

**SUNSHINE COAST REGIONAL DISTRICT**

**BYLAW NO. 772.2**

A bylaw to amend the Financial Plan for the years 2025 - 2029


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WHEREAS the Board of the Sunshine Coast Regional District wishes to amend *Sunshine Coast Regional District Financial Plan Bylaw No. 772, 2025*;

NOW THEREFORE the Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited for all purposes as the *Sunshine Coast Regional District Financial Plan Amendment Bylaw No. 772.2, 2025*.
2. *Sunshine Coast Regional District Financial Plan Bylaw No. 772, 2025* is hereby amended as follows:
  - a) Delete Schedule A in its entirety and replace with the revised Schedule A attached hereto.

READ A FIRST TIME	this	11 <sup>th</sup>	day of	December, 2025
READ A SECOND TIME	this	11 <sup>th</sup>	day of	December, 2025
READ A THIRD TIME	this	11 <sup>th</sup>	day of	December, 2025
ADOPTED	this	11 <sup>th</sup>	day of	December, 2025

  
CORPORATE OFFICER

  
CHAIR





# **5-Year Financial Plan - Bylaw 772.2, 2025 Schedule A**

<b>Budget Version:</b>	5-year Financial Plan
<b>Generated Date:</b>	December 04, 2025

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Sunshine Coast Regional District  
Consolidated Five Year Financial Plan (Summary)

Schedule A, Bylaw 772.2, 2025

2025 - 2029

	2025	2026	2027	2028	2029
<b>Revenues</b>					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	35,571,828	36,729,922	36,557,268	36,529,106	36,436,495
Frontage & Parcel Taxes	8,760,344	7,206,362	8,228,199	8,229,749	8,212,014
Government Transfers	8,849,186	4,952,948	4,546,233	4,546,233	14,146,233
User Fees & Service Charges	20,232,788	20,634,873	20,713,233	20,772,531	20,834,897
Member Municipality Debt	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
Investment Income	870,709	324,233	133,494	163,029	203,170
Other Revenue	1,257,186	1,074,043	1,123,394	1,123,394	1,123,394
	<b>77,167,241</b>	<b>72,173,027</b>	<b>72,546,979</b>	<b>72,569,517</b>	<b>82,228,277</b>
<b>Expenses</b>					
Administration	7,230,536	7,230,536	7,379,046	7,379,046	7,379,046
Internal Recoveries	(10,210,973)	(10,409,668)	(10,253,900)	(10,370,674)	(10,341,036)
Wages and Benefits	31,912,470	33,347,635	32,850,018	33,044,090	32,860,039
Operating	32,988,301	25,098,991	24,846,732	24,992,402	25,161,465
Debt Charges Member Municipalities	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
Debt Charges - Interest	1,984,210	1,224,368	1,040,498	1,421,771	1,323,273
Amortization of Tangible Capital Assets	5,218,489	5,218,489	5,218,489	5,218,489	5,218,489
	<b>70,651,233</b>	<b>62,863,997</b>	<b>62,229,041</b>	<b>62,793,599</b>	<b>62,776,350</b>
<b>Operating Surplus / (Deficit)</b>	<b>6,516,008</b>	<b>9,309,030</b>	<b>10,317,938</b>	<b>9,775,918</b>	<b>19,451,927</b>
<b>Other</b>					
Capital Expenditures	(72,284,728)	(5,700,423)	(6,197,935)	(8,069,468)	(28,967,762)
Landfill Closure & Post Closure Expenditures	(3,246,945)	-	-	-	-
Development of Land Held for Resale	(219,308)	(31,257)	(18,796)	(18,796)	(18,796)
Proceeds from Long Term Debt	33,300,319	154,736	980,063	3,371,096	15,171,288
Debt Principal Repayment	(3,606,829)	(3,363,282)	(3,312,123)	(3,667,682)	(3,556,271)
Transfer (to)/from Reserves	18,725,348	(3,947,539)	(5,274,181)	(4,896,102)	(5,585,420)
Transfer (to)/from Appropriated Surplus	3,394,171	(741,454)	(815,155)	(815,155)	(815,155)
Transfer (to)/from Other Funds	9,716,381	1,700	1,700	1,700	1,700
Transfer (to)/from Accumulated Surplus	39,375	-	-	-	-
Prior Year Surplus/(Deficit)	100,774	-	-	-	-
Unfunded Amortization	5,218,489	5,218,489	5,218,489	5,218,489	5,218,489
Transfer (to)/from Unfunded Liability	2,346,945	(900,000)	(900,000)	(900,000)	(900,000)
	<b>(6,516,008)</b>	<b>(9,309,030)</b>	<b>(10,317,938)</b>	<b>(9,775,918)</b>	<b>(19,451,927)</b>
<b>Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Service Level Detail

110 General Government	2025	2026	2027	2028	2029
<b>Revenues</b>					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	2,246,395	2,192,237	2,238,402	2,238,402	2,238,402
Government Transfers	839,050	975,803	1,007,155	1,007,155	1,007,155
Investment Income	58,000	58,000	58,000	58,000	58,000
Other Revenue	8,406	8,406	8,406	8,406	8,406
	<u>3,248,851</u>	<u>3,331,446</u>	<u>3,408,963</u>	<u>3,408,963</u>	<u>3,408,963</u>
<b>Expenses</b>					
Administration	807,902	807,902	812,260	812,260	812,260
Internal Recoveries	(1,196,345)	(1,222,435)	(1,221,170)	(1,221,170)	(1,221,170)
Wages and Benefits	2,496,032	2,459,964	2,450,506	2,450,506	2,450,506
Operating	750,277	536,212	536,212	536,212	536,212
Amortization of Tangible Capital Assets	10,375	10,375	10,375	10,375	10,375
	<u>2,870,241</u>	<u>2,592,018</u>	<u>2,588,183</u>	<u>2,588,183</u>	<u>2,588,183</u>
<b>Operating Surplus / (Deficit)</b>	<b>378,610</b>	<b>739,428</b>	<b>820,780</b>	<b>820,780</b>	<b>820,780</b>
<b>Other</b>					
Capital Expenditures	(25,176)	(13,500)	-	-	-
Transfer (to)/from Reserves	258,065	47,500	(16,000)	(16,000)	(16,000)
Transfer (to)/from Appropriated Surplus	(621,874)	(783,803)	(815,155)	(815,155)	(815,155)
Unfunded Amortization	10,375	10,375	10,375	10,375	10,375
	<u>(378,610)</u>	<u>(739,428)</u>	<u>(820,780)</u>	<u>(820,780)</u>	<u>(820,780)</u>
<b>110 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>111 Asset Management</b>					
<b>Expenses</b>					
Internal Recoveries	(328,688)	(357,803)	(358,731)	(358,731)	(358,731)
Wages and Benefits	308,525	335,640	336,568	336,568	336,568
Operating	22,163	22,163	22,163	22,163	22,163
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>111 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>113 Finance</b>					
<b>Expenses</b>					
Internal Recoveries	(1,481,183)	(1,624,302)	(1,639,304)	(1,692,850)	(1,696,536)
Wages and Benefits	1,448,567	1,488,403	1,499,993	1,499,993	1,499,993
Operating	182,616	185,899	189,311	192,857	196,543
	<u>150,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>	<u>-</u>
<b>Operating Surplus / (Deficit)</b>	<b>(150,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Capital Expenditures	(250,000)	-	-	-	-
Transfer (to)/from Reserves	300,000	50,000	50,000	-	-
Prior Year Surplus/(Deficit)	100,000	-	-	-	-
	<u>150,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>	<u>-</u>
<b>113 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

114 Administration Office	2025	2026	2027	2028	2029
<b>Revenues</b>					
Investment Income	101,693	109,726	-	-	-
	101,693	109,726	-	-	-
<b>Expenses</b>					
Internal Recoveries	(598,772)	(527,974)	(356,889)	(357,114)	(357,344)
Wages and Benefits	47,756	48,987	49,065	49,290	49,520
Operating	315,809	287,824	287,824	287,824	287,824
Debt Charges - Interest	144,058	72,029	-	-	-
Amortization of Tangible Capital Assets	103,717	103,717	103,717	103,717	103,717
	12,568	(15,417)	83,717	83,717	83,717
<b>Operating Surplus / (Deficit)</b>	<b>89,125</b>	<b>125,143</b>	<b>(83,717)</b>	<b>(83,717)</b>	<b>(83,717)</b>
<b>Other</b>					
Capital Expenditures	(262,452)	-	-	-	-
Debt Principal Repayment	(200,827)	(208,860)	-	-	-
Transfer (to)/from Reserves	(12,548)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Appropriated Surplus	282,985	-	-	-	-
Unfunded Amortization	103,717	103,717	103,717	103,717	103,717
	(89,125)	(125,143)	83,717	83,717	83,717
<b>114 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>115 Human Resources</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Expenses</b>					
Internal Recoveries	(844,492)	(865,134)	(854,933)	(910,265)	(910,610)
Wages and Benefits	760,706	781,041	770,521	775,521	775,521
Operating	191,786	124,093	141,912	124,744	125,089
	108,000	40,000	57,500	(10,000)	(10,000)
<b>Operating Surplus / (Deficit)</b>	<b>(108,000)</b>	<b>(40,000)</b>	<b>(57,500)</b>	<b>10,000</b>	<b>10,000</b>
<b>Other</b>					
Transfer (to)/from Reserves	50,000	40,000	57,500	(10,000)	(10,000)
Transfer (to)/from Other Funds	50,000	-	-	-	-
	108,000	40,000	57,500	(10,000)	(10,000)
<b>115 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>116 Purchasing &amp; Risk Management</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Expenses</b>					
Internal Recoveries	(502,774)	(515,601)	(519,646)	(519,646)	(519,646)
Wages and Benefits	466,409	479,236	483,281	483,281	483,281
Operating	42,815	16,365	76,365	16,365	16,365
	6,450	(20,000)	40,000	(20,000)	(20,000)
<b>Operating Surplus / (Deficit)</b>	<b>(6,450)</b>	<b>20,000</b>	<b>(40,000)</b>	<b>20,000</b>	<b>20,000</b>
<b>Other</b>					
Transfer (to)/from Reserves	6,450	(20,000)	40,000	(20,000)	(20,000)
	6,450	(20,000)	40,000	(20,000)	(20,000)
<b>116 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

117 Information Services	2025	2026	2027	2028	2029
<b>Expenses</b>					
Internal Recoveries	(1,812,098)	(1,788,184)	(1,808,283)	(1,808,725)	(1,809,175)
Wages and Benefits	949,765	975,615	974,871	974,871	974,871
Operating	776,602	841,569	662,412	662,854	663,304
Amortization of Tangible Capital Assets	132,608	132,608	132,608	132,608	132,608
	46,877	(38,392)	(38,392)	(38,392)	(38,392)
<b>Operating Surplus / (Deficit)</b>	<b>(46,877)</b>	<b>38,392</b>	<b>38,392</b>	<b>38,392</b>	<b>38,392</b>
<b>Other</b>					
Capital Expenditures	(352,519)	(161,000)	(140,590)	(140,590)	(140,590)
Transfer (to)/from Reserves	266,788	(10,000)	(30,410)	(30,410)	(30,410)
Unfunded Amortization	132,608	132,608	132,608	132,608	132,608
	46,877	(38,392)	(38,392)	(38,392)	(38,392)
<b>117 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
118 SCRHD Administration	2025	2026	2027	2028	2029
<b>Revenues</b>					
Other Revenue	33,611	79,914	75,610	75,610	75,610
	33,611	79,914	75,610	75,610	75,610
<b>Expenses</b>					
Administration	7,113	7,113	7,365	7,365	7,365
Wages and Benefits	61,276	62,625	58,069	58,069	58,069
Operating	9,746	10,176	10,176	10,176	10,176
	78,135	79,914	75,610	75,610	75,610
<b>Operating Surplus / (Deficit)</b>	<b>(44,524)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	44,524	-	-	-	-
	44,524	-	-	-	-
<b>118 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
121 Grants in Aid - Area A	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	44,126	45,824	46,153	46,153	46,153
	44,126	45,824	46,153	46,153	46,153
<b>Expenses</b>					
Administration	2,412	2,412	2,721	2,721	2,721
Wages and Benefits	950	976	996	996	996
Operating	44,436	42,436	42,436	42,436	42,436
	47,798	45,824	46,153	46,153	46,153
<b>Operating Surplus / (Deficit)</b>	<b>(3,672)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	3,672	-	-	-	-
	3,672	-	-	-	-
<b>121 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Service Level Detail

122	Grants in Aid - Area B	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	30,469	34,428	34,631	34,631	34,631
		<u>30,469</u>	<u>34,428</u>	<u>34,631</u>	<u>34,631</u>	<u>34,631</u>
<b>Expenses</b>						
	Administration	1,783	1,783	1,966	1,966	1,966
	Wages and Benefits	950	976	996	996	996
	Operating	31,669	31,669	31,669	31,669	31,669
		<u>34,402</u>	<u>34,428</u>	<u>34,631</u>	<u>34,631</u>	<u>34,631</u>
<b>Operating Surplus / (Deficit)</b>		<b>(3,933)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	3,933	-	-	-	-
		<u>3,933</u>	-	-	-	-
<b>122 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
123	Grants in Aid - Area E & F	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	(2,958)	5,408	5,088	5,088	5,088
		<u>(2,958)</u>	<u>5,408</u>	<u>5,088</u>	<u>5,088</u>	<u>5,088</u>
<b>Expenses</b>						
	Administration	432	432	92	92	92
	Wages and Benefits	950	976	996	996	996
	Operating	-	4,000	4,000	4,000	4,000
		<u>1,382</u>	<u>5,408</u>	<u>5,088</u>	<u>5,088</u>	<u>5,088</u>
<b>Operating Surplus / (Deficit)</b>		<b>(4,340)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	4,340	-	-	-	-
		<u>4,340</u>	-	-	-	-
<b>123 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
125	Grants in Aid - Community Schools	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	10,811	11,586	11,669	11,669	11,669
		<u>10,811</u>	<u>11,586</u>	<u>11,669</u>	<u>11,669</u>	<u>11,669</u>
<b>Expenses</b>						
	Administration	610	610	673	673	673
	Wages and Benefits	950	976	996	996	996
	Operating	10,000	10,000	10,000	10,000	10,000
		<u>11,560</u>	<u>11,586</u>	<u>11,669</u>	<u>11,669</u>	<u>11,669</u>
<b>Operating Surplus / (Deficit)</b>		<b>(749)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	749	-	-	-	-
		<u>749</u>	-	-	-	-
<b>125 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

Service Level Detail

126	Greater Gibsons Community Participation	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	11,556	11,656	11,740	11,740	11,740
		11,556	11,656	11,740	11,740	11,740
<b>Expenses</b>						
	Administration	680	680	744	744	744
	Wages and Benefits	950	976	996	996	996
	Operating	11,039	10,000	10,000	10,000	10,000
		12,669	11,656	11,740	11,740	11,740
<b>Operating Surplus / (Deficit)</b>		<b>(1,113)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	1,113	-	-	-	-
		1,113	-	-	-	-
<b>126 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
127	Grants in Aid - Area D	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	38,341	40,403	40,746	40,746	40,746
		38,341	40,403	40,746	40,746	40,746
<b>Expenses</b>						
	Administration	2,040	2,040	2,363	2,363	2,363
	Wages and Benefits	950	976	996	996	996
	Operating	38,387	37,387	37,387	37,387	37,387
		41,377	40,403	40,746	40,746	40,746
<b>Operating Surplus / (Deficit)</b>		<b>(3,036)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	3,036	-	-	-	-
		3,036	-	-	-	-
<b>127 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
128	Grants In Aid - Area E	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	29,426	29,632	29,886	29,886	29,886
		29,426	29,632	29,886	29,886	29,886
<b>Expenses</b>						
	Administration	1,603	1,603	1,837	1,837	1,837
	Wages and Benefits	950	976	996	996	996
	Operating	29,488	27,053	27,053	27,053	27,053
		32,041	29,632	29,886	29,886	29,886
<b>Operating Surplus / (Deficit)</b>		<b>(2,615)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	2,615	-	-	-	-
		2,615	-	-	-	-
<b>128 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

Service Level Detail

129	Grants In Aid - Area F	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	27,083	29,469	29,591	29,591	29,591
		<u>27,083</u>	<u>29,469</u>	<u>29,591</u>	<u>29,591</u>	<u>29,591</u>
<b>Expenses</b>						
	Administration	1,583	1,583	1,685	1,685	1,685
	Wages and Benefits	950	976	996	996	996
	Operating	26,910	26,910	26,910	26,910	26,910
		<u>29,443</u>	<u>29,469</u>	<u>29,591</u>	<u>29,591</u>	<u>29,591</u>
<b>Operating Surplus / (Deficit)</b>		<b>(2,360)</b>	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	2,360	-	-	-	-
		<u>2,360</u>	-	-	-	-
<b>129 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
130	Electoral Area Services - UBCM/AVICC	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	223,172	225,341	225,851	225,851	225,851
		<u>223,172</u>	<u>225,341</u>	<u>225,851</u>	<u>225,851</u>	<u>225,851</u>
<b>Expenses</b>						
	Administration	15,222	15,222	16,324	16,324	16,324
	Wages and Benefits	164,184	166,353	165,761	165,761	165,761
	Operating	43,766	43,766	43,766	43,766	43,766
		<u>223,172</u>	<u>225,341</u>	<u>225,851</u>	<u>225,851</u>	<u>225,851</u>
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>130 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
131	Electoral Area Services - Elections	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	14,052	75,181	15,831	15,831	15,831
	Other Revenue	-	18,000	-	-	-
		<u>14,052</u>	<u>93,181</u>	<u>15,831</u>	<u>15,831</u>	<u>15,831</u>
<b>Expenses</b>						
	Administration	52	52	1,831	1,831	1,831
	Wages and Benefits	-	90,361	-	-	-
	Operating	30,000	34,043	-	-	30,000
		<u>30,052</u>	<u>124,456</u>	<u>1,831</u>	<u>1,831</u>	<u>31,831</u>
<b>Operating Surplus / (Deficit)</b>		<b>(16,000)</b>	<b>(31,275)</b>	<b>14,000</b>	<b>14,000</b>	<b>(16,000)</b>
<b>Other</b>						
	Transfer (to)/from Reserves	16,000	31,275	(14,000)	(14,000)	16,000
		<u>16,000</u>	<u>31,275</u>	<u>(14,000)</u>	<u>(14,000)</u>	<u>16,000</u>
<b>131 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
135	Corporate Sustainability Services	2025	2026	2027	2028	2029
<b>Expenses</b>						
	Internal Recoveries	(107,004)	(109,662)	(108,937)	(108,937)	(108,937)
	Wages and Benefits	96,624	99,282	98,557	98,557	98,557
	Operating	10,380	10,380	10,380	10,380	10,380
		-	-	-	-	-
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>135 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

136 Regional Sustainability Services	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	246,792	251,786	227,848	227,848	227,848
Government Transfers	369,842	-	-	-	-
	<u>616,634</u>	<u>251,786</u>	<u>227,848</u>	<u>227,848</u>	<u>227,848</u>
<b>Expenses</b>					
Administration	52,620	52,620	28,861	28,861	28,861
Wages and Benefits	224,054	186,531	186,352	186,352	186,352
Operating	356,096	12,635	12,635	12,635	12,635
	<u>632,770</u>	<u>251,786</u>	<u>227,848</u>	<u>227,848</u>	<u>227,848</u>
<b>Operating Surplus / (Deficit)</b>	<b>(16,136)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Reserves	16,136	-	-	-	-
	<u>16,136</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>136 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
140 Member Municipality Debt	2025	2026	2027	2028	2029
<b>Revenues</b>					
Member Municipality Debt	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
	<u>1,528,200</u>	<u>1,153,646</u>	<u>1,148,158</u>	<u>1,108,475</u>	<u>1,175,074</u>
<b>Expenses</b>					
Debt Charges Member Municipalities	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
	<u>1,528,200</u>	<u>1,153,646</u>	<u>1,148,158</u>	<u>1,108,475</u>	<u>1,175,074</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>140 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
151 Feasibility Studies - Area A	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	38,726	1,226	2,070	2,070	2,070
Other Revenue	30,000	-	-	-	-
	<u>68,726</u>	<u>1,226</u>	<u>2,070</u>	<u>2,070</u>	<u>2,070</u>
<b>Expenses</b>					
Administration	1,226	1,226	2,070	2,070	2,070
Wages and Benefits	14,217	-	-	-	-
Operating	53,283	-	-	-	-
	<u>68,726</u>	<u>1,226</u>	<u>2,070</u>	<u>2,070</u>	<u>2,070</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>151 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

155 Feasibility Studies - Area F	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	87,441	1,737	3,447	3,447	3,447
Other Revenue	1,574	-	-	-	-
	<u>89,015</u>	<u>1,737</u>	<u>3,447</u>	<u>3,447</u>	<u>3,447</u>
<b>Expenses</b>					
Administration	1,737	1,737	3,447	3,447	3,447
Wages and Benefits	34,465	-	-	-	-
Operating	43,984	-	-	-	-
	<u>80,186</u>	<u>1,737</u>	<u>3,447</u>	<u>3,447</u>	<u>3,447</u>
<b>Operating Surplus / (Deficit)</b>	<b>8,829</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Reserves	2,500	-	-	-	-
Transfer (to)/from Accumulated Surplus	19,375	-	-	-	-
Prior Year Surplus/(Deficit)	(30,704)	-	-	-	-
	<u>(8,829)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

<b>155 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
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200 Bylaw Enforcement	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	563,902	575,721	573,888	573,977	574,068
User Fees & Service Charges	513	513	513	513	513
	<u>564,415</u>	<u>576,234</u>	<u>574,401</u>	<u>574,490</u>	<u>574,581</u>
<b>Expenses</b>					
Administration	84,075	84,075	78,145	78,145	78,145
Wages and Benefits	426,686	438,419	442,429	442,429	442,429
Operating	89,154	54,240	54,327	54,416	54,507
Amortization of Tangible Capital Assets	6,439	6,439	6,439	6,439	6,439
	<u>606,354</u>	<u>583,173</u>	<u>581,340</u>	<u>581,429</u>	<u>581,520</u>
<b>Operating Surplus / (Deficit)</b>	<b>(41,939)</b>	<b>(6,939)</b>	<b>(6,939)</b>	<b>(6,939)</b>	<b>(6,939)</b>
<b>Other</b>					
Transfer (to)/from Reserves	35,000	-	-	-	-
Transfer (to)/from Other Funds	500	500	500	500	500
Unfunded Amortization	6,439	6,439	6,439	6,439	6,439
	<u>41,939</u>	<u>6,939</u>	<u>6,939</u>	<u>6,939</u>	<u>6,939</u>

<b>200 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
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204 Halfmoon Bay Smoke Control	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	1,250	1,280	1,297	1,297	1,297
	<u>1,250</u>	<u>1,280</u>	<u>1,297</u>	<u>1,297</u>	<u>1,297</u>
<b>Expenses</b>					
Administration	161	161	156	156	156
Wages and Benefits	1,089	1,119	1,141	1,141	1,141
	<u>1,250</u>	<u>1,280</u>	<u>1,297</u>	<u>1,297</u>	<u>1,297</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>204 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

206 Roberts Creek Smoke Control	2025	2026	2027	2028	2029
<b>Expenses</b>					
Administration	161	161	156	156	156
Wages and Benefits	1,089	1,119	1,141	1,141	1,141
	1,250	1,280	1,297	1,297	1,297
<b>Operating Surplus / (Deficit)</b>	<b>(1,250)</b>	<b>(1,280)</b>	<b>(1,297)</b>	<b>(1,297)</b>	<b>(1,297)</b>
<b>Other</b>					
Transfer (to)/from Reserves	1,250	1,280	1,297	1,297	1,297
	1,250	1,280	1,297	1,297	1,297
<b>206 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

210 Gibsons & District Fire Protection	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	2,111,685	1,996,438	2,051,231	2,001,284	2,008,819
Investment Income	-	-	-	-	4,220
	2,111,685	1,996,438	2,051,231	2,001,284	2,013,039
<b>Expenses</b>					
Administration	140,819	140,819	163,249	163,249	163,249
Wages and Benefits	888,992	951,042	999,209	1,000,644	1,000,644
Operating	618,068	460,662	460,662	460,662	460,662
Debt Charges - Interest	13,304	18,407	44,295	51,369	51,978
Amortization of Tangible Capital Assets	209,870	209,870	209,870	209,870	209,870
	1,871,053	1,780,800	1,877,285	1,885,794	1,886,403
<b>Operating Surplus / (Deficit)</b>	<b>240,632</b>	<b>215,638</b>	<b>173,946</b>	<b>115,490</b>	<b>126,636</b>
<b>Other</b>					
Capital Expenditures	(3,376,882)	(63,400)	(39,500)	(105,600)	(58,500)
Proceeds from Long Term Debt	1,467,690	-	-	-	-
Debt Principal Repayment	(74,667)	(77,747)	(58,254)	(125,978)	(130,198)
Transfer (to)/from Reserves	1,000,298	(284,361)	(286,062)	(93,782)	(147,808)
Transfer (to)/from Appropriated Surplus	694,100	-	-	-	-
Transfer (to)/from Other Funds	(132,772)	-	-	-	-
Prior Year Surplus/(Deficit)	(28,269)	-	-	-	-
Unfunded Amortization	209,870	209,870	209,870	209,870	209,870
	(240,632)	(215,638)	(173,946)	(115,490)	(126,636)
<b>210 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

212 Roberts Creek Fire Protection	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	1,044,962	950,077	971,115	948,770	952,966
Government Transfers	4,440	-	-	-	-
	<u>1,049,402</u>	<u>950,077</u>	<u>971,115</u>	<u>948,770</u>	<u>952,966</u>
<b>Expenses</b>					
Administration	69,777	69,777	85,324	85,324	85,324
Wages and Benefits	349,485	365,979	378,079	378,755	378,755
Operating	417,945	274,915	274,915	274,915	274,915
Debt Charges - Interest	3,301	1,878	238	-	-
Amortization of Tangible Capital Assets	117,533	117,533	117,533	117,533	117,533
	<u>958,041</u>	<u>830,082</u>	<u>856,089</u>	<u>856,527</u>	<u>856,527</u>
<b>Operating Surplus / (Deficit)</b>	<b>91,361</b>	<b>119,995</b>	<b>115,026</b>	<b>92,243</b>	<b>96,439</b>
<b>Other</b>					
Capital Expenditures	(242,665)	(244,500)	(29,600)	(1,039,800)	(36,700)
Proceeds from Long Term Debt	-	-	-	926,700	-
Debt Principal Repayment	(34,476)	(35,898)	(26,896)	-	-
Transfer (to)/from Reserves	103,034	42,870	(176,063)	(96,676)	(177,272)
Prior Year Surplus/(Deficit)	(34,787)	-	-	-	-
Unfunded Amortization	117,533	117,533	117,533	117,533	117,533
	<u>(91,361)</u>	<u>(119,995)</u>	<u>(115,026)</u>	<u>(92,243)</u>	<u>(96,439)</u>
<b>212 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

216 Halfmoon Bay Fire Protection	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	1,088,011	1,007,964	1,013,585	970,829	954,623
Investment Income	-	-	1,767	3,592	(5,479)
	<u>1,088,011</u>	<u>1,007,964</u>	<u>1,015,352</u>	<u>974,421</u>	<u>949,144</u>
<b>Expenses</b>					
Administration	90,045	90,045	87,887	87,887	87,887
Wages and Benefits	385,438	386,047	396,086	397,233	397,233
Operating	583,511	248,776	248,776	248,776	248,776
Debt Charges - Interest	19,451	26,565	23,488	21,748	21,503
Amortization of Tangible Capital Assets	102,499	102,499	102,499	102,499	102,499
	<u>1,180,944</u>	<u>853,932</u>	<u>858,736</u>	<u>858,143</u>	<u>857,898</u>
<b>Operating Surplus / (Deficit)</b>	<b>(92,933)</b>	<b>154,032</b>	<b>156,616</b>	<b>116,278</b>	<b>91,246</b>
<b>Other</b>					
Capital Expenditures	(821,400)	(14,700)	(924,900)	(129,400)	(212,900)
Proceeds from Long Term Debt	614,373	-	823,300	-	-
Debt Principal Repayment	(67,262)	(122,772)	(121,196)	(76,615)	(47,255)
Transfer (to)/from Reserves	255,896	(119,059)	(36,319)	(12,762)	66,410
Transfer (to)/from Other Funds	8,827	-	-	-	-
Unfunded Amortization	102,499	102,499	102,499	102,499	102,499
	<u>92,933</u>	<u>(154,032)</u>	<u>(156,616)</u>	<u>(116,278)</u>	<u>(91,246)</u>
<b>216 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Service Level Detail

218 Egmont Fire Protection	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	276,402	268,848	263,577	263,884	263,884
Government Transfers	21,207	-	-	-	-
Investment Income	3,445	3,717	-	-	-
	<u>301,054</u>	<u>272,565</u>	<u>263,577</u>	<u>263,884</u>	<u>263,884</u>
<b>Expenses</b>					
Administration	29,634	29,634	30,261	30,261	30,261
Wages and Benefits	113,633	121,162	116,063	116,370	116,370
Operating	126,103	87,253	87,253	87,253	87,253
Debt Charges - Interest	4,880	2,440	-	-	-
Amortization of Tangible Capital Assets	14,414	14,414	14,414	14,414	14,414
	<u>288,664</u>	<u>254,903</u>	<u>247,991</u>	<u>248,298</u>	<u>248,298</u>
<b>Operating Surplus / (Deficit)</b>	<b>12,390</b>	<b>17,662</b>	<b>15,586</b>	<b>15,586</b>	<b>15,586</b>
<b>Other</b>					
Capital Expenditures	(109,100)	-	(87,700)	(23,400)	(259,000)
Proceeds from Long Term Debt	-	-	87,700	-	118,800
Debt Principal Repayment	(6,804)	(7,076)	-	-	-
Transfer (to)/from Reserves	89,100	(25,000)	(30,000)	(6,600)	110,200
Unfunded Amortization	14,414	14,414	14,414	14,414	14,414
	<u>(12,390)</u>	<u>(17,662)</u>	<u>(15,586)</u>	<u>(15,586)</u>	<u>(15,586)</u>
<b>218 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

220 Emergency Telephone - 911	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	530,900	652,788	647,517	647,517	647,517
Government Transfers	55,735	-	-	-	-
Other Revenue	5,400	5,400	5,400	5,400	5,400
	<u>592,035</u>	<u>658,188</u>	<u>652,917</u>	<u>652,917</u>	<u>652,917</u>
<b>Expenses</b>					
Administration	32,071	32,071	36,063	36,063	36,063
Wages and Benefits	32,221	33,115	21,915	21,915	21,915
Operating	363,745	320,607	322,543	322,543	322,543
Debt Charges - Interest	9,721	25,417	19,758	13,910	7,729
Amortization of Tangible Capital Assets	7,543	7,543	7,543	7,543	7,543
	<u>445,301</u>	<u>418,753</u>	<u>407,822</u>	<u>401,974</u>	<u>395,793</u>
<b>Operating Surplus / (Deficit)</b>	<b>146,734</b>	<b>239,435</b>	<b>245,095</b>	<b>250,943</b>	<b>257,124</b>
<b>Other</b>					
Capital Expenditures	(1,363,515)	(350,000)	-	-	-
Proceeds from Long Term Debt	734,830	-	-	-	-
Debt Principal Repayment	(44,477)	(137,178)	(142,838)	(148,686)	(154,867)
Transfer (to)/from Reserves	518,885	240,200	(109,800)	(109,800)	(109,800)
Unfunded Amortization	7,543	7,543	7,543	7,543	7,543
	<u>(146,734)</u>	<u>(239,435)</u>	<u>(245,095)</u>	<u>(250,943)</u>	<u>(257,124)</u>
<b>220 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

222	Sunshine Coast Emergency Planning	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	643,045	684,137	621,475	622,024	622,024
	Government Transfers	1,034,274	541,488	-	-	-
		1,677,319	1,225,625	621,475	622,024	622,024
<b>Expenses</b>						
	Administration	153,475	153,475	172,441	172,441	172,441
	Wages and Benefits	843,458	817,999	358,538	359,087	359,087
	Operating	637,212	229,151	65,496	65,496	65,496
	Amortization of Tangible Capital Assets	11,281	11,281	11,281	11,281	11,281
		1,645,426	1,211,906	607,756	608,305	608,305
<b>Operating Surplus / (Deficit)</b>		<b>31,893</b>	<b>13,719</b>	<b>13,719</b>	<b>13,719</b>	<b>13,719</b>
<b>Other</b>						
	Capital Expenditures	(58,674)	-	-	-	-
	Transfer (to)/from Reserves	15,500	(25,000)	(25,000)	(25,000)	(25,000)
	Unfunded Amortization	11,281	11,281	11,281	11,281	11,281
		(31,893)	(13,719)	(13,719)	(13,719)	(13,719)
<b>222 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
290	Animal Control	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	52,357	53,886	54,942	54,997	55,053
	User Fees & Service Charges	32,488	32,488	32,488	32,488	32,488
		84,845	86,374	87,430	87,485	87,541
<b>Expenses</b>						
	Administration	10,216	10,216	10,289	10,289	10,289
	Wages and Benefits	53,631	55,107	56,036	56,036	56,036
	Operating	20,998	21,051	21,105	21,160	21,216
		84,845	86,374	87,430	87,485	87,541
<b>Operating Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>						
	Capital Expenditures	(100,000)	-	-	-	-
	Transfer (to)/from Reserves	100,000	-	-	-	-
		-	-	-	-	-
<b>290 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
291	Keats Island Dog Control	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	268	2,780	2,830	2,830	2,830
	User Fees & Service Charges	350	350	350	350	350
		618	3,130	3,180	3,180	3,180
<b>Expenses</b>						
	Administration	203	203	221	221	221
	Wages and Benefits	1,584	1,627	1,659	1,659	1,659
	Operating	1,300	1,300	1,300	1,300	1,300
		3,087	3,130	3,180	3,180	3,180
<b>Operating Surplus / (Deficit)</b>		<b>(2,469)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>						
	Prior Year Surplus/(Deficit)	2,469	-	-	-	-
		2,469	-	-	-	-
<b>291 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>310 Public Transit</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	4,419,696	5,032,021	5,275,538	5,275,538	5,275,538
Government Transfers	2,940,265	3,435,657	3,539,078	3,539,078	3,539,078
User Fees & Service Charges	837,608	935,147	951,359	951,359	951,359
Other Revenue	8,002	10,000	10,000	10,000	10,000
	<b>8,205,571</b>	<b>9,412,825</b>	<b>9,775,975</b>	<b>9,775,975</b>	<b>9,775,975</b>
<b>Expenses</b>					
Administration	730,349	730,349	795,345	795,345	795,345
Wages and Benefits	3,815,873	4,229,391	4,314,074	4,314,074	4,314,074
Operating	3,787,680	4,450,116	4,663,587	4,663,587	4,663,587
Amortization of Tangible Capital Assets	16,775	16,775	16,775	16,775	16,775
	<b>8,350,677</b>	<b>9,426,631</b>	<b>9,789,781</b>	<b>9,789,781</b>	<b>9,789,781</b>
<b>Operating Surplus / (Deficit)</b>	<b>(145,106)</b>	<b>(13,806)</b>	<b>(13,806)</b>	<b>(13,806)</b>	<b>(13,806)</b>
<b>Other</b>					
Capital Expenditures	(113,523)	-	-	-	-
Transfer (to)/from Reserves	327,839	-	-	-	-
Transfer (to)/from Other Funds	(85,985)	(2,969)	(2,969)	(2,969)	(2,969)
Unfunded Amortization	16,775	16,775	16,775	16,775	16,775
	<b>145,106</b>	<b>13,806</b>	<b>13,806</b>	<b>13,806</b>	<b>13,806</b>
<b>310 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>312 Fleet Maintenance</b>					
<b>Revenues</b>					
Investment Income	14,021	15,128	-	-	-
Other Revenue	9,100	9,100	9,100	9,100	9,100
	<b>23,121</b>	<b>24,228</b>	<b>9,100</b>	<b>9,100</b>	<b>9,100</b>
<b>Expenses</b>					
Administration	83,394	83,394	83,519	83,519	83,519
Internal Recoveries	(2,379,897)	(2,382,108)	(2,369,434)	(2,376,439)	(2,341,862)
Wages and Benefits	877,736	901,873	912,673	912,673	912,673
Operating	1,416,015	1,354,458	1,354,458	1,354,458	1,354,458
Debt Charges - Interest	24,834	13,573	2,256	818	1
Amortization of Tangible Capital Assets	48,528	48,528	48,528	48,528	48,528
	<b>70,610</b>	<b>19,718</b>	<b>32,000</b>	<b>23,557</b>	<b>57,317</b>
<b>Operating Surplus / (Deficit)</b>	<b>(47,489)</b>	<b>4,510</b>	<b>(22,900)</b>	<b>(14,457)</b>	<b>(48,217)</b>
<b>Other</b>					
Capital Expenditures	(33,883)	-	-	-	-
Debt Principal Repayment	(59,939)	(62,376)	(34,966)	(36,405)	(31)
Transfer (to)/from Reserves	108,899	4,669	4,669	(2,335)	(4,669)
Transfer (to)/from Other Funds	(26,621)	4,669	4,669	4,669	4,669
Transfer (to)/from Accumulated Surplus	20,000	-	-	-	-
Prior Year Surplus/(Deficit)	(9,495)	-	-	-	-
Unfunded Amortization	48,528	48,528	48,528	48,528	48,528
	<b>47,489</b>	<b>(4,510)</b>	<b>22,900</b>	<b>14,457</b>	<b>48,217</b>
<b>312 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>313 Building Maintenance Services</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Expenses</b>					
Administration	15,480	15,480	15,433	15,433	15,433
Internal Recoveries	(577,283)	(590,483)	(589,626)	(589,626)	(589,626)
Wages and Benefits	498,819	514,519	513,709	513,709	513,709
Operating	60,484	60,484	60,484	60,484	60,484
Amortization of Tangible Capital Assets	5,127	5,127	5,127	5,127	5,127
	<u>2,627</u>	<u>5,127</u>	<u>5,127</u>	<u>5,127</u>	<u>5,127</u>
<b>Operating Surplus / (Deficit)</b>	<b>(2,627)</b>	<b>(5,127)</b>	<b>(5,127)</b>	<b>(5,127)</b>	<b>(5,127)</b>
<b>Other</b>					
Capital Expenditures	(17,600)	-	-	-	-
Transfer (to)/from Reserves	29,412	-	-	-	-
Transfer (to)/from Other Funds	(14,312)	-	-	-	-
Unfunded Amortization	5,127	5,127	5,127	5,127	5,127
	<u>2,627</u>	<u>5,127</u>	<u>5,127</u>	<u>5,127</u>	<u>5,127</u>
<b>313 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>315 Mason Road Works Yard</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Government Transfers	9,963	-	-	-	-
	<u>9,963</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Expenses</b>					
Internal Recoveries	(45,483)	(54,961)	(55,180)	(55,404)	(55,632)
Wages and Benefits	10,746	10,961	11,180	11,404	11,632
Operating	395,339	44,000	44,000	44,000	44,000
	<u>360,602</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Operating Surplus / (Deficit)</b>	<b>(350,639)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Capital Expenditures	(195,285)	-	-	-	-
Transfer (to)/from Appropriated Surplus	167,000	-	-	-	-
Transfer (to)/from Other Funds	369,661	-	-	-	-
Prior Year Surplus/(Deficit)	9,263	-	-	-	-
	<u>350,639</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>315 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>320 Regional Street Lighting</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	34,185	46,315	45,189	45,189	45,189
	<u>34,185</u>	<u>46,315</u>	<u>45,189</u>	<u>45,189</u>	<u>45,189</u>
<b>Expenses</b>					
Administration	2,979	2,979	3,141	3,141	3,141
Wages and Benefits	6,318	6,491	5,203	5,203	5,203
Operating	36,845	36,845	36,845	36,845	36,845
	<u>46,142</u>	<u>46,315</u>	<u>45,189</u>	<u>45,189</u>	<u>45,189</u>
<b>Operating Surplus / (Deficit)</b>	<b>(11,957)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Other Funds	(500)	-	-	-	-
Prior Year Surplus/(Deficit)	12,457	-	-	-	-
	<u>11,957</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>320 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

322	Langdale Street Lighting	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	2,442	2,532	2,543	2,543	2,543
		2,442	2,532	2,543	2,543	2,543
<b>Expenses</b>						
	Administration	131	131	142	142	142
	Operating	2,401	2,401	2,401	2,401	2,401
		2,532	2,532	2,543	2,543	2,543
<b>Operating Surplus / (Deficit)</b>		<b>(90)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>						
	Prior Year Surplus/(Deficit)	90	-	-	-	-
		90	-	-	-	-
<b>322 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
324	Granthams Street Lighting	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	2,442	2,532	2,543	2,543	2,543
		2,442	2,532	2,543	2,543	2,543
<b>Expenses</b>						
	Administration	131	131	142	142	142
	Operating	2,401	2,401	2,401	2,401	2,401
		2,532	2,532	2,543	2,543	2,543
<b>Operating Surplus / (Deficit)</b>		<b>(90)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>						
	Prior Year Surplus/(Deficit)	90	-	-	-	-
		90	-	-	-	-
<b>324 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
326	Veterans Street Lighting	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	489	507	509	509	509
		489	507	509	509	509
<b>Expenses</b>						
	Administration	26	26	28	28	28
	Operating	481	481	481	481	481
		507	507	509	509	509
<b>Operating Surplus / (Deficit)</b>		<b>(18)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>						
	Prior Year Surplus/(Deficit)	18	-	-	-	-
		18	-	-	-	-
<b>326 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

328 Spruce Street Lighting	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	235	254	255	255	255
	<u>235</u>	<u>254</u>	<u>255</u>	<u>255</u>	<u>255</u>
<b>Expenses</b>					
Administration	13	13	14	14	14
Operating	241	241	241	241	241
	<u>254</u>	<u>254</u>	<u>255</u>	<u>255</u>	<u>255</u>
<b>Operating Surplus / (Deficit)</b>	<b>(19)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	19	-	-	-	-
	<u>19</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>328 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
330 Woodcreek Street Lighting	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	1,731	2,050	2,059	2,059	2,059
	<u>1,731</u>	<u>2,050</u>	<u>2,059</u>	<u>2,059</u>	<u>2,059</u>
<b>Expenses</b>					
Administration	106	106	115	115	115
Operating	1,944	1,944	1,944	1,944	1,944
	<u>2,050</u>	<u>2,050</u>	<u>2,059</u>	<u>2,059</u>	<u>2,059</u>
<b>Operating Surplus / (Deficit)</b>	<b>(319)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	319	-	-	-	-
	<u>319</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>330 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
332 Fircrest Street Lighting	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	515	1,139	1,145	1,145	1,145
	<u>515</u>	<u>1,139</u>	<u>1,145</u>	<u>1,145</u>	<u>1,145</u>
<b>Expenses</b>					
Administration	58	58	64	64	64
Operating	1,081	1,081	1,081	1,081	1,081
	<u>1,139</u>	<u>1,139</u>	<u>1,145</u>	<u>1,145</u>	<u>1,145</u>
<b>Operating Surplus / (Deficit)</b>	<b>(624)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	624	-	-	-	-
	<u>624</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>332 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Service Level Detail

334 Hydaway Street Lighting	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	235	254	255	255	255
	<u>235</u>	<u>254</u>	<u>255</u>	<u>255</u>	<u>255</u>
<b>Expenses</b>					
Administration	13	13	14	14	14
Operating	241	241	241	241	241
	<u>254</u>	<u>254</u>	<u>255</u>	<u>255</u>	<u>255</u>
<b>Operating Surplus / (Deficit)</b>	<b>(19)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	19	-	-	-	-
	<u>19</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>334 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
336 Sunnyside Street Lighting	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	976	1,011	1,016	1,016	1,016
	<u>976</u>	<u>1,011</u>	<u>1,016</u>	<u>1,016</u>	<u>1,016</u>
<b>Expenses</b>					
Administration	52	52	57	57	57
Operating	959	959	959	959	959
	<u>1,011</u>	<u>1,011</u>	<u>1,016</u>	<u>1,016</u>	<u>1,016</u>
<b>Operating Surplus / (Deficit)</b>	<b>(35)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	35	-	-	-	-
	<u>35</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>336 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
340 Burns Road Street Lighting	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	773	538	556	556	556
	<u>773</u>	<u>538</u>	<u>556</u>	<u>556</u>	<u>556</u>
<b>Expenses</b>					
Administration	13	13	31	31	31
Operating	525	525	525	525	525
	<u>538</u>	<u>538</u>	<u>556</u>	<u>556</u>	<u>556</u>
<b>Operating Surplus / (Deficit)</b>	<b>235</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(235)	-	-	-	-
	<u>(235)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>340 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

342 Stewart Road Street Lighting	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	489	507	509	509	509
	<u>489</u>	<u>507</u>	<u>509</u>	<u>509</u>	<u>509</u>
<b>Expenses</b>					
Administration	26	26	28	28	28
Operating	481	481	481	481	481
	<u>507</u>	<u>507</u>	<u>509</u>	<u>509</u>	<u>509</u>
<b>Operating Surplus / (Deficit)</b>	<b>(18)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	18	-	-	-	-
	<u>18</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>342 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
345 Ports Services	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	823,034	895,385	964,784	968,878	967,980
Other Revenue	2,665	2,665	2,665	2,665	2,665
	<u>825,699</u>	<u>898,050</u>	<u>967,449</u>	<u>971,543</u>	<u>970,645</u>
<b>Expenses</b>					
Administration	57,744	57,744	52,831	52,831	52,831
Wages and Benefits	102,457	105,274	141,291	141,291	141,291
Operating	252,356	288,871	327,612	422,590	332,590
Debt Charges - Interest	-	4,032	3,154	2,270	1,372
Amortization of Tangible Capital Assets	127,033	127,033	127,033	127,033	127,033
	<u>539,590</u>	<u>582,954</u>	<u>651,921</u>	<u>746,015</u>	<u>655,117</u>
<b>Operating Surplus / (Deficit)</b>	<b>286,109</b>	<b>315,096</b>	<b>315,528</b>	<b>225,528</b>	<b>315,528</b>
<b>Other</b>					
Capital Expenditures	(1,931,449)	(29,429)	(29,861)	(29,861)	(29,861)
Proceeds from Long Term Debt	148,500	-	-	-	-
Debt Principal Repayment	-	(29,700)	(29,700)	(29,700)	(29,700)
Transfer (to)/from Reserves	720,133	(383,000)	(383,000)	(293,000)	(383,000)
Transfer (to)/from Other Funds	649,674	-	-	-	-
Unfunded Amortization	127,033	127,033	127,033	127,033	127,033
	<u>(286,109)</u>	<u>(315,096)</u>	<u>(315,528)</u>	<u>(225,528)</u>	<u>(315,528)</u>
<b>345 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
346 Langdale Dock	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	32,979	33,097	33,288	33,288	33,288
	<u>32,979</u>	<u>33,097</u>	<u>33,288</u>	<u>33,288</u>	<u>33,288</u>
<b>Expenses</b>					
Administration	1,668	1,668	1,859	1,859	1,859
Operating	31,429	31,429	31,429	31,429	31,429
	<u>33,097</u>	<u>33,097</u>	<u>33,288</u>	<u>33,288</u>	<u>33,288</u>
<b>Operating Surplus / (Deficit)</b>	<b>(118)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	118	-	-	-	-
	<u>118</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>346 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>350 Regional Solid Waste</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	5,273,111	5,802,112	5,352,612	5,251,755	5,343,911
User Fees & Service Charges	2,570,245	2,575,409	2,524,990	2,524,990	2,524,990
Other Revenue	714,861	686,861	758,516	758,516	758,516
	<b>8,558,217</b>	<b>9,064,382</b>	<b>8,636,118</b>	<b>8,535,261</b>	<b>8,627,417</b>
<b>Expenses</b>					
Administration	725,653	725,653	749,052	749,052	749,052
Wages and Benefits	1,690,161	1,849,774	1,807,343	1,807,343	1,807,343
Operating	5,094,648	4,842,207	4,716,092	4,782,652	4,882,101
Debt Charges - Interest	37,385	41,475	24,230	15,425	8,132
Amortization of Tangible Capital Assets	86,728	86,728	86,728	86,728	86,728
	<b>7,634,575</b>	<b>7,545,837</b>	<b>7,382,445</b>	<b>7,441,200</b>	<b>7,533,356</b>
<b>Operating Surplus / (Deficit)</b>	<b>923,642</b>	<b>1,518,545</b>	<b>1,253,673</b>	<b>1,094,061</b>	<b>1,094,061</b>
<b>Other</b>					
Capital Expenditures	(2,908,920)	(123,141)	(17,982)	(17,982)	(17,982)
Landfill Closure & Post Closure Expenditures	(3,246,945)	-	-	-	-
Proceeds from Long Term Debt	1,034,682	-	-	-	-
Debt Principal Repayment	(405,448)	(526,262)	(366,549)	(206,937)	(206,937)
Transfer (to)/from Reserves	1,565,697	(55,870)	(55,870)	(55,870)	(55,870)
Transfer (to)/from Appropriated Surplus	558,161	-	-	-	-
Transfer (to)/from Other Funds	45,458	-	-	-	-
Unfunded Amortization	86,728	86,728	86,728	86,728	86,728
Transfer (to)/from Unfunded Liability	2,346,945	(900,000)	(900,000)	(900,000)	(900,000)
	<b>(923,642)</b>	<b>(1,518,545)</b>	<b>(1,253,673)</b>	<b>(1,094,061)</b>	<b>(1,094,061)</b>
<b>350 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>355 Refuse Collection</b>					
<b>Revenues</b>					
User Fees & Service Charges	1,310,202	1,599,955	1,650,885	1,710,109	1,772,400
	<b>1,310,202</b>	<b>1,599,955</b>	<b>1,650,885</b>	<b>1,710,109</b>	<b>1,772,400</b>
<b>Expenses</b>					
Administration	88,854	88,854	106,528	106,528	106,528
Wages and Benefits	67,643	69,502	45,998	45,998	45,998
Operating	1,224,610	1,441,599	1,498,359	1,557,583	1,619,874
Amortization of Tangible Capital Assets	9,684	9,684	9,684	9,684	9,684
	<b>1,390,791</b>	<b>1,609,639</b>	<b>1,660,569</b>	<b>1,719,793</b>	<b>1,782,084</b>
<b>Operating Surplus / (Deficit)</b>	<b>(80,589)</b>	<b>(9,684)</b>	<b>(9,684)</b>	<b>(9,684)</b>	<b>(9,684)</b>
<b>Other</b>					
Transfer (to)/from Reserves	70,905	-	-	-	-
Unfunded Amortization	9,684	9,684	9,684	9,684	9,684
	<b>80,589</b>	<b>9,684</b>	<b>9,684</b>	<b>9,684</b>	<b>9,684</b>
<b>355 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>365 North Pender Harbour Water Service</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	412,755	412,755	540,223	540,223	540,223
User Fees & Service Charges	655,854	655,854	655,854	655,854	655,854
	<b>1,068,609</b>	<b>1,068,609</b>	<b>1,196,077</b>	<b>1,196,077</b>	<b>1,196,077</b>
<b>Expenses</b>					
Administration	98,305	98,305	83,028	83,028	83,028
Wages and Benefits	355,952	372,601	381,026	381,026	381,026
Operating	565,510	157,599	157,474	157,474	157,474
Debt Charges - Interest	6,866	5,850	5,250	4,650	4,050
Amortization of Tangible Capital Assets	163,263	163,263	163,263	163,263	163,263
	<b>1,189,896</b>	<b>797,618</b>	<b>790,041</b>	<b>789,441</b>	<b>788,841</b>
<b>Operating Surplus / (Deficit)</b>	<b>(121,287)</b>	<b>270,991</b>	<b>406,036</b>	<b>406,636</b>	<b>407,236</b>
<b>Other</b>					
Capital Expenditures	(1,252,669)	(186,862)	(180,950)	(150,950)	(180,950)
Debt Principal Repayment	(36,387)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Reserves	362,599	(227,392)	(368,349)	(398,949)	(369,549)
Transfer (to)/from Other Funds	884,481	-	-	-	-
Unfunded Amortization	163,263	163,263	163,263	163,263	163,263
	<b>121,287</b>	<b>(270,991)</b>	<b>(406,036)</b>	<b>(406,636)</b>	<b>(407,236)</b>
<b>365 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>366 South Pender Harbour Water Service</b>					
<b>Revenues</b>					
Frontage & Parcel Taxes	657,381	657,381	883,532	883,532	883,532
User Fees & Service Charges	1,080,976	1,080,976	1,080,976	1,080,976	1,080,976
Investment Income	19,613	22,059	24,597	27,231	29,963
	<b>1,757,970</b>	<b>1,760,416</b>	<b>1,989,105</b>	<b>1,991,739</b>	<b>1,994,471</b>
<b>Expenses</b>					
Administration	148,525	148,525	164,847	164,847	164,847
Wages and Benefits	570,690	593,238	604,282	604,282	604,282
Operating	1,095,226	308,139	307,889	307,889	307,889
Debt Charges - Interest	65,784	63,503	62,603	60,973	59,377
Amortization of Tangible Capital Assets	324,494	324,494	324,494	324,494	324,494
	<b>2,204,719</b>	<b>1,437,899</b>	<b>1,464,115</b>	<b>1,462,485</b>	<b>1,460,889</b>
<b>Operating Surplus / (Deficit)</b>	<b>(446,749)</b>	<b>322,517</b>	<b>524,990</b>	<b>529,254</b>	<b>533,582</b>
<b>Other</b>					
Capital Expenditures	(1,259,063)	(304,038)	(295,667)	(245,667)	(295,667)
Debt Principal Repayment	(111,632)	(114,754)	(117,997)	(121,361)	(115,505)
Transfer (to)/from Reserves	853,910	(228,219)	(435,820)	(486,720)	(446,904)
Transfer (to)/from Other Funds	639,040	-	-	-	-
Unfunded Amortization	324,494	324,494	324,494	324,494	324,494
	<b>446,749</b>	<b>(322,517)</b>	<b>(524,990)</b>	<b>(529,254)</b>	<b>(533,582)</b>
<b>366 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>370 Regional Water Services</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	5,625,387	5,625,387	6,380,974	6,380,974	6,380,974
Government Transfers	89,377	-	-	-	9,600,000
User Fees & Service Charges	9,684,372	9,684,372	9,684,372	9,684,372	9,684,372
Investment Income	95,468	12,570	19,196	31,921	61,405
Other Revenue	65,800	65,800	65,800	65,800	65,800
	<u>15,560,404</u>	<u>15,388,129</u>	<u>16,150,342</u>	<u>16,163,067</u>	<u>25,792,551</u>
<b>Expenses</b>					
Administration	1,443,822	1,443,822	1,387,357	1,387,357	1,387,357
Wages and Benefits	4,110,995	4,536,766	4,604,969	4,604,969	4,604,969
Operating	5,389,440	2,060,396	2,058,271	2,058,271	2,058,271
Debt Charges - Interest	540,079	568,182	562,264	998,217	972,407
Amortization of Tangible Capital Assets	2,120,984	2,120,984	2,120,984	2,120,984	2,120,984
	<u>13,605,320</u>	<u>10,730,150</u>	<u>10,733,845</u>	<u>11,169,798</u>	<u>11,143,988</u>
<b>Operating Surplus / (Deficit)</b>	<b>1,955,084</b>	<b>4,657,979</b>	<b>5,416,497</b>	<b>4,993,269</b>	<b>14,648,563</b>
<b>Other</b>					
Capital Expenditures	(39,248,969)	(2,910,542)	(2,721,542)	(2,711,775)	(27,313,069)
Proceeds from Long Term Debt	21,273,497	67,236	69,063	59,296	15,052,488
Debt Principal Repayment	(749,405)	(823,661)	(981,451)	(1,473,947)	(1,441,851)
Transfer (to)/from Reserves	7,337,561	(3,154,345)	(3,903,551)	(2,987,827)	(3,067,115)
Transfer (to)/from Appropriated Surplus	1,828,743	42,349	-	-	-
Transfer (to)/from Other Funds	5,482,505	-	-	-	-
Unfunded Amortization	2,120,984	2,120,984	2,120,984	2,120,984	2,120,984
	<u>(1,955,084)</u>	<u>(4,657,979)</u>	<u>(5,416,497)</u>	<u>(4,993,269)</u>	<u>(14,648,563)</u>
<b>370 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>381 Greaves Rd Waste Water Plant</b>					
<b>Revenues</b>					
Frontage & Parcel Taxes	3,300	3,600	3,900	3,900	3,900
User Fees & Service Charges	4,135	4,135	4,135	4,135	4,135
	<u>7,435</u>	<u>7,735</u>	<u>8,035</u>	<u>8,035</u>	<u>8,035</u>
<b>Expenses</b>					
Administration	528	528	412	412	412
Wages and Benefits	1,974	2,021	2,062	2,062	2,062
Operating	2,905	1,065	1,065	1,065	1,065
Debt Charges - Interest	5	-	-	-	-
	<u>5,412</u>	<u>3,614</u>	<u>3,539</u>	<u>3,539</u>	<u>3,539</u>
<b>Operating Surplus / (Deficit)</b>	<b>2,023</b>	<b>4,121</b>	<b>4,496</b>	<b>4,496</b>	<b>4,496</b>
<b>Other</b>					
Debt Principal Repayment	(150)	-	-	-	-
Transfer (to)/from Reserves	(1,873)	(4,121)	(4,496)	(4,496)	(4,496)
	<u>(2,023)</u>	<u>(4,121)</u>	<u>(4,496)</u>	<u>(4,496)</u>	<u>(4,496)</u>
<b>381 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>382 Woodcreek Park Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	40,150	40,150	40,150	40,150	40,150
Government Transfers	662,719	-	-	-	-
User Fees & Service Charges	58,454	58,454	58,454	58,454	58,454
	<b>761,323</b>	<b>98,604</b>	<b>98,604</b>	<b>98,604</b>	<b>98,604</b>
<b>Expenses</b>					
Administration	9,682	9,682	7,019	7,019	7,019
Wages and Benefits	26,043	26,757	27,273	27,273	27,273
Operating	32,377	26,413	26,413	26,413	26,413
Debt Charges - Interest	302	2,747	2,131	1,519	898
Amortization of Tangible Capital Assets	8,958	8,958	8,958	8,958	8,958
	<b>77,362</b>	<b>74,557</b>	<b>71,794</b>	<b>71,182</b>	<b>70,561</b>
<b>Operating Surplus / (Deficit)</b>	<b>683,961</b>	<b>24,047</b>	<b>26,810</b>	<b>27,422</b>	<b>28,043</b>
<b>Other</b>					
Capital Expenditures	(886,332)	(3,763)	(3,835)	(3,835)	(3,835)
Proceeds from Long Term Debt	88,078	-	-	-	-
Debt Principal Repayment	(2,775)	(17,616)	(17,616)	(17,616)	(17,616)
Transfer (to)/from Reserves	87,095	(11,626)	(14,317)	(14,929)	(15,550)
Transfer (to)/from Other Funds	21,015	-	-	-	-
Unfunded Amortization	8,958	8,958	8,958	8,958	8,958
	<b>(683,961)</b>	<b>(24,047)</b>	<b>(26,810)</b>	<b>(27,422)</b>	<b>(28,043)</b>
<b>382 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>383 Sunnyside Waste Water Plant</b>					
<b>Revenues</b>					
Frontage & Parcel Taxes	6,622	7,722	8,822	8,822	8,822
User Fees & Service Charges	6,800	6,800	6,800	6,800	6,800
	<b>13,422</b>	<b>14,522</b>	<b>15,622</b>	<b>15,622</b>	<b>15,622</b>
<b>Expenses</b>					
Administration	2,528	2,528	686	686	686
Wages and Benefits	2,118	2,175	2,217	2,217	2,217
Operating	11,593	869	869	869	869
Debt Charges - Interest	5	-	-	-	-
	<b>16,244</b>	<b>5,572</b>	<b>3,772</b>	<b>3,772</b>	<b>3,772</b>
<b>Operating Surplus / (Deficit)</b>	<b>(2,822)</b>	<b>8,950</b>	<b>11,850</b>	<b>11,850</b>	<b>11,850</b>
<b>Other</b>					
Debt Principal Repayment	(150)	-	-	-	-
Transfer (to)/from Reserves	2,972	(8,950)	(11,850)	(11,850)	(11,850)
	<b>2,822</b>	<b>(8,950)</b>	<b>(11,850)</b>	<b>(11,850)</b>	<b>(11,850)</b>
<b>383 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>384 Jolly Roger Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	9,412	11,012	12,612	12,612	12,612
User Fees & Service Charges	32,550	32,550	32,550	32,550	32,550
	<b>41,962</b>	<b>43,562</b>	<b>45,162</b>	<b>45,162</b>	<b>45,162</b>
<b>Expenses</b>					
Administration	4,802	4,802	4,041	4,041	4,041
Wages and Benefits	12,310	12,650	12,889	12,889	12,889
Operating	50,239	15,090	15,090	15,090	15,090
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	1,547	1,547	1,547	1,547	1,547
	<b>68,918</b>	<b>34,089</b>	<b>33,567</b>	<b>33,567</b>	<b>33,567</b>
<b>Operating Surplus / (Deficit)</b>	<b>(26,956)</b>	<b>9,473</b>	<b>11,595</b>	<b>11,595</b>	<b>11,595</b>
<b>Other</b>					
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	26,062	(11,020)	(13,142)	(13,142)	(13,142)
Unfunded Amortization	1,547	1,547	1,547	1,547	1,547
	<b>26,956</b>	<b>(9,473)</b>	<b>(11,595)</b>	<b>(11,595)</b>	<b>(11,595)</b>

**384 Financial Plan Surplus / (Deficit)** - - - - -

<b>385 Secret Cove Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	15,368	16,560	19,560	19,560	19,560
User Fees & Service Charges	31,026	31,026	31,026	31,026	31,026
	<b>46,394</b>	<b>47,586</b>	<b>50,586</b>	<b>50,586</b>	<b>50,586</b>
<b>Expenses</b>					
Administration	4,996	4,996	4,055	4,055	4,055
Wages and Benefits	12,413	12,757	12,995	12,995	12,995
Operating	51,156	13,656	13,656	13,656	13,656
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	1,615	1,615	1,615	1,615	1,615
	<b>70,200</b>	<b>33,024</b>	<b>32,321</b>	<b>32,321</b>	<b>32,321</b>
<b>Operating Surplus / (Deficit)</b>	<b>(23,806)</b>	<b>14,562</b>	<b>18,265</b>	<b>18,265</b>	<b>18,265</b>
<b>Other</b>					
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	22,844	(16,177)	(19,880)	(19,880)	(19,880)
Unfunded Amortization	1,615	1,615	1,615	1,615	1,615
	<b>23,806</b>	<b>(14,562)</b>	<b>(18,265)</b>	<b>(18,265)</b>	<b>(18,265)</b>

**385 Financial Plan Surplus / (Deficit)** - - - - -

386	Lee Bay Waste Water Plant	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Frontage & Parcel Taxes	61,952	70,752	79,552	79,552	79,552
	User Fees & Service Charges	59,496	59,496	70,060	70,060	70,060
		121,448	130,248	149,612	149,612	149,612
<b>Expenses</b>						
	Administration	6,814	6,814	6,097	6,097	6,097
	Wages and Benefits	12,194	19,239	19,592	19,592	19,592
	Operating	55,187	41,337	41,337	41,337	41,337
	Debt Charges - Interest	20	-	-	-	-
	Amortization of Tangible Capital Assets	8,892	8,892	8,892	8,892	8,892
		83,107	76,282	75,918	75,918	75,918
<b>Operating Surplus / (Deficit)</b>		<b>38,341</b>	<b>53,966</b>	<b>73,694</b>	<b>73,694</b>	<b>73,694</b>
<b>Other</b>						
	Capital Expenditures	(277,686)	(11,897)	(12,134)	(12,134)	(12,134)
	Debt Principal Repayment	(653)	-	-	-	-
	Transfer (to)/from Reserves	231,106	(50,961)	(70,452)	(70,452)	(70,452)
	Unfunded Amortization	8,892	8,892	8,892	8,892	8,892
		(38,341)	(53,966)	(73,694)	(73,694)	(73,694)
<b>386 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
387	Square Bay Waste Water Plant	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Frontage & Parcel Taxes	34,131	38,781	44,361	44,361	44,361
	Government Transfers	10,000	-	-	-	-
	User Fees & Service Charges	98,900	98,900	98,900	98,900	98,900
	Investment Income	1,660	2,022	2,395	2,780	3,176
		144,691	139,703	145,656	146,041	146,437
<b>Expenses</b>						
	Administration	13,019	13,019	10,532	10,532	10,532
	Wages and Benefits	36,594	37,599	38,319	38,319	38,319
	Operating	55,452	40,452	40,452	40,452	40,452
	Debt Charges - Interest	7,488	7,448	7,448	7,448	7,448
	Amortization of Tangible Capital Assets	42,682	42,682	42,682	42,682	42,682
		155,235	141,200	139,433	139,433	139,433
<b>Operating Surplus / (Deficit)</b>		<b>(10,544)</b>	<b>(1,497)</b>	<b>6,223</b>	<b>6,608</b>	<b>7,004</b>
<b>Other</b>						
	Capital Expenditures	(410)	(420)	(428)	(428)	(428)
	Debt Principal Repayment	(13,387)	(12,443)	(12,816)	(13,201)	(13,596)
	Transfer (to)/from Reserves	(17,843)	(28,322)	(35,661)	(35,661)	(35,662)
	Transfer (to)/from Appropriated Surplus	(498)	-	-	-	-
	Unfunded Amortization	42,682	42,682	42,682	42,682	42,682
		10,544	1,497	(6,223)	(6,608)	(7,004)
<b>387 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>388 Langdale Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	22,000	22,000	22,000	22,000	22,000
Government Transfers	751,997	-	-	-	-
User Fees & Service Charges	57,089	57,089	57,089	57,089	57,089
	<b>831,086</b>	<b>79,089</b>	<b>79,089</b>	<b>79,089</b>	<b>79,089</b>
<b>Expenses</b>					
Administration	5,275	5,275	5,410	5,410	5,410
Wages and Benefits	23,437	24,079	24,539	24,539	24,539
Operating	30,274	26,274	26,274	26,274	26,274
Debt Charges - Interest	600	3,062	2,362	1,667	961
Amortization of Tangible Capital Assets	3,764	3,764	3,764	3,764	3,764
	<b>63,350</b>	<b>62,454</b>	<b>62,349</b>	<b>61,654</b>	<b>60,948</b>
<b>Operating Surplus / (Deficit)</b>	<b>767,736</b>	<b>16,635</b>	<b>16,740</b>	<b>17,435</b>	<b>18,141</b>
<b>Other</b>					
Capital Expenditures	(1,040,003)	(15,451)	(15,428)	(15,428)	(15,428)
Proceeds from Long Term Debt	100,033	-	-	-	-
Debt Principal Repayment	(3,987)	(20,007)	(20,007)	(20,007)	(20,007)
Transfer (to)/from Reserves	34,521	15,059	14,931	14,236	13,530
Transfer (to)/from Other Funds	137,936	-	-	-	-
Unfunded Amortization	3,764	3,764	3,764	3,764	3,764
	<b>(767,736)</b>	<b>(16,635)</b>	<b>(16,740)</b>	<b>(17,435)</b>	<b>(18,141)</b>
<b>388 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>389 Canoe Rd Waste Water Plant</b>					
<b>Revenues</b>					
Frontage & Parcel Taxes	5,743	6,243	6,743	6,743	6,743
User Fees & Service Charges	5,912	5,912	5,912	5,912	5,912
	<b>11,655</b>	<b>12,155</b>	<b>12,655</b>	<b>12,655</b>	<b>12,655</b>
<b>Expenses</b>					
Administration	917	917	583	583	583
Wages and Benefits	2,782	2,902	2,960	2,960	2,960
Operating	5,685	733	733	733	733
Debt Charges - Interest	5	-	-	-	-
Amortization of Tangible Capital Assets	1,760	1,760	1,760	1,760	1,760
	<b>11,149</b>	<b>6,312</b>	<b>6,036</b>	<b>6,036</b>	<b>6,036</b>
<b>Operating Surplus / (Deficit)</b>	<b>506</b>	<b>5,843</b>	<b>6,619</b>	<b>6,619</b>	<b>6,619</b>
<b>Other</b>					
Debt Principal Repayment	(150)	-	-	-	-
Transfer (to)/from Reserves	(2,116)	(7,603)	(8,379)	(8,379)	(8,379)
Unfunded Amortization	1,760	1,760	1,760	1,760	1,760
	<b>(506)</b>	<b>(5,843)</b>	<b>(6,619)</b>	<b>(6,619)</b>	<b>(6,619)</b>
<b>389 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

390 Merrill Crescent Waste Water Plant	2025	2026	2027	2028	2029
<b>Revenues</b>					
Frontage & Parcel Taxes	7,700	8,400	9,100	9,100	9,100
User Fees & Service Charges	27,276	27,276	27,276	27,276	27,276
	34,976	35,676	36,376	36,376	36,376
<b>Expenses</b>					
Administration	1,956	1,956	2,149	2,149	2,149
Wages and Benefits	9,087	9,337	11,917	11,917	11,917
Operating	9,094	9,094	9,094	9,094	9,094
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	2,048	2,048	2,048	2,048	2,048
	22,205	22,435	25,208	25,208	25,208
<b>Operating Surplus / (Deficit)</b>	<b>12,771</b>	<b>13,241</b>	<b>11,168</b>	<b>11,168</b>	<b>11,168</b>
<b>Other</b>					
Capital Expenditures	(30,308)	(5,452)	(3,160)	(3,160)	(3,160)
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	(14,166)	(9,837)	(10,056)	(10,056)	(10,056)
Transfer (to)/from Other Funds	30,308	-	-	-	-
Unfunded Amortization	2,048	2,048	2,048	2,048	2,048
	(12,771)	(13,241)	(11,168)	(11,168)	(11,168)
<b>390 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
391 Curran Rd Waste Water Plant	2025	2026	2027	2028	2029
<b>Revenues</b>					
Frontage & Parcel Taxes	29,016	31,710	36,216	36,216	36,216
User Fees & Service Charges	43,818	43,818	44,561	44,561	44,561
	72,834	75,528	80,777	80,777	80,777
<b>Expenses</b>					
Administration	4,318	4,318	4,553	4,553	4,553
Wages and Benefits	17,014	17,483	17,822	17,822	17,822
Operating	23,093	23,093	23,093	23,093	23,093
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	6,261	6,261	6,261	6,261	6,261
	50,706	51,155	51,729	51,729	51,729
<b>Operating Surplus / (Deficit)</b>	<b>22,128</b>	<b>24,373</b>	<b>29,048</b>	<b>29,048</b>	<b>29,048</b>
<b>Other</b>					
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	(27,736)	(30,834)	(35,309)	(35,309)	(35,309)
Unfunded Amortization	6,261	6,261	6,261	6,261	6,261
	(22,128)	(24,373)	(29,048)	(29,048)	(29,048)
<b>391 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>392 Roberts Creek Co-Housing Treatment Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	17,050	18,600	20,150	21,700	21,700
User Fees & Service Charges	40,532	40,532	40,532	40,532	40,532
	<b>57,582</b>	<b>59,132</b>	<b>60,682</b>	<b>62,232</b>	<b>62,232</b>
<b>Expenses</b>					
Administration	3,927	3,927	3,838	3,838	3,838
Wages and Benefits	13,921	14,300	14,567	14,567	14,567
Operating	18,715	18,715	18,715	18,715	18,715
Debt Charges - Interest	40	-	-	-	-
Amortization of Tangible Capital Assets	7,677	7,677	7,677	7,677	7,677
	<b>44,280</b>	<b>44,619</b>	<b>44,797</b>	<b>44,797</b>	<b>44,797</b>
<b>Operating Surplus / (Deficit)</b>	<b>13,302</b>	<b>14,513</b>	<b>15,885</b>	<b>17,435</b>	<b>17,435</b>
<b>Other</b>					
Debt Principal Repayment	(1,307)	-	-	-	-
Transfer (to)/from Reserves	(19,672)	(22,190)	(23,562)	(25,112)	(25,112)
Unfunded Amortization	7,677	7,677	7,677	7,677	7,677
	<b>(13,302)</b>	<b>(14,513)</b>	<b>(15,885)</b>	<b>(17,435)</b>	<b>(17,435)</b>
<b>392 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>393 Lillies Lake Waste Water Plant</b>					
<b>Revenues</b>					
Frontage & Parcel Taxes	10,266	11,716	13,166	13,166	13,166
User Fees & Service Charges	32,017	32,017	48,026	48,026	48,026
	<b>42,283</b>	<b>43,733</b>	<b>61,192</b>	<b>61,192</b>	<b>61,192</b>
<b>Expenses</b>					
Administration	3,599	3,599	3,462	3,462	3,462
Wages and Benefits	13,399	13,769	14,029	14,029	14,029
Operating	17,956	13,956	13,956	13,956	13,956
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	4,860	4,860	4,860	4,860	4,860
	<b>39,834</b>	<b>36,184</b>	<b>36,307</b>	<b>36,307</b>	<b>36,307</b>
<b>Operating Surplus / (Deficit)</b>	<b>2,449</b>	<b>7,549</b>	<b>24,885</b>	<b>24,885</b>	<b>24,885</b>
<b>Other</b>					
Capital Expenditures	(17,162)	(1,428)	(1,458)	(1,458)	(1,458)
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	10,506	(10,981)	(28,287)	(28,287)	(28,287)
Unfunded Amortization	4,860	4,860	4,860	4,860	4,860
	<b>(2,449)</b>	<b>(7,549)</b>	<b>(24,885)</b>	<b>(24,885)</b>	<b>(24,885)</b>
<b>393 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

394	Painted Boat Waste Water Plant	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Frontage & Parcel Taxes	14,012	15,562	17,112	17,112	17,112
	User Fees & Service Charges	24,277	24,277	24,277	24,277	24,277
		<u>38,289</u>	<u>39,839</u>	<u>41,389</u>	<u>41,389</u>	<u>41,389</u>
<b>Expenses</b>						
	Administration	2,472	2,472	2,731	2,731	2,731
	Wages and Benefits	10,106	10,383	10,576	10,576	10,576
	Operating	11,266	11,266	11,266	11,266	11,266
	Debt Charges - Interest	20	-	-	-	-
	Amortization of Tangible Capital Assets	7,687	7,687	7,687	7,687	7,687
		<u>31,551</u>	<u>31,808</u>	<u>32,260</u>	<u>32,260</u>	<u>32,260</u>
<b>Operating Surplus / (Deficit)</b>		<u>6,738</u>	<u>8,031</u>	<u>9,129</u>	<u>9,129</u>	<u>9,129</u>
<b>Other</b>						
	Debt Principal Repayment	(653)	-	-	-	-
	Transfer (to)/from Reserves	(13,772)	(15,718)	(16,816)	(16,816)	(16,816)
	Unfunded Amortization	7,687	7,687	7,687	7,687	7,687
		<u>(6,738)</u>	<u>(8,031)</u>	<u>(9,129)</u>	<u>(9,129)</u>	<u>(9,129)</u>
<b>394 Financial Plan Surplus / (Deficit)</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
395	Sakinaw Ridge Waste Water Plant	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Frontage & Parcel Taxes	25,503	25,503	25,503	25,503	25,503
	User Fees & Service Charges	17,207	17,207	17,207	17,207	17,207
		<u>42,710</u>	<u>42,710</u>	<u>42,710</u>	<u>42,710</u>	<u>42,710</u>
<b>Expenses</b>						
	Administration	4,309	4,309	3,971	3,971	3,971
	Wages and Benefits	16,463	16,917	17,241	17,241	17,241
	Operating	9,527	9,527	9,527	9,527	9,527
	Debt Charges - Interest	40	-	-	-	-
	Amortization of Tangible Capital Assets	16,127	16,127	16,127	16,127	16,127
		<u>46,466</u>	<u>46,880</u>	<u>46,866</u>	<u>46,866</u>	<u>46,866</u>
<b>Operating Surplus / (Deficit)</b>		<u>(3,756)</u>	<u>(4,170)</u>	<u>(4,156)</u>	<u>(4,156)</u>	<u>(4,156)</u>
<b>Other</b>						
	Debt Principal Repayment	(1,306)	-	-	-	-
	Transfer (to)/from Reserves	(11,065)	(11,957)	(11,971)	(11,971)	(11,971)
	Unfunded Amortization	16,127	16,127	16,127	16,127	16,127
		<u>3,756</u>	<u>4,170</u>	<u>4,156</u>	<u>4,156</u>	<u>4,156</u>
<b>395 Financial Plan Surplus / (Deficit)</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

400 Cemetery	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	168,998	201,065	215,187	310,052	211,216
User Fees & Service Charges	61,134	61,134	61,134	61,134	61,134
	230,132	262,199	276,321	371,186	272,350
<b>Expenses</b>					
Administration	19,315	19,315	18,504	18,504	18,504
Wages and Benefits	83,764	86,068	102,986	199,824	102,986
Operating	74,069	74,069	74,069	74,069	74,069
Debt Charges - Interest	5,621	8,020	6,035	4,062	2,064
Amortization of Tangible Capital Assets	4,144	4,144	4,144	4,144	4,144
	186,913	191,616	205,738	300,603	201,767
<b>Operating Surplus / (Deficit)</b>	<b>43,219</b>	<b>70,583</b>	<b>70,583</b>	<b>70,583</b>	<b>70,583</b>
<b>Other</b>					
Capital Expenditures	(495,713)	-	-	-	-
Proceeds from Long Term Debt	283,634	-	-	-	-
Debt Principal Repayment	(28,363)	(56,727)	(56,727)	(56,727)	(56,727)
Transfer (to)/from Reserves	182,913	(18,000)	(18,000)	(18,000)	(18,000)
Transfer (to)/from Other Funds	10,166	-	-	-	-
Unfunded Amortization	4,144	4,144	4,144	4,144	4,144
	(43,219)	(70,583)	(70,583)	(70,583)	(70,583)
<b>400 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>410 Pender Harbour Health Clinic</b>					
<b>Revenues</b>					
Tax Requisitions	197,255	197,908	199,085	199,085	199,085
	197,255	197,908	199,085	199,085	199,085
<b>Expenses</b>					
Administration	7,868	7,868	9,045	9,045	9,045
Operating	185,040	185,040	185,040	185,040	185,040
	192,908	192,908	194,085	194,085	194,085
<b>Operating Surplus / (Deficit)</b>	<b>4,347</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Other</b>					
Transfer (to)/from Reserves	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Prior Year Surplus/(Deficit)	653	-	-	-	-
	(4,347)	(5,000)	(5,000)	(5,000)	(5,000)
<b>410 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>500 Regional Planning</b>					
<b>Revenues</b>					
Tax Requisitions	204,440	212,802	209,704	209,720	209,737
User Fees & Service Charges	430	430	430	430	430
Other Revenue	154,870	-	-	-	-
	359,740	213,232	210,134	210,150	210,167
<b>Expenses</b>					
Administration	54,763	54,763	50,708	50,708	50,708
Wages and Benefits	139,315	147,661	148,602	148,602	148,602
Operating	165,662	10,808	10,824	10,840	10,857
	359,740	213,232	210,134	210,150	210,167
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>500 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

504 Rural Planning Services	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	1,813,001	1,877,039	1,405,491	1,405,592	1,405,695
Government Transfers	244,383	-	-	-	-
User Fees & Service Charges	282,641	288,036	289,694	289,694	289,694
Other Revenue	35,000	-	-	-	-
	<u>2,375,025</u>	<u>2,165,075</u>	<u>1,695,185</u>	<u>1,695,286</u>	<u>1,695,389</u>
<b>Expenses</b>					
Administration	314,072	314,072	282,628	282,628	282,628
Wages and Benefits	1,524,787	1,492,695	1,340,647	1,340,647	1,340,647
Operating	1,015,839	358,308	71,910	72,011	72,114
	<u>2,854,698</u>	<u>2,165,075</u>	<u>1,695,185</u>	<u>1,695,286</u>	<u>1,695,389</u>
<b>Operating Surplus / (Deficit)</b>	<b>(479,673)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Reserves	429,673	-	-	-	-
Transfer (to)/from Other Funds	50,000	-	-	-	-
	<u>479,673</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>504 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
506 Geographic Information Services	2025	2026	2027	2028	2029
<b>Revenues</b>					
User Fees & Service Charges	20,500	500	20,500	20,500	20,500
	<u>20,500</u>	<u>500</u>	<u>20,500</u>	<u>20,500</u>	<u>20,500</u>
<b>Expenses</b>					
Internal Recoveries	(336,954)	(371,021)	(371,767)	(371,767)	(371,767)
Wages and Benefits	292,228	311,295	317,041	317,041	317,041
Operating	65,226	65,226	65,226	65,226	65,226
Amortization of Tangible Capital Assets	11,548	11,548	11,548	11,548	11,548
	<u>32,048</u>	<u>17,048</u>	<u>22,048</u>	<u>22,048</u>	<u>22,048</u>
<b>Operating Surplus / (Deficit)</b>	<b>(11,548)</b>	<b>(16,548)</b>	<b>(1,548)</b>	<b>(1,548)</b>	<b>(1,548)</b>
<b>Other</b>					
Capital Expenditures	-	-	(60,000)	-	-
Transfer (to)/from Reserves	-	5,000	50,000	(10,000)	(10,000)
Unfunded Amortization	11,548	11,548	11,548	11,548	11,548
	<u>11,548</u>	<u>16,548</u>	<u>1,548</u>	<u>1,548</u>	<u>1,548</u>
<b>506 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

510 Civic Addressing	2025	2026	2027	2028	2029
<b>Revenues</b>					
User Fees & Service Charges	34,572	35,341	35,733	35,733	35,733
	<u>34,572</u>	<u>35,341</u>	<u>35,733</u>	<u>35,733</u>	<u>35,733</u>
<b>Expenses</b>					
Administration	4,341	4,341	4,279	4,279	4,279
Wages and Benefits	27,070	28,639	29,093	29,093	29,093
Operating	2,361	2,361	2,361	2,361	2,361
	<u>34,572</u>	<u>35,341</u>	<u>35,733</u>	<u>35,733</u>	<u>35,733</u>
<b>Operating Surplus / (Deficit)</b>	-	-	-	-	-
<b>Other</b>					
Capital Expenditures	-	-	(15,000)	-	-
Transfer (to)/from Reserves	-	-	15,000	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>510 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
520 Building Inspection Services	2025	2026	2027	2028	2029
<b>Revenues</b>					
User Fees & Service Charges	1,062,884	1,085,782	1,097,630	1,097,704	1,097,779
Other Revenue	600	600	600	600	600
	<u>1,063,484</u>	<u>1,086,382</u>	<u>1,098,230</u>	<u>1,098,304</u>	<u>1,098,379</u>
<b>Expenses</b>					
Administration	169,210	169,210	164,559	164,559	164,559
Wages and Benefits	830,086	852,913	869,339	869,339	869,339
Operating	57,688	57,759	57,832	57,906	57,981
Amortization of Tangible Capital Assets	17,040	17,040	17,040	17,040	17,040
	<u>1,074,024</u>	<u>1,096,922</u>	<u>1,108,770</u>	<u>1,108,844</u>	<u>1,108,919</u>
<b>Operating Surplus / (Deficit)</b>	(10,540)	(10,540)	(10,540)	(10,540)	(10,540)
<b>Other</b>					
Transfer (to)/from Reserves	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Transfer (to)/from Other Funds	(500)	(500)	(500)	(500)	(500)
Unfunded Amortization	17,040	17,040	17,040	17,040	17,040
	<u>10,540</u>	<u>10,540</u>	<u>10,540</u>	<u>10,540</u>	<u>10,540</u>
<b>520 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
531 Economic Development Area A	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	(17,612)	12,534	3,856	3,856	3,856
	<u>(17,612)</u>	<u>12,534</u>	<u>3,856</u>	<u>3,856</u>	<u>3,856</u>
<b>Expenses</b>					
Administration	3,754	3,754	1,856	1,856	1,856
Operating	37,880	8,780	2,000	2,000	2,000
	<u>41,634</u>	<u>12,534</u>	<u>3,856</u>	<u>3,856</u>	<u>3,856</u>
<b>Operating Surplus / (Deficit)</b>	(59,246)	-	-	-	-
<b>Other</b>					
Transfer (to)/from Appropriated Surplus	57,285	-	-	-	-
Prior Year Surplus/(Deficit)	1,961	-	-	-	-
	<u>59,246</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>531 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

532	Economic Development Area B	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	(43,178)	10,318	2,428	2,428	2,428
		(43,178)	10,318	2,428	2,428	2,428
<b>Expenses</b>						
	Administration	2,257	2,257	428	428	428
	Operating	8,661	8,061	2,000	2,000	2,000
		10,918	10,318	2,428	2,428	2,428
<b>Operating Surplus / (Deficit)</b>		(54,096)	-	-	-	-
<b>Other</b>						
	Transfer (to)/from Appropriated Surplus	51,727	-	-	-	-
	Prior Year Surplus/(Deficit)	2,369	-	-	-	-
		54,096	-	-	-	-
<b>532 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
533	Economic Development Area D	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	(39,103)	8,951	2,372	2,372	2,372
		(39,103)	8,951	2,372	2,372	2,372
<b>Expenses</b>						
	Administration	2,033	2,033	372	372	372
	Operating	7,518	6,918	2,000	2,000	2,000
		9,551	8,951	2,372	2,372	2,372
<b>Operating Surplus / (Deficit)</b>		(48,654)	-	-	-	-
<b>Other</b>						
	Transfer (to)/from Appropriated Surplus	46,837	-	-	-	-
	Prior Year Surplus/(Deficit)	1,817	-	-	-	-
		48,654	-	-	-	-
<b>533 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
534	Economic Development Area E	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	(22,255)	7,747	2,436	2,436	2,436
		(22,255)	7,747	2,436	2,436	2,436
<b>Expenses</b>						
	Administration	1,511	1,511	436	436	436
	Operating	8,836	6,236	2,000	2,000	2,000
		10,347	7,747	2,436	2,436	2,436
<b>Operating Surplus / (Deficit)</b>		(32,602)	-	-	-	-
<b>Other</b>						
	Transfer (to)/from Appropriated Surplus	30,827	-	-	-	-
	Prior Year Surplus/(Deficit)	1,775	-	-	-	-
		32,602	-	-	-	-
<b>534 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

535 Economic Development Area F	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	(37,283)	10,391	2,620	2,620	2,620
	(37,283)	10,391	2,620	2,620	2,620
<b>Expenses</b>					
Administration	2,386	2,386	620	620	620
Operating	12,605	8,005	2,000	2,000	2,000
	14,991	10,391	2,620	2,620	2,620
<b>Operating Surplus / (Deficit)</b>	<b>(52,274)</b>	-	-	-	-
<b>Other</b>					
Transfer (to)/from Appropriated Surplus	50,427	-	-	-	-
Prior Year Surplus/(Deficit)	1,847	-	-	-	-
	52,274	-	-	-	-
<b>535 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
<b>540 Hillside Development Project</b>					
<b>Revenues</b>					
Other Revenue	156,339	156,339	156,339	156,339	156,339
	156,339	156,339	156,339	156,339	156,339
<b>Expenses</b>					
Administration	23,257	23,257	10,796	10,796	10,796
Wages and Benefits	83,243	85,532	32,189	32,189	32,189
Operating	243,469	128,057	91,336	91,336	91,336
	349,969	236,846	134,321	134,321	134,321
<b>Operating Surplus / (Deficit)</b>	<b>(193,630)</b>	<b>(80,507)</b>	<b>22,018</b>	<b>22,018</b>	<b>22,018</b>
<b>Other</b>					
Development of Land Held for Resale	(219,308)	(31,257)	(18,796)	(18,796)	(18,796)
Transfer (to)/from Reserves	412,938	111,764	(3,222)	(3,222)	(3,222)
	193,630	80,507	(22,018)	(22,018)	(22,018)
<b>540 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

615 Community Recreation Facilities	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	7,299,957	7,469,216	7,566,031	7,588,593	7,609,506
Frontage & Parcel Taxes	1,698,073	118,005	-	-	-
User Fees & Service Charges	1,856,984	1,857,509	1,857,901	1,857,901	1,857,901
Investment Income	553,539	75,648	-	9,702	19,728
Other Revenue	17,858	17,858	17,858	17,858	17,858
	<b>11,426,411</b>	<b>9,538,236</b>	<b>9,441,790</b>	<b>9,474,054</b>	<b>9,504,993</b>
<b>Expenses</b>					
Administration	1,091,744	1,091,744	1,166,008	1,166,008	1,166,008
Wages and Benefits	4,514,156	4,611,623	4,612,535	4,612,535	4,612,535
Operating	2,294,378	2,126,116	2,134,716	2,130,316	2,130,316
Debt Charges - Interest	1,057,529	292,129	192,082	167,142	141,487
Amortization of Tangible Capital Assets	1,028,597	1,028,597	1,028,597	1,028,597	1,028,597
	<b>9,986,404</b>	<b>9,150,209</b>	<b>9,133,938</b>	<b>9,104,598</b>	<b>9,078,943</b>
<b>Operating Surplus / (Deficit)</b>	<b>1,440,007</b>	<b>388,027</b>	<b>307,852</b>	<b>369,456</b>	<b>426,050</b>
<b>Other</b>					
Capital Expenditures	(8,868,330)	(1,250,900)	(1,608,200)	(3,428,000)	(376,100)
Proceeds from Long Term Debt	6,080,071	87,500	-	2,385,100	-
Debt Principal Repayment	(1,693,786)	(1,021,773)	(938,044)	(962,540)	(946,500)
Transfer (to)/from Reserves	2,271,241	768,549	1,209,795	607,387	(132,047)
Transfer (to)/from Appropriated Surplus	115,467	-	-	-	-
Transfer (to)/from Other Funds	(373,267)	-	-	-	-
Unfunded Amortization	1,028,597	1,028,597	1,028,597	1,028,597	1,028,597
	<b>(1,440,007)</b>	<b>(388,027)</b>	<b>(307,852)</b>	<b>(369,456)</b>	<b>(426,050)</b>
<b>615 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

625 Pender Harbour Pool	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	697,672	709,218	720,853	720,853	720,853
Frontage & Parcel Taxes	64,523	64,523	64,523	64,523	46,788
User Fees & Service Charges	91,627	91,669	91,700	91,700	91,700
Investment Income	23,270	25,363	27,539	29,803	32,157
	<b>877,092</b>	<b>890,773</b>	<b>904,615</b>	<b>906,879</b>	<b>891,498</b>
<b>Expenses</b>					
Administration	91,922	91,922	96,148	96,148	96,148
Wages and Benefits	512,448	526,534	533,974	533,974	533,974
Operating	159,813	157,431	157,431	157,431	157,431
Debt Charges - Interest	35,470	35,470	35,470	35,470	17,735
Amortization of Tangible Capital Assets	101,634	101,634	101,634	101,634	101,634
	<b>901,285</b>	<b>912,991</b>	<b>924,657</b>	<b>924,657</b>	<b>906,922</b>
<b>Operating Surplus / (Deficit)</b>	<b>(24,193)</b>	<b>(22,218)</b>	<b>(20,042)</b>	<b>(17,778)</b>	<b>(15,424)</b>
<b>Other</b>					
Capital Expenditures	(70,441)	(10,000)	(10,000)	(10,000)	(10,000)
Debt Principal Repayment	(52,323)	(54,416)	(56,592)	(58,856)	(61,210)
Transfer (to)/from Reserves	47,823	(15,000)	(15,000)	(15,000)	(15,000)
Transfer (to)/from Other Funds	(2,500)	-	-	-	-
Unfunded Amortization	101,634	101,634	101,634	101,634	101,634
	<b>24,193</b>	<b>22,218</b>	<b>20,042</b>	<b>17,778</b>	<b>15,424</b>
<b>625 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

630 School Facilities - Joint Use	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	51,580	51,175	55,390	55,390	55,390
	51,580	51,175	55,390	55,390	55,390
<b>Expenses</b>					
Administration	2,757	2,757	2,904	2,904	2,904
Wages and Benefits	3,473	3,568	7,636	7,636	7,636
Operating	44,850	44,850	44,850	44,850	44,850
	51,080	51,175	55,390	55,390	55,390
<b>Operating Surplus / (Deficit)</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Other Funds	(500)	-	-	-	-
	(500)	-	-	-	-
<b>630 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
640 Gibsons & Area Library	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	910,703	910,896	918,402	918,402	918,402
	910,703	910,896	918,402	918,402	918,402
<b>Expenses</b>					
Administration	48,887	48,887	56,394	56,394	56,394
Wages and Benefits	6,957	7,150	7,149	7,149	7,149
Operating	897,118	897,118	897,118	897,118	897,118
Amortization of Tangible Capital Assets	52,180	52,180	52,180	52,180	52,180
	1,005,142	1,005,335	1,012,841	1,012,841	1,012,841
<b>Operating Surplus / (Deficit)</b>	<b>(94,439)</b>	<b>(94,439)</b>	<b>(94,439)</b>	<b>(94,439)</b>	<b>(94,439)</b>
<b>Other</b>					
Transfer (to)/from Reserves	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Transfer (to)/from Other Funds	92,259	92,259	92,259	92,259	92,259
Unfunded Amortization	52,180	52,180	52,180	52,180	52,180
	94,439	94,439	94,439	94,439	94,439
<b>640 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
643 Egmont/Pender Harbour Library Service	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	66,581	66,811	67,547	67,547	67,547
	66,581	66,811	67,547	67,547	67,547
<b>Expenses</b>					
Administration	3,270	3,270	3,758	3,758	3,758
Operating	63,541	63,541	63,789	63,789	63,789
	66,811	66,811	67,547	67,547	67,547
<b>Operating Surplus / (Deficit)</b>	<b>(230)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	230	-	-	-	-
	230	-	-	-	-
<b>643 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

645	Halfmoon Bay Library Service	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	184,268	184,907	186,238	186,238	186,238
		184,268	184,907	186,238	186,238	186,238
<b>Expenses</b>						
	Administration	9,067	9,067	10,398	10,398	10,398
	Operating	175,840	175,840	175,840	175,840	175,840
		184,907	184,907	186,238	186,238	186,238
<b>Operating Surplus / (Deficit)</b>		(639)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	639	-	-	-	-
		639	-	-	-	-
<b>645 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
646	Roberts Creek Library Service	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	219,479	219,920	220,760	220,760	220,760
		219,479	219,920	220,760	220,760	220,760
<b>Expenses</b>						
	Administration	6,335	6,335	7,175	7,175	7,175
	Operating	122,326	121,326	121,326	121,326	121,326
		128,661	127,661	128,501	128,501	128,501
<b>Operating Surplus / (Deficit)</b>		90,818	92,259	92,259	92,259	92,259
<b>Other</b>						
	Transfer (to)/from Appropriated Surplus	1,000	-	-	-	-
	Transfer (to)/from Other Funds	(92,259)	(92,259)	(92,259)	(92,259)	(92,259)
	Prior Year Surplus/(Deficit)	441	-	-	-	-
		(90,818)	(92,259)	(92,259)	(92,259)	(92,259)
<b>646 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
648	Museum Service	2025	2026	2027	2028	2029
<b>Revenues</b>						
	Tax Requisitions	191,815	192,466	199,214	199,214	199,214
		191,815	192,466	199,214	199,214	199,214
<b>Expenses</b>						
	Administration	9,266	9,266	10,834	10,834	10,834
	Operating	183,200	183,200	188,380	188,380	188,380
		192,466	192,466	199,214	199,214	199,214
<b>Operating Surplus / (Deficit)</b>		(651)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	651	-	-	-	-
		651	-	-	-	-
<b>648 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

650 Community Parks	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	3,231,339	2,889,415	3,300,929	3,278,363	3,264,296
Government Transfers	1,815,934	-	-	-	-
User Fees & Service Charges	41,600	41,600	41,600	41,600	41,600
Other Revenue	11,100	11,100	11,100	11,100	11,100
	<b>5,099,973</b>	<b>2,942,115</b>	<b>3,353,629</b>	<b>3,331,063</b>	<b>3,316,996</b>
<b>Expenses</b>					
Administration	339,085	339,085	380,300	380,300	380,300
Wages and Benefits	1,249,957	1,273,053	1,324,105	1,324,105	1,324,105
Operating	1,153,727	874,458	875,587	876,740	939,240
Debt Charges - Interest	7,302	32,141	47,434	35,083	26,131
Amortization of Tangible Capital Assets	178,381	178,381	178,381	178,381	178,381
	<b>2,928,452</b>	<b>2,697,118</b>	<b>2,805,807</b>	<b>2,794,609</b>	<b>2,848,157</b>
<b>Operating Surplus / (Deficit)</b>	<b>2,171,521</b>	<b>244,997</b>	<b>547,822</b>	<b>536,454</b>	<b>468,839</b>
<b>Other</b>					
Capital Expenditures	(6,038,483)	-	-	-	-
Proceeds from Long Term Debt	1,474,931	-	-	-	-
Debt Principal Repayment	(13,250)	(14,016)	(310,474)	(299,106)	(293,991)
Transfer (to)/from Reserves	425,882	(409,362)	(415,729)	(415,729)	(353,229)
Transfer (to)/from Appropriated Surplus	148,661	-	-	-	-
Transfer (to)/from Other Funds	1,652,357	-	-	-	-
Unfunded Amortization	178,381	178,381	178,381	178,381	178,381
	<b>(2,171,521)</b>	<b>(244,997)</b>	<b>(547,822)</b>	<b>(536,454)</b>	<b>(468,839)</b>
<b>650 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>665 Bicycle &amp; Walking Paths</b>					
<b>Revenues</b>					
Tax Requisitions	72,233	55,718	41,891	55,281	41,891
	<b>72,233</b>	<b>55,718</b>	<b>41,891</b>	<b>55,281</b>	<b>41,891</b>
<b>Expenses</b>					
Administration	13,233	13,233	9,007	9,007	9,007
Wages and Benefits	24,115	24,777	15,176	28,566	15,176
Operating	7,708	7,708	7,708	7,708	7,708
Amortization of Tangible Capital Assets	79,260	79,260	79,260	79,260	79,260
	<b>124,316</b>	<b>124,978</b>	<b>111,151</b>	<b>124,541</b>	<b>111,151</b>
<b>Operating Surplus / (Deficit)</b>	<b>(52,083)</b>	<b>(69,260)</b>	<b>(69,260)</b>	<b>(69,260)</b>	<b>(69,260)</b>
<b>Other</b>					
Capital Expenditures	(577,616)	-	-	-	-
Transfer (to)/from Reserves	243,206	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (to)/from Appropriated Surplus	(16,677)	-	-	-	-
Transfer (to)/from Other Funds	323,910	-	-	-	-
Unfunded Amortization	79,260	79,260	79,260	79,260	79,260
	<b>52,083</b>	<b>69,260</b>	<b>69,260</b>	<b>69,260</b>	<b>69,260</b>
<b>665 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

667 Area A Bicycle & Walking Paths	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	13,252	12,949	11,216	15,028	11,216
	13,252	12,949	11,216	15,028	11,216
<b>Expenses</b>					
Administration	1,403	1,403	1,418	1,418	1,418
Wages and Benefits	7,149	7,346	5,598	9,410	5,598
Operating	4,200	4,200	4,200	4,200	4,200
Amortization of Tangible Capital Assets	6,349	6,349	6,349	6,349	6,349
	19,101	19,298	17,565	21,377	17,565
<b>Operating Surplus / (Deficit)</b>	<b>(5,849)</b>	<b>(6,349)</b>	<b>(6,349)</b>	<b>(6,349)</b>	<b>(6,349)</b>
<b>Other</b>					
Transfer (to)/from Other Funds	(500)	-	-	-	-
Unfunded Amortization	6,349	6,349	6,349	6,349	6,349
	5,849	6,349	6,349	6,349	6,349
<b>667 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

670 Regional Recreation Programs	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	196,638	196,233	193,311	193,311	193,311
User Fees & Service Charges	30,319	30,319	30,319	30,319	30,319
	226,957	226,552	223,630	223,630	223,630
<b>Expenses</b>					
Administration	12,084	12,084	13,140	13,140	13,140
Wages and Benefits	3,473	3,568	1,786	1,786	1,786
Operating	210,900	210,900	208,704	208,704	208,704
	226,457	226,552	223,630	223,630	223,630
<b>Operating Surplus / (Deficit)</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Other Funds	(500)	-	-	-	-
	(500)	-	-	-	-
<b>670 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

680 Dakota Ridge Recreation Service Area	2025	2026	2027	2028	2029
<b>Revenues</b>					
Tax Requisitions	260,502	262,156	225,096	295,565	225,096
User Fees & Service Charges	38,000	38,000	38,000	38,000	38,000
Other Revenue	2,000	2,000	2,000	2,000	2,000
	<b>300,502</b>	<b>302,156</b>	<b>265,096</b>	<b>335,565</b>	<b>265,096</b>
<b>Expenses</b>					
Administration	22,580	22,580	25,786	25,786	25,786
Wages and Benefits	114,720	117,874	77,608	148,077	77,608
Operating	161,702	161,702	161,702	161,702	161,702
Amortization of Tangible Capital Assets	6,583	6,583	6,583	6,583	6,583
	<b>305,585</b>	<b>308,739</b>	<b>271,679</b>	<b>342,148</b>	<b>271,679</b>
<b>Operating Surplus / (Deficit)</b>	<b>(5,083)</b>	<b>(6,583)</b>	<b>(6,583)</b>	<b>(6,583)</b>	<b>(6,583)</b>
<b>Other</b>					
Capital Expenditures	(58,500)	-	-	-	-
Transfer (to)/from Reserves	58,500	-	-	-	-
Transfer (to)/from Other Funds	(1,500)	-	-	-	-
Unfunded Amortization	6,583	6,583	6,583	6,583	6,583
	<b>5,083</b>	<b>6,583</b>	<b>6,583</b>	<b>6,583</b>	<b>6,583</b>
<b>680 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>