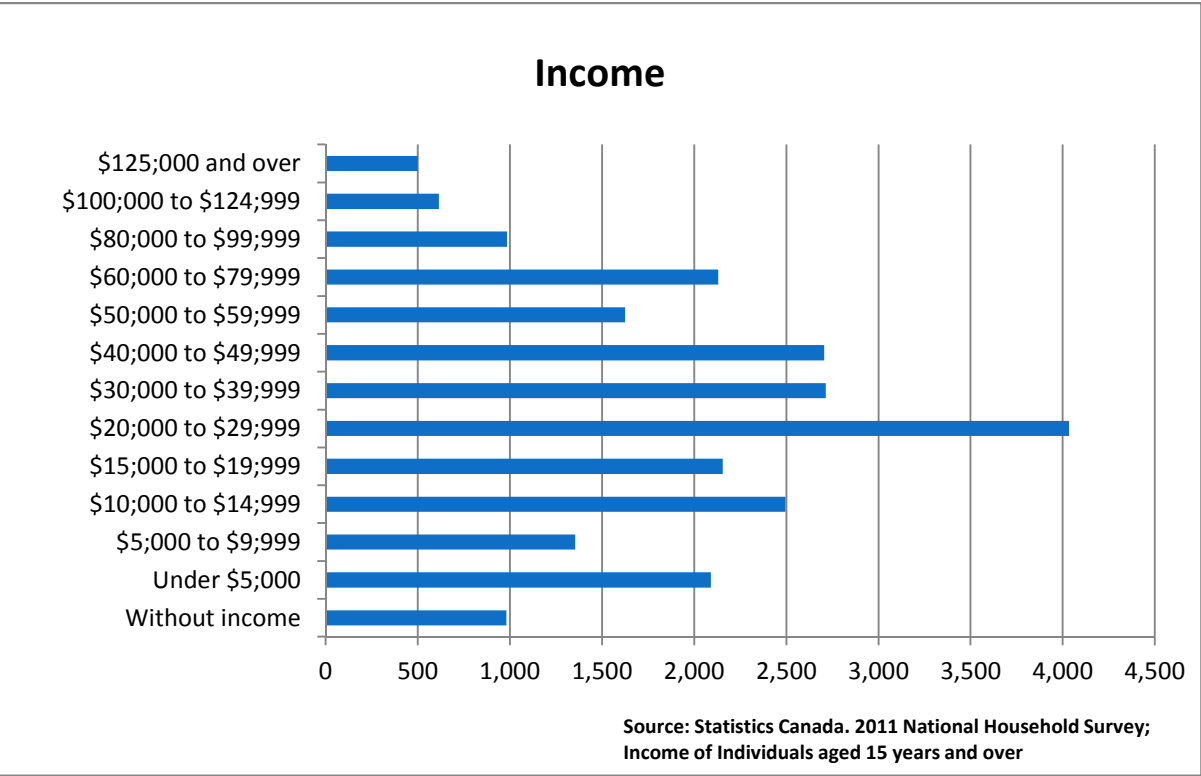
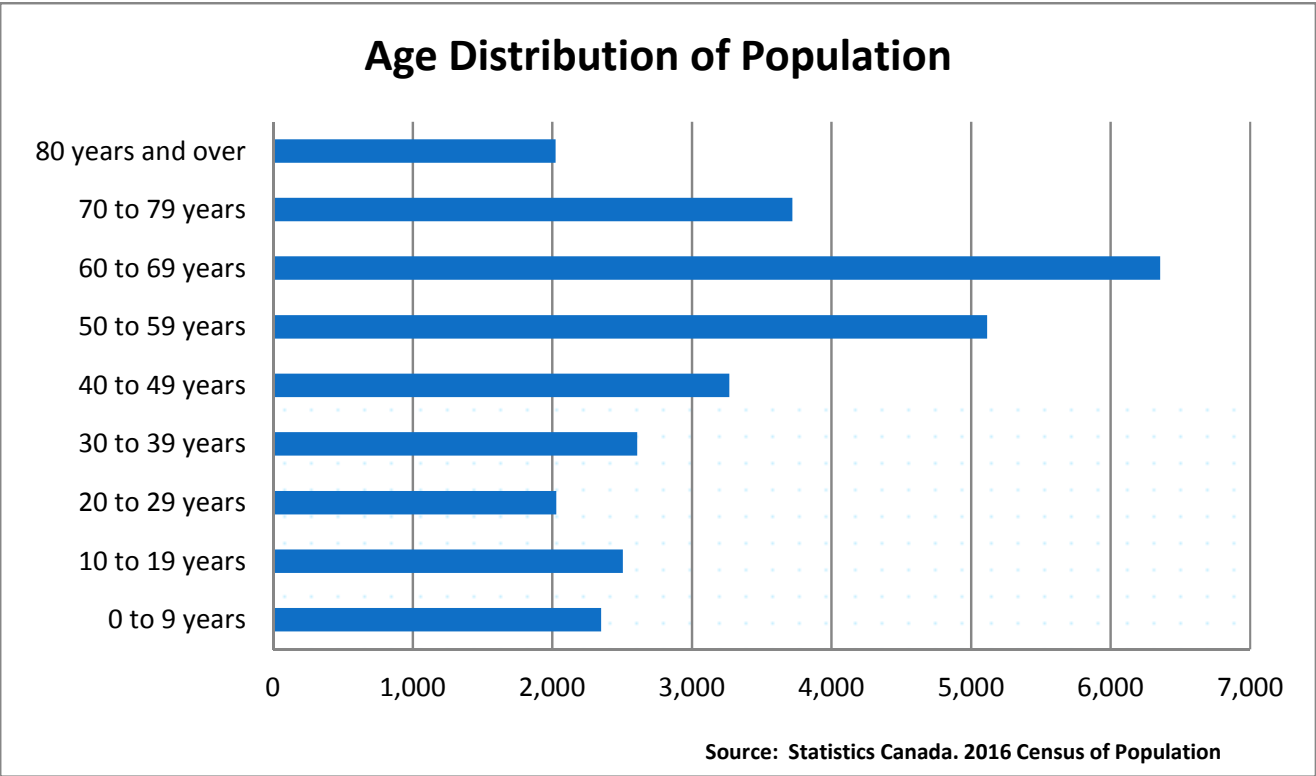
***Note:** Regional Districts do not have the authority to tax. Property taxes are requisitioned from the Province and Member Municipalities who are responsible for collection of the taxes.*

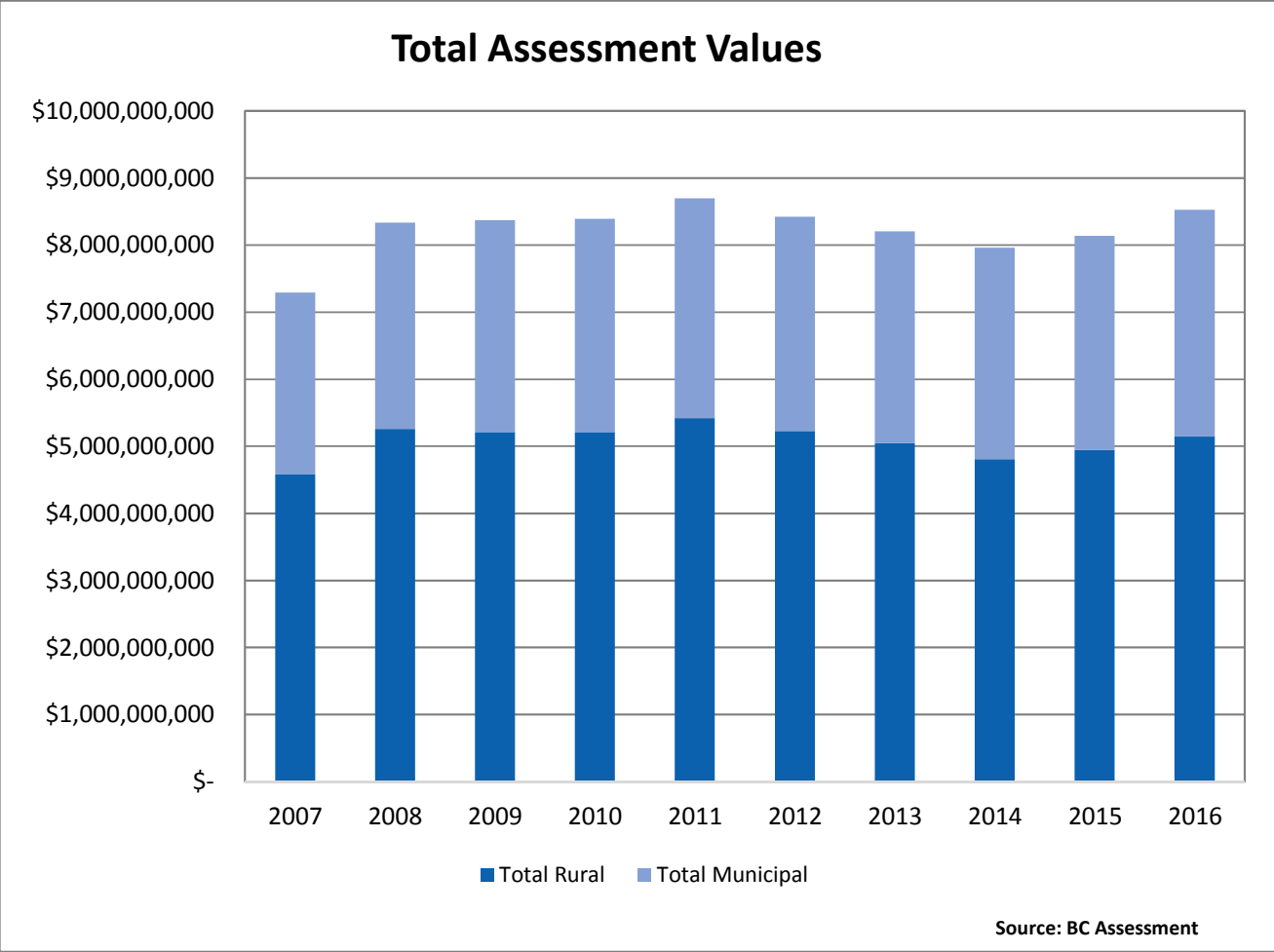
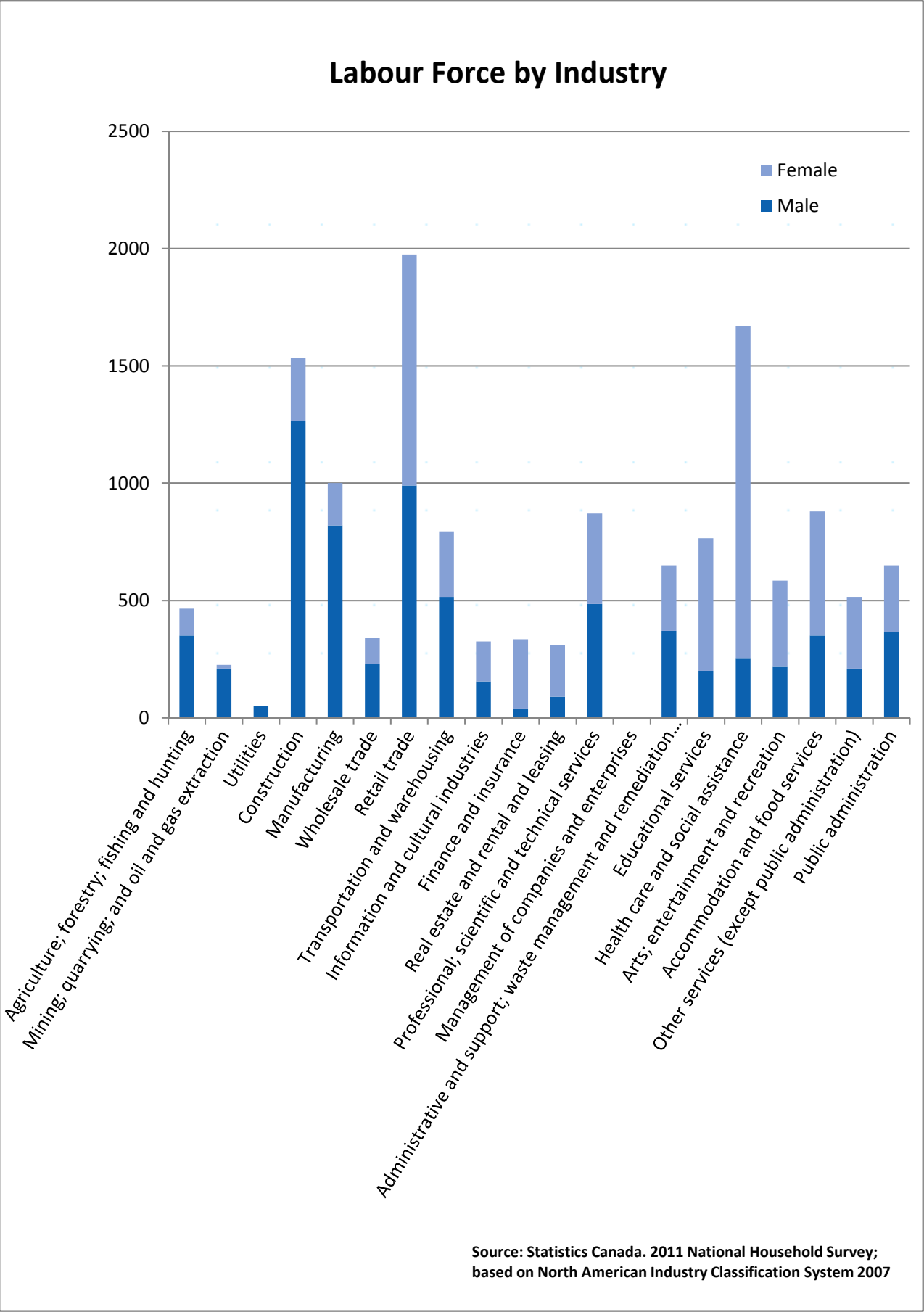
Tax Contributions by Participating Area - 2016



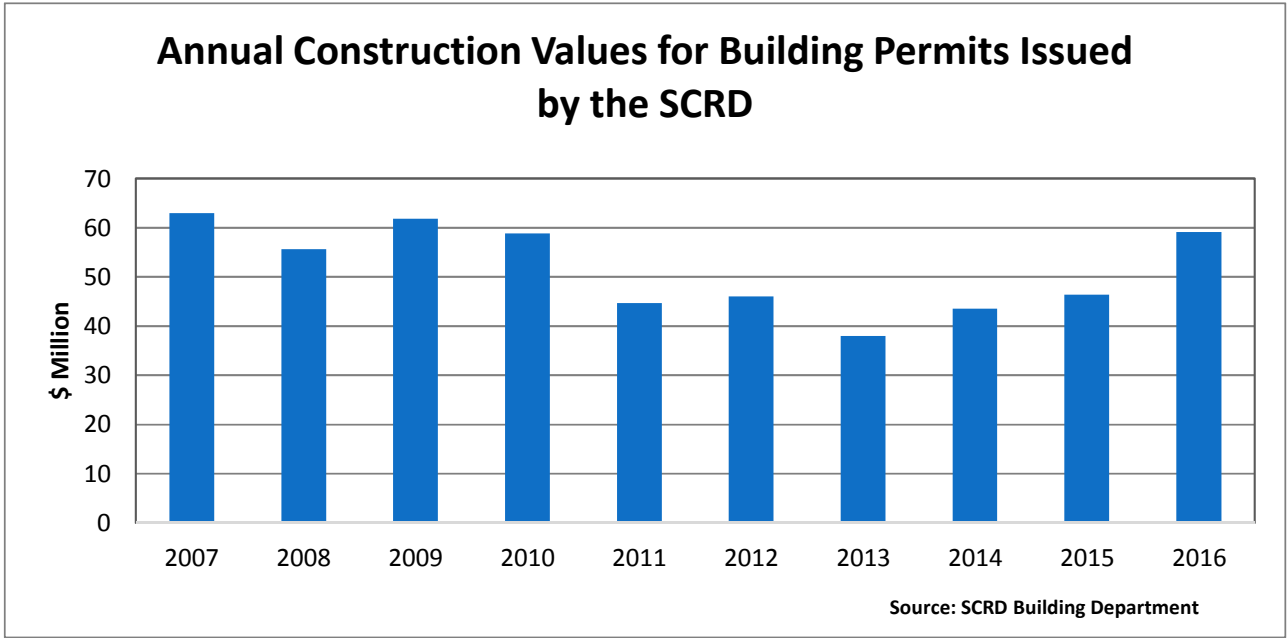
Demographic Profile



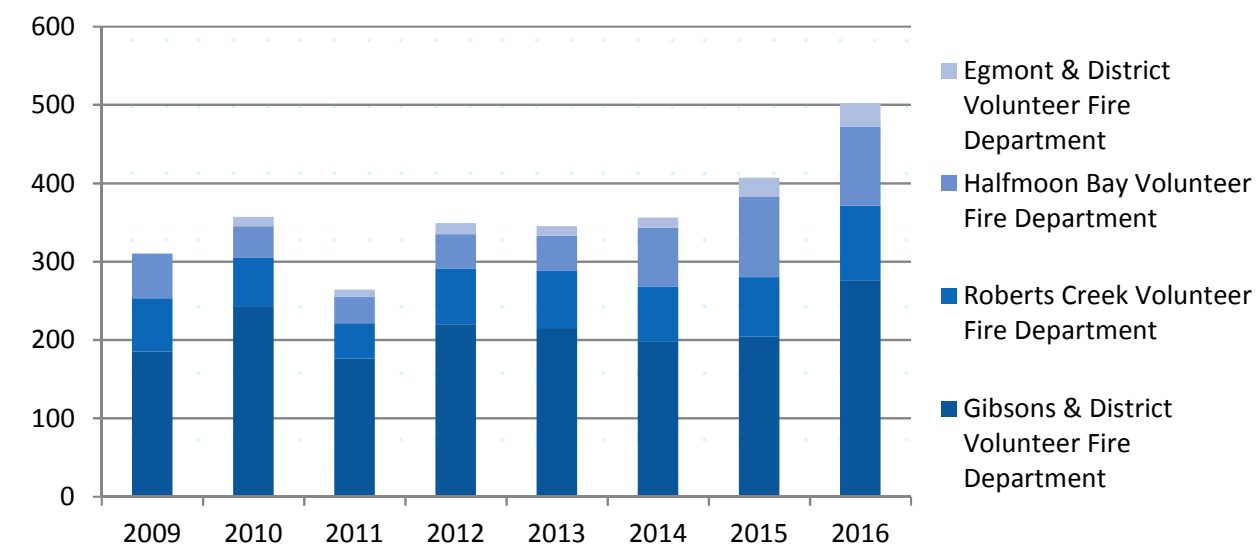




Operational Statistics

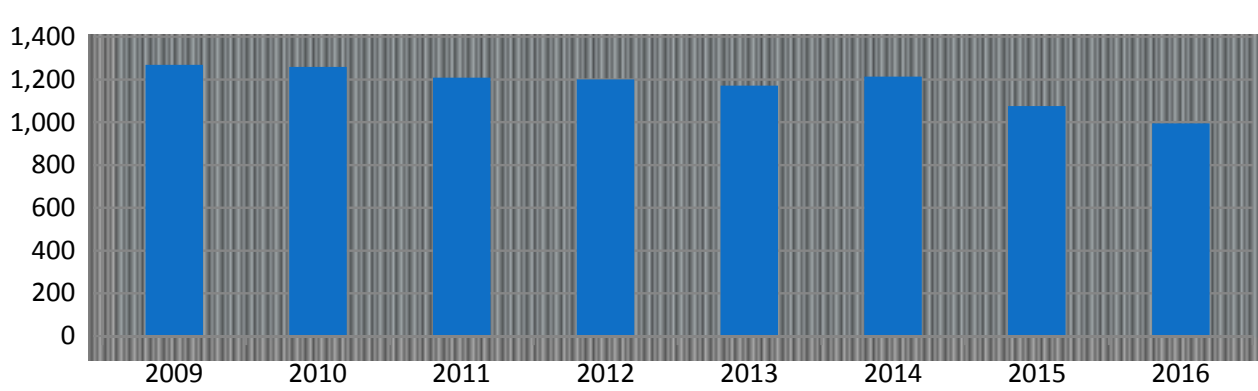


SCRD Fire Department Incident Responses



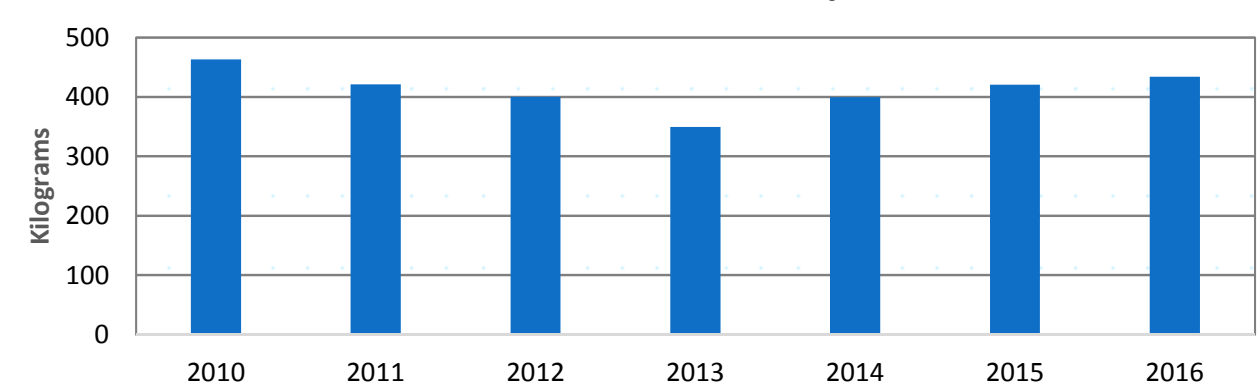
Source: Fire Department Annual Reports

Dog Licenses Issued by the SCRD



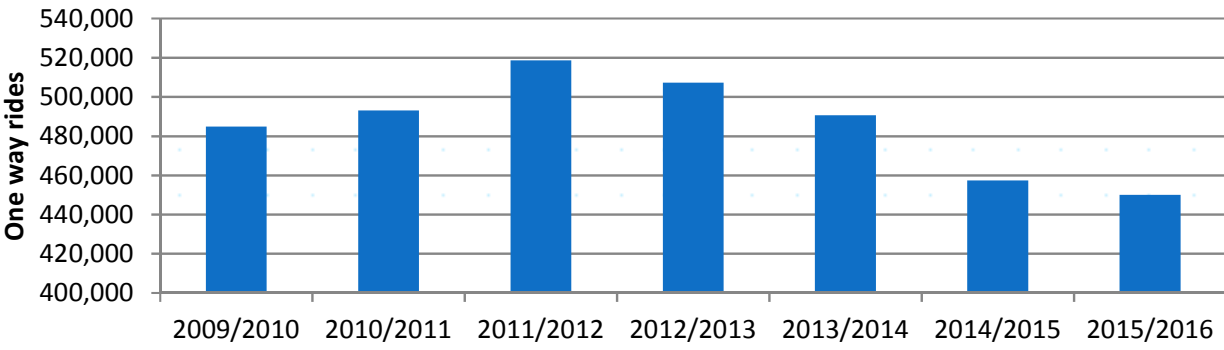
Source: SCRD Animal Control Service

Waste Landfilled Per Capita



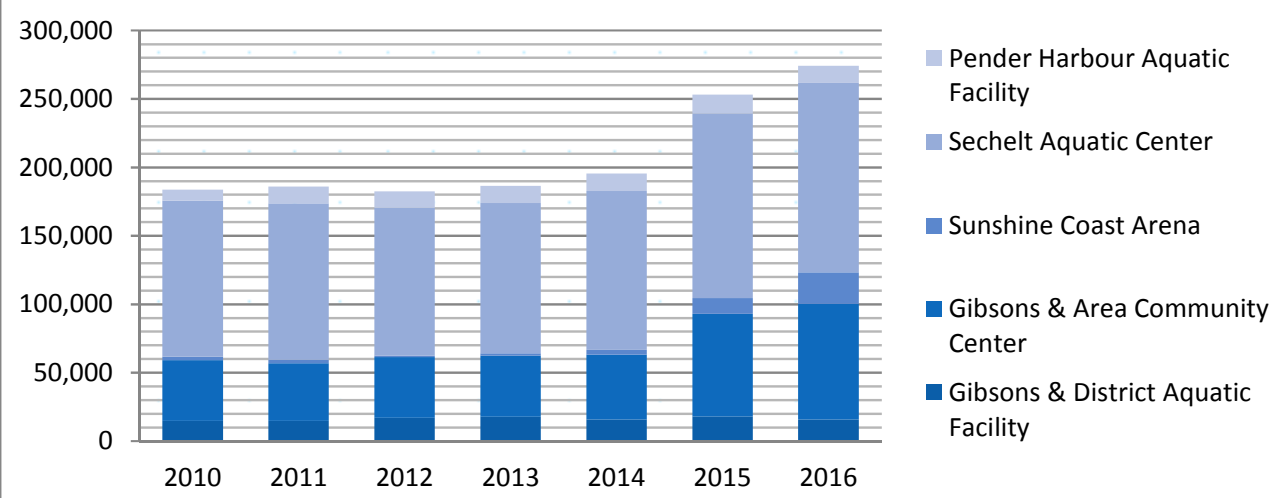
Source: SCRD Solid Waste Division

Transit Ridership



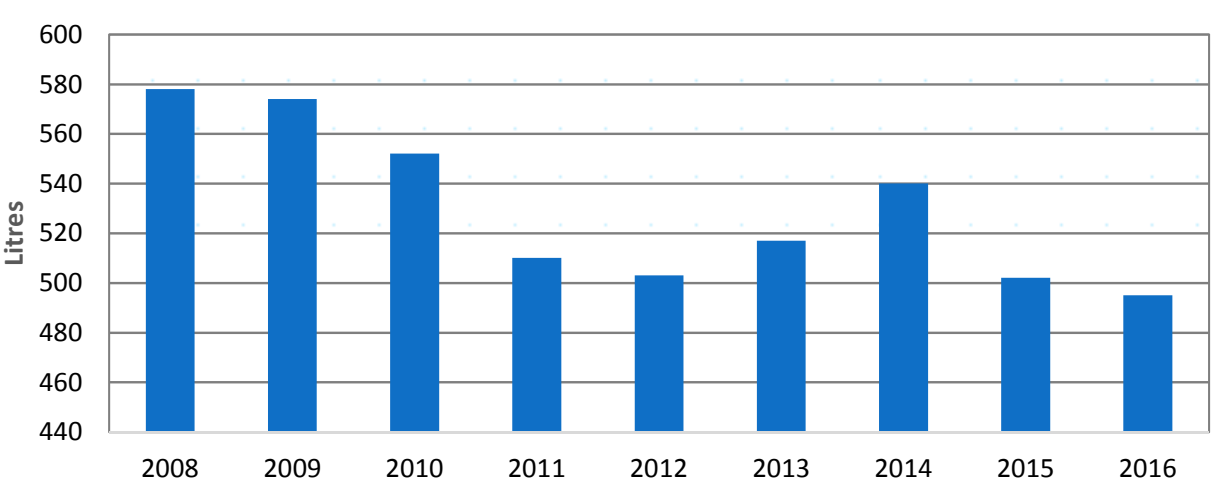
Source: BC Transit

Recreation Facility Front Desk Admissions

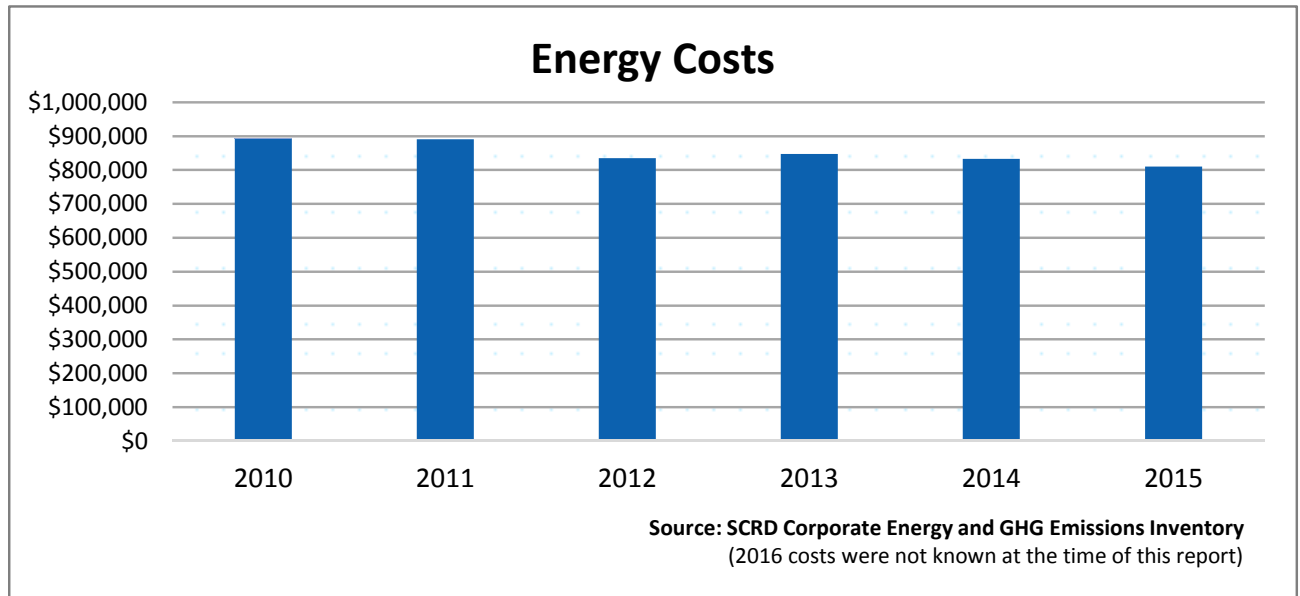
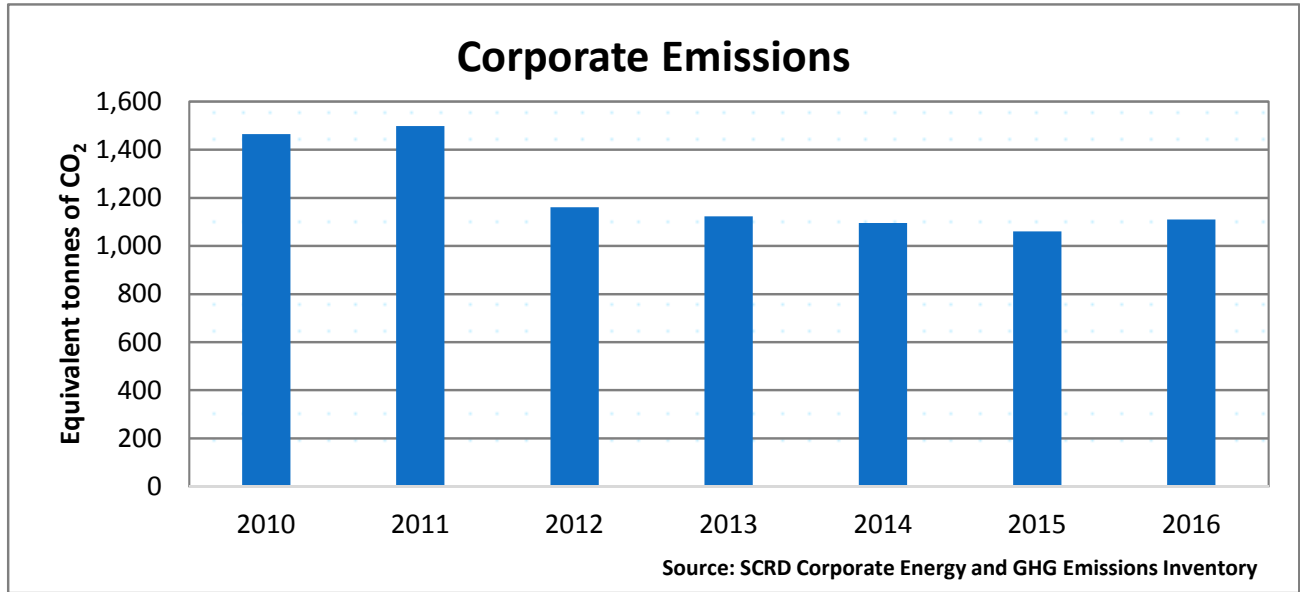
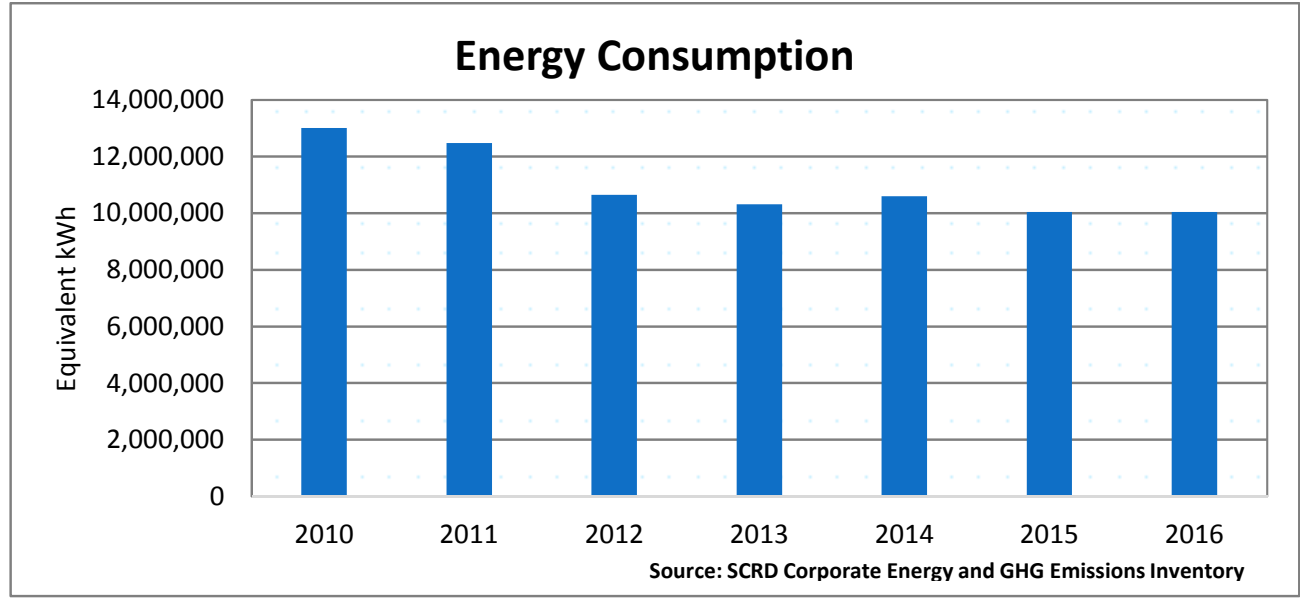


Source: SCRD Recreation Services

Average Daily Water Usage Per Capita



Source: SCRD Utility Services



When the Sunshine Coast Regional District (SCRD) was formed in 1966, there were 8,290 people living on the Sunshine Coast from Port Mellon to Egmont.

Directors were appointed for the rural areas, and Sechelt and Gibsons were asked to provide representatives to sit on the Board. The SCRD was officially established through Letters Patent on January 4, 1967, and the first election for Directors was held on December 9, 1967.

In 1986 the Sechelt Indian Band became a unique third level of government under the *Sechelt Indian Band Self Government Act* that largely replaced the *Indian Act*. A Sechelt Indian Government District representative joined the SCRD Board of Directors.



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