



SUNSHINE COAST REGIONAL DISTRICT



REGULAR BOARD MEETING TO BE HELD ELECTRONICALLY AND TRANSMITTED VIA THE BOARDROOM OF THE SUNSHINE COAST REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SECHELT, B.C.

THURSDAY, FEBRUARY 24, 2022

AGENDA

CALL TO ORDER 2:00 p.m.

AGENDA

1. Adoption of agenda

MINUTES

2. Regular Board meeting minutes of January 27, 2022

Annex A
Pages 1 – 16

BUSINESS ARISING FROM MINUTES AND UNFINISHED BUSINESS

PRESENTATIONS AND DELEGATIONS

REPORTS

3. Corporate and Administrative Services Committee recommendation Nos. 3-6 of January 27, 2022 (*recommendation Nos. 1 and 2 previously adopted*)
Annex B
pp 17 - 19
4. Infrastructure Services Committee recommendation Nos. 1-6 of February 3, 2022
Annex C
pp 20 - 22
5. Planning and Development Committee recommendation Nos. 1-14 of February 17, 2022
Annex D
pp 23 - 27
6. Community Services Committee recommendation Nos. 1-11 of February 17, 2022
Annex E
pp 28 - 31
7. Appointment of Chief and Deputy Chief Election Officers – Corporate Officer
Annex F
pp 32 - 33
8. Placement of Notice on Title – Chief Building Official
Annex G
pp 34 – 35
9. Office of the CAO Monthly Report
To come forward

COMMUNICATIONS

MOTIONS

BYLAWS

10. *West Howe Sound Official Community Plan Amendment Bylaw No. 640.5, 2021*
– first and second reading
(Voting – Electoral Area Directors – 1 vote each)
Annex H
pp 36 - 38
11. *Sunshine Coast Regional District Zoning Amendment Bylaw No. 310.194, 2021*
– first and second reading
(Voting – Electoral Area Directors – 1 vote each)
Annex I
pp 39 - 41
12. *Sunshine Coast Regional District Sewage Treatment Facilities Service Unit Amendment Bylaw No. 428.24, 2022*
– first, second, third reading and adoption
(Voting – Participants – weighted vote: A-2, B-2, D-2, E-2, F-2)
Annex J
pp 42 - 43
13. *Sunshine Coast Regional District Financial Plan Bylaw No. 735, 2022*
– first, second, third reading and adoption
(Voting – All Directors – weighted vote: A-2, B-2, D-2, E-2, F-2, Sechelt -6, Gibsons-3, SIGD-1)
Annex K
pp 44 - 85

DIRECTORS' REPORTS

Verbal

NEW BUSINESS

IN CAMERA

THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (a), (k), (m), (g) and (2) (b) of the *Community Charter* – “personal information about an identifiable individual...”, “negotiations and related discussion respecting the proposed provision of a municipal service...”, “a matter that, under another enactment, is such that the public may be excluded from the meeting”, “litigation or potential litigation affecting the municipality” and “the consideration of information received and held in confidence relating to negotiations between the municipality and a provincial government...”

ADJOURNMENT

UPCOMING MEETING DATES

SCRD Board, Committee, and Advisory Committee Meetings (to March 5, 2022)

Advisory Planning Commission (Area B)	February 22 at 7:00 pm
Parcel Tax Roll Review Panel	February 24 at 9:00 am
Corporate and Administrative Services Committee	February 24 at 9:30 am
Regular Board	February 24 at 2:00 pm
Advisory Planning Commission (Area D)	February 28 at 7:00 pm

Other SCRD Meetings (Intergovernmental, Public Hearings, Information Sessions)

Local Government Show	March 3 at 4:00 pm
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Please note: Meeting dates are current as of print date (February 18, 2022).



SUNSHINE COAST REGIONAL DISTRICT

January 27, 2022

MINUTES OF THE MEETING OF THE BOARD OF THE SUNSHINE COAST REGIONAL DISTRICT HELD ELECTRONICALLY AND TRANSMITTED VIA THE BOARDROOM AT 1975 FIELD ROAD, SECHELT, B.C.

PRESENT*:	Chair	District of Sechelt	D. Siegers
	Directors	Electoral Area A	L. Lee
		Electoral Area B	L. Pratt
		Electoral Area D	A. Tize
		Electoral Area E	D. McMahon
		Electoral Area F	M. Hiltz
		District of Sechelt	A. Toth
		Town of Gibsons	B. Beamish
		Sechelt Indian Government District	A. Paul (Alt.)

ALSO PRESENT*:	Chief Administrative Officer	D. McKinley
	Corporate Officer	S. Reid
	GM, Corporate Services / Chief Financial Officer	T. Perreault
	GM, Planning and Community Development	I. Hall
	GM, Infrastructure Services	R. Rosenboom
	GM, Community Services	S. Gagnon
	Deputy Corporate Officer / Recorder	J. Hill
	Media	0
	Public	1

**Directors, staff, and other attendees present for the meeting may have participated by means of electronic or other communication facilities in accordance with Sunshine Coast Regional District Board Procedures Bylaw 717.*

CALL TO ORDER 2:00 p.m.

AGENDA **It was moved and seconded**

015/22 THAT the agenda for the meeting be adopted as amended by adding the following item under New Business:

- CFO verbal report regarding the general government 2021 surplus for 2022 taxation reduction potential.

CARRIED

MINUTES

Minutes **It was moved and seconded**

016/22 THAT the Regular Board meeting minutes of January 13, 2022 be adopted.

CARRIED

BUSINESS ARISING FROM MINUTES AND UNFINISHED BUSINESS

Correction to Board
Minutes

It was moved and seconded

017/22 THAT the report titled Correction to December 9, 2021 Board Minutes be received for information;

AND THAT the previously adopted recommendation Nos. 4 and 5 of Resolution 331/21 from the December 9, 2021 Regular Board meeting be rescinded;

AND FURTHER THAT the following recommendation Nos. 4 and 5 from the December 9, 2021 Infrastructure Services Committee received at the January 13, 2022 Regular Board meeting be received, adopted and acted upon as follows:

Recommendation No. 4 *Pender Harbour Transfer Station Food Waste Drop-off Program Update and Next Steps*

THAT the report titled Pender Harbour Transfer Station Food Waste Drop-off Program Update and Next Steps be received for information;

AND THAT staff bring forward a budget proposal to the 2022 Round 2 budget for a pilot project for a food waste drop-off program at the Pender Harbour Transfer Station.

Recommendation No. 5 *2022 Water Rate Structure Review Process*

THAT the report titled 2022 Water Rate Structure Review Process be received for information;

AND THAT staff refer the 2022 Water Rate Structure Review Process report to the Water Supply Advisory Committee for comment.

CARRIED

REPORTS

Infrastructure **It was moved and seconded**

018/22 THAT Infrastructure Services Committee recommendation Nos. 7 and 8 of January 13, 2022 be received, adopted and acted upon as follows:

018/22 cont. **Recommendation No. 7** *Curbside Collection Services Update*

THAT the verbal report entitled Curbside Collection Services Update be received for information.

Recommendation No. 8 *Solid Waste Management Plan Monitoring Advisory Committee Meeting Minutes of December 21, 2021*

THAT the Solid Waste Management Plan Monitoring Advisory Committee meeting minutes of December 21, 2021 be received for information.

CARRIED

R2 Budget **It was moved and seconded**

019/22 THAT Special Corporate and Administrative Services Committee (Round 2 Budget) recommendation Nos. 1-2, 4, 6-13 and 15-25 of January 24, 2022 be received, adopted and acted upon as follows:

Recommendation No. 1 *BC Assessment*

THAT BC Assessment be invited to present an overview of the methods used in the determination of assessments for all property classes other than the residential class;

AND THAT the presentation include an overview of the appeal process including timing, reporting back, and the role the SCRCD may have in this process.

Recommendation No. 2 *2022 Property Assessment Impacts*

THAT the report titled 2022 Property Assessment Impacts be received for information.

Recommendation No. 4 *2021 Carryforwards and 2022 Proposed Initiatives Summary*

THAT the report titled 2021 Carryforwards and 2022 Proposed Initiatives Summary be received for information.

Recommendation No. 6 *Budget Proposal for Snow and Ice Removal Contingency*

THAT the report titled 2022 Round 2 Budget Proposal for Various Functions – Snow and Ice Removal Contingency be received for information;

AND THAT the following budget proposal be approved and incorporated into the 2022 Budget:

- Budget Proposal 1 – Snow and Ice Removal Contingency total \$57,200, as follows:

019/22 cont.	➤ [114] Field Road Administration Building	\$5,000	Support Services
	➤ [315] Mason Road Works Yard	\$16,000	Support Services / Cost Share
	➤ [350] Regional Solid Waste – Pender Harbour Transfer Station and Sechelt Landfill	\$8,000	Taxation
	➤ [615] Community Recreation Facilities	\$20,000	Taxation
	➤ [210] Gibsons and District Fire Protection	\$5,000	Operating Reserves
	➤ [212] Roberts Creek Fire Protection	\$3,200	Operating Reserves

Recommendation No. 7 *Ports Services [345] – 2022 R2 Budget Proposal*

THAT the report titled 2022 Round 2 Budget Proposal for Ports Services [345] be received for information;

AND THAT the following budget proposal be approved and incorporated into the 2022 Budget:

- Budget Proposal 1 – Ports Repair and Maintenance Ongoing Budget Lift, 40,000 funded through Taxation.

Recommendation No. 8 *Gibsons and District Fire Protection [210] - 2022 R2 Budget Proposal*

THAT the report titled 2022 Round 2 Budget Proposal for Gibsons and District Fire Protection [210] be received for information;

AND THAT the following budget proposal be approved and incorporated into the 2022 Round 2 Budget:

- Budget Proposal 3 – Capital Renewal Plan Funding, 2-year phased increase of \$37,500 per year for 2022 and 2023 funded through Taxation and \$75,000 thereafter.

Recommendation No. 9 *Halfmoon Bay Fire Protection [216] - 2022 R2 Budget Proposals*

THAT the report titled 2022 Round 2 Budget Proposal for Halfmoon Bay Fire Protection [216] be received for information;

AND THAT the following budget proposals be approved and incorporated into the 2022 Budget:

019/22 cont.

- Budget Proposal 3 – Capital Renewal Plan Funding, \$48,000 funded through Taxation;
- Budget Proposal 4 – Items from Capital Plan, \$206,100 funded through Capital Reserves (see BP#3 for approval).

Recommendation No. 10 *Sunshine Coast Emergency Program [222] - 2022 R2 Budget Proposals*

THAT the report titled 2022 Round 2 Budget Proposal for Sunshine Coast Emergency Program [222] be received for information;

AND THAT the following budget proposal be approved and incorporated into the 2022 Budget:

- Budget Proposal 3 – Establish Operating Reserve for Future Emergency Events, \$25,000 funded through Taxation.

Recommendation No. 11 *Sunshine Coast Emergency Program [222] - 2022 R2 Budget Proposals*

THAT the following budget proposal be deferred pending receipt of the grant:

- Budget Proposal 2 – Evacuation Route Planning Guide, \$25,000 funded by Union of British Columbia Municipalities Community Emergency Preparedness Fund Grant.

Recommendation No. 12 *Pender Harbour Transfer Station Food Waste Drop-Off Program Backgrounder*

THAT that the report titled Pender Harbour Transfer Station Food Waste Drop-Off Program Backgrounder be received for information.

Recommendation No. 13 *Regional Solid Waste [350] - 2022 R2 Budget Proposals*

THAT the report titled 2022 Round 2 Budget Proposal for Regional Solid Waste [350] be received for information;

AND THAT the following budget proposal be approved and incorporated into the 2022 Budget:

- Budget Proposal 8 – Pender Harbour Transfer Station Food Waste Drop-off, \$27,000 funded 50% from Eco-Fee Reserves and 50% from Tipping Fees for Pender Harbour Transfer Station.

019/22 cont.

Recommendation No. 15 *Regional Water Service [370] - 2022 R2 Budget Proposal*

THAT the report titled 2022 Round 2 Budget Proposal for Regional Water Service [370] be received for information;

AND THAT the following budget proposal be approved and incorporated into the 2022 Budget:

- Budget Proposal 9 – Water Supply Plan: Feasibility Study Long-Term Ground Water Supply Sources, \$375,000 funded from Operating Reserves.

Recommendation No. 16 *South Pender Harbour Water Service [366] - 2022 R2 Budget Proposal*

THAT the report titled 2022 Round 2 Budget Proposal for South Pender Harbour Water Service [366] be received for information.

Recommendation No. 17 *North Pender Harbour Water Service [365] - 2022 R2 Budget Proposal*

THAT the report titled 2022 Round 2 Budget Proposal for North Pender Harbour Water Service [365] be received for information.

Recommendation No. 18 *Wastewater Treatment Plants [381-395] - 2022 R2 Budget Proposal*

THAT the report titled 2022 Round 2 Budget Proposal for Wastewater Treatment Plants [381-395] be received for information;

AND THAT the following budget proposal be approved and incorporated into the 2022 Budget:

- Budget Proposal 2 – Wastewater Treatment Plant Public Participation 2022, \$31,000 funded through Operating Reserves as follows:
 - [381] Greaves Wastewater Treatment Plant \$1,900
 - [382] Woodcreek Wastewater Treatment Plant \$2,600
 - [383] Sunnyside Wastewater Treatment Plant \$1,900
 - [384] Jolly Roger Wastewater Treatment Plant \$1,900
 - [385] Secret Cove Wastewater Treatment Plant \$1,900
 - [386] Lee Bay Wastewater Treatment Plant \$2,600
 - [387] Square Bay Wastewater Treatment Plant \$2,600
 - [388] Langdale Wastewater Treatment Plant \$1,900
 - [389] Canoe Wastewater Treatment Plant \$1,900

019/22 cont.	➤ [390] Merrill Crescent Wastewater Treatment Plant	\$1,900
	➤ [391] Curran Road Wastewater Treatment Plant	\$2,600
	➤ [392] Roberts Creek Wastewater Treatment Plant	\$1,900
	➤ [393] Lily Lake Wastewater Treatment Plant	\$1,900
	➤ [394] Painted Boat Wastewater Treatment Plant	\$1,900
	➤ [395] Sakinaw Ridge Wastewater Treatment Plant	\$1,900

Recommendation No. 19 *Sechelt Landfill Remediation Deficit and Solid Waste Revenue Requirements*

THAT the report titled Sechelt Landfill Remediation Deficit and Solid Waste Revenue Requirements be received for information;

AND THAT the contract with Summit Earthworks Inc. for the Sechelt Landfill Drop-off Remediation be increased in the amount of \$226,032 up to \$1,469,296 (plus GST);

AND THAT the contract with XCG Consulting Ltd. for Engineering Services for the Detailed Design of the Sechelt Landfill Public Drop-off Area be increased in the amount of \$21,408 up to \$184,565 (plus GST);

AND THAT the delegated authorities be authorized to execute both contracts;

AND THAT the Sechelt Landfill Drop-Off Remediation budget be increased by \$218,336 to \$2,132,214 (\$153,916 from short-term debt for capital expenditures with the remainder of \$64,420 from 2021 operating surplus) for the remediation/construction phase of the project;

AND THAT the Sunshine Coast Regional District authorize up to \$1,616,316 to be borrowed, under Section 403 of the *Local Government Act*, from the Municipal Finance Authority, for the purpose of the Sechelt Landfill Drop-off Remediation project;

AND THAT the loan be repaid within five years with no rights of renewal;

AND THAT the principle (\$297,440) and interest (\$20,399) repayment be amended to reflect the revised loan amount starting in 2022;

AND THAT metal recycling revenue of \$160,000 be included in the base budget starting in 2022 and revised annually;

AND THAT \$195,546 of 2021 surplus (operating reserves) due to the deferral of the short-term debt payments for the Remediation Project be transferred to the 2022 Budget;

AND FURTHER THAT the draft 2022-2026 Financial Plan be amended accordingly.

019/22 cont.

Recommendation No. 20 *Electoral Areas' Grant-in-Aid and Economic Development Updates*

THAT the report titled Electoral Areas' Grant-in-Aid and Economic Development Review of Discretionary Balances for 2022 be received for information;

AND THAT Electoral Areas' Grant-in-Aid Discretionary Balances be amended and incorporated into the 2022 Budget as follows:

- Electoral Area A [121] \$21,982;
(use 2021 surplus of \$2,982 to increase 2022 discretionary)
- Electoral Area B [122] \$20,741;
(use 2021 surplus of \$2,114 to increase 2022 discretionary)
- Electoral Areas E and F [123] \$4,416;
(use 2021 surplus of \$416 to increase 2022 discretionary)
- Community Schools \$10,000;
(reduce 2022 taxation by 2021 surplus of \$548)
- Greater Gibsons Community Participation [126] \$10,958;
(use 2021 surplus of \$958 to increase 2022 discretionary)
- Electoral Area D [127] \$25,000;
(reduce taxation by \$3,000 from 2021 surplus)
- Electoral Area E [128] \$18,612;
(use 2021 surplus of \$3,612 to increase 2022 discretionary)
- Electoral Area F [129] \$20,000;
(use 2021 surplus of \$5,000 to increase discretionary and reduce 2022 taxation by \$3,945)

AND FURTHER THAT Electoral Areas' Economic Development Functions [531-535] Discretionary Balances remain at the Base Budget amount of \$3,000 and 2021 surplus for each function be used to reduce 2022 taxation as follows:

- Electoral Area A [531] \$1,887;
- Electoral Area B [122] \$1,317;
- Electoral Area D [127] \$2,902;
- Electoral Area E [128] \$1,787;
- Electoral Area F [129] \$1,885.

019/22 cont.

Recommendation No. 21 *Gibsons and District Public Library – 2022 Revised Budget Submission*

THAT the Gibsons and District Public Library - 2022 Revised Budget Submission be received for information;

AND THAT the 2022 budget submission of \$688,666 from the Gibsons and District Public Library [640] and Roberts Creek Library Service [646] be approved and incorporated into the 2022 Budget;

AND FURTHER THAT the Roberts Creek Library Service [646] portion be increased by the overall 2.95% for total contribution of \$62,063.

Recommendation No. 22 *Pender Harbour and District Chamber of Commerce - 2022 Special Project Funding Request Options*

THAT the report titled Pender Harbour and District Chamber of Commerce – 2022 Special Project Funding Request Options be received for information;

AND THAT the 2022 Special Project Funding Request be abandoned due to the Pender Harbour and District Chamber of Commerce securing community funds for the project.

Recommendation No. 23 *Update to 2022 Municipal Insurance Association and Reed Stenhouse Inc. Premiums*

THAT the report titled Update to 2022 Municipal Insurance Association (MIA) and Reed Stenhouse Inc. (AON) Premiums be received for information;

AND THAT the liability insurance premium of \$10,069 be authorized to MIA;

AND THAT the property insurance premium of up to \$310,838 be authorized to AON;

AND FURTHER THAT the 2022-2026 Financial Plan be amended accordingly.

Recommendation No. 24 *Finance [113] Update – 2021 Surplus*

THAT \$70,000 of 2021 operating surplus from the Finance [113], derived from staffing shortfalls be used to reduce the 2022 support service allocation.

Recommendation No. 25 *Minutes to January 24, 2022 Board Meeting*

THAT the Special Corporate and Administrative Service Committee – Round 2 Budget minutes of January 24, 2022 be forwarded as a late item to the January 27, 2022 Regular Board meeting.

CARRIED

R2 Budget

It was moved and seconded

020/22

THAT Special Corporate and Administrative Services Committee (Round 2 Budget) recommendation No. 3 of January 24, 2022 be received, adopted and acted upon as follows:

Recommendation No. 3 *2021 Service Deficits and Mitigation*

THAT the report titled 2021 Service Deficits and Mitigation be received for information;

AND THAT the projected [313] Building Maintenance Services deficit of \$15,000 be funded from Operating Reserves;

AND THAT the projected [222] Sunshine Coast Emergency Planning deficit of \$40,000 be funded through 2022 Taxation;

AND FURTHER THAT the projected [320] Regional Street Lighting deficit of \$1,132 be funded through 2022 Taxation.

Directors Beamish and Toth opposed

CARRIED

R2 Budget

It was moved and seconded

021/22

THAT Special Corporate and Administrative Services Committee (Round 2 Budget) recommendation No. 5 of January 24, 2022 be received, adopted and acted upon as follows:

Recommendation No. 5 *General Government [110] – 2022 R2 Budget Proposal*

THAT that the report titled 2022 Round 2 Budget Proposal for General Government [110] be received for information;

AND THAT the following budget proposal be approved and incorporated into the 2022 Budget:

- Budget Proposal 1 – Executive Assistant (1.0 FTE), \$83,987 prorated to 0.833 FTE for 2022 funded through Taxation with 50% funded from [110] General Government and 50% from [130] UBCM / AVICC – Administration.

Director Toth opposed

CARRIED

R2 Budget

It was moved and seconded

022/22

THAT Special Corporate and Administrative Services Committee (Round 2 Budget) recommendation No. 14 of January 24, 2022 be received, adopted and acted upon as follows:

022/22 cont. **Recommendation No. 14** *Regional Solid Waste [350] - 2022 R2 Budget Proposals*

THAT the following budget proposal be approved and incorporated into the 2022 Budget:

- Budget Proposal 9 – Gypsum Testing and Abatement, \$125,000 funded through Taxation (\$30,000 from Pender Harbour Transfer Station and \$95,000 from the Sechelt Landfill).

Directors Beamish and Toth opposed

CARRIED

Corporate **It was moved and seconded**

023/22 THAT Corporate and Administrative Services Committee recommendation Nos. 1 and 2 of January 27, 2022 be received, adopted and acted upon as follows:

Recommendation No. 1 *Electoral Areas' Grant-in-Aid Timeline*

THAT the report titled 2022 Electoral Areas' Grant-in-Aid Timelines be received for information;

AND THAT the 2021 Electoral Areas' Grant-in-Aid process timelines be approved as follows:

- February – March – Public Advertisement;
- March 31, 2022 – Electoral Areas' Grant-in-Aid intake for applications deadline;
- Week of April 11, 2022 - Electoral Area Directors will receive the Special In-Camera Corporate and Administrative Services (CAS) Committee Meeting agenda to review;
- May 5, 2022 - Special In-Camera CAS Committee meeting 9:30 a.m. to 12:00 p.m.;
- May 19, 2022 – recommendations placed on May 26, 2022 CAS Committee Agenda;
- May 26, 2022 – discussion of recommendations, if applicable, and referred to the Board meeting for adoption.

Recommendation No. 2 *Parcel Tax Roll Review Panel*

THAT the report titled Parcel Tax Roll Review Panel be received for information;

023/22 cont.

AND THAT:

- Directors Beamish, Pratt and Hiltz be appointed to the Parcel Tax Roll Review Panel;
- The Parcel Tax Roll Review Panel sitting be scheduled for February 24, 2022 at 9:00 a.m. to be held electronically and transmitted from the Sunshine Coast Regional District (SCRD) Boardroom; and
- The Chief Financial Officer be appointed Collector for the SCRD.

CARRIEDSC Arena Spring Ice **It was moved and seconded**

024/22

THAT the report titled Sunshine Coast Arena Spring Ice be received for information.

CARRIED

APC Appointments

It was moved and seconded

025/22

THAT the report titled 2022 Advisory Planning Commission (APC) appointments be received for information;

AND THAT the 2022 recruitment of new APC members be deferred pending the results of a development approvals process review including review of the APC form, function, and meeting format;

AND THAT in accordance with section 7(vii) of *Sunshine Coast Regional District Advisory Planning Commissions Bylaw No. 453* APC members currently appointed will continue to hold office beyond the expiration of the term until their successor has been appointed;

AND FURTHER THAT letters of appreciation be sent to any outgoing members upon resignation.

CARRIEDRevised AVICC
Resolutions**It was moved and seconded**

026/22

THAT the report titled Revised 2022 Association of Vancouver Island and Coastal Communities (AVICC) Resolutions be received for information;

AND THAT the revised resolutions be approved and submitted to AVICC prior to the January 28, 2022 deadline as follows:

026/22 cont.

Stormwater Management

WHEREAS property, infrastructure and the natural environment are vulnerable to extreme weather events and other impacts of climate change, particularly in relation to stormwater run-off;

AND WHEREAS increasingly extreme weather events are intensifying the frequency and severity of stormwater issues causing overland flooding which is damaging critical infrastructure such as roads, bridges, culverts, and active transportation systems, as well as impacting the with respect to the management of stormwater run-off:

THEREFORE BE IT RESOLVED THAT AVICC and UBCM urge the provincial government to bring together the Ministry of Transportation and Infrastructure, the Ministry of Forests, Lands, Natural Resource Operations and Rural Development, the federal Department of Fisheries and Oceans, and local governments to collaborate on the development of an action plan that implements best practices for stormwater management, assigns clearly defined jurisdictional responsibilities and includes strategies to address risks to property, critical infrastructure and the natural environment.

Enforcement Tools for Short-Term Rentals

WHEREAS, according to the June 2021 Report of the Joint UBCM-Province Advisory Group on Short-Term Rentals, the short-term rental industry has seen significant growth since the arrival of online accommodation platforms such that effective regulation of short-term rental activity is necessary to ensure community economic benefits of the industry are balanced with reducing impacts of concern such as long-term rental housing availability, affordability and neighbourhood livability;

AND WHEREAS many popular vacation areas lie outside of municipal boundaries in electoral areas;

AND WHEREAS enforcement tools to regulate short-term rentals (STRs) are more limited for regional districts than they are for municipalities;

AND WHEREAS the recommendations in the June 2021 report do not adequately consider the urgency of the matter nor the practical barriers to the implementation of business licensing in electoral areas:

026/22 cont.

THEREFORE BE IT RESOLVED THAT AVICC and UBCM urge the provincial government to develop and implement short-term rental enforcement solutions for all local governments, such as broadening authority to enforce compliance through simplified ticketing procedures, collection of evidence and the establishment of proof based on online investigation of accommodation listings, and expanding options to compel payment of unpaid fines through alternative mechanisms such as applying uncollected ticket fines to property taxes.

CARRIED

Office of CAO
Monthly Report

It was moved and seconded

027/22

THAT the January 27, 2022 verbal report from the Office of the CAO be received for information.

CARRIED

COMMUNICATIONS

Grant Application

It was moved and seconded

028/22

THAT the correspondence from Darnelda Siegers, Mayor, District of Sechelt dated January 24, 2022 regarding the UBCM Poverty Reduction Strategy Phase 2 grant application be received for information;

AND THAT a letter be sent to the District of Sechelt indicating support for the District of Sechelt to receive and manage the UBCM Poverty Reduction Strategy Phase 2 grant funding on behalf of the SCRD.

CARRIED

MOTIONS

BOV Resignation

It was moved and seconded

029/22

THAT the resignation of Nora Jessome from the Sunshine Coast Regional District Board of Variance be received.

CARRIED

APC Resignations

It was moved and seconded

030/22

THAT the resignation of Frank Belfry from the Area B (Halfmoon Bay) Advisory Planning Commission be received;

AND THAT the resignation of Jim Noon from the Area B (Halfmoon Bay) Advisory Planning Commission be received;

030/22 cont. AND FURTHER THAT the resignation of Bruce Thorpe from the Area B (Halfmoon Bay) Advisory Planning Commission be received.

CARRIED

APC Resignation **It was moved and seconded**

031/22 THAT the resignation of Al Hyland from the Area F (West Howe Sound) Advisory Planning Commission be received.

CARRIED

BYLAWS

Bylaw 734 **It was moved and seconded**

032/22 THAT *Church Road Well Field Project Temporary Borrowing Bylaw No. 734, 2022* be read a first time.

CARRIED

Bylaw 734 **It was moved and seconded**

033/22 THAT *Church Road Well Field Project Temporary Borrowing Bylaw No. 734, 2022* be read a second time.

CARRIED

Bylaw 734 **It was moved and seconded**

034/22 THAT *Church Road Well Field Project Temporary Borrowing Bylaw No. 734, 2022* be read a third time.

CARRIED

Bylaw 734 **It was moved and seconded**

035/22 THAT *Church Road Well Field Project Temporary Borrowing Bylaw No. 734, 2022* be adopted.

CARRIED

DIRECTORS' REPORTS

Directors provided a verbal report of their activities.

NEW BUSINESS

The Chief Financial Officer provided a verbal report regarding the General Government [110] 2021 surplus and the potential for the surplus to be utilized for 2022 taxation reduction.

Operational Surplus It was moved and seconded

036/22 THAT \$75,000 be taken from 2021 General Government [110] surplus to be utilized for 2022 taxation reduction;

AND THAT the draft 2022-2026 Financial Plan be amended accordingly.

CARRIED

The Board moved In Camera at 3:14 p.m.

IN CAMERA It was moved and seconded

037/22 THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (a), (k), (m) and (2) (b) of the *Community Charter* – “personal information about an identifiable individual...”, “negotiations and related discussion respecting the proposed provision of a municipal service...”, “a matter that, under another enactment, is such that the public may be excluded from the meeting” and “the consideration of information received and held in confidence relating to negotiations between the municipality and a provincial government...”

CARRIED

Director McMahon left the meeting at 3:15 p.m.

The Board moved out of In Camera at 3:28 p.m.

ADJOURNMENT It was moved and seconded

038/22 THAT the Regular Board meeting be adjourned.

CARRIED

The meeting adjourned at 3:28 p.m.

Certified correct _____
Corporate Officer

Confirmed this _____ day of _____

Chair

**SUNSHINE COAST REGIONAL DISTRICT
CORPORATE AND ADMINISTRATIVE SERVICES COMMITTEE**

January 27, 2022

RECOMMENDATIONS FROM THE CORPORATE AND ADMINISTRATIVE SERVICES COMMITTEE MEETING HELD ELECTRONICALLY AND TRANSMITTED VIA THE BOARDROOM AT 1975 FIELD ROAD, SECHELT, B.C.

PRESENT:	Chair	District of Sechelt	D. Siegers
	Directors	Town of Gibsons	B. Beamish
		Electoral Area A	L. Lee
		Electoral Area B	L. Pratt
		Electoral Area D	A. Tize
		Electoral Area E	D. McMahon
		Electoral Area F	M. Hiltz
		District of Sechelt	A. Toth
ALSO PRESENT:	Chief Administrative Officer		D. McKinley
	G.M., Corporate Services / Chief Financial Officer		T. Perreault
	Corporate Officer		S. Reid
	Senior Manager, Human Resources		G. Parker (Part)
	Manager, Financial Services		B. Wing (Part)
	Manager, Purchasing and Risk Management		V. Cropp
	Manager, IT / GIS		D. Nelson (Part)
	Manager, Communications and Engagement		A. Buckley (Part)
	Corporate Records Administrator		A. Rathbone (Part)
	Manager, Asset Management		K. Doyle (Part)
	Administrative Assistant / Recorder		T. Crosby
	Media		0
	Public		0

CALL TO ORDER 9:30 a.m.

AGENDA The agenda was adopted as presented.

Recommendation No. 1 *Electoral Areas' Grant-in-Aid Timeline*

The Corporate and Administrative Services Committee recommended that the report titled 2022 Electoral Areas' Grant-in-Aid Timelines be received for information;

AND THAT the 2021 Electoral Areas' Grant-in-Aid process timelines be approved as follows:

- February – March – Public Advertisement;
- March 31, 2022 – Electoral Areas' Grant-in-Aid intake for applications deadline;

- Week of April 11, 2022 - Electoral Area Directors will receive the Special In-Camera Corporate and Administrative Services (CAS) Committee Meeting agenda to review;
- May 5, 2022 - Special In-Camera CAS Committee meeting 9:30 a.m. to 12:00 p.m.;
- May 19, 2022 – recommendations placed on May 26, 2022 CAS Committee Agenda;
- May 26, 2022 – discussion of recommendations, if applicable, and referred to the Board meeting for adoption;

AND FURTHER THAT this recommendation be forwarded to the January 27, 2022 Regular Board meeting.

Recommendation No. 2 *Parcel Tax Roll Review Panel*

The Corporate and Administrative Services Committee recommended that the report titled Parcel Tax Roll Review Panel be received for information;

AND THAT:

- Directors Beamish, Pratt and Hiltz be appointed to the Parcel Tax Roll Review Panel;
- The Parcel Tax Roll Review Panel sitting be scheduled for February 24, 2022 at 9:00 a.m. to be held electronically and transmitted from the Sunshine Coast Regional District (SCRD) Boardroom, and;
- The Chief Financial Officer be appointed Collector for the SCRD;

AND FURTHER THAT this recommendation be forwarded to the January 27, 2022 Regular Board meeting.

Recommendation No. 3 *Sunshine Coast Regional District Debt as at December 31, 2021*

The Corporate and Administrative Services Committee recommended that the report titled Sunshine Coast Regional District Debt as at December 31, 2021 be received for information.

Recommendation No. 4 *Contracts Between \$50,000 and \$100,000*

The Corporate and Administrative Services Committee recommended that the report titled Contracts Between \$50,000 and \$100,000 from October 1, 2021 to December 31, 2021 be received for information.

Recommendation No. 5 *Directors' Constituency and Travel Expenses*

The Corporate and Administrative Services Committee recommended that the report titled Directors' Constituency and Travel Expenses for Period Ending December 31, 2021 be received for information.

Recommendation No. 6 *Corporate and Administrative Services – Semi-Annual Report*

The Corporate and Administrative Services Committee recommended that the report titled Corporate and Administrative Services – Semi-Annual Report for July to December 2021 be received for information.

IN CAMERA

The Committee moved In Camera at 10:26 a.m.

That the public be excluded from attendance at the meeting in accordance with Section 90(1) (g) and (k) of the *Community Charter* – “litigation or potential litigation affecting the municipality” and “negotiations and related discussion respecting the proposed provision of a municipal service that are at their preliminary stages and that, in the view of the council, could reasonably be expected to harm the interests of the municipality if they were held in public”.

The Committee moved out of In Camera at 10:40 a.m.

ADJOURNMENT

10:41 a.m.

Committee Chair

**SUNSHINE COAST REGIONAL DISTRICT
INFRASTRUCTURE SERVICES COMMITTEE**

February 3, 2022

RECOMMENDATIONS FROM THE INFRASTRUCTURE SERVICES COMMITTEE MEETING
HELD ELECTRONICALLY AND TRANSMITTED VIA THE BOARDROOM AT 1975 FIELD
ROAD, SECHELT, B.C.

PRESENT:	Chair	Electoral Area E	D. McMahon
	Directors	Electoral Area F	M. Hiltz
		Electoral Area A	L. Lee
		Electoral Area B	L. Pratt
		Electoral Area D	A. Tize
		Town of Gibsons	B. Beamish
		District of Sechelt	D. Siegers
ALSO PRESENT:	Chief Administrative Officer		D. McKinley
	General Manager, Infrastructure Services		R. Rosenboom
	Manager, Strategic Initiatives		M. Edbrooke (part)
	Strategic Planning Coordinator		A. Wittman (part)
	Water Sustainability Coordinator		J. Callaghan (part)
	Recording Secretary		L. Mosimann
	Media		0
	Public		1

CALL TO ORDER 9:30 a.m.

AGENDA The agenda was adopted as amended as follows:

- Move Item 5 to Item 2
- Move Item 7 to Item 3

PRESENTATIONS and DELEGATIONS

REPORTS

Recommendation No. 1 *Request for Proposal 2137020 Contract Award for Eastbourne
Groundwater Development*

THAT the report titled Request for Proposal 2137020 Contract Award for Eastbourne
Groundwater Development be received;

AND THAT a contract for hydrogeological and engineering services be awarded to ISL
Engineering and Land Services Ltd. in the amount up to \$345,000 (excluding GST);

AND FURTHER THAT the delegated authorities be authorized to execute the contract.

Recommendation No. 2 *Infrastructure Services Department - 2021 Q4 Report*

THAT the report titled Infrastructure Services Department – 2021 Q4 Report be received.

Recommendation No. 3 *Solid Waste Management Plan Amendment for Waste Export*

THAT the report titled Solid Waste Management Plan Amendment for Waste Export be received for information;

AND THAT the Board is satisfied that the engagement conducted by staff on the proposed amendment to the 2011 SCRD Solid Waste Management Plan, to allow for temporary export of waste, is adequate;

AND FURTHER THAT the SCRD Board direct staff to submit an application to the Ministry of Environment and Climate Change Strategy for approval for a proposed amendment to the 2011 SCRD Solid Waste Management Plan to allow for temporary export of waste.

Recommendation No. 4 *Drought Response Plan Recommendations 2022*

THAT the report titled Drought Response Plan Recommendations 2022 be received;

AND THAT the Drought Response Plan be updated to reflect the proposed updates outlined in Attachment A of the report titled Drought Response Plan Recommendations 2022;

AND THAT a two (2) week exemption for commercial farms at the start of Stage 4 Water Restrictions be included and that it be applied to farms that classify as commercial under the BC Assessment Act, have a water meter installed and pay a commercial rate;

AND FURTHER THAT SCRD Water Rates and Regulations Bylaw No. 422 be amended to align with the proposed updates outlined in Attachment A of the report titled Drought Response Plan Recommendations 2022.

Recommendation No. 5 *Proposed Engagement with Commercially Classified Farms*

THAT the report titled Proposed Engagement with Commercial Classified Farms be received;

AND THAT staff engage with farmers on the proposals outlined in this report and present a report with recommended next steps to an Infrastructure Services Committee meeting by Q3 2022.

Recommendation No. 6 *Water Sampling Services - Contract Term Extension*

THAT the report titled Water Sampling Services - Contract Term Extension be received;

AND THAT the contract with Elements Materials Technology Group Limited for Water Sampling Service be extended for an additional one (1) year period in the amount of \$43,210 (plus GST) with an amended contract value of \$154,905;

AND FURTHER THAT the delegated authorities be authorized to execute the contract.

ADJOURNMENT

10:35 a.m.

Committee Chair

**SUNSHINE COAST REGIONAL DISTRICT
PLANNING AND DEVELOPMENT COMMITTEE**

February 17, 2022

RECOMMENDATIONS FROM THE PLANNING AND DEVELOPMENT COMMITTEE MEETING
HELD ELECTRONICALLY AND TRANSMITTED VIA THE BOARDROOM AT 1975 FIELD
ROAD, SECHELT, B.C.

PRESENT:	Chair	District of Sechelt	A. Toth
	Directors	Electoral Area A	L. Lee
		Electoral Area B	L. Pratt
		Electoral Area D	A. Tize
		Electoral Area E	D. McMahon
		Electoral Area F	M. Hiltz
		District of Sechelt	M. McLean (Alt.)
		Town of Gibsons	D. Croal (Alt.)
		Sechelt Indian Government District	A. Paul
ALSO PRESENT:	Chief Administrative Officer		D. McKinley
	General Manager, Planning and Development		I. Hall
	Chief Financial Officer/GM, Corporate Services		T. Perreault (part)
	Manager, Planning and Development		J. Jackson
	Senior Planner		Y. Siao (part)
	Planner		N. Copes (part)
	Manager, Sustainable Development		R. Shay (part)
	Manager, Protective Services		M. Treit (part)
	Recording Secretary/Administrative Assistant		A. O'Brien
	Public		18 +/- (part)
	Media		0

CALL TO ORDER 9:32 a.m.

AGENDA The agenda was adopted as presented

DELEGATIONS

Gerry Pageau, Sunshine Coast Community Solar Association presented to the Committee regarding energy conservation and solar energy audit projects at SCRD facilities.

Recommendation No. 1 *Sunshine Coast Community Solar Association delegation*

The Planning and Development Committee recommended that the presentation provided by the Sunshine Coast Community Solar Association be received for information;

AND THAT a letter of support be provided to the Sunshine Coast Community Solar Association in order to apply for a grant to complete the energy conservation and solar energy audit projects

at SCRD facilities. *Hermann Ziltener and Colleen Clark, Elphinstone Community Association presented to the Committee regarding Reed Road Forest (District Lot 1313).*

Recommendation No. 2 *Elphinstone Community Association delegation regarding Reed Road Forest (DL1313)*

The Planning and Development Committee recommended that the delegation materials from the Elphinstone Community Association be received for information.

REPORTS

Recommendation No. 3 *District Lot 1313 Options for Conservation*

The Planning and Development Committee recommended that the report titled District Lot 1313 Options for Conservation be received for information;

AND THAT staff initiate a formal referral to the Skwxwú7mesh Nation regarding the protection of DL1313;

AND THAT the Ministry of Forests, Lands, Natural Resource Operations and Rural Development, BC Timber Sales, Member of Legislative Assembly and Member of Parliament be notified that SCRD has initiated a referral to Skwxwú7mesh Nation;

AND THAT a letter to the Minister be prepared and brought to a Q2 Planning and Development Committee meeting for further direction requesting that provisions of the *Land Act* be utilized to temporarily address drinking water protection and stormwater management concerns until such time as a management plan involving the Skwxwú7mesh Nation can be established;

AND THAT the Town of Gibsons be invited to collaborate on the next steps;

AND FURTHER THAT staff continue to work with the Province and First Nations to find better tools and approaches to protect and manage our watersheds.

The Committee recessed at 10:28 a.m. and reconvened at 10:40 a.m.

Recommendation No. 4 *Zoning Amendment Bylaw No. 310.192, 2020 (2284 Pixton Road)*

The Planning and Development Committee recommended that the report titled Zoning Amendment Bylaw No. 310.192, 2020 (2284 Pixton Road) Consideration of Third Reading and Adoption be received for information;

AND THAT *Sunshine Coast Regional District Zoning Amendment No. 310.192, 2020* be abandoned.

Director Pratt and Director Hiltz opposed.

Recommendation No. 5 *West Howe Sound Official Community Plan Amendment Bylaw 640.5 and Zoning Amendment Bylaw 310.194 (2061 Twin Creeks Rd)*

The Planning and Development Committee recommended that the report titled West Howe Sound Official Community Plan Amendment Bylaw 640.5 and Zoning Amendment Bylaw 310.194 (2061 Twin Creeks Rd) be received for information;

AND THAT *West Howe Sound Official Community Plan Amendment Bylaw 640.5, 2021 and Sunshine Coast Regional District Zoning Amendment Bylaw No. 310.194, 2021* be forwarded to the Board for First and Second Readings;

AND THAT *West Howe Sound Official Community Plan Amendment Bylaw 640.5, 2021* is considered consistent with the SCRD's 2022-2026 Financial Plan and 2011 Solid Waste Management Plan;

AND THAT a Public Hearing to consider the bylaws be arranged;

AND FURTHER THAT Director Toth be delegated as the Chair and Director Hiltz be delegated as the Alternate Chair for the Public Hearing.

The Chair invited the public to provide comments on Development Variance Permit DVP00080 (6058 Garden Bay Road).

Josh Young, DVP00080 Applicant, spoke to the purpose of the application and proposed use of the storage facilities for boat maintenance.

Recommendation No. 6 *Development Variance Permit DVP00080 (6058 Garden Bay Road)*

The Planning and Development Committee recommended that the report titled Development Variance Permit DVP00080 (6058 Garden Bay Road) be received for information;

AND THAT Development Variance Permit DVP00080 to vary Zoning Bylaw 337, Sections:

- 505 (1)(iii) to increase the maximum permitted combined gross floor area of all auxiliary buildings on a parcel greater than 1 hectare from 350 m² to 445.93 m²
- 508 (e) to increase the floor area used for auxiliary light industry from 200 m² to 445.93 m²
- Section 508 (f) to vary the parcel line setback from 15 m to 10 m from the east side parcel line and 8 m from the front parcel line for a building proposed to be used in conjunction with an auxiliary light industry use on the property

to permit the construction of a 371.61 m² boat storage building located at 6058 Garden Bay Road be issued.

Recommendation No. 7 *Community Climate Public Participation*

The Planning and Development Committee recommended that the report titled Community Climate Public Participation Update be received for information;

AND THAT the report be referred to the District of Sechelt, Town of Gibsons, shishálh Nation, and Sk̓wxwú7mesh Nation with an offer to present to Councils.

Recommendation No. 8 *Islands Fire Protection*

The Planning and Development Committee recommended that the report titled Islands Fire Protection be received for information.

Recommendation No. 9 *Municipal Finance Authority Loan Authorization for Fire Department Apparatus Replacement*

The Planning and Development Committee recommended that the report titled Municipal Finance Authority Loan Authorization for Fire Department Apparatus Replacement be received for information;

AND THAT the project budget of \$400,789 for the Gibsons and District Volunteer Fire Department initial attack apparatus replacement, approved through Board Resolution #365/20, be funded from Municipal Finance Authority (MFA) short term loan;

AND FURTHER THAT a loan of up to \$400,789 for a term of 5 years be requested through the Municipal finance authority Equipment Financing Program under section 403(1) of the *Local Government Act* (Liabilities Under Agreement) to fund the purchase of the initial attack apparatus.

Recommendation No. 10 *SCRD Volunteer Firefighters Health Benefits Contract Award*

The Planning and Development Committee recommended that the report titled RFP 2122202-01 - SCRD Volunteer Firefighters Health Benefits Contract Award (HUB International Insurance Brokers) be received for information;

AND THAT a contract for the SCRD Volunteer Firefighters Health Benefits be awarded to HUB International Insurance Brokers for up to \$186,860 (plus GST);

AND THAT the delegated authorities be authorized to execute the contract.

Recommendation No. 11 *Planning and Development Department 2021 Q4 / Year End Report*

The Planning and Development Committee recommended that the report titled Planning and Development Department 2021 Q4 / Year End Report be received for information.

Recommendation No. 12 *Halfmoon Bay APC Meeting Minutes of January 25, 2022*

The Planning and Development Committee recommended that the Halfmoon Bay Advisory Planning Commission meeting minutes of January 25, 2022 be received for information.

Recommendation No. 13 *Elphinstone APC Meeting Minutes of January 26, 2022*

The Planning and Development Committee recommended that the Elphinstone Advisory Planning Commission meeting minutes of January 2, 2022 be received for information.

Recommendation No. 14 *West Howe Sound APC Meeting Minutes of January 25, 2022*

The Planning and Development Committee recommended that the West Howe Sound Advisory Planning Commission meeting minutes of January 25, 2022 be received for information.

The Committee recessed at 12:09 p.m. and reconvened at 12:15 p.m.

IN CAMERA

The Committee moved In Camera at 12:15 p.m.

THAT the public be excluded from attendance at the meeting in accordance with Section 90(2)(b) of the *Community Charter* – “the consideration of information received and held in confidence relating to negotiations between the municipality and a provincial government or the federal government or both, or between a provincial government or the federal government or both and a third party.”

AND THAT Alternate Director McLean, District of Sechelt, be authorized to attend the In-Camera portion of the February 17, 2022 Planning and Development Committee meeting.

The Committee moved out of In Camera at 12:42 p.m.

ADJOURNMENT 12:46 p.m.

Committee Chair

**SUNSHINE COAST REGIONAL DISTRICT
COMMUNITY SERVICES COMMITTEE**

February 17, 2022

RECOMMENDATIONS FROM THE COMMUNITY SERVICES COMMITTEE MEETING HELD ELECTRONICALLY AND TRANSMITTED VIA THE BOARDROOM AT 1975 FIELD ROAD, SECHELT, B.C.

PRESENT:	Chair	Electoral Area D	A. Tize
	Directors	Electoral Area A	L. Lee
		Electoral Area B	L. Pratt
		Electoral Area E	D. McMahon
		Electoral Area F	M. Hiltz
		District of Sechelt	A. Toth
		District of Sechelt	M. McLean (Alt.)
		Town of Gibsons	D. Croal (Alt.)
ALSO PRESENT:	Chief Administrative Officer		D. McKinley
	Chief Financial Officer/GM, Corporate Services		T. Perreault
	General Manager, Community Services		S. Gagnon
	General Manager, Infrastructure Services		R. Rosenboom (part)
	Manager, Recreation Services		G. Donn (part)
	Manager, Transit and Fleet		J. Walton (part)
	Manager, Facility Services		A. van Velzen (part)
	Manager, Parks Services		K. Clarkson (part)
	Parks Planning Coordinator		S. Adams (part)
	Manager, Utility Services		S. Walkey (part)
	Recording Secretary/Administrative Assistant		A. O'Brien
	Public		2 (part)
	Media		0

CALL TO ORDER 2:04 p.m.

AGENDA The agenda was adopted as presented

DELEGATIONS

Craig Moore, Randy Udahl, and Peg Neilon, Dakota Ridge Volunteer Group presented to the Committee regarding exploration of an alternate operational model for Dakota Ridge.

Recommendation No. 1 *Dakota Ridge Volunteer Group*

The Community Services Committee recommended that the delegation materials provided by Dakota Ridge Volunteer Group be received for information;

AND THAT staff enter into discussions with representatives of the Dakota Ridge Volunteer Group to explore the possibility of the Dakota Ridge Volunteer Group taking an increased role in providing the Dakota Ridge service;

AND FURTHER THAT staff report back to a future Community Services Committee meeting before the end of Q3 2022.

REPORTS

Recommendation No. 2 *Community Services Department 2021 Q4 / Year-End Report*

The Community Services Committee recommended that the report titled Community Services Department 2021 Q4 / Year-End Report be received for information.

General Manager, Infrastructure Services provided a summary of the wastewater treatment plant services that require an increase in the 2022 user fees due to insufficient funds to fund 2022 operational costs.

The Chair invited comments from the public gallery.

Peter Galbraith addressed the Committee regarding Square Bay Community Sewage Treatment Service.

Garry Nohr addressed the Committee regarding Square Bay Community Sewage Treatment Service.

Recommendation No. 3 *Square Bay Community Sewage Treatment Service*

The Community Services Committee recommended that the report titled Square Bay Community Sewage Treatment Service – Underfunding be received;

AND THAT the *Sunshine Coast Regional District Sewage Treatment Facilities Service Unit Bylaw No. 428* be amended to increase the Square Bay Community Sewage Treatment Service Area User Fees by 23.58%;

AND THAT the following projects be deferred and reconsidered as part of the 2023 Budget process:

- Statutory Right of Way
- System Upgrade Planning

AND THAT the 2022 budget for the Infiltration Reduction Phase 2 project be reduced by \$5,000 to \$20,000 and that this funding decision be reconsidered as part of the 2023 Budget process;

AND FURTHER THAT the Draft 2022-2026 Financial Plan be amended accordingly.

Recommendation No. 4 *Jolly Roger Community Sewage Treatment Service*

The Community Services Committee recommended that the report titled Jolly Roger Community Sewage Treatment Service – Underfunding be received;

AND THAT \$2,266 of the [384] Jolly Roger Operating Reserve be used to fund 2022 operations;

AND FURTHER THAT the Draft 2022-2026 Financial Plan be amended accordingly.

Director Tize passed the chair to Director Lee at 3:49 p.m. and recused himself from the meeting due to a conflict of interest resulting from a business interest related to the Secret Cove Community Sewage Treatment Service.

Recommendation No. 5 *Secret Cove Community Sewage Treatment Service*

The Community Services Committee recommended that the report titled Secret Cove Community Sewage Treatment Service – Underfunding be received;

AND THAT \$680 of the [385] Secret Cove Operating Reserve be used to fund 2022 operations;

AND FURTHER THAT the Draft 2022-2026 Financial Plan be amended accordingly.

Director Tize re-joined the meeting at 3:50 p.m. and resumed the Chair.

Recommendation No. 6 *Greaves Road Community Sewage Treatment Service*

The Community Services Committee recommended that the report titled Greaves Road Community Sewage Treatment Service - Underfunding be received;

AND THAT \$468 of the [381] Greaves Road Operating Reserve be used to fund 2022 operations;

AND FURTHER THAT the 2022-2026 Financial Plan be amended accordingly.

Recommendation No. 7 *Lily Lake Community Sewage Treatment Service*

The Community Services Committee recommended that the report titled Lily Lake Community Sewage Treatment Service - Underfunding be received;

AND THAT \$7,095 of the [381] Lily Lake Operating Reserve be used to fund 2022 operations;

AND FURTHER THAT the 2022-2026 Financial Plan be amended accordingly.

Recommendation No. 8 *Sakinaw Ridge Community Sewage Treatment Service*

The Community Services Committee recommended that the report titled Sakinaw Ridge Community Sewage Treatment Service - Underfunding be received;

AND THAT \$2,224 of the [395] Sakinaw Ridge Operating Reserve be used to fund 2022 operations;

AND FURTHER THAT the 2022-2026 Financial Plan be amended accordingly.

Recommendation No. 9 *Roberts Creek Co-housing Community Sewage Treatment Service*

The Community Services Committee recommended that the report titled Roberts Creek Co-housing Community Sewage Treatment Service – Underfunding be received;

AND THAT \$10,943 of the [392] Roberts Creek Co-housing Operating Reserve be used to fund 2022 operations;

AND FURTHER THAT the 2022-2026 Financial Plan be amended accordingly.

Recommendation No. 10 *Woodcreek Park Community Sewage Treatment Service*

The Community Services Committee recommended that the report titled Woodcreek Park Community Sewage Treatment Service - Underfunding be received;

AND THAT \$5,378 of [382] Woodcreek Operating Reserve be used to fund 2022 operations;

AND FURTHER THAT the Draft 2022-2026 Financial Plan be amended accordingly.

Recommendation No. 11 *Langdale Community Sewage Treatment Service*

The Community Services Committee recommended that the report titled Langdale Community Sewage Treatment Service - Underfunding be received;

AND THAT \$5,987 of the [388] Langdale Operating Reserve be used to fund 2022 operations;

AND FURTHER THAT the Draft 2022-2026 Financial Plan be amended accordingly.

ADJOURNMENT 4:06 p.m.

Committee Chair

SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

TO: Regular Board – February 24, 2022

AUTHOR: Sherry Reid, Corporate Officer

SUBJECT: APPOINTMENT OF CHIEF AND DEPUTY CHIEF ELECTION OFFICERS

RECOMMENDATION(S)

THAT the report titled **Appointment of Chief and Deputy Chief Election Officers** be received;

AND THAT pursuant to Section 58 (1) and (2) of the *Local Government Act* Sherry Reid be appointed Chief Election Officer for conducting the 2022 general local elections with the power to appoint other election officials as required for the administration and conduct of the 2022 general local elections;

AND FURTHER THAT Jennifer Hill be appointed Deputy Chief Election Officer for the 2022 general local elections.

BACKGROUND

As per section 58(1) of the *Local Government Act*, “for the purposes of conducting an election, the local government must appoint both a chief election officer and a deputy chief election officer”.

DISCUSSION

Election preparations are underway. Chief election officers should be appointed early in the election year in order to guide the election process.

Some of the duties of the Chief Election Officer include:

- Appointing other election officials (other than the deputy chief election officer)
- Designating voting places and ensuring they are supplied appropriately
- Issuing the notice of nomination and accepting nomination documents
- Establishing the form of ballots and ensuring that sufficient ballots are prepared
- Taking reasonable precautions to ensure electors vote only once
- Ensuring the election is conducted in accordance with applicable bylaws and legislation
- Declaring the official election results.

Timeline for next steps or estimated completion date

Some of the dates which may be of interest are as follows:

April 14	Last day to meet 6-month BC residency requirement for electors registering on General Voting Day
July 4	Last day to adopt Election Bylaw or Election Bylaw Amendment
Late July/early Aug.	Nomination Packages available to Candidates
August 30	Nomination period commences (at 9:00 am)
September 9	Nomination period closes (at 4:00 pm) Declaration of Candidates if sufficient number of Candidates
September 13	Deadline for challenge to nominations
September 14	Last day to meet the jurisdictional 30-day property ownership requirement for Non-Resident Property Electors for the purposes of registering on General Voting Day
September 19	Declaration of Election by Voting or Declaration of Candidates Elected by Acclamation
October 5	Required Advance Voting Opportunity
October 12	Additional Advance Voting Opportunity
October 15	General Voting Day

STRATEGIC PLAN AND RELATED POLICIES

N/A

CONCLUSION

As per section 58(1) of the *Local Government Act*, “for the purposes of conducting an election, the local government must appoint both a chief election officer and a deputy chief election officer”.

Staff recommend the appointment of a Chief Election Officer and a Deputy Chief Election Officer to conduct the 2022 general local election.

Reviewed by:			
Manager		Finance	
GM		Legislative	
CAO	X – D. McKinley	Other	

SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

TO: SCRD Board – February 24, 2022

AUTHOR: Allen Whittleton, Chief Building Official

SUBJECT: PLACEMENT OF NOTICE ON TITLE

RECOMMENDATION(S)

THAT the report titled Placement of Notice on Title be received for information;

AND THAT the Corporate Officer be authorized to file a Notice at the Land Title Office stating that a resolution has been made by the Sunshine Coast Regional District Board under Section 57 of the *Community Charter* against the land title of Lot H, District Lot 1365, Group 1, NWD, PID 005-364-515, Folio 746.03321.001;

AND FURTHER THAT the Corporate Officer be authorized to file a Notice at the Land Title Office stating that a resolution has been made by the Sunshine Coast Regional District Board under Section 57 of the *Community Charter* against the land title of Block 1, District Lot 1621, Plan 2936, Group 1, NWD, PID 013-313-941, Folio 746.02115.001.

BACKGROUND

Section 57(1) of the *Community Charter* allows a Building Official to recommend that a notice be registered against the land title where a Building Official observes a condition with respect to land, building or other structure that is considered to contravene a Regional District Bylaw, Provincial regulation or any other enactment that relates to the construction or safety of buildings or other structures.

This report lists properties where a building or other structure is considered to be unsafe or is unlikely to be usable for its expected purpose, or where something was constructed that required a permit or inspections under a bylaw, regulation or enactment which have not been obtained or completed to the satisfaction of the building division.

Letters have been sent advising the registered owners that certain specific conditions exist regarding their property and requesting that building permits be obtained and completed in an effort to achieve voluntary compliance.

The *Community Charter* requires that the Regional District Board must pass a resolution to place a Notice on Title. The Corporate Officer has notified all of the registered owners of the properties listed in this report by one of more of the following methods: registered letter, hand delivery, email or regular mail. The owners have been advised of the date and time of the Board meeting at which the decision to register a Notice on Title will be made, and that at this meeting they will be afforded the opportunity to speak to the issues being registered.

DISCUSSION

The properties listed are non-compliant due to one or more of the following:

- permits applied for / or issued but no inspections scheduled
- construction has taken place without a valid permit.

**1. Lot H, District Lot 1365, Group 1, NWD
PID: 005-364-515, Folio 746.03321.001
Electoral Area F**

In September 2021, it was discovered that a Mobile Home had been moved on to this unaddressed property near Port Mellon and an auxiliary building constructed without a valid building permit. The property owners were contacted but to date no building permit application has been made. The SCRD Building Division is not aware of any safety issues at this time and recommends Notice be placed on Title.

**2. 1180 Byng Road
Block 1, District Lot 1621, Plan 2936, Group 1, NWD
PID: 013-313-941, Folio 746.02115.001
Electoral Area D**

A building permit was issued on February 13, 2015 for the construction of a Single Family Dwelling. Several inspections were conducted but the building permit has expired without final inspection approval. The SCRD Building Division is not aware of any safety issues at this time and recommends Notice be placed on Title.

STRATEGIC PLAN AND RELATED POLICIES

N/A

CONCLUSION

Section 57(1) of the *Community Charter* allows for a notice to be registered against the land title where a Building Official considers a condition with respect to land, building or other structure contravenes a Regional District Bylaw, Provincial regulation or any other enactment. Information on record with the building division that is summarized above show that these properties are in contravention. Staff recommend that Notice is registered on Title at the Land Title Office against the above noted properties.

Reviewed by:			
Manager	X - A. Whittleton	Finance	
GM	X – I. Hall	Legislative	
CAO		Other	

PUBLIC HEARING HELD PURSUANT TO
THE *LOCAL GOVERNMENT ACT* this

####

DAY OF,

YEAR

READ A THIRD TIME this

####

DAY OF,

YEAR

ADOPTED this

####

DAY OF,

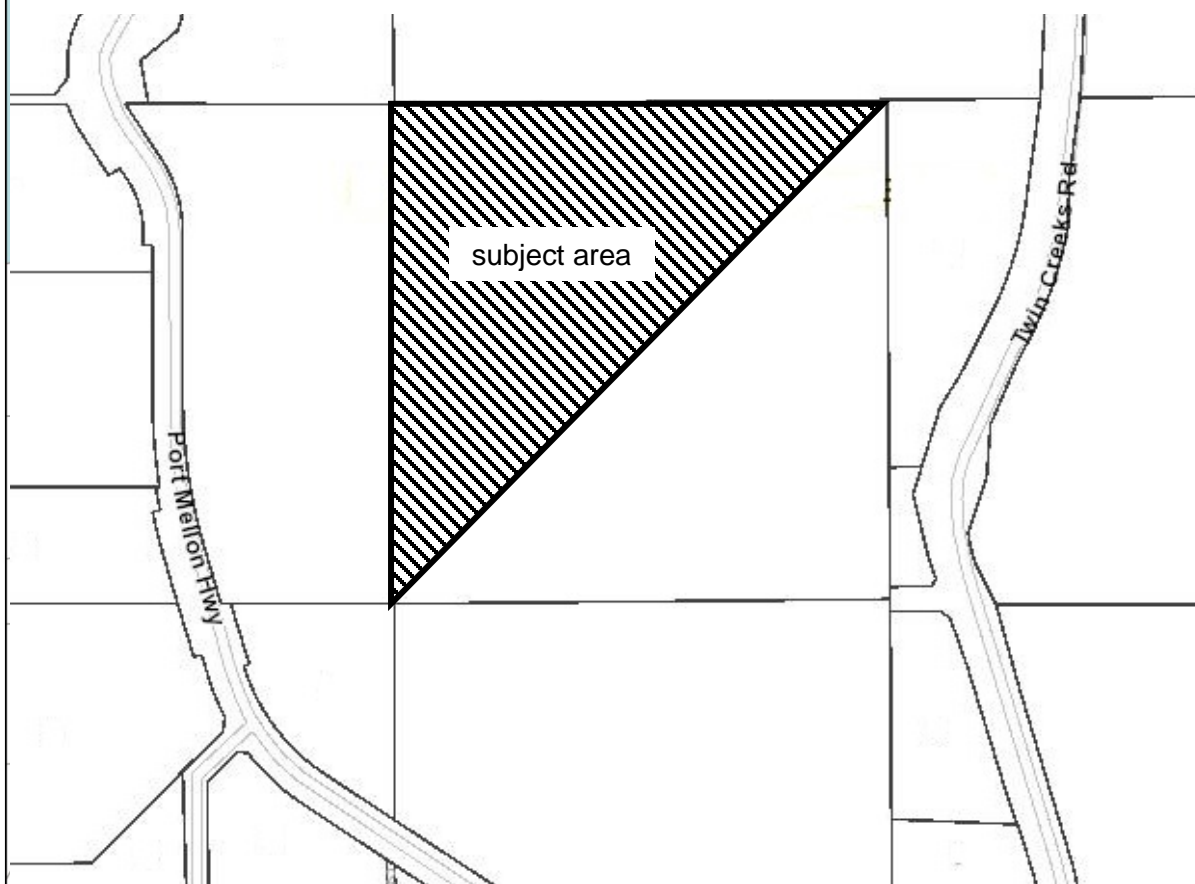
YEAR

Corporate Officer

Chair

Appendix A to West Howe Sound Official Community Plan Amendment Bylaw No. 640.5, 2021

Re-designate the northwest triangular section of District Lot 4455 Group 1 New Westminster District (subject area) from "Rural Residential B" to "Mobile Home Park"



Chair

Corporate Officer

SUNSHINE COAST REGIONAL DISTRICT

BYLAW NO. 310.194

A bylaw to amend the *Sunshine Coast Regional District Zoning Bylaw No. 310, 1987*

The Board of Directors of the Sunshine Coast Regional District, in open meeting assembled, enacts as follows:

PART A – CITATION

1. This bylaw may be cited as *Sunshine Coast Regional District Zoning Amendment Bylaw No. 310.194, 2021*.

PART B – AMENDMENT

2. *Sunshine Coast Regional District Zoning Bylaw No. 310, 1987* is hereby amended as follows:

- a. Amend *Schedule A* by rezoning the northwest triangular section of District Lot 4455 Group 1 New Westminster District from “RU2” to “RM3”, and That part of District Lot 4454 lying to the east of the road shown on Reference Plan 4067 Group 1 New Westminster District from “RU2” to “C3”, as depicted in Appendix A attached to and forming part of this Bylaw.

- b. Insert the following subsection immediately after Section 7.21.2:

7.21.2.a Notwithstanding Section 7.21.2, in District Lot 4455 Group 1 New Westminster District, the number of mobile homes permitted shall not exceed 37.

- c. Insert the following section immediately after Section 821.4:

821.5 Notwithstanding Section 821.1, the following provisions shall apply to That part of District Lot 4454 lying to the east of the road shown on Reference Plan 4067 Group 1 New Westminster District:

- 1) Only the following uses shall be permitted:

- a) Campground with a maximum of 10 sites per hectare;
- b) Washroom and laundry facilities accessory to a campground;
- c) Restaurant and pub;
- d) Convenience store and retail with a maximum floor area of 100 m²;
- e) Golf course and clubhouse;
- f) Billiard room;
- g) Gymnasium.

- 2) Notwithstanding Section 821.7, the parcel coverage of all buildings and structures except recreational vehicles or tents shall not exceed 20%.

- c. Re-number existing subsections 821.5, 821.6, 821.7 and 821.8 to 821.6, 821.7, 821.8 and 821.9 respectively.

PART C – ADOPTION

READ A FIRST TIME this 24TH DAY OF FEBRUARY 2022

READ A SECOND TIME this 24TH DAY OF FEBRUARY 2022

PUBLIC HEARING HELD PURSUANT TO THE
LOCAL GOVERNMENT ACT this #### DAY OF, YEAR

READ A THIRD TIME this #### DAY OF, YEAR

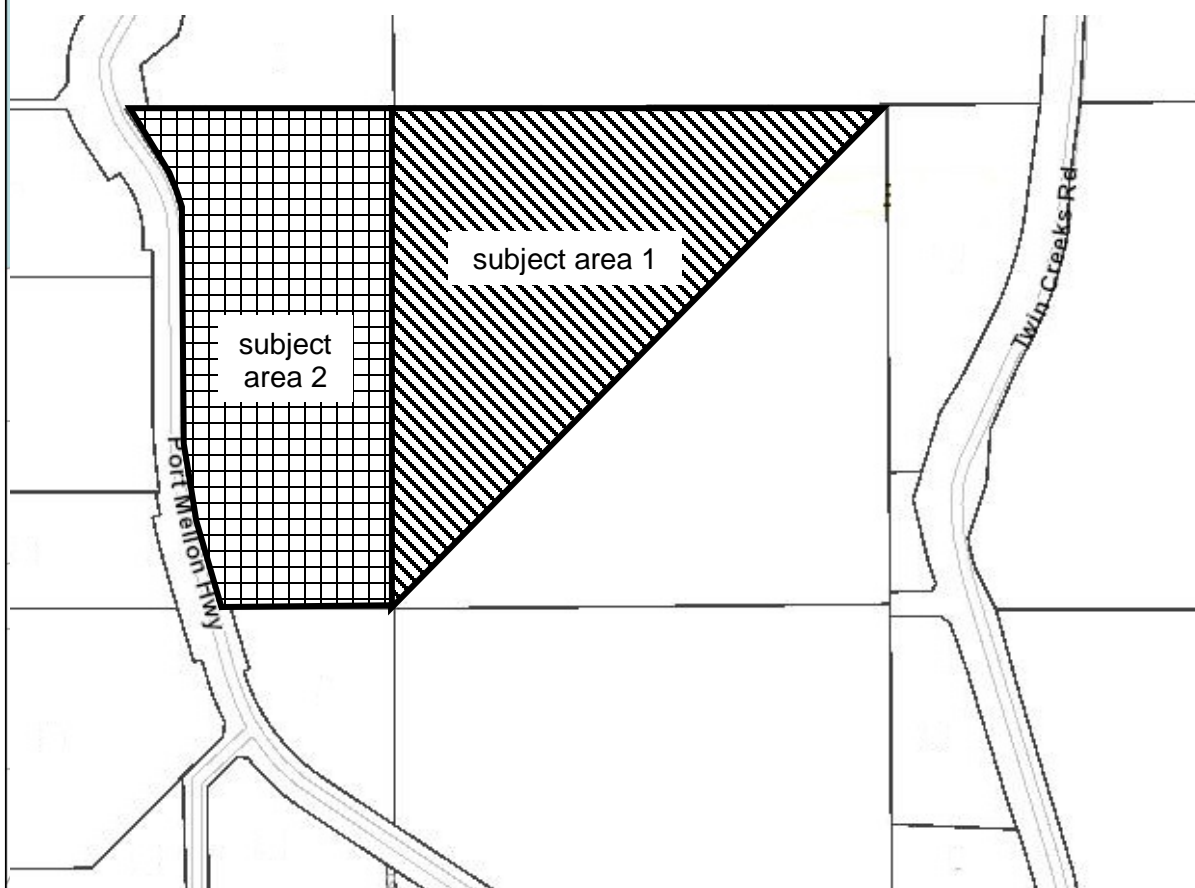
ADOPTED this #### DAY OF, YEAR

Corporate Officer

Chair

Appendix A to Zoning Amendment Bylaw No. 310.194, 2021

Rezone the northwest triangular section of District Lot 4455 Group 1 New Westminster District (subject area 1) from "RU2" to "RM3", and That part of District Lot 4454 lying to the east of the road shown on Reference Plan 4067 Group 1 New Westminster District (subject area 2) from "RU2" to "C3",



Chair

Corporate Officer

SUNSHINE COAST REGIONAL DISTRICT

BYLAW NO. 428.24

A bylaw to amend *Sunshine Coast Regional District Sewage Treatment Facilities Service Unit Bylaw No. 428, 1996*

The Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This Bylaw may be cited as *Sunshine Coast Regional District Sewage Treatment Facilities Service Unit Amendment Bylaw No. 428.24, 2022*.
2. *Sunshine Coast Regional District Sewage Treatment Facilities Service Unit Bylaw No. 428, 1996* is hereby amended as follows:
 - a) Delete schedule "C" in its entirety and replace with the revised Schedule "C" attached hereto.

READ A FIRST TIME this 24th day of February, 2022

READ A SECOND TIME this 24th day of February, 2022

READ A THIRD TIME this 24th day of February, 2022

ADOPTED this 24th day of February, 2022

CORPORATE OFFICER

CHAIR

SUNSHINE COAST REGIONAL DISTRICT

BYLAW NO. 428

SCHEDULE "C"

<u>USER CHARGES</u>	<u>ANNUAL</u>
1. For each Single Detached Family Residence or each multiplex residential or apartment unit (including residence auxiliary to principal use)	
a. Greaves Road (Bowsprit)	\$487.81
b. Canoe Road	\$985.31
c. Curran Road	\$618.70
d. Langdale	\$1,126.43
e. Lee Bay	\$487.67
f. Jolly Roger	\$832.54
g. Merrill Crescent	\$1,948.25
h. Secret Cove	\$712.57
i. Square Bay	\$786.02
j. Sunnyside	\$745.23
k. Roberts Creek Co-Housing	\$865.67
l. Lillies Lake Village	\$711.89
2. Restaurant, Cafeteria, Coffee Shop, Licensed Lounge or Pub.	\$1,035.00
3. For a marina operating within the specified area.	\$727.50
4. For all other users not herein provided for.	\$457.50
5. Credit to be applied to user charges for Secret Cove Treatment Plant users Providing SCRD approved pre-treatment of their waste water prior to treatment by the SCRD equipment	25%

SUNSHINE COAST REGIONAL DISTRICT

BYLAW NO. 735

A bylaw to adopt the Five-Year Financial Plan for the years 2022 - 2026

The Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited for all purposes as the *Sunshine Coast Regional District Financial Plan Bylaw No. 735, 2022*.
2. Schedule A, attached hereto, and forming part of this bylaw, is hereby adopted pursuant to Section 374 of the *Local Government Act* and is the Sunshine Coast Regional District 2022 – 2026 Financial Plan.

READ A FIRST TIME this 24th day of February, 2022

READ A SECOND TIME this 24th day of February, 2022

READ A THIRD TIME this 24th day of February, 2022

ADOPTED this 24th day of February, 2022

CORPORATE OFFICER

CHAIR



5-Year Financial Plan - Bylaw 735, 2022 Schedule A

Budget Version:	5-year Financial Plan
Generated Date:	February 18, 2022

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Sunshine Coast Regional District
Consolidated Five Year Financial Plan (Summary)

Schedule A, Bylaw 735, 2022

2022 - 2026

	2022	2023	2024	2025	2026
Revenues					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	26,282,507	27,120,308	27,108,509	27,016,094	26,772,602
Frontage & Parcel Taxes	6,374,560	6,375,128	6,375,707	6,375,707	4,795,639
Government Transfers	5,777,077	2,914,182	3,000,923	3,000,923	3,000,923
User Fees & Service Charges	15,728,234	15,981,758	16,096,068	16,082,568	16,077,085
Member Municipality Debt	1,734,207	1,384,741	1,368,073	981,019	606,466
Investment Income	735,513	747,313	809,880	879,164	331,847
Developer Contributions	544,500	-	-	-	-
Other Revenue	1,065,303	545,407	545,789	546,193	545,909
	58,338,901	55,165,837	55,401,949	54,978,668	52,227,471
Expenses					
Administration	5,524,118	5,660,495	5,660,495	5,660,495	5,537,784
Internal Recoveries	(7,506,500)	(7,720,120)	(7,721,054)	(7,722,006)	(7,639,386)
Wages and Benefits	24,381,902	24,737,375	24,621,463	24,621,781	24,621,781
Operating	24,265,305	18,860,121	18,966,873	18,922,778	18,777,671
Debt Charges Member Municipalities	1,734,207	1,384,741	1,368,073	981,019	606,466
Debt Charges - Interest	1,482,123	1,519,070	1,717,430	1,705,889	706,175
Amortization of Tangible Capital Assets	4,822,441	4,822,441	4,822,441	4,822,441	4,822,441
	54,703,596	49,264,123	49,435,721	48,992,397	47,432,932
Operating Surplus / (Deficit)	3,635,305	5,901,714	5,966,228	5,986,271	4,794,539
Other					
Capital Expenditures	(41,787,204)	(1,971,599)	(1,971,599)	(1,971,599)	(1,971,599)
Proceeds from Long Term Debt	21,470,403	-	-	-	-
Debt Principal Repayment	(2,853,132)	(3,301,651)	(3,963,027)	(3,921,836)	(2,496,622)
Transfer (to)/from Reserves	12,994,696	(3,931,239)	(3,271,993)	(3,333,227)	(3,566,709)
Transfer (to)/from Appropriated Surplus	213,993	(619,666)	(682,050)	(682,050)	(682,050)
Transfer (to)/from Other Funds	(312,926)	-	-	-	-
Prior Year Surplus/(Deficit)	216,424	-	-	-	-
Unfunded Amortization	4,822,441	4,822,441	4,822,441	4,822,441	4,822,441
Transfer (to)/from Unfunded Liability	1,600,000	(900,000)	(900,000)	(900,000)	(900,000)
	(3,635,305)	(5,901,714)	(5,966,228)	(5,986,271)	(4,794,539)
Financial Plan Surplus / (Deficit)	-	-	-	-	-

110 General Government	2022	2023	2024	2025	2026
Revenues					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	1,627,516	1,762,974	1,762,974	1,762,974	1,677,800
Government Transfers	874,050	874,050	874,050	874,050	874,050
Investment Income	58,000	58,000	58,000	58,000	58,000
Other Revenue	8,406	8,406	8,406	8,406	8,406
	2,664,972	2,800,430	2,800,430	2,800,430	2,715,256
Expenses					
Administration	704,425	731,775	731,775	731,775	715,672
Internal Recoveries	(842,508)	(899,717)	(899,717)	(899,717)	(899,717)
Wages and Benefits	1,756,691	1,834,508	1,834,508	1,834,508	1,765,437
Operating	575,634	435,814	435,814	435,814	435,814
Amortization of Tangible Capital Assets	58,580	58,580	58,580	58,580	58,580
	2,252,822	2,160,960	2,160,960	2,160,960	2,075,786
Operating Surplus / (Deficit)	412,150	639,470	639,470	639,470	639,470
Other					
Capital Expenditures	(125,000)	-	-	-	-
Transfer (to)/from Reserves	186,320	(16,000)	(16,000)	(16,000)	(16,000)
Transfer (to)/from Appropriated Surplus	(532,050)	(682,050)	(682,050)	(682,050)	(682,050)
Unfunded Amortization	58,580	58,580	58,580	58,580	58,580
	(412,150)	(639,470)	(639,470)	(639,470)	(639,470)
110 Financial Plan Surplus / (Deficit)	-	-	-	-	-
111 Asset Management	2022	2023	2024	2025	2026
Expenses					
Internal Recoveries	(323,079)	(329,665)	(329,665)	(329,665)	(329,665)
Wages and Benefits	263,466	270,052	270,052	270,052	270,052
Operating	59,613	59,613	59,613	59,613	59,613
Amortization of Tangible Capital Assets	39,683	39,683	39,683	39,683	39,683
	39,683	39,683	39,683	39,683	39,683
Operating Surplus / (Deficit)	(39,683)	(39,683)	(39,683)	(39,683)	(39,683)
Other					
Unfunded Amortization	39,683	39,683	39,683	39,683	39,683
	39,683	39,683	39,683	39,683	39,683
111 Financial Plan Surplus / (Deficit)	-	-	-	-	-
113 Finance	2022	2023	2024	2025	2026
Expenses					
Internal Recoveries	(1,042,965)	(1,136,571)	(1,136,571)	(1,136,571)	(1,136,571)
Wages and Benefits	944,300	967,906	967,906	967,906	967,906
Operating	268,415	168,665	168,665	168,665	168,665
Amortization of Tangible Capital Assets	174,878	174,878	174,878	174,878	174,878
	344,628	174,878	174,878	174,878	174,878
Operating Surplus / (Deficit)	(344,628)	(174,878)	(174,878)	(174,878)	(174,878)
Other					
Transfer (to)/from Reserves	169,750	-	-	-	-
Unfunded Amortization	174,878	174,878	174,878	174,878	174,878
	344,628	174,878	174,878	174,878	174,878
113 Financial Plan Surplus / (Deficit)	-	-	-	-	-

114 Administration Office	2022	2023	2024	2025	2026
Revenues					
Investment Income	79,401	86,542	93,969	101,693	109,726
	79,401	86,542	93,969	101,693	109,726
Expenses					
Internal Recoveries	(510,306)	(506,145)	(506,353)	(506,565)	(434,752)
Wages and Benefits	25,393	26,028	26,028	26,028	26,028
Operating	326,875	216,925	217,133	217,345	217,561
Debt Charges - Interest	144,058	144,058	144,058	144,058	72,029
Amortization of Tangible Capital Assets	107,823	107,823	107,823	107,823	107,823
	93,843	(11,311)	(11,311)	(11,311)	(11,311)
Operating Surplus / (Deficit)	(14,442)	97,853	105,280	113,004	121,037
Other					
Capital Expenditures	(100,051)	-	-	-	-
Debt Principal Repayment	(178,535)	(185,676)	(193,103)	(200,827)	(208,860)
Transfer (to)/from Reserves	8,454	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Appropriated Surplus	176,751	-	-	-	-
Unfunded Amortization	107,823	107,823	107,823	107,823	107,823
	14,442	(97,853)	(105,280)	(113,004)	(121,037)
114 Financial Plan Surplus / (Deficit)	-	-	-	-	-
115 Human Resources	2022	2023	2024	2025	2026
Expenses					
Internal Recoveries	(755,915)	(771,432)	(771,744)	(772,062)	(772,062)
Wages and Benefits	623,722	639,239	639,551	639,869	639,869
Operating	130,943	122,193	122,193	122,193	122,193
Amortization of Tangible Capital Assets	29,671	29,671	29,671	29,671	29,671
	28,421	19,671	19,671	19,671	19,671
Operating Surplus / (Deficit)	(28,421)	(19,671)	(19,671)	(19,671)	(19,671)
Other					
Transfer (to)/from Reserves	(1,250)	(10,000)	(10,000)	(10,000)	(10,000)
Unfunded Amortization	29,671	29,671	29,671	29,671	29,671
	28,421	19,671	19,671	19,671	19,671
115 Financial Plan Surplus / (Deficit)	-	-	-	-	-
116 Purchasing & Risk Management	2022	2023	2024	2025	2026
Expenses					
Internal Recoveries	(394,170)	(403,506)	(403,506)	(403,506)	(403,506)
Wages and Benefits	373,405	382,741	382,741	382,741	382,741
Operating	20,765	20,765	20,765	20,765	20,765
	-	-	-	-	-
Operating Surplus / (Deficit)	-	-	-	-	-
116 Financial Plan Surplus / (Deficit)	-	-	-	-	-

117 Information Services	2022	2023	2024	2025	2026
Expenses					
Internal Recoveries	(1,271,807)	(1,289,896)	(1,290,304)	(1,290,720)	(1,291,144)
Wages and Benefits	756,604	704,249	676,944	676,944	676,944
Operating	433,087	252,952	253,360	253,776	254,200
Debt Charges - Interest	131	-	-	-	-
Amortization of Tangible Capital Assets	132,455	132,455	132,455	132,455	132,455
	50,470	(200,240)	(227,545)	(227,545)	(227,545)
Operating Surplus / (Deficit)	(50,470)	200,240	227,545	227,545	227,545
Other					
Capital Expenditures	(387,934)	(350,000)	(350,000)	(350,000)	(350,000)
Debt Principal Repayment	(22,916)	-	-	-	-
Transfer (to)/from Reserves	80,838	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (to)/from Appropriated Surplus	210,093	27,305	-	-	-
Transfer (to)/from Other Funds	37,934	-	-	-	-
Unfunded Amortization	132,455	132,455	132,455	132,455	132,455
	50,470	(200,240)	(227,545)	(227,545)	(227,545)
117 Financial Plan Surplus / (Deficit)	-	-	-	-	-
118 SCRHD Administration	2022	2023	2024	2025	2026
Revenues					
Other Revenue	39,334	68,938	69,320	69,724	69,440
	39,334	68,938	69,320	69,724	69,440
Expenses					
Administration	12,555	12,904	12,904	12,904	12,620
Wages and Benefits	46,170	47,074	47,074	47,074	47,074
Operating	8,600	8,960	9,342	9,746	9,746
	67,325	68,938	69,320	69,724	69,440
Operating Surplus / (Deficit)	(27,991)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	27,991	-	-	-	-
	27,991	-	-	-	-
118 Financial Plan Surplus / (Deficit)	-	-	-	-	-
121 Grants in Aid - Area A	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	43,165	43,248	43,248	43,248	43,189
	43,165	43,248	43,248	43,248	43,189
Expenses					
Administration	2,636	2,698	2,698	2,698	2,639
Wages and Benefits	822	843	843	843	843
Operating	42,689	39,707	39,707	39,707	39,707
	46,147	43,248	43,248	43,248	43,189
Operating Surplus / (Deficit)	(2,982)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	2,982	-	-	-	-
	2,982	-	-	-	-
121 Financial Plan Surplus / (Deficit)	-	-	-	-	-

122	Grants in Aid - Area B	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	32,813	32,884	32,884	32,884	32,837
		32,813	32,884	32,884	32,884	32,837
Expenses						
	Administration	2,095	2,145	2,145	2,145	2,098
	Wages and Benefits	822	843	843	843	843
	Operating	32,010	29,896	29,896	29,896	29,896
		34,927	32,884	32,884	32,884	32,837
Operating Surplus / (Deficit)		(2,114)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	2,114	-	-	-	-
		2,114	-	-	-	-
122 Financial Plan Surplus / (Deficit)		-	-	-	-	-
123	Grants in Aid - Area E & F	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	5,312	5,346	5,346	5,346	5,335
		5,312	5,346	5,346	5,346	5,335
Expenses						
	Administration	490	503	503	503	492
	Wages and Benefits	822	843	843	843	843
	Operating	4,416	4,000	4,000	4,000	4,000
		5,728	5,346	5,346	5,346	5,335
Operating Surplus / (Deficit)		(416)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	416	-	-	-	-
		416	-	-	-	-
123 Financial Plan Surplus / (Deficit)		-	-	-	-	-
125	Grants in Aid - Community Schools	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	10,960	11,546	11,546	11,546	11,531
		10,960	11,546	11,546	11,546	11,531
Expenses						
	Administration	686	703	703	703	688
	Wages and Benefits	822	843	843	843	843
	Operating	10,000	10,000	10,000	10,000	10,000
		11,508	11,546	11,546	11,546	11,531
Operating Surplus / (Deficit)		(548)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	548	-	-	-	-
		548	-	-	-	-
125 Financial Plan Surplus / (Deficit)		-	-	-	-	-

126	Greater Gibsons Community Participation	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	11,517	11,556	11,556	11,556	11,540
		11,517	11,556	11,556	11,556	11,540
Expenses						
	Administration	695	713	713	713	697
	Wages and Benefits	822	843	843	843	843
	Operating	10,958	10,000	10,000	10,000	10,000
		12,475	11,556	11,556	11,556	11,540
Operating Surplus / (Deficit)		(958)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	958	-	-	-	-
		958	-	-	-	-
126 Financial Plan Surplus / (Deficit)		-	-	-	-	-
127	Grants in Aid - Area D	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	35,797	38,872	38,872	38,872	38,822
		35,797	38,872	38,872	38,872	38,822
Expenses						
	Administration	2,197	2,251	2,251	2,251	2,201
	Wages and Benefits	822	843	843	843	843
	Operating	35,778	35,778	35,778	35,778	35,778
		38,797	38,872	38,872	38,872	38,822
Operating Surplus / (Deficit)		(3,000)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	3,000	-	-	-	-
		3,000	-	-	-	-
127 Financial Plan Surplus / (Deficit)		-	-	-	-	-
128	Grants In Aid - Area E	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	27,934	27,997	27,997	27,997	27,958
		27,934	27,997	27,997	27,997	27,958
Expenses						
	Administration	1,747	1,789	1,789	1,789	1,750
	Wages and Benefits	822	843	843	843	843
	Operating	28,977	25,365	25,365	25,365	25,365
		31,546	27,997	27,997	27,997	27,958
Operating Surplus / (Deficit)		(3,612)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	3,612	-	-	-	-
		3,612	-	-	-	-
128 Financial Plan Surplus / (Deficit)		-	-	-	-	-

129	Grants In Aid - Area F	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	23,616	27,620	27,620	27,620	27,585
		23,616	27,620	27,620	27,620	27,585
Expenses						
	Administration	1,534	1,572	1,572	1,572	1,537
	Wages and Benefits	822	843	843	843	843
	Operating	30,205	25,205	25,205	25,205	25,205
		32,561	27,620	27,620	27,620	27,585
Operating Surplus / (Deficit)		(8,945)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	8,945	-	-	-	-
		8,945	-	-	-	-
129 Financial Plan Surplus / (Deficit)		-	-	-	-	-
130	Electoral Area Services - UBCM/AVICC	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	115,053	124,931	124,931	124,931	124,817
		115,053	124,931	124,931	124,931	124,817
Expenses						
	Administration	5,010	5,174	5,174	5,174	5,060
	Wages and Benefits	74,777	84,491	84,491	84,491	84,491
	Operating	35,266	35,266	35,266	35,266	35,266
		115,053	124,931	124,931	124,931	124,817
Operating Surplus / (Deficit)		-	-	-	-	-
130 Financial Plan Surplus / (Deficit)		-	-	-	-	-
131	Electoral Area Services - Elections	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	-	14,000	14,000	14,000	62,601
	Other Revenue	18,000	-	-	-	-
		18,000	14,000	14,000	14,000	62,601
Expenses						
	Administration	10,723	-	-	-	1,846
	Wages and Benefits	67,526	-	-	-	69,071
	Operating	64,043	-	-	-	-
		142,292	-	-	-	70,917
Operating Surplus / (Deficit)		(124,292)	14,000	14,000	14,000	(8,316)
Other						
	Transfer (to)/from Reserves	124,292	(14,000)	(14,000)	(14,000)	8,316
		124,292	(14,000)	(14,000)	(14,000)	8,316
131 Financial Plan Surplus / (Deficit)		-	-	-	-	-

135 Corporate Sustainability Services	2022	2023	2024	2025	2026
Expenses					
Internal Recoveries	(51,113)	(52,130)	(52,130)	(52,130)	(52,130)
Wages and Benefits	40,733	41,750	41,750	41,750	41,750
Operating	25,380	10,380	10,380	10,380	10,380
Amortization of Tangible Capital Assets	2,869	2,869	2,869	2,869	2,869
	17,869	2,869	2,869	2,869	2,869
Operating Surplus / (Deficit)	(17,869)	(2,869)	(2,869)	(2,869)	(2,869)
Other					
Transfer (to)/from Reserves	15,000	-	-	-	-
Unfunded Amortization	2,869	2,869	2,869	2,869	2,869
	17,869	2,869	2,869	2,869	2,869
135 Financial Plan Surplus / (Deficit)	-	-	-	-	-
136 Regional Sustainability Services	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	174,302	114,524	114,524	114,524	114,333
	174,302	114,524	114,524	114,524	114,333
Expenses					
Administration	8,383	8,698	8,698	8,698	8,507
Wages and Benefits	113,284	93,191	93,191	93,191	93,191
Operating	112,635	12,635	12,635	12,635	12,635
	234,302	114,524	114,524	114,524	114,333
Operating Surplus / (Deficit)	(60,000)	-	-	-	-
Other					
Transfer (to)/from Reserves	60,000	-	-	-	-
	60,000	-	-	-	-
136 Financial Plan Surplus / (Deficit)	-	-	-	-	-
140 Member Municipality Debt	2022	2023	2024	2025	2026
Revenues					
Member Municipality Debt	1,734,207	1,384,741	1,368,073	981,019	606,466
	1,734,207	1,384,741	1,368,073	981,019	606,466
Expenses					
Debt Charges Member Municipalities	1,734,207	1,384,741	1,368,073	981,019	606,466
	1,734,207	1,384,741	1,368,073	981,019	606,466
Operating Surplus / (Deficit)	-	-	-	-	-
140 Financial Plan Surplus / (Deficit)	-	-	-	-	-

150	Feasibility Studies - Regional	2022	2023	2024	2025	2026
Revenues						
	Government Transfers	53,183	-	-	-	-
		53,183	-	-	-	-
Expenses						
	Wages and Benefits	29,135	-	-	-	-
	Operating	74,048	20,000	-	-	-
		103,183	20,000	-	-	-
Operating Surplus / (Deficit)		(50,000)	(20,000)	-	-	-
Other						
	Transfer (to)/from Appropriated Surplus	50,000	20,000	-	-	-
		50,000	20,000	-	-	-

150 Financial Plan Surplus / (Deficit)		-	-	-	-	-
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200	Bylaw Enforcement	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	350,748	360,586	360,586	360,586	359,372
	User Fees & Service Charges	513	513	513	513	513
		351,261	361,099	361,099	361,099	359,885
Expenses						
	Administration	53,618	55,164	55,164	55,164	53,950
	Wages and Benefits	277,789	286,081	286,081	286,081	286,081
	Operating	20,128	19,854	19,854	19,854	19,854
	Amortization of Tangible Capital Assets	5,673	5,673	5,673	5,673	5,673
		357,208	366,772	366,772	366,772	365,558
Operating Surplus / (Deficit)		(5,947)	(5,673)	(5,673)	(5,673)	(5,673)
Other						
	Capital Expenditures	(50,000)	-	-	-	-
	Transfer (to)/from Reserves	50,274	-	-	-	-
	Unfunded Amortization	5,673	5,673	5,673	5,673	5,673
		5,947	5,673	5,673	5,673	5,673

200 Financial Plan Surplus / (Deficit)		-	-	-	-	-
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204	Halfmoon Bay Smoke Control	2022	2023	2024	2025	2026
Expenses						
	Administration	143	147	147	147	144
	Wages and Benefits	942	966	966	966	966
		1,085	1,113	1,113	1,113	1,110
Operating Surplus / (Deficit)		(1,085)	(1,113)	(1,113)	(1,113)	(1,110)
Other						
	Transfer (to)/from Reserves	1,085	1,113	1,113	1,113	1,110
		1,085	1,113	1,113	1,113	1,110

204 Financial Plan Surplus / (Deficit)		-	-	-	-	-
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206	Roberts Creek Smoke Control	2022	2023	2024	2025	2026
Expenses						
	Administration	142	147	147	147	144
	Wages and Benefits	942	966	966	966	966
		1,084	1,113	1,113	1,113	1,110
Operating Surplus / (Deficit)						
		(1,084)	(1,113)	(1,113)	(1,113)	(1,110)
Other						
	Transfer (to)/from Reserves	1,084	1,113	1,113	1,113	1,110
		1,084	1,113	1,113	1,113	1,110
206 Financial Plan Surplus / (Deficit)						
		-	-	-	-	-

210	Gibsons & District Fire Protection	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	1,493,290	1,578,499	1,615,998	1,615,999	1,613,099
	Government Transfers	50,000	-	-	-	-
		1,543,290	1,578,499	1,615,998	1,615,999	1,613,099
Expenses						
	Administration	128,090	131,804	131,804	131,804	128,904
	Wages and Benefits	594,522	635,018	635,018	635,018	635,018
	Operating	414,134	371,455	371,455	371,455	371,455
	Debt Charges - Interest	4,934	8,938	6,816	4,630	2,439
	Amortization of Tangible Capital Assets	153,274	153,274	153,274	153,274	153,274
		1,294,954	1,300,489	1,298,367	1,296,181	1,291,090
Operating Surplus / (Deficit)						
		248,336	278,010	317,631	319,818	322,009
Other						
	Capital Expenditures	(922,900)	-	-	-	-
	Proceeds from Long Term Debt	585,000	-	-	-	-
	Debt Principal Repayment	(156,789)	(193,784)	(195,905)	(198,092)	(200,283)
	Transfer (to)/from Reserves	91,679	(237,500)	(275,000)	(275,000)	(275,000)
	Transfer (to)/from Appropriated Surplus	1,400	-	-	-	-
	Unfunded Amortization	153,274	153,274	153,274	153,274	153,274
		(248,336)	(278,010)	(317,631)	(319,818)	(322,009)
210 Financial Plan Surplus / (Deficit)						
		-	-	-	-	-

212	Roberts Creek Fire Protection	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	707,786	734,676	734,677	734,677	733,116
		707,786	734,676	734,677	734,677	733,116
Expenses						
	Administration	69,024	70,884	70,884	70,884	69,324
	Wages and Benefits	244,964	251,143	251,143	251,143	251,143
	Operating	245,337	210,408	210,408	210,408	210,408
	Debt Charges - Interest	1,349	1,926	1,451	963	473
	Amortization of Tangible Capital Assets	70,700	70,700	70,700	70,700	70,700
		631,374	605,061	604,586	604,098	602,048
Operating Surplus / (Deficit)		76,412	129,615	130,091	130,579	131,068
Other						
	Capital Expenditures	(387,023)	-	-	-	-
	Debt Principal Repayment	(25,041)	(43,315)	(43,791)	(44,279)	(44,768)
	Transfer (to)/from Reserves	263,552	(157,000)	(157,000)	(157,000)	(157,000)
	Transfer (to)/from Appropriated Surplus	1,400	-	-	-	-
	Unfunded Amortization	70,700	70,700	70,700	70,700	70,700
		(76,412)	(129,615)	(130,091)	(130,579)	(131,068)
212 Financial Plan Surplus / (Deficit)		-	-	-	-	-
216	Halfmoon Bay Fire Protection	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	981,823	787,462	787,461	787,462	786,174
		981,823	787,462	787,461	787,462	786,174
Expenses						
	Administration	56,955	58,578	58,578	58,578	57,289
	Wages and Benefits	267,255	273,990	273,990	273,990	273,990
	Operating	500,991	204,591	204,591	204,591	204,591
	Debt Charges - Interest	1,549	3,449	2,642	1,807	973
	Amortization of Tangible Capital Assets	47,299	47,299	47,299	47,299	47,299
		874,049	587,907	587,100	586,265	584,142
Operating Surplus / (Deficit)		107,774	199,555	200,361	201,197	202,032
Other						
	Capital Expenditures	(884,500)	-	-	-	-
	Proceeds from Long Term Debt	375,900	-	-	-	-
	Debt Principal Repayment	(28,473)	(73,854)	(74,660)	(75,496)	(76,331)
	Transfer (to)/from Reserves	380,600	(173,000)	(173,000)	(173,000)	(173,000)
	Transfer (to)/from Appropriated Surplus	1,400	-	-	-	-
	Unfunded Amortization	47,299	47,299	47,299	47,299	47,299
		(107,774)	(199,555)	(200,361)	(201,197)	(202,032)
216 Financial Plan Surplus / (Deficit)		-	-	-	-	-

218 Egmont Fire Protection	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	224,320	227,677	227,677	227,677	224,916
Investment Income	2,690	2,932	3,184	3,445	3,717
Other Revenue	11,500	-	-	-	-
	238,510	230,609	230,861	231,122	228,633
Expenses					
Administration	14,176	14,585	14,585	14,585	14,264
Wages and Benefits	114,962	117,910	117,910	117,910	117,910
Operating	81,943	81,943	81,943	81,943	81,943
Debt Charges - Interest	4,880	4,880	4,880	4,880	2,440
Amortization of Tangible Capital Assets	19,820	19,820	19,820	19,820	19,820
	235,781	239,138	239,138	239,138	236,377
Operating Surplus / (Deficit)	2,729	(8,529)	(8,277)	(8,016)	(7,744)
Other					
Capital Expenditures	(14,000)	-	-	-	-
Debt Principal Repayment	(6,049)	(6,291)	(6,543)	(6,804)	(7,076)
Transfer (to)/from Reserves	(2,500)	(5,000)	(5,000)	(5,000)	(5,000)
Unfunded Amortization	19,820	19,820	19,820	19,820	19,820
	(2,729)	8,529	8,277	8,016	7,744
218 Financial Plan Surplus / (Deficit)	-	-	-	-	-
220 Emergency Telephone - 911	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	447,811	428,657	428,657	428,657	427,915
	447,811	428,657	428,657	428,657	427,915
Expenses					
Administration	32,956	33,731	33,731	33,731	32,989
Wages and Benefits	45,554	21,654	21,654	21,654	21,654
Operating	275,013	263,472	263,472	263,472	263,472
Amortization of Tangible Capital Assets	67,536	67,536	67,536	67,536	67,536
	421,059	386,393	386,393	386,393	385,651
Operating Surplus / (Deficit)	26,752	42,264	42,264	42,264	42,264
Other					
Capital Expenditures	(522,315)	-	-	-	-
Transfer (to)/from Reserves	428,027	(109,800)	(109,800)	(109,800)	(109,800)
Unfunded Amortization	67,536	67,536	67,536	67,536	67,536
	(26,752)	(42,264)	(42,264)	(42,264)	(42,264)
220 Financial Plan Surplus / (Deficit)	-	-	-	-	-

222	Sunshine Coast Emergency Planning	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	400,140	403,164	403,164	403,164	401,466
	Government Transfers	418,175	-	-	-	-
		818,315	403,164	403,164	403,164	401,466
Expenses						
	Administration	75,289	77,173	77,173	77,173	75,475
	Wages and Benefits	175,754	209,967	209,967	209,967	209,967
	Operating	530,507	91,024	91,024	91,024	91,024
	Amortization of Tangible Capital Assets	6,833	6,833	6,833	6,833	6,833
		788,383	384,997	384,997	384,997	383,299
Operating Surplus / (Deficit)		29,932	18,167	18,167	18,167	18,167
Other						
	Transfer (to)/from Reserves	7,858	(25,000)	(25,000)	(25,000)	(25,000)
	Prior Year Surplus/(Deficit)	(44,623)	-	-	-	-
	Unfunded Amortization	6,833	6,833	6,833	6,833	6,833
		(29,932)	(18,167)	(18,167)	(18,167)	(18,167)
222 Financial Plan Surplus / (Deficit)		-	-	-	-	-
290	Animal Control	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	48,680	50,202	50,202	50,202	49,866
	User Fees & Service Charges	32,488	32,488	32,488	32,488	32,488
		81,168	82,690	82,690	82,690	82,354
Expenses						
	Administration	14,867	15,267	15,267	15,267	14,931
	Wages and Benefits	44,834	45,956	45,956	45,956	45,956
	Operating	21,741	21,467	21,467	21,467	21,467
	Amortization of Tangible Capital Assets	4,336	4,336	4,336	4,336	4,336
		85,778	87,026	87,026	87,026	86,690
Operating Surplus / (Deficit)		(4,610)	(4,336)	(4,336)	(4,336)	(4,336)
Other						
	Transfer (to)/from Reserves	274	-	-	-	-
	Unfunded Amortization	4,336	4,336	4,336	4,336	4,336
		4,610	4,336	4,336	4,336	4,336
290 Financial Plan Surplus / (Deficit)		-	-	-	-	-

291 Keats Island Dog Control	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	256	2,584	2,584	2,584	2,579
User Fees & Service Charges	350	350	350	350	350
	606	2,934	2,934	2,934	2,929
Expenses					
Administration	222	229	229	229	224
Wages and Benefits	1,370	1,405	1,405	1,405	1,405
Operating	1,300	1,300	1,300	1,300	1,300
	2,892	2,934	2,934	2,934	2,929
Operating Surplus / (Deficit)	(2,286)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	2,286	-	-	-	-
	2,286	-	-	-	-
291 Financial Plan Surplus / (Deficit)	-	-	-	-	-

310 Public Transit	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	3,057,778	3,237,460	3,227,904	3,227,904	3,215,652
Government Transfers	1,967,344	2,040,132	2,126,873	2,126,873	2,126,873
User Fees & Service Charges	577,150	710,572	834,465	834,465	834,465
Other Revenue	2,000	2,000	2,000	2,000	2,000
	5,604,272	5,990,164	6,191,242	6,191,242	6,178,990
Expenses					
Administration	542,882	556,783	556,783	556,783	544,531
Wages and Benefits	2,946,064	2,885,189	2,885,189	2,885,189	2,885,189
Operating	2,515,965	2,610,409	2,749,270	2,749,270	2,749,270
Amortization of Tangible Capital Assets	34,605	34,605	34,605	34,605	34,605
	6,039,516	6,086,986	6,225,847	6,225,847	6,213,595
Operating Surplus / (Deficit)	(435,244)	(96,822)	(34,605)	(34,605)	(34,605)
Other					
Capital Expenditures	(14,500)	-	-	-	-
Transfer (to)/from Reserves	413,439	62,217	-	-	-
Transfer (to)/from Appropriated Surplus	1,700	-	-	-	-
Unfunded Amortization	34,605	34,605	34,605	34,605	34,605
	435,244	96,822	34,605	34,605	34,605
310 Financial Plan Surplus / (Deficit)	-	-	-	-	-

312 Fleet Maintenance	2022	2023	2024	2025	2026
Revenues					
Investment Income	10,948	11,932	12,956	14,021	15,128
Other Revenue	9,100	9,100	9,100	9,100	9,100
	20,048	21,032	22,056	23,121	24,228
Expenses					
Administration	49,679	48,177	48,177	48,177	47,117
Internal Recoveries	(1,586,994)	(1,611,489)	(1,611,489)	(1,611,488)	(1,600,497)
Wages and Benefits	605,728	622,978	622,978	622,978	622,978
Operating	913,975	890,889	890,928	890,969	891,010
Debt Charges - Interest	20,777	20,988	20,705	20,412	10,189
Amortization of Tangible Capital Assets	36,607	36,607	36,607	36,607	36,607
	39,772	8,150	7,906	7,655	7,404
Operating Surplus / (Deficit)	(19,724)	12,882	14,150	15,466	16,824
Other					
Capital Expenditures	(159,750)	-	-	-	-
Proceeds from Long Term Debt	131,250	-	-	-	-
Debt Principal Repayment	(41,696)	(51,466)	(52,773)	(54,130)	(55,529)
Transfer (to)/from Reserves	53,313	1,977	2,016	2,057	2,098
Unfunded Amortization	36,607	36,607	36,607	36,607	36,607
	19,724	(12,882)	(14,150)	(15,466)	(16,824)
312 Financial Plan Surplus / (Deficit)	-	-	-	-	-
313 Building Maintenance Services	2022	2023	2024	2025	2026
Expenses					
Administration	11,445	11,285	11,285	11,285	11,037
Internal Recoveries	(395,388)	(396,901)	(396,907)	(396,914)	(396,674)
Wages and Benefits	331,969	340,859	340,859	340,859	340,859
Operating	41,734	39,615	39,621	39,628	39,635
Debt Charges - Interest	209	219	165	110	55
Amortization of Tangible Capital Assets	7,019	7,019	7,019	7,019	7,019
	(3,012)	2,096	2,042	1,987	1,931
Operating Surplus / (Deficit)	3,012	(2,096)	(2,042)	(1,987)	(1,931)
Other					
Capital Expenditures	(25,000)	-	-	-	-
Proceeds from Long Term Debt	25,000	-	-	-	-
Debt Principal Repayment	(11,906)	(4,923)	(4,977)	(5,032)	(5,088)
Transfer (to)/from Reserves	1,875	-	-	-	-
Unfunded Amortization	7,019	7,019	7,019	7,019	7,019
	(3,012)	2,096	2,042	1,987	1,931
313 Financial Plan Surplus / (Deficit)	-	-	-	-	-
315 Mason Road Works Yard	2022	2023	2024	2025	2026
Expenses					
Internal Recoveries	(16,000)	-	-	-	-
Wages and Benefits	20,001	-	-	-	-
Operating	(49,001)	-	-	-	-
	(45,000)	-	-	-	-
Operating Surplus / (Deficit)	45,000	-	-	-	-
Other					
Capital Expenditures	(45,000)	-	-	-	-
	(45,000)	-	-	-	-
315 Financial Plan Surplus / (Deficit)	-	-	-	-	-

320	Regional Street Lighting	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	48,334	47,747	45,133	44,261	44,209
		48,334	47,747	45,133	44,261	44,209
Expenses						
	Administration	2,310	2,370	2,370	2,370	2,318
	Wages and Benefits	4,511	5,046	5,046	5,046	5,046
	Operating	40,381	40,331	37,717	36,845	36,845
		47,202	47,747	45,133	44,261	44,209
Operating Surplus / (Deficit)		1,132	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	(1,132)	-	-	-	-
		(1,132)	-	-	-	-
320 Financial Plan Surplus / (Deficit)		-	-	-	-	-
322	Langdale Street Lighting	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	2,660	2,815	2,630	2,568	2,564
		2,660	2,815	2,630	2,568	2,564
Expenses						
	Administration	163	167	167	167	163
	Operating	2,648	2,648	2,463	2,401	2,401
		2,811	2,815	2,630	2,568	2,564
Operating Surplus / (Deficit)		(151)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	151	-	-	-	-
		151	-	-	-	-
322 Financial Plan Surplus / (Deficit)		-	-	-	-	-
324	Granthams Street Lighting	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	2,445	2,815	2,630	2,568	2,564
		2,445	2,815	2,630	2,568	2,564
Expenses						
	Administration	163	167	167	167	163
	Operating	2,648	2,648	2,463	2,401	2,401
		2,811	2,815	2,630	2,568	2,564
Operating Surplus / (Deficit)		(366)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	366	-	-	-	-
		366	-	-	-	-
324 Financial Plan Surplus / (Deficit)		-	-	-	-	-

326 Veterans Street Lighting	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	489	564	527	515	514
	489	564	527	515	514
Expenses					
Administration	33	34	34	34	33
Operating	530	530	493	481	481
	563	564	527	515	514
Operating Surplus / (Deficit)	(74)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	74	-	-	-	-
	74	-	-	-	-
326 Financial Plan Surplus / (Deficit)	-	-	-	-	-
328 Spruce Street Lighting	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	244	282	263	257	257
	244	282	263	257	257
Expenses					
Administration	16	16	16	16	16
Operating	266	266	247	241	241
	282	282	263	257	257
Operating Surplus / (Deficit)	(38)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	38	-	-	-	-
	38	-	-	-	-
328 Financial Plan Surplus / (Deficit)	-	-	-	-	-
330 Woodcreek Street Lighting	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	(535)	2,510	2,343	2,287	2,279
	(535)	2,510	2,343	2,287	2,279
Expenses					
Administration	334	343	343	343	335
Operating	2,167	2,167	2,000	1,944	1,944
	2,501	2,510	2,343	2,287	2,279
Operating Surplus / (Deficit)	(3,036)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	3,036	-	-	-	-
	3,036	-	-	-	-
330 Financial Plan Surplus / (Deficit)	-	-	-	-	-

332 Fircrest Street Lighting	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	1,090	1,164	1,127	1,115	1,114
	1,090	1,164	1,127	1,115	1,114
Expenses					
Administration	33	34	34	34	33
Operating	1,130	1,130	1,093	1,081	1,081
	1,163	1,164	1,127	1,115	1,114
Operating Surplus / (Deficit)	(73)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	73	-	-	-	-
	73	-	-	-	-
332 Financial Plan Surplus / (Deficit)	-	-	-	-	-
334 Hydaway Street Lighting	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	243	282	263	257	257
	243	282	263	257	257
Expenses					
Administration	16	16	16	16	16
Operating	266	266	247	241	241
	282	282	263	257	257
Operating Surplus / (Deficit)	(39)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	39	-	-	-	-
	39	-	-	-	-
334 Financial Plan Surplus / (Deficit)	-	-	-	-	-
336 Sunnyside Street Lighting	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	978	1,124	1,050	1,025	1,024
	978	1,124	1,050	1,025	1,024
Expenses					
Administration	65	66	66	66	65
Operating	1,058	1,058	984	959	959
	1,123	1,124	1,050	1,025	1,024
Operating Surplus / (Deficit)	(145)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	145	-	-	-	-
	145	-	-	-	-
336 Financial Plan Surplus / (Deficit)	-	-	-	-	-

340 Burns Road Street Lighting	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	261	256	256	256	256
	261	256	256	256	256
Expenses					
Administration	15	15	15	15	15
Operating	241	241	241	241	241
	256	256	256	256	256
Operating Surplus / (Deficit)	5	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	(5)	-	-	-	-
	(5)	-	-	-	-
340 Financial Plan Surplus / (Deficit)	-	-	-	-	-
342 Stewart Road Street Lighting	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	489	564	527	515	514
	489	564	527	515	514
Expenses					
Administration	33	34	34	34	33
Operating	530	530	493	481	481
	563	564	527	515	514
Operating Surplus / (Deficit)	(74)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	74	-	-	-	-
	74	-	-	-	-
342 Financial Plan Surplus / (Deficit)	-	-	-	-	-
345 Ports Services	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	788,903	791,868	790,746	699,994	699,113
Other Revenue	2,665	2,665	2,665	2,665	2,665
	791,568	794,533	793,411	702,659	701,778
Expenses					
Administration	38,969	40,018	40,018	40,018	39,137
Wages and Benefits	105,619	105,734	105,734	105,734	105,734
Operating	276,580	185,781	174,659	173,907	173,907
Amortization of Tangible Capital Assets	78,722	78,722	78,722	78,722	78,722
	499,890	410,255	399,133	398,381	397,500
Operating Surplus / (Deficit)	291,678	384,278	394,278	304,278	304,278
Other					
Capital Expenditures	(669,736)	-	-	-	-
Debt Principal Repayment	(90,000)	(90,000)	(90,000)	-	-
Transfer (to)/from Reserves	389,336	(373,000)	(383,000)	(383,000)	(383,000)
Unfunded Amortization	78,722	78,722	78,722	78,722	78,722
	(291,678)	(384,278)	(394,278)	(304,278)	(304,278)
345 Financial Plan Surplus / (Deficit)	-	-	-	-	-

346 Langdale Dock	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	33,368	33,414	33,414	33,414	33,370
	33,368	33,414	33,414	33,414	33,370
Expenses					
Administration	1,939	1,985	1,985	1,985	1,941
Operating	31,429	31,429	31,429	31,429	31,429
	33,368	33,414	33,414	33,414	33,370
Operating Surplus / (Deficit)	-	-	-	-	-
346 Financial Plan Surplus / (Deficit)	-	-	-	-	-

350 Regional Solid Waste	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	3,593,433	4,003,805	3,999,797	3,995,722	3,978,024
User Fees & Service Charges	2,802,669	2,816,756	2,803,256	2,789,756	2,789,756
Other Revenue	360,601	200,601	200,601	200,601	200,601
	6,756,703	7,021,162	7,003,654	6,986,079	6,968,381
Expenses					
Administration	605,086	620,720	620,720	620,720	607,061
Wages and Benefits	1,332,486	1,399,087	1,399,087	1,399,087	1,399,087
Operating	4,404,826	3,720,434	3,689,426	3,658,352	3,654,312
Debt Charges - Interest	745	1,250	948	638	326
Amortization of Tangible Capital Assets	54,261	54,261	54,261	54,261	54,261
	6,397,404	5,795,752	5,764,442	5,733,058	5,715,047
Operating Surplus / (Deficit)	359,299	1,225,410	1,239,212	1,253,021	1,253,334
Other					
Capital Expenditures	(2,929,916)	-	-	-	-
Proceeds from Long Term Debt	1,835,316	-	-	-	-
Debt Principal Repayment	(309,974)	(350,801)	(351,103)	(351,412)	(351,725)
Transfer (to)/from Reserves	772,836	(28,870)	(42,370)	(55,870)	(55,870)
Transfer (to)/from Other Funds	(1,577,368)	-	-	-	-
Prior Year Surplus/(Deficit)	195,546	-	-	-	-
Unfunded Amortization	54,261	54,261	54,261	54,261	54,261
Transfer (to)/from Unfunded Liability	1,600,000	(900,000)	(900,000)	(900,000)	(900,000)
	(359,299)	(1,225,410)	(1,239,212)	(1,253,021)	(1,253,334)
350 Financial Plan Surplus / (Deficit)	-	-	-	-	-

355 Refuse Collection	2022	2023	2024	2025	2026
Revenues					
User Fees & Service Charges	1,164,830	1,226,044	1,226,044	1,226,044	1,223,849
	1,164,830	1,226,044	1,226,044	1,226,044	1,223,849
Expenses					
Administration	97,394	99,734	99,734	99,734	97,539
Wages and Benefits	55,269	56,648	56,648	56,648	56,648
Operating	1,012,167	1,069,662	1,069,662	1,069,662	1,069,662
	1,164,830	1,226,044	1,226,044	1,226,044	1,223,849
Operating Surplus / (Deficit)	-	-	-	-	-
355 Financial Plan Surplus / (Deficit)	-	-	-	-	-

365 North Pender Harbour Water Service	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	266,681	266,681	266,681	266,681	266,681
User Fees & Service Charges	434,337	434,337	434,337	434,337	434,337
	701,018	701,018	701,018	701,018	701,018
Expenses					
Administration	60,938	62,735	62,735	62,735	61,355
Wages and Benefits	258,676	269,858	269,858	269,858	269,858
Operating	262,887	127,327	127,327	127,327	127,327
Debt Charges - Interest	8,772	8,026	7,279	6,528	5,850
Amortization of Tangible Capital Assets	130,468	130,468	130,468	130,468	130,468
	721,741	598,414	597,667	596,916	594,858
Operating Surplus / (Deficit)	(20,723)	102,604	103,351	104,102	106,160
Other					
Capital Expenditures	(1,038,686)	(21,000)	(21,000)	(21,000)	(21,000)
Debt Principal Repayment	(33,249)	(33,396)	(33,542)	(33,374)	(20,000)
Transfer (to)/from Reserves	52,190	(178,676)	(179,277)	(180,196)	(195,628)
Transfer (to)/from Other Funds	910,000	-	-	-	-
Unfunded Amortization	130,468	130,468	130,468	130,468	130,468
	20,723	(102,604)	(103,351)	(104,102)	(106,160)
365 Financial Plan Surplus / (Deficit)	-	-	-	-	-
366 South Pender Harbour Water Service	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	438,004	438,004	438,004	438,004	438,004
Government Transfers	40,674	-	-	-	-
User Fees & Service Charges	778,365	778,365	778,365	778,365	778,365
Investment Income	13,763	16,056	18,441	20,291	23,500
	1,270,806	1,232,425	1,234,810	1,236,660	1,239,869
Expenses					
Administration	101,263	104,104	104,104	104,104	101,813
Wages and Benefits	433,868	454,163	454,163	454,163	454,163
Operating	501,141	257,960	257,960	257,960	257,960
Debt Charges - Interest	51,611	51,181	50,078	49,001	47,925
Amortization of Tangible Capital Assets	299,383	299,383	299,383	299,383	299,383
	1,387,266	1,166,791	1,165,688	1,164,611	1,161,244
Operating Surplus / (Deficit)	(116,460)	65,634	69,122	72,049	78,625
Other					
Capital Expenditures	(1,378,242)	(25,000)	(25,000)	(25,000)	(25,000)
Proceeds from Long Term Debt	80,000	-	-	-	-
Debt Principal Repayment	(97,547)	(110,917)	(107,870)	(109,897)	(113,283)
Transfer (to)/from Reserves	506,017	(229,100)	(235,635)	(236,535)	(239,725)
Transfer (to)/from Other Funds	706,849	-	-	-	-
Unfunded Amortization	299,383	299,383	299,383	299,383	299,383
	116,460	(65,634)	(69,122)	(72,049)	(78,625)
366 Financial Plan Surplus / (Deficit)	-	-	-	-	-

370 Regional Water Services	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	3,725,505	3,725,505	3,725,505	3,725,505	3,725,505
Government Transfers	40,330	-	-	-	-
User Fees & Service Charges	6,441,973	6,441,973	6,441,973	6,441,973	6,441,973
Investment Income	70,666	76,692	87,166	103,245	18,743
Developer Contributions	544,500	-	-	-	-
Other Revenue	65,800	65,800	65,800	65,800	65,800
	10,888,774	10,309,970	10,320,444	10,336,523	10,252,021
Expenses					
Administration	981,120	1,002,244	1,002,244	1,002,244	980,190
Wages and Benefits	3,818,173	3,920,702	3,920,702	3,920,702	3,920,702
Operating	3,575,617	1,697,712	1,697,801	1,697,892	1,697,985
Debt Charges - Interest	256,788	310,900	518,024	515,412	483,925
Amortization of Tangible Capital Assets	1,647,900	1,647,900	1,647,900	1,647,900	1,647,900
	10,279,598	8,579,458	8,786,671	8,784,150	8,730,702
Operating Surplus / (Deficit)	609,176	1,730,512	1,533,773	1,552,373	1,521,319
Other					
Capital Expenditures	(25,334,715)	(1,565,599)	(1,565,599)	(1,565,599)	(1,565,599)
Proceeds from Long Term Debt	16,646,959	-	-	-	-
Debt Principal Repayment	(329,465)	(473,754)	(1,087,508)	(1,082,667)	(840,788)
Transfer (to)/from Reserves	7,336,935	(1,339,059)	(528,566)	(552,007)	(762,832)
Transfer (to)/from Other Funds	(576,790)	-	-	-	-
Unfunded Amortization	1,647,900	1,647,900	1,647,900	1,647,900	1,647,900
	(609,176)	(1,730,512)	(1,533,773)	(1,552,373)	(1,521,319)
370 Financial Plan Surplus / (Deficit)	-	-	-	-	-

381 Greaves Rd Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	2,400	2,400	2,400	2,400	2,400
User Fees & Service Charges	2,439	2,439	2,439	2,439	2,439
	4,839	4,839	4,839	4,839	4,839
Expenses					
Administration	207	215	215	215	210
Wages and Benefits	1,942	1,992	1,992	1,992	1,992
Operating	7,652	752	752	752	752
Debt Charges - Interest	5	4	3	1	-
	9,806	2,963	2,962	2,960	2,954
Operating Surplus / (Deficit)	(4,967)	1,876	1,877	1,879	1,885
Other					
Debt Principal Repayment	(124)	(125)	(126)	(125)	-
Transfer (to)/from Reserves	5,091	(1,751)	(1,751)	(1,754)	(1,885)
	4,967	(1,876)	(1,877)	(1,879)	(1,885)
381 Financial Plan Surplus / (Deficit)	-	-	-	-	-

382 Woodcreek Park Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	29,200	29,200	29,200	29,200	29,200
User Fees & Service Charges	48,054	49,496	50,981	50,981	50,981
	77,254	78,696	80,181	80,181	80,181
Expenses					
Administration	5,019	5,169	5,169	5,169	5,055
Wages and Benefits	26,002	26,656	26,656	26,656	26,656
Operating	50,362	22,296	22,296	22,296	22,296
Debt Charges - Interest	43	31	19	7	-
Amortization of Tangible Capital Assets	8,959	8,959	8,959	8,959	8,959
	90,385	63,111	63,099	63,087	62,966
Operating Surplus / (Deficit)	(13,131)	15,585	17,082	17,094	17,215
Other					
Debt Principal Repayment	(1,070)	(1,082)	(1,094)	(1,081)	-
Transfer (to)/from Reserves	(4,260)	(23,462)	(24,947)	(24,972)	(26,174)
Transfer (to)/from Other Funds	9,502	-	-	-	-
Unfunded Amortization	8,959	8,959	8,959	8,959	8,959
	13,131	(15,585)	(17,082)	(17,094)	(17,215)
382 Financial Plan Surplus / (Deficit)	-	-	-	-	-
383 Sunnyside Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	3,322	3,322	3,322	3,322	3,322
User Fees & Service Charges	5,962	6,141	6,325	6,325	6,325
	9,284	9,463	9,647	9,647	9,647
Expenses					
Administration	289	301	301	301	294
Wages and Benefits	2,136	2,190	2,190	2,190	2,190
Operating	6,378	478	478	478	478
Debt Charges - Interest	5	4	3	1	-
	8,808	2,973	2,972	2,970	2,962
Operating Surplus / (Deficit)	476	6,490	6,675	6,677	6,685
Other					
Debt Principal Repayment	(124)	(125)	(126)	(125)	-
Transfer (to)/from Reserves	(352)	(6,365)	(6,549)	(6,552)	(6,685)
	(476)	(6,490)	(6,675)	(6,677)	(6,685)
383 Financial Plan Surplus / (Deficit)	-	-	-	-	-

384 Jolly Roger Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	4,864	4,864	4,864	4,864	4,864
User Fees & Service Charges	25,809	25,809	25,809	25,809	25,809
	30,673	30,673	30,673	30,673	30,673
Expenses					
Administration	2,224	2,293	2,293	2,293	2,243
Wages and Benefits	12,097	12,403	12,403	12,403	12,403
Operating	19,587	13,687	13,687	13,687	13,687
Debt Charges - Interest	22	16	10	4	-
Amortization of Tangible Capital Assets	1,293	1,293	1,293	1,293	1,293
	35,223	29,692	29,686	29,680	29,626
Operating Surplus / (Deficit)	(4,550)	981	987	993	1,047
Other					
Capital Expenditures	(6,269)	-	-	-	-
Debt Principal Repayment	(535)	(541)	(547)	(540)	-
Transfer (to)/from Reserves	7,400	(1,733)	(1,733)	(1,746)	(2,340)
Transfer (to)/from Other Funds	2,661	-	-	-	-
Unfunded Amortization	1,293	1,293	1,293	1,293	1,293
	4,550	(981)	(987)	(993)	(1,047)
384 Financial Plan Surplus / (Deficit)	-	-	-	-	-
385 Secret Cove Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	5,168	5,168	5,168	5,168	5,168
User Fees & Service Charges	24,856	24,856	24,856	24,856	24,856
	30,024	30,024	30,024	30,024	30,024
Expenses					
Administration	2,046	2,111	2,111	2,111	2,065
Wages and Benefits	12,233	12,542	12,542	12,542	12,542
Operating	17,101	11,201	11,201	11,201	11,201
Debt Charges - Interest	22	16	10	4	-
Amortization of Tangible Capital Assets	1,381	1,381	1,381	1,381	1,381
	32,783	27,251	27,245	27,239	27,189
Operating Surplus / (Deficit)	(2,759)	2,773	2,779	2,785	2,835
Other					
Capital Expenditures	(6,727)	-	-	-	-
Debt Principal Repayment	(535)	(541)	(547)	(540)	-
Transfer (to)/from Reserves	5,655	(3,613)	(3,613)	(3,626)	(4,216)
Transfer (to)/from Other Funds	2,985	-	-	-	-
Unfunded Amortization	1,381	1,381	1,381	1,381	1,381
	2,759	(2,773)	(2,779)	(2,785)	(2,835)
385 Financial Plan Surplus / (Deficit)	-	-	-	-	-

386 Lee Bay Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	36,158	36,158	36,158	36,158	36,158
User Fees & Service Charges	57,057	57,057	57,057	57,057	57,057
	93,215	93,215	93,215	93,215	93,215
Expenses					
Administration	4,504	4,637	4,637	4,637	4,535
Wages and Benefits	21,782	22,324	22,324	22,324	22,324
Operating	46,890	30,440	30,440	30,440	30,440
Debt Charges - Interest	22	16	10	4	-
Amortization of Tangible Capital Assets	1,397	1,397	1,397	1,397	1,397
	74,595	58,814	58,808	58,802	58,696
Operating Surplus / (Deficit)	18,620	34,401	34,407	34,413	34,519
Other					
Debt Principal Repayment	(535)	(541)	(547)	(540)	-
Transfer (to)/from Reserves	(19,482)	(35,257)	(35,257)	(35,270)	(35,916)
Unfunded Amortization	1,397	1,397	1,397	1,397	1,397
	(18,620)	(34,401)	(34,407)	(34,413)	(34,519)
386 Financial Plan Surplus / (Deficit)	-	-	-	-	-
387 Square Bay Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	20,220	20,220	20,220	20,220	20,220
User Fees & Service Charges	67,224	67,224	67,224	67,224	67,224
Investment Income	635	966	1,308	1,660	2,022
	88,079	88,410	88,752	89,104	89,466
Expenses					
Administration	8,387	8,641	8,641	8,641	8,451
Wages and Benefits	45,492	46,632	46,632	46,632	46,632
Operating	51,151	28,551	28,551	28,551	28,551
Debt Charges - Interest	7,491	7,479	7,467	7,455	7,448
Amortization of Tangible Capital Assets	9,070	9,070	9,070	9,070	9,070
	121,591	100,373	100,361	100,349	100,152
Operating Surplus / (Deficit)	(33,512)	(11,963)	(11,609)	(11,245)	(10,686)
Other					
Capital Expenditures	(14,677)	-	-	-	-
Debt Principal Repayment	(12,125)	(12,468)	(12,822)	(13,161)	(12,443)
Transfer (to)/from Reserves	51,244	15,361	15,361	15,336	14,059
Unfunded Amortization	9,070	9,070	9,070	9,070	9,070
	33,512	11,963	11,609	11,245	10,686
387 Financial Plan Surplus / (Deficit)	-	-	-	-	-

388 Langdale Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	16,000	16,320	16,646	16,646	16,646
User Fees & Service Charges	45,057	46,409	47,801	47,801	47,801
	61,057	62,729	64,447	64,447	64,447
Expenses					
Administration	4,170	4,301	4,301	4,301	4,206
Wages and Benefits	24,612	25,229	25,229	25,229	25,229
Operating	28,051	22,151	22,151	22,151	22,151
Debt Charges - Interest	626	1,026	772	514	260
Amortization of Tangible Capital Assets	3,764	3,764	3,764	3,764	3,764
	61,223	56,471	56,217	55,959	55,610
Operating Surplus / (Deficit)	(166)	6,258	8,230	8,488	8,837
Other					
Capital Expenditures	(261,000)	-	-	-	-
Proceeds from Long Term Debt	100,000	-	-	-	-
Debt Principal Repayment	(10,535)	(20,541)	(20,547)	(20,540)	(20,000)
Transfer (to)/from Reserves	41,937	10,519	8,553	8,288	7,399
Transfer (to)/from Other Funds	126,000	-	-	-	-
Unfunded Amortization	3,764	3,764	3,764	3,764	3,764
	166	(6,258)	(8,230)	(8,488)	(8,837)
388 Financial Plan Surplus / (Deficit)	-	-	-	-	-
389 Canoe Rd Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	4,243	4,243	4,243	4,243	4,243
User Fees & Service Charges	5,912	5,912	5,912	5,912	5,912
	10,155	10,155	10,155	10,155	10,155
Expenses					
Administration	492	507	507	507	496
Wages and Benefits	2,863	2,932	2,932	2,932	2,932
Operating	2,706	758	711	689	689
Debt Charges - Interest	5	4	3	1	-
	6,066	4,201	4,153	4,129	4,117
Operating Surplus / (Deficit)	4,089	5,954	6,002	6,026	6,038
Other					
Debt Principal Repayment	(4,014)	(4,015)	(3,673)	(125)	-
Transfer (to)/from Reserves	(75)	(1,939)	(2,329)	(5,901)	(6,038)
	(4,089)	(5,954)	(6,002)	(6,026)	(6,038)
389 Financial Plan Surplus / (Deficit)	-	-	-	-	-

390 Merrill Crescent Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	5,600	5,600	5,600	5,600	5,600
User Fees & Service Charges	27,276	27,276	27,276	27,276	27,276
	32,876	32,876	32,876	32,876	32,876
Expenses					
Administration	1,834	1,892	1,892	1,892	1,850
Wages and Benefits	11,483	11,772	11,772	11,772	11,772
Operating	10,659	8,722	8,688	8,671	8,671
Debt Charges - Interest	22	16	10	4	-
Amortization of Tangible Capital Assets	557	557	557	557	557
	24,555	22,959	22,919	22,896	22,850
Operating Surplus / (Deficit)	8,321	9,917	9,957	9,980	10,026
Other					
Debt Principal Repayment	(3,445)	(3,451)	(3,200)	(540)	-
Transfer (to)/from Reserves	(5,433)	(7,023)	(7,314)	(9,997)	(10,583)
Unfunded Amortization	557	557	557	557	557
	(8,321)	(9,917)	(9,957)	(9,980)	(10,026)
390 Financial Plan Surplus / (Deficit)	-	-	-	-	-
391 Curran Rd Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	17,710	17,710	17,710	17,710	17,710
User Fees & Service Charges	36,503	36,503	36,503	36,503	36,503
	54,213	54,213	54,213	54,213	54,213
Expenses					
Administration	3,147	3,242	3,242	3,242	3,171
Wages and Benefits	16,930	17,359	17,359	17,359	17,359
Operating	18,904	16,304	16,304	16,304	16,304
Debt Charges - Interest	22	16	10	4	-
Amortization of Tangible Capital Assets	3,324	3,324	3,324	3,324	3,324
	42,327	40,245	40,239	40,233	40,158
Operating Surplus / (Deficit)	11,886	13,968	13,974	13,980	14,055
Other					
Debt Principal Repayment	(535)	(541)	(547)	(540)	-
Transfer (to)/from Reserves	(14,675)	(16,751)	(16,751)	(16,764)	(17,379)
Unfunded Amortization	3,324	3,324	3,324	3,324	3,324
	(11,886)	(13,968)	(13,974)	(13,980)	(14,055)
391 Financial Plan Surplus / (Deficit)	-	-	-	-	-

392 Roberts Creek Co-Housing Treatment Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	12,400	12,648	12,901	12,901	12,901
User Fees & Service Charges	27,701	28,532	29,388	29,388	29,388
Other Revenue	15,000	-	-	-	-
	55,101	41,180	42,289	42,289	42,289
Expenses					
Administration	3,302	3,408	3,408	3,408	3,333
Wages and Benefits	22,743	23,312	23,312	23,312	23,312
Operating	14,432	12,532	12,532	12,532	12,532
Debt Charges - Interest	43	31	19	7	-
Amortization of Tangible Capital Assets	4,766	4,766	4,766	4,766	4,766
	45,286	44,049	44,037	44,025	43,943
Operating Surplus / (Deficit)	9,815	(2,869)	(1,748)	(1,736)	(1,654)
Other					
Capital Expenditures	(15,000)	-	-	-	-
Debt Principal Repayment	(1,070)	(1,082)	(1,094)	(1,081)	-
Transfer (to)/from Reserves	1,489	(815)	(1,924)	(1,949)	(3,112)
Unfunded Amortization	4,766	4,766	4,766	4,766	4,766
	(9,815)	2,869	1,748	1,736	1,654
392 Financial Plan Surplus / (Deficit)	-	-	-	-	-
393 Lillies Lake Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	5,712	5,712	5,712	5,712	5,712
User Fees & Service Charges	19,933	19,933	19,933	19,933	19,933
	25,645	25,645	25,645	25,645	25,645
Expenses					
Administration	2,538	2,616	2,616	2,616	2,558
Wages and Benefits	13,607	13,951	13,951	13,951	13,951
Operating	16,724	10,824	10,824	10,824	10,824
Debt Charges - Interest	22	16	10	4	-
Amortization of Tangible Capital Assets	4,860	4,860	4,860	4,860	4,860
	37,751	32,267	32,261	32,255	32,193
Operating Surplus / (Deficit)	(12,106)	(6,622)	(6,616)	(6,610)	(6,548)
Other					
Capital Expenditures	(35,000)	-	-	-	-
Debt Principal Repayment	(535)	(541)	(547)	(540)	-
Transfer (to)/from Reserves	42,781	2,303	2,303	2,290	1,688
Unfunded Amortization	4,860	4,860	4,860	4,860	4,860
	12,106	6,622	6,616	6,610	6,548
393 Financial Plan Surplus / (Deficit)	-	-	-	-	-

394 Painted Boat Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	10,268	10,268	10,268	10,268	10,268
User Fees & Service Charges	23,650	23,650	23,650	23,650	23,650
	33,918	33,918	33,918	33,918	33,918
Expenses					
Administration	2,246	2,312	2,312	2,312	2,261
Wages and Benefits	10,395	10,660	10,660	10,660	10,660
Operating	10,016	8,116	8,116	8,116	8,116
Debt Charges - Interest	22	16	10	4	-
Amortization of Tangible Capital Assets	7,220	7,220	7,220	7,220	7,220
	29,899	28,324	28,318	28,312	28,257
Operating Surplus / (Deficit)	4,019	5,594	5,600	5,606	5,661
Other					
Capital Expenditures	(7,500)	-	-	-	-
Debt Principal Repayment	(535)	(541)	(547)	(540)	-
Transfer (to)/from Reserves	(3,204)	(12,273)	(12,273)	(12,286)	(12,881)
Unfunded Amortization	7,220	7,220	7,220	7,220	7,220
	(4,019)	(5,594)	(5,600)	(5,606)	(5,661)
394 Financial Plan Surplus / (Deficit)	-	-	-	-	-
395 Sakinaw Ridge Waste Water Plant	2022	2023	2024	2025	2026
Revenues					
Frontage & Parcel Taxes	24,513	24,513	24,513	24,513	24,513
User Fees & Service Charges	13,236	13,236	13,236	13,236	13,236
	37,749	37,749	37,749	37,749	37,749
Expenses					
Administration	4,406	4,534	4,534	4,534	4,434
Wages and Benefits	20,087	20,592	20,592	20,592	20,592
Operating	16,158	14,258	14,258	14,258	14,258
Debt Charges - Interest	43	31	19	7	-
Amortization of Tangible Capital Assets	16,127	16,127	16,127	16,127	16,127
	56,821	55,542	55,530	55,518	55,411
Operating Surplus / (Deficit)	(19,072)	(17,793)	(17,781)	(17,769)	(17,662)
Other					
Debt Principal Repayment	(1,069)	(1,081)	(1,093)	(1,080)	-
Transfer (to)/from Reserves	4,014	2,747	2,747	2,722	1,535
Unfunded Amortization	16,127	16,127	16,127	16,127	16,127
	19,072	17,793	17,781	17,769	17,662
395 Financial Plan Surplus / (Deficit)	-	-	-	-	-

400 Cemetery	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	110,079	112,201	112,201	112,201	111,823
User Fees & Service Charges	61,134	61,134	61,134	61,134	61,134
	171,213	173,335	173,335	173,335	172,957
Expenses					
Administration	16,707	17,189	17,189	17,189	16,811
Wages and Benefits	73,794	75,534	75,534	75,534	75,534
Operating	87,712	62,612	62,612	62,612	62,612
Amortization of Tangible Capital Assets	3,198	3,198	3,198	3,198	3,198
	181,411	158,533	158,533	158,533	158,155
Operating Surplus / (Deficit)	(10,198)	14,802	14,802	14,802	14,802
Other					
Transfer (to)/from Reserves	7,000	(18,000)	(18,000)	(18,000)	(18,000)
Unfunded Amortization	3,198	3,198	3,198	3,198	3,198
	10,198	(14,802)	(14,802)	(14,802)	(14,802)
400 Financial Plan Surplus / (Deficit)	-	-	-	-	-
410 Pender Harbour Health Clinic	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	170,857	170,950	170,950	170,950	170,776
	170,857	170,950	170,950	170,950	170,776
Expenses					
Administration	7,727	7,910	7,910	7,910	7,736
Operating	195,766	158,040	158,040	158,040	158,040
	203,493	165,950	165,950	165,950	165,776
Operating Surplus / (Deficit)	(32,636)	5,000	5,000	5,000	5,000
Other					
Transfer (to)/from Reserves	32,726	(5,000)	(5,000)	(5,000)	(5,000)
Prior Year Surplus/(Deficit)	(90)	-	-	-	-
	32,636	(5,000)	(5,000)	(5,000)	(5,000)
410 Financial Plan Surplus / (Deficit)	-	-	-	-	-
500 Regional Planning	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	191,820	185,611	185,611	185,611	184,768
Government Transfers	86,001	-	-	-	-
User Fees & Service Charges	430	430	430	430	430
	278,251	186,041	186,041	186,041	185,198
Expenses					
Administration	37,256	38,289	38,289	38,289	37,446
Wages and Benefits	134,399	137,157	137,157	137,157	137,157
Operating	146,056	10,595	10,595	10,595	10,595
	317,711	186,041	186,041	186,041	185,198
Operating Surplus / (Deficit)	(39,460)	-	-	-	-
Other					
Transfer (to)/from Reserves	39,460	-	-	-	-
	39,460	-	-	-	-
500 Financial Plan Surplus / (Deficit)	-	-	-	-	-

504 Rural Planning Services	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	1,150,441	1,345,345	1,365,345	1,340,345	1,195,629
Government Transfers	253,000	-	-	-	-
User Fees & Service Charges	60,196	60,196	60,196	60,196	60,196
	1,463,637	1,405,541	1,425,541	1,400,541	1,255,825
Expenses					
Administration	208,561	214,330	214,330	214,330	209,614
Wages and Benefits	862,446	886,631	886,631	886,631	886,631
Operating	412,212	304,580	324,580	299,580	159,580
Amortization of Tangible Capital Assets	1,584	1,584	1,584	1,584	1,584
	1,484,803	1,407,125	1,427,125	1,402,125	1,257,409
Operating Surplus / (Deficit)	(21,166)	(1,584)	(1,584)	(1,584)	(1,584)
Other					
Transfer (to)/from Reserves	19,582	-	-	-	-
Unfunded Amortization	1,584	1,584	1,584	1,584	1,584
	21,166	1,584	1,584	1,584	1,584
504 Financial Plan Surplus / (Deficit)	-	-	-	-	-

506 Geographic Information Services	2022	2023	2024	2025	2026
Revenues					
User Fees & Service Charges	20,500	20,500	20,500	20,500	20,500
	20,500	20,500	20,500	20,500	20,500
Expenses					
Internal Recoveries	(316,255)	(322,668)	(322,668)	(322,668)	(322,668)
Wages and Benefits	256,529	262,942	262,942	262,942	262,942
Operating	65,226	65,226	65,226	65,226	65,226
Amortization of Tangible Capital Assets	22,460	22,460	22,460	22,460	22,460
	27,960	27,960	27,960	27,960	27,960
Operating Surplus / (Deficit)	(7,460)	(7,460)	(7,460)	(7,460)	(7,460)
Other					
Transfer (to)/from Reserves	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Unfunded Amortization	22,460	22,460	22,460	22,460	22,460
	7,460	7,460	7,460	7,460	7,460
506 Financial Plan Surplus / (Deficit)	-	-	-	-	-

510 Civic Addressing	2022	2023	2024	2025	2026
Revenues					
User Fees & Service Charges	37,471	38,377	38,377	38,377	38,247
	37,471	38,377	38,377	38,377	38,247
Expenses					
Administration	5,717	5,889	5,889	5,889	5,759
Wages and Benefits	29,393	30,127	30,127	30,127	30,127
Operating	2,361	2,361	2,361	2,361	2,361
	37,471	38,377	38,377	38,377	38,247
Operating Surplus / (Deficit)	-	-	-	-	-
510 Financial Plan Surplus / (Deficit)	-	-	-	-	-

520 Building Inspection Services	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	(927)	-	-	-	-
User Fees & Service Charges	913,734	953,825	953,825	953,825	950,667
Other Revenue	600	600	600	600	600
	913,407	954,425	954,425	954,425	951,267
Expenses					
Administration	139,434	143,519	143,519	143,519	140,361
Wages and Benefits	710,293	747,226	747,226	747,226	747,226
Operating	59,160	57,680	57,680	57,680	57,680
Amortization of Tangible Capital Assets	11,801	11,801	11,801	11,801	11,801
	920,688	960,226	960,226	960,226	957,068
Operating Surplus / (Deficit)	(7,281)	(5,801)	(5,801)	(5,801)	(5,801)
Other					
Transfer (to)/from Reserves	(4,520)	(6,000)	(6,000)	(6,000)	(6,000)
Unfunded Amortization	11,801	11,801	11,801	11,801	11,801
	7,281	5,801	5,801	5,801	5,801
520 Financial Plan Surplus / (Deficit)	-	-	-	-	-
531 Economic Development Area A	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	80,517	51,636	52,887	54,173	54,086
	80,517	51,636	52,887	54,173	54,086
Expenses					
Administration	3,855	3,947	3,947	3,947	3,860
Operating	78,549	47,689	48,940	50,226	50,226
	82,404	51,636	52,887	54,173	54,086
Operating Surplus / (Deficit)	(1,887)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	1,887	-	-	-	-
	1,887	-	-	-	-
531 Financial Plan Surplus / (Deficit)	-	-	-	-	-
532 Economic Development Area B	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	49,890	45,861	46,991	48,152	48,097
	49,890	45,861	46,991	48,152	48,097
Expenses					
Administration	2,451	2,509	2,509	2,509	2,454
Operating	48,756	43,352	44,482	45,643	45,643
	51,207	45,861	46,991	48,152	48,097
Operating Surplus / (Deficit)	(1,317)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	1,317	-	-	-	-
	1,317	-	-	-	-
532 Financial Plan Surplus / (Deficit)	-	-	-	-	-

533	Economic Development Area D	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	43,271	41,806	42,829	43,881	43,831
		43,271	41,806	42,829	43,881	43,831
Expenses						
	Administration	2,216	2,268	2,268	2,268	2,218
	Operating	43,957	39,538	40,561	41,613	41,613
		46,173	41,806	42,829	43,881	43,831
Operating Surplus / (Deficit)		(2,902)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	2,902	-	-	-	-
		2,902	-	-	-	-
533 Financial Plan Surplus / (Deficit)		-	-	-	-	-
534	Economic Development Area E	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	32,690	28,738	29,411	30,103	30,066
		32,690	28,738	29,411	30,103	30,066
Expenses						
	Administration	1,650	1,689	1,689	1,689	1,652
	Operating	32,927	27,049	27,722	28,414	28,414
		34,577	28,738	29,411	30,103	30,066
Operating Surplus / (Deficit)		(1,887)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	1,887	-	-	-	-
		1,887	-	-	-	-
534 Financial Plan Surplus / (Deficit)		-	-	-	-	-
535	Economic Development Area F	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	52,140	44,986	46,087	47,220	47,162
		52,140	44,986	46,087	47,220	47,162
Expenses						
	Administration	2,586	2,647	2,647	2,647	2,589
	Operating	51,439	42,339	43,440	44,573	44,573
		54,025	44,986	46,087	47,220	47,162
Operating Surplus / (Deficit)		(1,885)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	1,885	-	-	-	-
		1,885	-	-	-	-
535 Financial Plan Surplus / (Deficit)		-	-	-	-	-

540 Hillside Development Project	2022	2023	2024	2025	2026
Revenues					
Other Revenue	156,339	156,339	156,339	156,339	156,339
	156,339	156,339	156,339	156,339	156,339
Expenses					
Administration	10,739	11,038	11,038	11,038	10,795
Wages and Benefits	39,121	44,314	44,314	44,314	44,314
Operating	98,495	98,687	98,891	99,106	99,336
	148,355	154,039	154,243	154,458	154,445
Operating Surplus / (Deficit)	7,984	2,300	2,096	1,881	1,894
Other					
Transfer (to)/from Reserves	(7,984)	(2,300)	(2,096)	(1,881)	(1,894)
	(7,984)	(2,300)	(2,096)	(1,881)	(1,894)

540 Financial Plan Surplus / (Deficit)	-	-	-	-	-
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615 Community Recreation Facilities	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	5,755,320	5,671,752	5,666,061	5,682,087	5,677,150
Frontage & Parcel Taxes	1,698,073	1,698,073	1,698,073	1,698,073	118,005
User Fees & Service Charges	1,757,406	1,757,406	1,757,406	1,757,406	1,757,406
Investment Income	437,317	474,870	513,598	553,539	75,648
Other Revenue	17,858	17,858	17,858	17,858	17,858
	9,665,974	9,619,959	9,652,996	9,708,963	7,646,067
Expenses					
Administration	926,509	952,673	952,673	952,673	931,710
Wages and Benefits	3,643,073	3,723,644	3,702,241	3,702,241	3,702,241
Operating	2,017,273	1,854,212	1,854,212	1,854,212	1,854,212
Debt Charges - Interest	930,476	934,422	932,069	929,644	52,213
Amortization of Tangible Capital Assets	951,368	951,368	951,368	951,368	951,368
	8,468,699	8,416,319	8,392,563	8,390,138	7,491,744
Operating Surplus / (Deficit)	1,197,275	1,203,640	1,260,433	1,318,825	154,323
Other					
Capital Expenditures	(2,858,920)	-	-	-	-
Proceeds from Long Term Debt	1,092,600	-	-	-	-
Debt Principal Repayment	(1,317,257)	(1,463,206)	(1,504,287)	(1,546,653)	(366,125)
Transfer (to)/from Reserves	903,307	(691,802)	(707,514)	(723,540)	(739,566)
Transfer (to)/from Appropriated Surplus	33,600	-	-	-	-
Transfer (to)/from Other Funds	(1,973)	-	-	-	-
Unfunded Amortization	951,368	951,368	951,368	951,368	951,368
	(1,197,275)	(1,203,640)	(1,260,433)	(1,318,825)	(154,323)

615 Financial Plan Surplus / (Deficit)	-	-	-	-	-
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625 Pender Harbour Pool	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	594,736	610,869	610,869	610,869	609,529
Frontage & Parcel Taxes	48,519	48,519	48,519	48,519	48,519
User Fees & Service Charges	90,100	90,100	90,100	90,100	90,100
Investment Income	17,462	19,323	21,258	23,270	25,363
	750,817	768,811	770,746	772,758	773,511
Expenses					
Administration	58,965	60,877	60,877	60,877	59,537
Wages and Benefits	444,474	457,695	457,695	457,695	457,695
Operating	188,326	157,397	157,397	157,397	157,397
Debt Charges - Interest	19,466	19,466	19,466	19,466	19,466
Amortization of Tangible Capital Assets	97,998	97,998	97,998	97,998	97,998
	809,229	793,433	793,433	793,433	792,093
Operating Surplus / (Deficit)	(58,412)	(24,622)	(22,687)	(20,675)	(18,582)
Other					
Capital Expenditures	(24,437)	(10,000)	(10,000)	(10,000)	(10,000)
Debt Principal Repayment	(46,515)	(48,376)	(50,311)	(52,323)	(54,416)
Transfer (to)/from Reserves	29,016	(15,000)	(15,000)	(15,000)	(15,000)
Transfer (to)/from Appropriated Surplus	2,350	-	-	-	-
Unfunded Amortization	97,998	97,998	97,998	97,998	97,998
	58,412	24,622	22,687	20,675	18,582
625 Financial Plan Surplus / (Deficit)	-	-	-	-	-
630 School Facilities - Joint Use	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	2,715	3,155	3,155	3,155	3,149
	2,715	3,155	3,155	3,155	3,149
Expenses					
Administration	280	289	289	289	283
Wages and Benefits	2,385	2,866	2,866	2,866	2,866
Operating	50	-	-	-	-
	2,715	3,155	3,155	3,155	3,149
Operating Surplus / (Deficit)	-	-	-	-	-
630 Financial Plan Surplus / (Deficit)	-	-	-	-	-
640 Gibsons & Area Library	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	775,420	776,771	776,771	776,771	775,675
	775,420	776,771	776,771	776,771	775,675
Expenses					
Administration	48,675	49,826	49,826	49,826	48,730
Wages and Benefits	8,029	8,229	8,229	8,229	8,229
Operating	668,716	668,716	668,716	668,716	668,716
Amortization of Tangible Capital Assets	52,182	52,182	52,182	52,182	52,182
	777,602	778,953	778,953	778,953	777,857
Operating Surplus / (Deficit)	(2,182)	(2,182)	(2,182)	(2,182)	(2,182)
Other					
Transfer (to)/from Reserves	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Unfunded Amortization	52,182	52,182	52,182	52,182	52,182
	2,182	2,182	2,182	2,182	2,182
640 Financial Plan Surplus / (Deficit)	-	-	-	-	-

643	Egmont/Pender Harbour Library Service	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	54,902	56,404	57,877	59,394	59,326
		54,902	56,404	57,877	59,394	59,326
Expenses						
	Administration	3,028	3,099	3,099	3,099	3,031
	Operating	51,874	53,305	54,778	56,295	56,295
		54,902	56,404	57,877	59,394	59,326
Operating Surplus / (Deficit)						
643 Financial Plan Surplus / (Deficit)						
645	Halfmoon Bay Library Service	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	161,380	166,098	170,735	175,509	175,306
		161,380	166,098	170,735	175,509	175,306
Expenses						
	Administration	9,032	9,244	9,244	9,244	9,041
	Operating	152,350	156,854	161,491	166,265	166,265
		161,382	166,098	170,735	175,509	175,306
Operating Surplus / (Deficit)						
Other						
	Prior Year Surplus/(Deficit)	2	-	-	-	-
		2	-	-	-	-
645 Financial Plan Surplus / (Deficit)						
646	Roberts Creek Library Service	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	196,193	199,174	202,084	205,080	204,932
		196,193	199,174	202,084	205,080	204,932
Expenses						
	Administration	6,585	6,740	6,740	6,740	6,592
	Operating	189,608	192,434	195,344	198,340	198,340
		196,193	199,174	202,084	205,080	204,932
Operating Surplus / (Deficit)						
646 Financial Plan Surplus / (Deficit)						
648	Museum Service	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	171,136	171,345	171,345	171,345	171,145
		171,136	171,345	171,345	171,345	171,145
Expenses						
	Administration	8,886	9,095	9,095	9,095	8,895
	Operating	162,250	162,250	162,250	162,250	162,250
		171,136	171,345	171,345	171,345	171,145
Operating Surplus / (Deficit)						
648 Financial Plan Surplus / (Deficit)						

650 Community Parks	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	2,032,333	2,082,179	2,022,434	2,020,332	2,013,136
Government Transfers	1,994,320	-	-	-	-
User Fees & Service Charges	75,600	75,600	75,600	75,600	75,600
Investment Income	44,631	-	-	-	-
Other Revenue	356,100	11,100	11,100	11,100	11,100
	4,502,984	2,168,879	2,109,134	2,107,032	2,099,836
Expenses					
Administration	228,405	232,602	232,602	232,602	227,484
Wages and Benefits	1,018,132	989,432	921,916	921,916	921,916
Operating	864,322	658,103	656,045	653,943	651,865
Debt Charges - Interest	27,963	645	474	319	164
Amortization of Tangible Capital Assets	256,933	256,933	256,933	256,933	256,933
	2,395,755	2,137,715	2,067,970	2,065,713	2,058,362
Operating Surplus / (Deficit)	2,107,229	31,164	41,164	41,319	41,474
Other					
Capital Expenditures	(3,512,906)	-	-	-	-
Proceeds from Long Term Debt	598,378	-	-	-	-
Debt Principal Repayment	(120,934)	(124,676)	(119,597)	(119,752)	(119,907)
Transfer (to)/from Reserves	356,677	(178,500)	(178,500)	(178,500)	(178,500)
Transfer (to)/from Appropriated Surplus	267,349	15,079	-	-	-
Transfer (to)/from Other Funds	47,274	-	-	-	-
Unfunded Amortization	256,933	256,933	256,933	256,933	256,933
	(2,107,229)	(31,164)	(41,164)	(41,319)	(41,474)

650 Financial Plan Surplus / (Deficit)	-	-	-	-	-
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665 Bicycle & Walking Paths	2022	2023	2024	2025	2026
Revenues					
Tax Requisitions	51,752	52,959	52,959	52,959	52,554
	51,752	52,959	52,959	52,959	52,554
Expenses					
Administration	17,967	18,401	18,401	18,401	17,996
Wages and Benefits	16,027	16,850	16,850	16,850	16,850
Operating	82,758	7,708	7,708	7,708	7,708
Amortization of Tangible Capital Assets	99,607	99,607	99,607	99,607	99,607
	216,359	142,566	142,566	142,566	142,161
Operating Surplus / (Deficit)	(164,607)	(89,607)	(89,607)	(89,607)	(89,607)
Other					
Transfer (to)/from Reserves	65,000	(10,000)	(10,000)	(10,000)	(10,000)
Unfunded Amortization	99,607	99,607	99,607	99,607	99,607
	164,607	89,607	89,607	89,607	89,607

665 Financial Plan Surplus / (Deficit)	-	-	-	-	-
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667	Area A Bicycle & Walking Paths	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	14,580	15,221	15,221	15,221	15,179
		14,580	15,221	15,221	15,221	15,179
Expenses						
	Administration	1,852	1,907	1,907	1,907	1,865
	Wages and Benefits	8,478	9,114	9,114	9,114	9,114
	Operating	4,250	4,200	4,200	4,200	4,200
	Amortization of Tangible Capital Assets	6,231	6,231	6,231	6,231	6,231
		20,811	21,452	21,452	21,452	21,410
Operating Surplus / (Deficit)		(6,231)	(6,231)	(6,231)	(6,231)	(6,231)
Other						
	Unfunded Amortization	6,231	6,231	6,231	6,231	6,231
		6,231	6,231	6,231	6,231	6,231
667 Financial Plan Surplus / (Deficit)		-	-	-	-	-

670	Regional Recreation Programs	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	150,416	163,213	163,213	163,213	162,992
	User Fees & Service Charges	10,319	10,319	10,319	10,319	10,319
		160,735	173,532	173,532	173,532	173,311
Expenses						
	Administration	9,807	10,040	10,040	10,040	9,819
	Wages and Benefits	2,385	2,866	2,866	2,866	2,866
	Operating	152,543	160,626	160,626	160,626	160,626
		164,735	173,532	173,532	173,532	173,311
Operating Surplus / (Deficit)		(4,000)	-	-	-	-
Other						
	Transfer (to)/from Reserves	4,000	-	-	-	-
		4,000	-	-	-	-
670 Financial Plan Surplus / (Deficit)		-	-	-	-	-

680	Dakota Ridge Recreation Service Area	2022	2023	2024	2025	2026
Revenues						
	Tax Requisitions	204,351	208,359	208,359	208,359	207,729
	User Fees & Service Charges	38,000	38,000	38,000	38,000	38,000
	Other Revenue	2,000	2,000	2,000	2,000	2,000
		244,351	248,359	248,359	248,359	247,729
Expenses						
	Administration	27,863	28,618	28,618	28,618	27,988
	Wages and Benefits	85,506	88,909	88,909	88,909	88,909
	Operating	130,982	130,832	130,832	130,832	130,832
	Amortization of Tangible Capital Assets	45,966	45,966	45,966	45,966	45,966
		290,317	294,325	294,325	294,325	293,695
Operating Surplus / (Deficit)		(45,966)	(45,966)	(45,966)	(45,966)	(45,966)
Other						
	Capital Expenditures	(55,500)	-	-	-	-
	Transfer (to)/from Reserves	55,500	-	-	-	-
	Unfunded Amortization	45,966	45,966	45,966	45,966	45,966
		45,966	45,966	45,966	45,966	45,966
680 Financial Plan Surplus / (Deficit)		-	-	-	-	-

