

SUNSHINE COAST REGIONAL DISTRICT

BYLAW NO. 781

A bylaw to adopt the Five-Year Financial Plan for the years 2026 - 2030

The Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited for all purposes as the *Sunshine Coast Regional District Financial Plan Bylaw No. 781, 2026*.
2. Schedule A, attached hereto, and forming part of this bylaw, is hereby adopted pursuant to Section 374 of the *Local Government Act* and is the Sunshine Coast Regional District 2023 – 2027 Financial Plan.

READ A FIRST TIME this 26th day of February, 2026

READ A SECOND TIME this 26th day of February, 2026

READ A THIRD TIME this 26th day of February, 2026

ADOPTED this 26th day of February, 2026




CORPORATE OFFICER


CHAIR



5-Year Financial Plan - Bylaw 781, 2026 Schedule A

Budget Version:	5-year Financial Plan
Generated Date:	February 20, 2026

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Sunshine Coast Regional District
Consolidated Five Year Financial Plan (Summary)

Schedule A, Bylaw 781, 2026

2026 - 2030

	2026	2027	2028	2029	2030
Revenues					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	39,186,100	39,578,622	40,538,215	37,858,661	37,830,946
Frontage & Parcel Taxes	8,362,156	8,273,001	8,274,551	8,256,816	8,210,028
Government Transfers	7,275,213	4,546,233	4,546,233	14,146,233	4,546,233
User Fees & Service Charges	20,548,084	21,057,866	21,112,500	21,174,058	21,248,492
Member Municipality Debt	1,534,305	1,528,817	1,489,134	1,489,133	1,418,205
Investment Income	324,233	131,727	166,122	220,243	237,243
Developer Contributions	350,000	-	-	-	-
Other Revenue	1,442,851	1,151,883	1,149,406	1,149,406	1,167,406
	79,119,942	76,365,149	77,373,161	84,391,550	74,755,553
Expenses					
Administration	7,136,050	7,136,050	7,136,050	7,136,050	7,136,050
Internal Recoveries	(10,165,015)	(10,437,408)	(10,560,423)	(10,572,105)	(10,571,157)
Wages and Benefits	33,532,465	33,662,221	33,858,640	33,577,640	33,593,040
Operating	34,055,298	26,139,792	26,170,833	26,280,327	26,474,843
Debt Charges Member Municipalities	1,534,305	1,528,817	1,489,134	1,489,133	1,418,205
Debt Charges - Interest	1,110,232	1,256,740	1,812,196	1,719,450	1,883,121
Amortization of Tangible Capital Assets	5,383,097	5,383,097	5,383,097	5,383,097	5,383,097
	72,586,432	64,669,309	65,289,527	65,013,592	65,317,199
Operating Surplus / (Deficit)	6,533,510	11,695,840	12,083,634	19,377,958	9,438,354
Other					
Capital Expenditures	(63,130,368)	(9,361,275)	(9,652,338)	(29,058,388)	(4,753,439)
Landfill Closure & Post Closure Expenditures	(3,244,999)	-	-	-	-
Development of Land Held for Resale	(207,278)	(19,227)	(19,227)	(19,227)	(19,227)
Proceeds from Long Term Debt	30,238,408	1,088,025	3,369,651	15,170,361	825,600
Debt Principal Repayment	(2,991,549)	(3,848,993)	(4,326,544)	(4,206,939)	(3,676,344)
Transfer (to)/from Reserves	16,274,441	(3,328,316)	(5,224,818)	(5,033,407)	(5,584,586)
Transfer (to)/from Appropriated Surplus	2,472,066	(812,677)	(815,155)	(815,155)	(815,155)
Transfer (to)/from Other Funds	6,018,428	3,526	1,700	1,700	1,700
Transfer (to)/from Accumulated Surplus	18,294	-	-	-	-
Prior Year Surplus/(Deficit)	140,951	-	-	-	-
Unfunded Amortization	5,383,097	5,383,097	5,383,097	5,383,097	5,383,097
Transfer (to)/from Unfunded Liability	2,494,999	(800,000)	(800,000)	(800,000)	(800,000)
	(6,533,510)	(11,695,840)	(12,083,634)	(19,377,958)	(9,438,354)
Financial Plan Surplus / (Deficit)	-	-	-	-	-

110 General Government	2026	2027	2028	2029	2030
Revenues					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	1,902,020	2,254,401	2,254,401	2,254,401	2,173,725
Government Transfers	995,803	1,007,155	1,007,155	1,007,155	1,007,155
Investment Income	58,000	58,000	58,000	58,000	58,000
Other Revenue	8,406	8,406	8,406	8,406	8,406
	3,061,229	3,424,962	3,424,962	3,424,962	3,344,286
Expenses					
Administration	832,550	832,550	832,550	832,550	832,550
Internal Recoveries	(1,204,379)	(1,226,041)	(1,226,041)	(1,226,041)	(1,226,041)
Wages and Benefits	2,427,371	2,529,891	2,529,891	2,529,891	2,459,215
Operating	617,350	547,407	507,407	507,407	517,407
Amortization of Tangible Capital Assets	2,658	2,658	2,658	2,658	2,658
	2,675,550	2,686,465	2,646,465	2,646,465	2,585,789
Operating Surplus / (Deficit)	385,679	738,497	778,497	778,497	758,497
Other					
Capital Expenditures	(13,500)	-	-	-	(13,500)
Transfer (to)/from Reserves	406,166	74,000	34,000	34,000	67,500
Transfer (to)/from Appropriated Surplus	(781,003)	(815,155)	(815,155)	(815,155)	(815,155)
Unfunded Amortization	2,658	2,658	2,658	2,658	2,658
	(385,679)	(738,497)	(778,497)	(778,497)	(758,497)
110 Financial Plan Surplus / (Deficit)	-	-	-	-	-
111 Asset Management					
Expenses					
Internal Recoveries	(346,470)	(369,125)	(369,125)	(369,125)	(369,125)
Wages and Benefits	324,307	346,962	346,962	346,962	346,962
Operating	22,163	22,163	22,163	22,163	22,163
	-	-	-	-	-
Operating Surplus / (Deficit)	-	-	-	-	-
111 Financial Plan Surplus / (Deficit)	-	-	-	-	-
113 Finance					
Expenses					
Internal Recoveries	(1,282,967)	(1,580,847)	(1,684,393)	(1,688,079)	(1,691,910)
Wages and Benefits	1,401,676	1,541,536	1,541,536	1,541,536	1,541,536
Operating	418,070	189,311	192,857	196,543	200,374
	536,779	150,000	50,000	50,000	50,000
Operating Surplus / (Deficit)	(536,779)	(150,000)	(50,000)	(50,000)	(50,000)
Other					
Capital Expenditures	(13,221)	-	-	-	-
Transfer (to)/from Reserves	550,000	150,000	50,000	50,000	50,000
	536,779	150,000	50,000	50,000	50,000
113 Financial Plan Surplus / (Deficit)	-	-	-	-	-

114 Administration Office	2026	2027	2028	2029	2030
Revenues					
Investment Income	109,726	-	-	-	-
	<u>109,726</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Expenses					
Internal Recoveries	(557,931)	(408,487)	(407,658)	(406,814)	(405,984)
Wages and Benefits	48,804	49,781	50,006	50,236	50,470
Operating	320,214	296,408	296,408	296,408	296,408
Debt Charges - Interest	74,585	4,298	3,244	2,170	1,106
Amortization of Tangible Capital Assets	107,211	107,211	107,211	107,211	107,211
	<u>(7,117)</u>	<u>49,211</u>	<u>49,211</u>	<u>49,211</u>	<u>49,211</u>
Operating Surplus / (Deficit)	116,843	(49,211)	(49,211)	(49,211)	(49,211)
Other					
Capital Expenditures	(449,368)	-	-	-	-
Proceeds from Long Term Debt	190,000	-	-	-	-
Debt Principal Repayment	(227,860)	(38,000)	(38,000)	(38,000)	(38,000)
Transfer (to)/from Reserves	(12,548)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Appropriated Surplus	275,722	-	-	-	-
Unfunded Amortization	107,211	107,211	107,211	107,211	107,211
	<u>(116,843)</u>	<u>49,211</u>	<u>49,211</u>	<u>49,211</u>	<u>49,211</u>
114 Financial Plan Surplus / (Deficit)	-	-	-	-	-
115 Human Resources	2026	2027	2028	2029	2030
Expenses					
Internal Recoveries	(823,268)	(883,945)	(899,277)	(939,622)	(934,981)
Wages and Benefits	789,175	799,533	804,533	804,533	799,533
Operating	180,093	141,912	124,744	125,089	142,948
	<u>146,000</u>	<u>57,500</u>	<u>30,000</u>	<u>(10,000)</u>	<u>7,500</u>
Operating Surplus / (Deficit)	(146,000)	(57,500)	(30,000)	10,000	(7,500)
Other					
Transfer (to)/from Reserves	96,000	57,500	30,000	(10,000)	7,500
Transfer (to)/from Other Funds	50,000	-	-	-	-
	<u>146,000</u>	<u>57,500</u>	<u>30,000</u>	<u>(10,000)</u>	<u>7,500</u>
115 Financial Plan Surplus / (Deficit)	-	-	-	-	-
116 Purchasing & Risk Management	2026	2027	2028	2029	2030
Expenses					
Internal Recoveries	(567,407)	(524,127)	(524,127)	(524,127)	(524,127)
Wages and Benefits	531,042	487,762	487,762	487,762	487,762
Operating	31,815	76,365	16,365	16,365	76,365
	<u>(4,550)</u>	<u>40,000</u>	<u>(20,000)</u>	<u>(20,000)</u>	<u>40,000</u>
Operating Surplus / (Deficit)	4,550	(40,000)	20,000	20,000	(40,000)
Other					
Transfer (to)/from Reserves	(4,550)	40,000	(20,000)	(20,000)	40,000
	<u>(4,550)</u>	<u>40,000</u>	<u>(20,000)</u>	<u>(20,000)</u>	<u>40,000</u>
116 Financial Plan Surplus / (Deficit)	-	-	-	-	-

117 Information Services	2026	2027	2028	2029	2030
Expenses					
Internal Recoveries	(1,830,429)	(1,850,310)	(1,850,752)	(1,851,202)	(1,851,661)
Wages and Benefits	972,450	991,898	991,898	991,898	991,898
Operating	702,309	687,412	687,854	688,304	688,763
Amortization of Tangible Capital Assets	177,473	177,473	177,473	177,473	177,473
	21,803	6,473	6,473	6,473	6,473
Operating Surplus / (Deficit)	(21,803)	(6,473)	(6,473)	(6,473)	(6,473)
Other					
Capital Expenditures	(285,590)	(140,590)	(140,590)	(140,590)	(140,590)
Transfer (to)/from Reserves	129,920	(30,410)	(30,410)	(30,410)	(30,410)
Unfunded Amortization	177,473	177,473	177,473	177,473	177,473
	21,803	6,473	6,473	6,473	6,473
117 Financial Plan Surplus / (Deficit)	-	-	-	-	-
118 SCRHD Administration	2026	2027	2028	2029	2030
Revenues					
Other Revenue	16,093	59,881	59,881	59,881	59,881
	16,093	59,881	59,881	59,881	59,881
Expenses					
Administration	7,097	7,097	7,097	7,097	7,097
Wages and Benefits	42,012	42,608	42,608	42,608	42,608
Operating	10,176	10,176	10,176	10,176	10,176
	59,285	59,881	59,881	59,881	59,881
Operating Surplus / (Deficit)	(43,192)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	43,192	-	-	-	-
	43,192	-	-	-	-
118 Financial Plan Surplus / (Deficit)	-	-	-	-	-
121 Grants in Aid - Area A	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	46,496	47,212	47,945	47,945	47,945
	46,496	47,212	47,945	47,945	47,945
Expenses					
Administration	2,453	2,453	2,453	2,453	2,453
Wages and Benefits	978	996	996	996	996
Operating	43,714	43,763	44,496	44,496	44,496
	47,145	47,212	47,945	47,945	47,945
Operating Surplus / (Deficit)	(649)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	649	-	-	-	-
	649	-	-	-	-
121 Financial Plan Surplus / (Deficit)	-	-	-	-	-

122 Grants in Aid - Area B	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	34,925	35,575	36,238	36,238	36,238
	<u>34,925</u>	<u>35,575</u>	<u>36,238</u>	<u>36,238</u>	<u>36,238</u>
Expenses					
Administration	1,777	1,777	1,777	1,777	1,777
Wages and Benefits	978	996	996	996	996
Operating	34,913	32,802	33,465	33,465	33,465
	<u>37,668</u>	<u>35,575</u>	<u>36,238</u>	<u>36,238</u>	<u>36,238</u>
Operating Surplus / (Deficit)	(2,743)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	2,743	-	-	-	-
	<u>2,743</u>	-	-	-	-

122 Financial Plan Surplus / (Deficit) - - - - -

123 Grants in Aid - Area E & F	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	4,111	5,082	5,082	5,082	5,082
	<u>4,111</u>	<u>5,082</u>	<u>5,082</u>	<u>5,082</u>	<u>5,082</u>
Expenses					
Administration	86	86	86	86	86
Wages and Benefits	978	996	996	996	996
Operating	4,000	4,000	4,000	4,000	4,000
	<u>5,064</u>	<u>5,082</u>	<u>5,082</u>	<u>5,082</u>	<u>5,082</u>
Operating Surplus / (Deficit)	(953)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	953	-	-	-	-
	<u>953</u>	-	-	-	-

123 Financial Plan Surplus / (Deficit) - - - - -

125 Grants in Aid - Community Schools	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	11,036	11,606	11,606	11,606	11,606
	<u>11,036</u>	<u>11,606</u>	<u>11,606</u>	<u>11,606</u>	<u>11,606</u>
Expenses					
Administration	610	610	610	610	610
Wages and Benefits	978	996	996	996	996
Operating	10,000	10,000	10,000	10,000	10,000
	<u>11,588</u>	<u>11,606</u>	<u>11,606</u>	<u>11,606</u>	<u>11,606</u>
Operating Surplus / (Deficit)	(552)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	552	-	-	-	-
	<u>552</u>	-	-	-	-

125 Financial Plan Surplus / (Deficit) - - - - -

126	Greater Gibsons Community Participation	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	11,654	11,672	11,672	11,672	11,672
		11,654	11,672	11,672	11,672	11,672
Expenses						
	Administration	676	676	676	676	676
	Wages and Benefits	978	996	996	996	996
	Operating	11,879	10,000	10,000	10,000	10,000
		13,533	11,672	11,672	11,672	11,672
Operating Surplus / (Deficit)		(1,879)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	1,879	-	-	-	-
		1,879	-	-	-	-
126 Financial Plan Surplus / (Deficit)		-	-	-	-	-
127	Grants in Aid - Area D	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	41,083	41,705	42,339	42,339	42,339
		41,083	41,705	42,339	42,339	42,339
Expenses						
	Administration	2,133	2,133	2,133	2,133	2,133
	Wages and Benefits	978	996	996	996	996
	Operating	39,970	38,576	39,210	39,210	39,210
		43,081	41,705	42,339	42,339	42,339
Operating Surplus / (Deficit)		(1,998)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	1,998	-	-	-	-
		1,998	-	-	-	-
127 Financial Plan Surplus / (Deficit)		-	-	-	-	-
128	Grants In Aid - Area E	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	30,299	30,905	31,522	31,522	31,522
		30,299	30,905	31,522	31,522	31,522
Expenses						
	Administration	1,661	1,661	1,661	1,661	1,661
	Wages and Benefits	978	996	996	996	996
	Operating	29,007	28,248	28,865	28,865	28,865
		31,646	30,905	31,522	31,522	31,522
Operating Surplus / (Deficit)		(1,347)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	1,347	-	-	-	-
		1,347	-	-	-	-
128 Financial Plan Surplus / (Deficit)		-	-	-	-	-

129	Grants In Aid - Area F	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	30,047	30,648	31,259	31,259	31,259
		<u>30,047</u>	<u>30,648</u>	<u>31,259</u>	<u>31,259</u>	<u>31,259</u>
Expenses						
	Administration	1,525	1,525	1,525	1,525	1,525
	Wages and Benefits	978	996	996	996	996
	Operating	29,794	28,127	28,738	28,738	28,738
		<u>32,297</u>	<u>30,648</u>	<u>31,259</u>	<u>31,259</u>	<u>31,259</u>
Operating Surplus / (Deficit)		(2,250)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	2,250	-	-	-	-
		<u>2,250</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
129 Financial Plan Surplus / (Deficit)		-	-	-	-	-
130	Electoral Area Services - UBCM/AVICC	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	228,152	229,797	229,797	229,797	229,797
		<u>228,152</u>	<u>229,797</u>	<u>229,797</u>	<u>229,797</u>	<u>229,797</u>
Expenses						
	Administration	15,497	15,497	15,497	15,497	15,497
	Wages and Benefits	168,889	170,534	170,534	170,534	170,534
	Operating	43,766	43,766	43,766	43,766	43,766
		<u>228,152</u>	<u>229,797</u>	<u>229,797</u>	<u>229,797</u>	<u>229,797</u>
Operating Surplus / (Deficit)		-	-	-	-	-
130 Financial Plan Surplus / (Deficit)		-	-	-	-	-
131	Electoral Area Services - Elections	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	67,787	16,237	16,237	16,237	68,817
	Other Revenue	18,000	-	-	-	18,000
		<u>85,787</u>	<u>16,237</u>	<u>16,237</u>	<u>16,237</u>	<u>86,817</u>
Expenses						
	Administration	2,237	2,237	2,237	2,237	2,237
	Wages and Benefits	88,833	-	-	-	90,609
	Operating	64,043	-	-	30,000	34,043
		<u>155,113</u>	<u>2,237</u>	<u>2,237</u>	<u>32,237</u>	<u>126,889</u>
Operating Surplus / (Deficit)		(69,326)	14,000	14,000	(16,000)	(40,072)
Other						
	Transfer (to)/from Reserves	69,326	(14,000)	(14,000)	16,000	40,072
		<u>69,326</u>	<u>(14,000)</u>	<u>(14,000)</u>	<u>16,000</u>	<u>40,072</u>
131 Financial Plan Surplus / (Deficit)		-	-	-	-	-
135	Corporate Sustainability Services	2026	2027	2028	2029	2030
Expenses						
	Internal Recoveries	(105,793)	(113,479)	(113,479)	(113,479)	(113,479)
	Wages and Benefits	95,413	103,099	103,099	103,099	103,099
	Operating	10,380	10,380	10,380	10,380	10,380
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Operating Surplus / (Deficit)		-	-	-	-	-
135 Financial Plan Surplus / (Deficit)		-	-	-	-	-

136 Regional Sustainability Services	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	222,586	235,839	235,839	235,839	235,839
	<u>222,586</u>	<u>235,839</u>	<u>235,839</u>	<u>235,839</u>	<u>235,839</u>
Expenses					
Administration	28,871	28,871	28,871	28,871	28,871
Wages and Benefits	181,080	194,333	194,333	194,333	194,333
Operating	27,635	12,635	12,635	12,635	12,635
	<u>237,586</u>	<u>235,839</u>	<u>235,839</u>	<u>235,839</u>	<u>235,839</u>
Operating Surplus / (Deficit)	(15,000)	-	-	-	-
Other					
Transfer (to)/from Reserves	15,000	-	-	-	-
	<u>15,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
136 Financial Plan Surplus / (Deficit)	-	-	-	-	-
140 Member Municipality Debt	2026	2027	2028	2029	2030
Revenues					
Member Municipality Debt	1,534,305	1,528,817	1,489,134	1,489,133	1,418,205
	<u>1,534,305</u>	<u>1,528,817</u>	<u>1,489,134</u>	<u>1,489,133</u>	<u>1,418,205</u>
Expenses					
Debt Charges Member Municipalities	1,534,305	1,528,817	1,489,134	1,489,133	1,418,205
	<u>1,534,305</u>	<u>1,528,817</u>	<u>1,489,134</u>	<u>1,489,133</u>	<u>1,418,205</u>
Operating Surplus / (Deficit)	-	-	-	-	-
140 Financial Plan Surplus / (Deficit)	-	-	-	-	-
151 Feasibility Studies - Area A	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	1,891	1,980	1,980	1,980	1,980
Other Revenue	30,000	-	-	-	-
	<u>31,891</u>	<u>1,980</u>	<u>1,980</u>	<u>1,980</u>	<u>1,980</u>
Expenses					
Administration	1,980	1,980	1,980	1,980	1,980
Wages and Benefits	12,855	-	-	-	-
Operating	50,212	-	-	-	-
	<u>65,047</u>	<u>1,980</u>	<u>1,980</u>	<u>1,980</u>	<u>1,980</u>
Operating Surplus / (Deficit)	(33,156)	-	-	-	-
Other					
Transfer (to)/from Appropriated Surplus	33,067	-	-	-	-
Prior Year Surplus/(Deficit)	89	-	-	-	-
	<u>33,156</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
151 Financial Plan Surplus / (Deficit)	-	-	-	-	-

155	Feasibility Studies - Area F	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	3,121	3,316	3,316	3,316	3,316
	Other Revenue	832	-	-	-	-
		<u>3,953</u>	<u>3,316</u>	<u>3,316</u>	<u>3,316</u>	<u>3,316</u>
Expenses						
	Administration	3,316	3,316	3,316	3,316	3,316
	Wages and Benefits	40,674	-	-	-	-
	Operating	32,684	-	-	-	-
		<u>76,674</u>	<u>3,316</u>	<u>3,316</u>	<u>3,316</u>	<u>3,316</u>
Operating Surplus / (Deficit)		<u>(72,721)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other						
	Transfer (to)/from Reserves	57,500	-	-	-	-
	Prior Year Surplus/(Deficit)	15,221	-	-	-	-
		<u>72,721</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
155 Financial Plan Surplus / (Deficit)		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
200	Bylaw Enforcement	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	591,559	600,616	600,705	600,796	600,889
	User Fees & Service Charges	513	513	513	513	513
		<u>592,072</u>	<u>601,129</u>	<u>601,218</u>	<u>601,309</u>	<u>601,402</u>
Expenses						
	Administration	89,990	89,990	89,990	89,990	89,990
	Wages and Benefits	448,542	457,512	457,512	457,512	457,512
	Operating	89,040	54,127	54,216	54,307	54,400
	Amortization of Tangible Capital Assets	6,439	6,439	6,439	6,439	6,439
		<u>634,011</u>	<u>608,068</u>	<u>608,157</u>	<u>608,248</u>	<u>608,341</u>
Operating Surplus / (Deficit)		<u>(41,939)</u>	<u>(6,939)</u>	<u>(6,939)</u>	<u>(6,939)</u>	<u>(6,939)</u>
Other						
	Transfer (to)/from Reserves	35,000	-	-	-	-
	Transfer (to)/from Other Funds	500	500	500	500	500
	Unfunded Amortization	6,439	6,439	6,439	6,439	6,439
		<u>41,939</u>	<u>6,939</u>	<u>6,939</u>	<u>6,939</u>	<u>6,939</u>
200 Financial Plan Surplus / (Deficit)		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
204	Halfmoon Bay Smoke Control	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	2,282	1,454	1,454	1,454	1,454
		<u>2,282</u>	<u>1,454</u>	<u>1,454</u>	<u>1,454</u>	<u>1,454</u>
Expenses						
	Administration	312	312	312	312	312
	Wages and Benefits	1,120	1,142	1,142	1,142	1,142
		<u>1,432</u>	<u>1,454</u>	<u>1,454</u>	<u>1,454</u>	<u>1,454</u>
Operating Surplus / (Deficit)		<u>850</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other						
	Prior Year Surplus/(Deficit)	(850)	-	-	-	-
		<u>(850)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
204 Financial Plan Surplus / (Deficit)		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

206	Roberts Creek Smoke Control	2026	2027	2028	2029	2030
Expenses						
	Administration	157	157	157	157	157
	Wages and Benefits	1,120	1,142	1,142	1,142	1,142
		1,277	1,299	1,299	1,299	1,299
Operating Surplus / (Deficit)		(1,277)	(1,299)	(1,299)	(1,299)	(1,299)
Other						
	Transfer (to)/from Reserves	1,277	1,299	1,299	1,299	1,299
		1,277	1,299	1,299	1,299	1,299
206 Financial Plan Surplus / (Deficit)		-	-	-	-	-
210	Gibsons & District Fire Protection	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	2,414,505	2,396,349	2,347,596	2,355,131	2,362,816
	Investment Income	-	-	-	4,217	8,575
		2,414,505	2,396,349	2,347,596	2,359,348	2,371,391
Expenses						
	Administration	158,958	158,958	158,958	158,958	158,958
	Wages and Benefits	976,584	996,016	996,016	996,016	996,016
	Operating	850,048	815,893	815,893	815,893	815,893
	Debt Charges - Interest	17,149	47,625	58,369	58,369	58,369
	Amortization of Tangible Capital Assets	194,099	194,099	194,099	194,099	194,099
		2,196,838	2,212,591	2,223,335	2,223,335	2,223,335
Operating Surplus / (Deficit)		217,667	183,758	124,261	136,013	148,056
Other						
	Capital Expenditures	(3,185,230)	(39,500)	(105,600)	(58,500)	(93,400)
	Proceeds from Long Term Debt	1,301,984	-	-	-	-
	Debt Principal Repayment	(79,005)	(55,795)	(125,881)	(130,098)	(134,456)
	Transfer (to)/from Reserves	838,710	(282,562)	(86,879)	(141,514)	(114,299)
	Transfer (to)/from Appropriated Surplus	679,435	-	-	-	-
	Transfer (to)/from Other Funds	32,340	-	-	-	-
	Unfunded Amortization	194,099	194,099	194,099	194,099	194,099
		(217,667)	(183,758)	(124,261)	(136,013)	(148,056)
210 Financial Plan Surplus / (Deficit)		-	-	-	-	-

212 Roberts Creek Fire Protection	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	1,174,800	1,174,626	1,152,820	1,157,016	1,161,295
	<u>1,174,800</u>	<u>1,174,626</u>	<u>1,152,820</u>	<u>1,157,016</u>	<u>1,161,295</u>
Expenses					
Administration	80,354	80,354	80,354	80,354	80,354
Wages and Benefits	383,652	391,302	391,302	391,302	391,302
Operating	471,388	471,388	471,388	471,388	471,388
Debt Charges - Interest	1,297	159	-	-	-
Amortization of Tangible Capital Assets	118,436	118,436	118,436	118,436	118,436
	<u>1,055,127</u>	<u>1,061,639</u>	<u>1,061,480</u>	<u>1,061,480</u>	<u>1,061,480</u>
Operating Surplus / (Deficit)	119,673	112,987	91,340	95,536	99,815
Other					
Capital Expenditures	(212,349)	(29,600)	(1,039,800)	(36,700)	(40,000)
Proceeds from Long Term Debt	-	-	926,700	-	-
Debt Principal Repayment	(36,479)	(25,760)	-	-	-
Transfer (to)/from Reserves	10,719	(176,063)	(96,676)	(177,272)	(178,251)
Unfunded Amortization	118,436	118,436	118,436	118,436	118,436
	<u>(119,673)</u>	<u>(112,987)</u>	<u>(91,340)</u>	<u>(95,536)</u>	<u>(99,815)</u>
212 Financial Plan Surplus / (Deficit)	-	-	-	-	-
216 Halfmoon Bay Fire Protection					
Revenues					
Tax Requisitions	1,210,580	1,192,824	1,147,711	1,133,936	1,138,351
Investment Income	-	-	-	(1,748)	(3,554)
	<u>1,210,580</u>	<u>1,192,824</u>	<u>1,147,711</u>	<u>1,132,188</u>	<u>1,134,797</u>
Expenses					
Administration	83,855	83,855	83,855	83,855	83,855
Wages and Benefits	377,914	371,339	371,339	371,339	371,339
Operating	715,715	458,015	458,015	458,015	458,015
Debt Charges - Interest	25,005	13,422	24,326	24,188	24,188
Amortization of Tangible Capital Assets	100,311	100,311	100,311	100,311	100,311
	<u>1,302,800</u>	<u>1,026,942</u>	<u>1,037,846</u>	<u>1,037,708</u>	<u>1,037,708</u>
Operating Surplus / (Deficit)	(92,220)	165,882	109,865	94,480	97,089
Other					
Capital Expenditures	(432,362)	(924,900)	(129,400)	(212,900)	-
Proceeds from Long Term Debt	438,156	823,300	-	-	-
Debt Principal Repayment	(71,598)	(66,131)	(70,130)	(50,417)	(48,611)
Transfer (to)/from Reserves	233,207	(98,462)	(10,646)	68,526	(148,789)
Transfer (to)/from Other Funds	(175,494)	-	-	-	-
Unfunded Amortization	100,311	100,311	100,311	100,311	100,311
	<u>92,220</u>	<u>(165,882)</u>	<u>(109,865)</u>	<u>(94,480)</u>	<u>(97,089)</u>
216 Financial Plan Surplus / (Deficit)	-	-	-	-	-

218 Egmont Fire Protection	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	300,249	301,641	301,641	301,641	301,641
Investment Income	3,717	-	-	-	-
	303,966	301,641	301,641	301,641	301,641
Expenses					
Administration	28,081	28,081	28,081	28,081	28,081
Wages and Benefits	110,138	112,329	112,329	112,329	112,329
Operating	131,231	131,231	131,231	131,231	131,231
Debt Charges - Interest	2,440	-	-	-	-
Amortization of Tangible Capital Assets	14,414	14,414	14,414	14,414	14,414
	286,304	286,055	286,055	286,055	286,055
Operating Surplus / (Deficit)	17,662	15,586	15,586	15,586	15,586
Other					
Capital Expenditures	-	(87,700)	(23,400)	(259,000)	(94,900)
Proceeds from Long Term Debt	-	87,700	-	118,800	94,900
Debt Principal Repayment	(7,076)	-	-	-	-
Transfer (to)/from Reserves	(25,000)	(30,000)	(6,600)	110,200	(30,000)
Unfunded Amortization	14,414	14,414	14,414	14,414	14,414
	(17,662)	(15,586)	(15,586)	(15,586)	(15,586)
218 Financial Plan Surplus / (Deficit)	-	-	-	-	-
220 Emergency Telephone - 911	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	575,525	658,400	658,400	658,400	658,400
Government Transfers	49,195	-	-	-	-
Other Revenue	5,400	5,400	5,400	5,400	5,400
	630,120	663,800	663,800	663,800	663,800
Expenses					
Administration	31,315	31,315	31,315	31,315	31,315
Wages and Benefits	43,126	22,392	22,392	22,392	22,392
Operating	397,140	354,076	354,076	354,076	354,076
Debt Charges - Interest	6,332	16,494	12,788	8,896	4,930
Amortization of Tangible Capital Assets	7,543	7,543	7,543	7,543	7,543
	485,456	431,820	428,114	424,222	420,256
Operating Surplus / (Deficit)	144,664	231,980	235,686	239,578	243,544
Other					
Capital Expenditures	(1,709,306)	-	-	-	-
Proceeds from Long Term Debt	680,632	-	-	-	-
Debt Principal Repayment	(42,407)	(129,723)	(133,429)	(137,321)	(141,287)
Transfer (to)/from Reserves	864,676	(109,800)	(109,800)	(109,800)	(109,800)
Transfer (to)/from Other Funds	54,198	-	-	-	-
Unfunded Amortization	7,543	7,543	7,543	7,543	7,543
	(144,664)	(231,980)	(235,686)	(239,578)	(243,544)
220 Financial Plan Surplus / (Deficit)	-	-	-	-	-

222	Sunshine Coast Emergency Planning	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	674,205	629,022	629,022	619,022	619,022
	Government Transfers	1,056,346	-	-	-	-
	Other Revenue	128,400	-	-	-	-
		1,858,951	629,022	629,022	619,022	619,022
Expenses						
	Administration	189,379	189,379	189,379	189,379	189,379
	Wages and Benefits	730,588	338,901	338,901	338,901	338,901
	Operating	836,474	75,742	75,742	65,742	65,742
	Amortization of Tangible Capital Assets	10,298	10,298	10,298	10,298	10,298
		1,766,739	614,320	614,320	604,320	604,320
Operating Surplus / (Deficit)		92,212	14,702	14,702	14,702	14,702
Other						
	Capital Expenditures	(138,510)	-	-	-	-
	Transfer (to)/from Reserves	36,000	(25,000)	(25,000)	(25,000)	(25,000)
	Unfunded Amortization	10,298	10,298	10,298	10,298	10,298
		(92,212)	(14,702)	(14,702)	(14,702)	(14,702)
222 Financial Plan Surplus / (Deficit)		-	-	-	-	-
290	Animal Control	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	57,640	58,815	58,870	58,926	58,984
	User Fees & Service Charges	32,488	32,488	32,488	32,488	32,488
		90,128	91,303	91,358	91,414	91,472
Expenses						
	Administration	10,849	10,849	10,849	10,849	10,849
	Wages and Benefits	55,935	57,056	57,056	57,056	57,056
	Operating	23,344	23,398	23,453	23,509	23,567
		90,128	91,303	91,358	91,414	91,472
Operating Surplus / (Deficit)		-	-	-	-	-
Other						
	Capital Expenditures	(37,511)	-	-	-	-
	Transfer (to)/from Reserves	37,511	-	-	-	-
		-	-	-	-	-
290 Financial Plan Surplus / (Deficit)		-	-	-	-	-

291 Keats Island Dog Control	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	129	2,812	2,812	2,812	2,812
User Fees & Service Charges	350	350	350	350	350
	479	3,162	3,162	3,162	3,162
Expenses					
Administration	202	202	202	202	202
Wages and Benefits	1,628	1,660	1,660	1,660	1,660
Operating	1,300	1,300	1,300	1,300	1,300
	3,130	3,162	3,162	3,162	3,162
Operating Surplus / (Deficit)	(2,651)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	2,651	-	-	-	-
	2,651	-	-	-	-
291 Financial Plan Surplus / (Deficit)	-	-	-	-	-
310 Public Transit					
Revenues					
Tax Requisitions	5,106,818	5,295,453	5,295,453	5,295,453	5,295,453
Government Transfers	3,447,326	3,539,078	3,539,078	3,539,078	3,539,078
User Fees & Service Charges	885,147	901,359	901,359	901,359	901,359
Other Revenue	10,000	10,000	10,000	10,000	10,000
	9,449,291	9,745,890	9,745,890	9,745,890	9,745,890
Expenses					
Administration	757,552	757,552	757,552	757,552	757,552
Wages and Benefits	4,286,209	4,391,265	4,391,265	4,391,265	4,391,265
Operating	4,444,914	4,594,104	4,594,104	4,594,104	4,594,104
Amortization of Tangible Capital Assets	9,880	9,880	9,880	9,880	9,880
	9,498,555	9,752,801	9,752,801	9,752,801	9,752,801
Operating Surplus / (Deficit)	(49,264)	(6,911)	(6,911)	(6,911)	(6,911)
Other					
Capital Expenditures	(54,509)	-	-	-	-
Transfer (to)/from Reserves	171,512	-	-	-	-
Transfer (to)/from Other Funds	(77,619)	(2,969)	(2,969)	(2,969)	(2,969)
Unfunded Amortization	9,880	9,880	9,880	9,880	9,880
	49,264	6,911	6,911	6,911	6,911
310 Financial Plan Surplus / (Deficit)	-	-	-	-	-

312 Fleet Maintenance	2026	2027	2028	2029	2030
Revenues					
Investment Income	15,128	-	-	-	-
Other Revenue	9,100	9,100	9,100	9,100	9,100
	24,228	9,100	9,100	9,100	9,100
Expenses					
Administration	82,287	82,287	82,287	82,287	82,287
Internal Recoveries	(2,416,601)	(2,419,915)	(2,424,215)	(2,392,032)	(2,392,032)
Wages and Benefits	906,055	932,280	932,280	932,280	932,280
Operating	1,373,206	1,369,353	1,369,353	1,369,353	1,369,353
Debt Charges - Interest	13,400	3,463	1,989	1,030	552
Amortization of Tangible Capital Assets	49,173	49,173	49,173	49,173	49,173
	7,520	16,641	10,867	42,091	41,613
Operating Surplus / (Deficit)	16,708	(7,541)	(1,767)	(32,991)	(32,513)
Other					
Capital Expenditures	(172,514)	-	-	-	-
Proceeds from Long Term Debt	80,000	-	-	-	-
Debt Principal Repayment	(69,721)	(50,970)	(49,740)	(16,182)	(16,660)
Transfer (to)/from Reserves	108,814	4,669	(2,335)	(4,669)	(4,669)
Transfer (to)/from Other Funds	(30,754)	4,669	4,669	4,669	4,669
Transfer (to)/from Accumulated Surplus	18,294	-	-	-	-
Unfunded Amortization	49,173	49,173	49,173	49,173	49,173
	(16,708)	7,541	1,767	32,991	32,513
312 Financial Plan Surplus / (Deficit)	-	-	-	-	-
313 Building Maintenance Services					
Expenses					
Administration	19,587	19,587	19,587	19,587	19,587
Internal Recoveries	(601,137)	(605,719)	(605,719)	(605,719)	(605,719)
Wages and Benefits	518,185	525,308	525,308	525,308	525,308
Operating	60,865	60,824	60,824	60,824	60,824
Amortization of Tangible Capital Assets	5,127	5,127	5,127	5,127	5,127
	2,627	5,127	5,127	5,127	5,127
Operating Surplus / (Deficit)	(2,627)	(5,127)	(5,127)	(5,127)	(5,127)
Other					
Capital Expenditures	(17,600)	-	-	-	-
Transfer (to)/from Reserves	28,091	-	-	-	-
Transfer (to)/from Other Funds	(12,991)	-	-	-	-
Unfunded Amortization	5,127	5,127	5,127	5,127	5,127
	2,627	5,127	5,127	5,127	5,127
313 Financial Plan Surplus / (Deficit)	-	-	-	-	-

315 Mason Road Works Yard	2026	2027	2028	2029	2030
Expenses					
Internal Recoveries	(81,810)	(83,168)	(83,392)	(83,620)	(83,853)
Wages and Benefits	16,896	26,168	26,392	26,620	26,853
Operating	382,900	57,000	57,000	57,000	57,000
	317,986	-	-	-	-
Operating Surplus / (Deficit)	(317,986)	-	-	-	-
Other					
Capital Expenditures	(192,201)	-	-	-	-
Transfer (to)/from Appropriated Surplus	163,916	-	-	-	-
Transfer (to)/from Other Funds	330,135	-	-	-	-
Prior Year Surplus/(Deficit)	16,136	-	-	-	-
	317,986	-	-	-	-
315 Financial Plan Surplus / (Deficit)	-	-	-	-	-
320 Regional Street Lighting	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	34,606	45,046	45,046	45,046	45,046
	34,606	45,046	45,046	45,046	45,046
Expenses					
Administration	2,918	2,918	2,918	2,918	2,918
Wages and Benefits	5,179	5,283	5,283	5,283	5,283
Operating	36,845	36,845	36,845	36,845	36,845
	44,942	45,046	45,046	45,046	45,046
Operating Surplus / (Deficit)	(10,336)	-	-	-	-
Other					
Transfer (to)/from Other Funds	(500)	-	-	-	-
Prior Year Surplus/(Deficit)	10,836	-	-	-	-
	10,336	-	-	-	-
320 Financial Plan Surplus / (Deficit)	-	-	-	-	-
322 Langdale Street Lighting	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	2,567	2,528	2,528	2,528	2,528
	2,567	2,528	2,528	2,528	2,528
Expenses					
Administration	127	127	127	127	127
Operating	2,401	2,401	2,401	2,401	2,401
	2,528	2,528	2,528	2,528	2,528
Operating Surplus / (Deficit)	39	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	(39)	-	-	-	-
	(39)	-	-	-	-
322 Financial Plan Surplus / (Deficit)	-	-	-	-	-

324 Granthams Street Lighting	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	2,567	2,528	2,528	2,528	2,528
	2,567	2,528	2,528	2,528	2,528
Expenses					
Administration	127	127	127	127	127
Operating	2,401	2,401	2,401	2,401	2,401
	2,528	2,528	2,528	2,528	2,528
Operating Surplus / (Deficit)	39	-	-	-	-

Other					
Prior Year Surplus/(Deficit)	(39)	-	-	-	-
	(39)	-	-	-	-

324 Financial Plan Surplus / (Deficit)	-	-	-	-	-
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326 Veterans Street Lighting	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	513	506	506	506	506
	513	506	506	506	506
Expenses					
Administration	25	25	25	25	25
Operating	481	481	481	481	481
	506	506	506	506	506
Operating Surplus / (Deficit)	7	-	-	-	-

Other					
Prior Year Surplus/(Deficit)	(7)	-	-	-	-
	(7)	-	-	-	-

326 Financial Plan Surplus / (Deficit)	-	-	-	-	-
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328 Spruce Street Lighting	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	254	254	254	254	254
	254	254	254	254	254
Expenses					
Administration	13	13	13	13	13
Operating	241	241	241	241	241
	254	254	254	254	254
Operating Surplus / (Deficit)	-	-	-	-	-

328 Financial Plan Surplus / (Deficit)	-	-	-	-	-
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Service Level Detail

330 Woodcreek Street Lighting	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	1,821	2,047	2,047	2,047	2,047
	<u>1,821</u>	<u>2,047</u>	<u>2,047</u>	<u>2,047</u>	<u>2,047</u>
Expenses					
Administration	103	103	103	103	103
Operating	1,944	1,944	1,944	1,944	1,944
	<u>2,047</u>	<u>2,047</u>	<u>2,047</u>	<u>2,047</u>	<u>2,047</u>
Operating Surplus / (Deficit)	(226)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	226	-	-	-	-
	<u>226</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
330 Financial Plan Surplus / (Deficit)	-	-	-	-	-
332 Fircrest Street Lighting	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	537	1,138	1,138	1,138	1,138
	<u>537</u>	<u>1,138</u>	<u>1,138</u>	<u>1,138</u>	<u>1,138</u>
Expenses					
Administration	57	57	57	57	57
Operating	1,081	1,081	1,081	1,081	1,081
	<u>1,138</u>	<u>1,138</u>	<u>1,138</u>	<u>1,138</u>	<u>1,138</u>
Operating Surplus / (Deficit)	(601)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	601	-	-	-	-
	<u>601</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
332 Financial Plan Surplus / (Deficit)	-	-	-	-	-
334 Hydaway Street Lighting	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	254	254	254	254	254
	<u>254</u>	<u>254</u>	<u>254</u>	<u>254</u>	<u>254</u>
Expenses					
Administration	13	13	13	13	13
Operating	241	241	241	241	241
	<u>254</u>	<u>254</u>	<u>254</u>	<u>254</u>	<u>254</u>
Operating Surplus / (Deficit)	-	-	-	-	-
334 Financial Plan Surplus / (Deficit)	-	-	-	-	-

Service Level Detail

336 Sunnyside Street Lighting	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	1,027	1,010	1,010	1,010	1,010
	<u>1,027</u>	<u>1,010</u>	<u>1,010</u>	<u>1,010</u>	<u>1,010</u>
Expenses					
Administration	51	51	51	51	51
Operating	959	959	959	959	959
	<u>1,010</u>	<u>1,010</u>	<u>1,010</u>	<u>1,010</u>	<u>1,010</u>
Operating Surplus / (Deficit)	17	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	(17)	-	-	-	-
	<u>(17)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
336 Financial Plan Surplus / (Deficit)	-	-	-	-	-
340 Burns Road Street Lighting	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	536	553	553	553	553
	<u>536</u>	<u>553</u>	<u>553</u>	<u>553</u>	<u>553</u>
Expenses					
Administration	28	28	28	28	28
Operating	525	525	525	525	525
	<u>553</u>	<u>553</u>	<u>553</u>	<u>553</u>	<u>553</u>
Operating Surplus / (Deficit)	(17)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	17	-	-	-	-
	<u>17</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
340 Financial Plan Surplus / (Deficit)	-	-	-	-	-
342 Stewart Road Street Lighting	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	513	506	506	506	506
	<u>513</u>	<u>506</u>	<u>506</u>	<u>506</u>	<u>506</u>
Expenses					
Administration	25	25	25	25	25
Operating	481	481	481	481	481
	<u>506</u>	<u>506</u>	<u>506</u>	<u>506</u>	<u>506</u>
Operating Surplus / (Deficit)	7	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	(7)	-	-	-	-
	<u>(7)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
342 Financial Plan Surplus / (Deficit)	-	-	-	-	-

345	Ports Services	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	942,288	994,608	998,702	997,804	997,095
	Other Revenue	2,665	2,665	2,665	2,665	2,665
		944,953	997,273	1,001,367	1,000,469	999,760
Expenses						
	Administration	66,902	66,902	66,902	66,902	66,902
	Wages and Benefits	138,814	154,191	154,191	154,191	154,191
	Operating	291,916	330,657	425,635	335,635	335,635
	Debt Charges - Interest	4,032	3,154	2,270	1,372	663
	Amortization of Tangible Capital Assets	103,731	103,731	103,731	103,731	103,731
		605,395	658,635	752,729	661,831	661,122
Operating Surplus / (Deficit)		339,558	338,638	248,638	338,638	338,638
Other						
	Capital Expenditures	(1,004,028)	(29,669)	(29,669)	(29,669)	(29,669)
	Proceeds from Long Term Debt	148,500	-	-	-	-
	Debt Principal Repayment	(29,700)	(29,700)	(29,700)	(29,700)	(29,700)
	Transfer (to)/from Reserves	362,599	(383,000)	(293,000)	(383,000)	(383,000)
	Transfer (to)/from Other Funds	79,340	-	-	-	-
	Unfunded Amortization	103,731	103,731	103,731	103,731	103,731
		(339,558)	(338,638)	(248,638)	(338,638)	(338,638)
345 Financial Plan Surplus / (Deficit)		-	-	-	-	-
346	Langdale Dock	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	33,019	33,093	33,093	33,093	33,093
		33,019	33,093	33,093	33,093	33,093
Expenses						
	Administration	1,664	1,664	1,664	1,664	1,664
	Operating	31,429	31,429	31,429	31,429	31,429
		33,093	33,093	33,093	33,093	33,093
Operating Surplus / (Deficit)		(74)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	74	-	-	-	-
		74	-	-	-	-
346 Financial Plan Surplus / (Deficit)		-	-	-	-	-

350 Regional Solid Waste	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	5,635,281	6,367,939	6,912,164	5,412,492	5,474,952
User Fees & Service Charges	2,527,483	2,845,051	2,840,387	2,839,579	2,848,485
Other Revenue	833,937	833,937	833,937	833,937	833,937
	8,996,701	10,046,927	10,586,488	9,086,008	9,157,374
Expenses					
Administration	728,166	728,166	728,166	728,166	728,166
Wages and Benefits	1,827,882	2,026,516	2,026,516	1,929,567	1,929,567
Operating	4,801,164	4,948,669	4,946,961	5,001,469	5,096,492
Debt Charges - Interest	45,275	60,153	44,574	29,805	14,989
Amortization of Tangible Capital Assets	87,400	87,400	87,400	87,400	87,400
	7,489,887	7,850,904	7,833,617	7,776,407	7,856,614
Operating Surplus / (Deficit)	1,506,814	2,196,023	2,752,871	1,309,601	1,300,760
Other					
Capital Expenditures	(4,068,167)	(888,161)	(1,522,113)	(17,989)	(17,989)
Landfill Closure & Post Closure Expenditures	(3,244,999)	-	-	-	-
Proceeds from Long Term Debt	2,321,349	-	-	-	-
Debt Principal Repayment	(582,504)	(667,458)	(515,309)	(523,142)	(514,301)
Transfer (to)/from Reserves	1,333,059	70,370	(2,849)	(55,870)	(55,870)
Transfer (to)/from Appropriated Surplus	45,624	-	-	-	-
Transfer (to)/from Other Funds	106,425	1,826	-	-	-
Unfunded Amortization	87,400	87,400	87,400	87,400	87,400
Transfer (to)/from Unfunded Liability	2,494,999	(800,000)	(800,000)	(800,000)	(800,000)
	(1,506,814)	(2,196,023)	(2,752,871)	(1,309,601)	(1,300,760)
350 Financial Plan Surplus / (Deficit)	-	-	-	-	-
355 Refuse Collection					
Revenues					
User Fees & Service Charges	1,505,242	1,637,914	1,697,138	1,759,429	1,824,880
	1,505,242	1,637,914	1,697,138	1,759,429	1,824,880
Expenses					
Administration	93,034	93,034	93,034	93,034	93,034
Wages and Benefits	46,609	46,521	46,521	46,521	46,521
Operating	1,441,599	1,498,359	1,557,583	1,619,874	1,685,325
Amortization of Tangible Capital Assets	9,684	9,684	9,684	9,684	9,684
	1,589,926	1,647,598	1,706,822	1,769,113	1,834,564
Operating Surplus / (Deficit)	(84,684)	(9,684)	(9,684)	(9,684)	(9,684)
Other					
Transfer (to)/from Reserves	75,000	-	-	-	-
Unfunded Amortization	9,684	9,684	9,684	9,684	9,684
	84,684	9,684	9,684	9,684	9,684
355 Financial Plan Surplus / (Deficit)	-	-	-	-	-

365 North Pender Harbour Water Service	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	542,930	542,930	542,930	542,930	542,930
User Fees & Service Charges	855,854	655,854	655,854	655,854	655,854
	<u>1,198,784</u>	<u>1,198,784</u>	<u>1,198,784</u>	<u>1,198,784</u>	<u>1,198,784</u>
Expenses					
Administration	88,266	88,266	88,266	88,266	88,266
Wages and Benefits	358,501	370,957	370,957	370,957	370,957
Operating	769,173	195,121	195,121	195,121	195,121
Debt Charges - Interest	5,850	5,462	4,816	4,168	6,969
Amortization of Tangible Capital Assets	164,748	164,748	164,748	164,748	164,748
	<u>1,386,538</u>	<u>824,554</u>	<u>823,908</u>	<u>823,260</u>	<u>826,061</u>
Operating Surplus / (Deficit)	(187,754)	374,230	374,876	375,524	372,723
Other					
Capital Expenditures	(2,237,696)	(171,622)	(171,622)	(180,716)	(180,716)
Debt Principal Repayment	(20,000)	(21,563)	(21,609)	(21,657)	(41,706)
Transfer (to)/from Reserves	1,029,275	(345,793)	(346,393)	(337,899)	(315,049)
Transfer (to)/from Other Funds	1,251,427	-	-	-	-
Unfunded Amortization	164,748	164,748	164,748	164,748	164,748
	<u>187,754</u>	<u>(374,230)</u>	<u>(374,876)</u>	<u>(375,524)</u>	<u>(372,723)</u>
365 Financial Plan Surplus / (Deficit)	-	-	-	-	-
366 South Pender Harbour Water Service	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	887,464	887,464	887,464	887,464	887,464
User Fees & Service Charges	1,080,976	1,080,976	1,080,976	1,080,976	1,080,976
Investment Income	22,059	24,597	27,231	29,963	37,797
	<u>1,990,499</u>	<u>1,993,037</u>	<u>1,995,671</u>	<u>1,998,403</u>	<u>2,006,237</u>
Expenses					
Administration	157,459	157,459	157,459	157,459	157,459
Wages and Benefits	579,178	601,390	601,390	601,390	601,390
Operating	1,004,807	355,548	355,548	355,548	355,548
Debt Charges - Interest	64,049	65,354	63,228	61,129	59,425
Amortization of Tangible Capital Assets	347,478	347,478	347,478	347,478	347,478
	<u>2,152,971</u>	<u>1,527,229</u>	<u>1,525,103</u>	<u>1,523,004</u>	<u>1,521,300</u>
Operating Surplus / (Deficit)	(162,472)	465,808	470,568	475,399	484,937
Other					
Capital Expenditures	(526,372)	(285,649)	(235,649)	(294,743)	(294,743)
Proceeds from Long Term Debt	110,000	-	-	-	-
Debt Principal Repayment	(118,858)	(142,462)	(146,322)	(138,925)	(139,570)
Transfer (to)/from Reserves	285,163	(385,175)	(436,075)	(389,209)	(398,102)
Transfer (to)/from Other Funds	65,061	-	-	-	-
Unfunded Amortization	347,478	347,478	347,478	347,478	347,478
	<u>162,472</u>	<u>(465,808)</u>	<u>(470,568)</u>	<u>(475,399)</u>	<u>(484,937)</u>
366 Financial Plan Surplus / (Deficit)	-	-	-	-	-

370 Regional Water Services	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	6,419,113	6,419,113	6,419,113	6,419,113	6,419,113
Government Transfers	-	-	-	9,600,000	-
User Fees & Service Charges	9,715,067	9,715,067	9,715,067	9,715,067	9,715,067
Investment Income	12,570	19,196	38,742	75,035	112,599
Other Revenue	96,323	68,277	65,800	65,800	65,800
	<u>16,243,073</u>	<u>16,221,653</u>	<u>16,238,722</u>	<u>25,875,015</u>	<u>16,312,579</u>
Expenses					
Administration	1,325,239	1,325,239	1,325,239	1,325,239	1,325,239
Wages and Benefits	4,533,490	4,647,313	4,647,313	4,647,313	4,647,313
Operating	4,959,456	2,358,830	2,356,506	2,351,878	2,351,878
Debt Charges - Interest	591,606	759,907	1,338,338	1,319,870	1,304,808
Amortization of Tangible Capital Assets	2,262,422	2,262,422	2,262,422	2,262,422	2,262,422
	<u>13,672,213</u>	<u>11,353,711</u>	<u>11,929,818</u>	<u>11,906,722</u>	<u>11,891,660</u>
Operating Surplus / (Deficit)	2,570,860	4,867,942	4,308,904	13,968,293	4,420,919
Other					
Capital Expenditures	(32,562,792)	(4,945,592)	(2,682,170)	(27,307,156)	(2,660,307)
Proceeds from Long Term Debt	17,530,103	177,025	57,851	15,051,561	-
Debt Principal Repayment	(694,379)	(1,216,137)	(1,698,208)	(1,656,974)	(1,585,969)
Transfer (to)/from Reserves	5,661,997	(1,148,138)	(2,248,799)	(2,318,146)	(2,437,065)
Transfer (to)/from Appropriated Surplus	1,808,472	2,478	-	-	-
Transfer (to)/from Other Funds	3,423,317	-	-	-	-
Unfunded Amortization	2,262,422	2,262,422	2,262,422	2,262,422	2,262,422
	<u>(2,570,860)</u>	<u>(4,867,942)</u>	<u>(4,308,904)</u>	<u>(13,968,293)</u>	<u>(4,420,919)</u>
370 Financial Plan Surplus / (Deficit)	-	-	-	-	-
381 Greaves Rd Waste Water Plant					
Revenues					
Frontage & Parcel Taxes	3,600	3,900	3,900	3,900	3,900
User Fees & Service Charges	4,135	4,135	4,135	4,135	4,135
	<u>7,735</u>	<u>8,035</u>	<u>8,035</u>	<u>8,035</u>	<u>8,035</u>
Expenses					
Administration	348	348	348	348	348
Wages and Benefits	2,020	2,063	2,063	2,063	2,063
Operating	3,130	1,290	1,290	1,290	1,290
Debt Charges - Interest	20	41	32	22	12
	<u>5,518</u>	<u>3,742</u>	<u>3,733</u>	<u>3,723</u>	<u>3,713</u>
Operating Surplus / (Deficit)	2,217	4,293	4,302	4,312	4,322
Other					
Debt Principal Repayment	(137)	(336)	(346)	(356)	(366)
Transfer (to)/from Reserves	(2,080)	(3,957)	(3,956)	(3,956)	(3,956)
	<u>(2,217)</u>	<u>(4,293)</u>	<u>(4,302)</u>	<u>(4,312)</u>	<u>(4,322)</u>
381 Financial Plan Surplus / (Deficit)	-	-	-	-	-

382 Woodcreek Park Waste Water Plant	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	40,150	40,150	40,150	40,150	40,150
Government Transfers	431,813	-	-	-	-
User Fees & Service Charges	58,454	58,454	58,454	58,454	58,454
	<u>530,417</u>	<u>98,604</u>	<u>98,604</u>	<u>98,604</u>	<u>98,604</u>
Expenses					
Administration	9,851	9,851	9,851	9,851	9,851
Wages and Benefits	24,406	24,895	24,895	24,895	24,895
Operating	32,485	26,521	26,521	26,521	26,521
Debt Charges - Interest	755	2,299	1,760	1,207	658
Amortization of Tangible Capital Assets	8,958	8,958	8,958	8,958	8,958
	<u>76,455</u>	<u>72,524</u>	<u>71,985</u>	<u>71,432</u>	<u>70,883</u>
Operating Surplus / (Deficit)	453,962	26,080	26,619	27,172	27,721
Other					
Capital Expenditures	(641,297)	(3,837)	(3,837)	(3,837)	(3,837)
Proceeds from Long Term Debt	86,348	-	-	-	-
Debt Principal Repayment	(6,590)	(19,312)	(19,369)	(19,430)	(19,492)
Transfer (to)/from Reserves	75,874	(11,889)	(12,371)	(12,863)	(13,350)
Transfer (to)/from Other Funds	22,745	-	-	-	-
Unfunded Amortization	8,958	8,958	8,958	8,958	8,958
	<u>(453,962)</u>	<u>(26,080)</u>	<u>(26,619)</u>	<u>(27,172)</u>	<u>(27,721)</u>
382 Financial Plan Surplus / (Deficit)	-	-	-	-	-

383 Sunnyside Waste Water Plant	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	7,722	8,822	8,822	8,822	8,822
User Fees & Service Charges	6,800	6,800	6,800	6,800	6,800
	<u>14,522</u>	<u>15,622</u>	<u>15,622</u>	<u>15,622</u>	<u>15,622</u>
Expenses					
Administration	658	658	658	658	658
Wages and Benefits	2,175	2,218	2,218	2,218	2,218
Operating	11,593	869	869	869	869
Debt Charges - Interest	8	16	12	8	4
	<u>14,434</u>	<u>3,761</u>	<u>3,757</u>	<u>3,753</u>	<u>3,749</u>
Operating Surplus / (Deficit)	88	11,861	11,865	11,869	11,873
Other					
Debt Principal Repayment	(52)	(128)	(132)	(136)	(140)
Transfer (to)/from Reserves	(36)	(11,733)	(11,733)	(11,733)	(11,733)
	<u>(88)</u>	<u>(11,861)</u>	<u>(11,865)</u>	<u>(11,869)</u>	<u>(11,873)</u>
383 Financial Plan Surplus / (Deficit)	-	-	-	-	-

384 Jolly Roger Waste Water Plant	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	10,912	12,462	12,462	12,462	12,462
User Fees & Service Charges	32,550	32,550	32,550	32,550	32,550
	<u>43,462</u>	<u>45,012</u>	<u>45,012</u>	<u>45,012</u>	<u>45,012</u>
Expenses					
Administration	3,833	3,833	3,833	3,833	3,833
Wages and Benefits	12,641	12,894	12,894	12,894	12,894
Operating	16,800	15,151	15,151	15,151	15,151
Debt Charges - Interest	70	141	109	75	40
Amortization of Tangible Capital Assets	1,547	1,547	1,547	1,547	1,547
	<u>34,891</u>	<u>33,566</u>	<u>33,534</u>	<u>33,500</u>	<u>33,465</u>
Operating Surplus / (Deficit)	8,571	11,446	11,478	11,512	11,547
Other					
Debt Principal Repayment	(468)	(1,146)	(1,178)	(1,212)	(1,247)
Transfer (to)/from Reserves	(9,650)	(11,847)	(11,847)	(11,847)	(11,847)
Unfunded Amortization	1,547	1,547	1,547	1,547	1,547
	<u>(8,571)</u>	<u>(11,446)</u>	<u>(11,478)</u>	<u>(11,512)</u>	<u>(11,547)</u>

384 Financial Plan Surplus / (Deficit)

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385 Secret Cove Waste Water Plant	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	16,560	19,560	19,560	19,560	19,560
User Fees & Service Charges	31,026	31,026	31,026	31,026	31,026
	<u>47,586</u>	<u>50,586</u>	<u>50,586</u>	<u>50,586</u>	<u>50,586</u>
Expenses					
Administration	3,730	3,730	3,730	3,730	3,730
Wages and Benefits	12,746	13,000	13,000	13,000	13,000
Operating	17,856	13,856	13,856	13,856	13,856
Debt Charges - Interest	83	168	129	89	48
Amortization of Tangible Capital Assets	1,615	1,615	1,615	1,615	1,615
	<u>36,030</u>	<u>32,369</u>	<u>32,330</u>	<u>32,290</u>	<u>32,249</u>
Operating Surplus / (Deficit)	11,556	18,217	18,256	18,296	18,337
Other					
Debt Principal Repayment	(556)	(1,362)	(1,401)	(1,441)	(1,483)
Transfer (to)/from Reserves	(12,615)	(18,470)	(18,470)	(18,470)	(18,469)
Unfunded Amortization	1,615	1,615	1,615	1,615	1,615
	<u>(11,556)</u>	<u>(18,217)</u>	<u>(18,256)</u>	<u>(18,296)</u>	<u>(18,337)</u>

385 Financial Plan Surplus / (Deficit)

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386 Lee Bay Waste Water Plant	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	70,752	79,552	79,552	79,552	79,552
User Fees & Service Charges	71,190	71,190	71,190	71,190	71,190
	<u>141,942</u>	<u>150,742</u>	<u>150,742</u>	<u>150,742</u>	<u>150,742</u>
Expenses					
Administration	5,760	5,760	5,760	5,760	5,760
Wages and Benefits	22,450	22,899	22,899	22,899	22,899
Operating	41,540	41,540	41,540	41,540	41,540
Debt Charges - Interest	169	342	263	181	97
Amortization of Tangible Capital Assets	1,397	1,397	1,397	1,397	1,397
	<u>71,316</u>	<u>71,938</u>	<u>71,859</u>	<u>71,777</u>	<u>71,693</u>
Operating Surplus / (Deficit)	70,626	78,804	78,883	78,965	79,049
Other					
Capital Expenditures	(376,773)	(12,139)	(12,139)	(12,139)	(12,139)
Proceeds from Long Term Debt	110,000	-	-	-	-
Debt Principal Repayment	(1,133)	(2,777)	(2,856)	(2,938)	(3,022)
Transfer (to)/from Reserves	195,883	(65,285)	(65,285)	(65,285)	(65,285)
Unfunded Amortization	1,397	1,397	1,397	1,397	1,397
	<u>(70,626)</u>	<u>(78,804)</u>	<u>(78,883)</u>	<u>(78,965)</u>	<u>(79,049)</u>
386 Financial Plan Surplus / (Deficit)	-	-	-	-	-

387 Square Bay Waste Water Plant	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	38,781	43,431	43,431	43,431	43,431
User Fees & Service Charges	98,900	98,900	98,900	98,900	98,900
Investment Income	2,022	2,395	2,780	3,176	3,584
	<u>139,703</u>	<u>144,726</u>	<u>145,111</u>	<u>145,507</u>	<u>145,915</u>
Expenses					
Administration	9,442	9,442	9,442	9,442	9,442
Wages and Benefits	37,575	38,328	38,328	38,328	38,328
Operating	40,951	40,951	40,951	40,951	40,951
Debt Charges - Interest	7,646	7,849	7,757	7,660	7,562
Amortization of Tangible Capital Assets	44,830	44,830	44,830	44,830	44,830
	<u>140,444</u>	<u>141,400</u>	<u>141,308</u>	<u>141,211</u>	<u>141,113</u>
Operating Surplus / (Deficit)	(741)	3,326	3,803	4,296	4,802
Other					
Capital Expenditures	(417)	(428)	(428)	(428)	(428)
Debt Principal Repayment	(13,773)	(16,075)	(16,552)	(17,044)	(17,550)
Transfer (to)/from Reserves	(29,899)	(31,653)	(31,653)	(31,654)	(31,654)
Unfunded Amortization	44,830	44,830	44,830	44,830	44,830
	<u>741</u>	<u>(3,326)</u>	<u>(3,803)</u>	<u>(4,296)</u>	<u>(4,802)</u>
387 Financial Plan Surplus / (Deficit)	-	-	-	-	-

388 Langdale Waste Water Plant	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	22,000	22,000	22,000	22,000	22,000
Government Transfers	751,997	-	-	-	-
User Fees & Service Charges	57,089	57,089	57,089	57,089	57,089
	831,086	79,089	79,089	79,089	79,089
Expenses					
Administration	4,894	4,894	4,894	4,894	4,894
Wages and Benefits	24,064	24,544	24,544	24,544	24,544
Operating	30,268	26,268	26,268	26,268	26,268
Debt Charges - Interest	92	1,703	2,294	1,701	1,113
Amortization of Tangible Capital Assets	3,764	3,764	3,764	3,764	3,764
	63,082	61,173	61,764	61,171	60,583
Operating Surplus / (Deficit)	768,004	17,916	17,325	17,918	18,506
Other					
Capital Expenditures	(1,039,080)	(14,398)	(14,398)	(14,398)	(14,398)
Proceeds from Long Term Debt	96,119	-	-	-	-
Debt Principal Repayment	(615)	(12,721)	(20,774)	(20,819)	(20,864)
Transfer (to)/from Reserves	29,958	5,439	14,083	13,535	12,992
Transfer (to)/from Other Funds	141,850	-	-	-	-
Unfunded Amortization	3,764	3,764	3,764	3,764	3,764
	(768,004)	(17,916)	(17,325)	(17,918)	(18,506)
388 Financial Plan Surplus / (Deficit)	-	-	-	-	-

389 Canoe Rd Waste Water Plant	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	6,243	6,743	6,743	6,743	6,743
User Fees & Service Charges	6,897	6,897	6,897	6,897	6,897
	13,140	13,640	13,640	13,640	13,640
Expenses					
Administration	518	518	518	518	518
Wages and Benefits	3,218	2,960	2,960	2,960	2,960
Operating	2,243	741	741	741	741
Debt Charges - Interest	21	25	19	13	7
Amortization of Tangible Capital Assets	1,760	1,760	1,760	1,760	1,760
	7,760	6,004	5,998	5,992	5,986
Operating Surplus / (Deficit)	5,380	7,636	7,642	7,648	7,654
Other					
Debt Principal Repayment	(82)	(200)	(205)	(211)	(217)
Transfer (to)/from Reserves	(7,058)	(9,196)	(9,197)	(9,197)	(9,197)
Unfunded Amortization	1,760	1,760	1,760	1,760	1,760
	(5,380)	(7,636)	(7,642)	(7,648)	(7,654)
389 Financial Plan Surplus / (Deficit)	-	-	-	-	-

390 Merrill Crescent Waste Water Plant	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	8,400	9,100	9,100	9,100	9,100
User Fees & Service Charges	27,276	27,276	27,276	27,276	27,276
	35,676	36,376	36,376	36,376	36,376
Expenses					
Administration	1,881	1,881	1,881	1,881	1,881
Wages and Benefits	11,690	11,922	11,922	11,922	11,922
Operating	9,143	9,143	9,143	9,143	9,143
Debt Charges - Interest	74	151	116	80	43
Amortization of Tangible Capital Assets	2,048	2,048	2,048	2,048	2,048
	24,836	25,145	25,110	25,074	25,037
Operating Surplus / (Deficit)	10,840	11,231	11,266	11,302	11,339
Other					
Capital Expenditures	(27,351)	(3,161)	(3,161)	(3,161)	(3,161)
Debt Principal Repayment	(500)	(1,226)	(1,260)	(1,297)	(1,334)
Transfer (to)/from Reserves	(9,289)	(8,892)	(8,893)	(8,892)	(8,892)
Transfer (to)/from Other Funds	24,252	-	-	-	-
Unfunded Amortization	2,048	2,048	2,048	2,048	2,048
	(10,840)	(11,231)	(11,266)	(11,302)	(11,339)
390 Financial Plan Surplus / (Deficit)	-	-	-	-	-
391 Curran Rd Waste Water Plant	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	32,616	36,216	36,216	36,216	36,216
User Fees & Service Charges	44,561	44,561	44,561	44,561	44,561
	77,177	80,777	80,777	80,777	80,777
Expenses					
Administration	4,075	4,075	4,075	4,075	4,075
Wages and Benefits	16,711	17,046	17,046	17,046	17,046
Operating	23,105	23,105	23,105	23,105	23,105
Debt Charges - Interest	107	217	167	115	62
Amortization of Tangible Capital Assets	6,261	6,261	6,261	6,261	6,261
	50,259	50,704	50,654	50,602	50,549
Operating Surplus / (Deficit)	26,918	30,073	30,123	30,175	30,228
Other					
Debt Principal Repayment	(720)	(1,764)	(1,814)	(1,866)	(1,920)
Transfer (to)/from Reserves	(32,459)	(34,570)	(34,570)	(34,570)	(34,569)
Unfunded Amortization	6,261	6,261	6,261	6,261	6,261
	(26,918)	(30,073)	(30,123)	(30,175)	(30,228)
391 Financial Plan Surplus / (Deficit)	-	-	-	-	-

392 Roberts Creek Co-Housing Treatment Plant	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	18,600	20,150	21,700	21,700	21,700
User Fees & Service Charges	40,532	40,532	40,532	40,532	40,532
	59,132	60,682	62,232	62,232	62,232
Expenses					
Administration	3,452	3,452	3,452	3,452	3,452
Wages and Benefits	14,288	14,573	14,573	14,573	14,573
Operating	18,883	18,883	18,883	18,883	18,883
Debt Charges - Interest	72	147	113	78	42
Amortization of Tangible Capital Assets	7,677	7,677	7,677	7,677	7,677
	44,372	44,732	44,698	44,663	44,627
Operating Surplus / (Deficit)	14,760	15,950	17,534	17,569	17,605
Other					
Debt Principal Repayment	(486)	(1,192)	(1,226)	(1,261)	(1,297)
Transfer (to)/from Reserves	(21,951)	(22,435)	(23,985)	(23,985)	(23,985)
Unfunded Amortization	7,677	7,677	7,677	7,677	7,677
	(14,760)	(15,950)	(17,534)	(17,569)	(17,605)
392 Financial Plan Surplus / (Deficit)	-	-	-	-	-
393 Lillies Lake Waste Water Plant					
Revenues					
Frontage & Parcel Taxes	11,716	13,166	13,166	13,166	13,166
User Fees & Service Charges	35,448	35,448	35,448	35,448	35,448
	47,164	48,614	48,614	48,614	48,614
Expenses					
Administration	3,111	3,111	3,111	3,111	3,111
Wages and Benefits	13,760	14,035	14,035	14,035	14,035
Operating	17,995	13,995	13,995	13,995	13,995
Debt Charges - Interest	98	198	153	105	56
Amortization of Tangible Capital Assets	4,860	4,860	4,860	4,860	4,860
	39,824	36,199	36,154	36,106	36,057
Operating Surplus / (Deficit)	7,340	12,415	12,460	12,508	12,557
Other					
Capital Expenditures	(15,469)	(1,457)	(1,457)	(1,457)	(1,457)
Debt Principal Repayment	(657)	(1,611)	(1,656)	(1,704)	(1,753)
Transfer (to)/from Reserves	3,926	(14,207)	(14,207)	(14,207)	(14,207)
Unfunded Amortization	4,860	4,860	4,860	4,860	4,860
	(7,340)	(12,415)	(12,460)	(12,508)	(12,557)
393 Financial Plan Surplus / (Deficit)	-	-	-	-	-

394 Painted Boat Waste Water Plant	2026	2027	2028	2029	2030
Revenues					
Frontage & Parcel Taxes	16,566	18,216	18,216	18,216	18,216
User Fees & Service Charges	24,277	24,277	24,277	24,277	24,277
	40,843	42,493	42,493	42,493	42,493
Expenses					
Administration	2,525	2,525	2,525	2,525	2,525
Wages and Benefits	10,238	10,442	10,442	10,442	10,442
Operating	11,312	11,312	11,312	11,312	11,312
Debt Charges - Interest	73	147	113	78	42
Amortization of Tangible Capital Assets	7,687	7,687	7,687	7,687	7,687
	31,835	32,113	32,079	32,044	32,008
Operating Surplus / (Deficit)	9,008	10,380	10,414	10,449	10,485
Other					
Debt Principal Repayment	(487)	(1,194)	(1,228)	(1,263)	(1,300)
Transfer (to)/from Reserves	(16,208)	(16,873)	(16,873)	(16,873)	(16,872)
Unfunded Amortization	7,687	7,687	7,687	7,687	7,687
	(9,008)	(10,380)	(10,414)	(10,449)	(10,485)
394 Financial Plan Surplus / (Deficit)	-	-	-	-	-
395 Sakinaw Ridge Waste Water Plant					
Revenues					
Frontage & Parcel Taxes	25,503	25,503	25,503	25,503	25,503
User Fees & Service Charges	18,531	18,531	18,531	18,531	18,531
	44,034	44,034	44,034	44,034	44,034
Expenses					
Administration	3,591	3,591	3,591	3,591	3,591
Wages and Benefits	16,911	17,246	17,246	17,246	17,246
Operating	9,587	9,587	9,587	9,587	9,587
Debt Charges - Interest	78	158	121	83	45
Amortization of Tangible Capital Assets	16,127	16,127	16,127	16,127	16,127
	46,294	46,709	46,672	46,634	46,596
Operating Surplus / (Deficit)	(2,260)	(2,675)	(2,638)	(2,600)	(2,562)
Other					
Debt Principal Repayment	(522)	(1,280)	(1,317)	(1,355)	(1,393)
Transfer (to)/from Reserves	(13,345)	(12,172)	(12,172)	(12,172)	(12,172)
Unfunded Amortization	16,127	16,127	16,127	16,127	16,127
	2,260	2,675	2,638	2,600	2,562
395 Financial Plan Surplus / (Deficit)	-	-	-	-	-

400 Cemetery	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	207,740	212,074	307,514	209,255	207,846
User Fees & Service Charges	61,134	61,134	61,134	61,134	61,134
	268,874	273,208	368,648	270,389	268,980
Expenses					
Administration	22,666	22,666	22,666	22,666	22,666
Wages and Benefits	101,305	103,333	200,171	103,333	103,333
Operating	74,123	74,123	74,123	74,123	74,123
Debt Charges - Interest	5,965	5,106	3,708	2,287	878
Amortization of Tangible Capital Assets	4,144	4,144	4,144	4,144	4,144
	208,203	209,372	304,812	206,553	205,144
Operating Surplus / (Deficit)	60,671	63,836	63,836	63,836	63,836
Other					
Capital Expenditures	(192,449)	-	-	-	-
Proceeds from Long Term Debt	249,898	-	-	-	-
Debt Principal Repayment	(45,815)	(49,980)	(49,980)	(49,980)	(49,980)
Transfer (to)/from Reserves	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)
Transfer (to)/from Other Funds	(58,449)	-	-	-	-
Unfunded Amortization	4,144	4,144	4,144	4,144	4,144
	(60,671)	(63,836)	(63,836)	(63,836)	(63,836)
400 Financial Plan Surplus / (Deficit)	-	-	-	-	-
410 Pender Harbour Health Clinic					
Revenues					
Tax Requisitions	231,111	231,111	231,111	231,111	231,111
	231,111	231,111	231,111	231,111	231,111
Expenses					
Administration	8,364	8,364	8,364	8,364	8,364
Operating	217,747	217,747	217,747	217,747	217,747
	226,111	226,111	226,111	226,111	226,111
Operating Surplus / (Deficit)	5,000	5,000	5,000	5,000	5,000
Other					
Transfer (to)/from Reserves	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
410 Financial Plan Surplus / (Deficit)	-	-	-	-	-
500 Regional Planning					
Revenues					
Tax Requisitions	208,869	211,859	211,875	211,892	211,909
User Fees & Service Charges	430	430	430	430	430
Other Revenue	119,478	-	-	-	-
	328,777	212,289	212,305	212,322	212,339
Expenses					
Administration	49,829	49,829	49,829	49,829	49,829
Wages and Benefits	148,675	151,649	151,649	151,649	151,649
Operating	130,273	10,811	10,827	10,844	10,861
	328,777	212,289	212,305	212,322	212,339
Operating Surplus / (Deficit)	-	-	-	-	-
500 Financial Plan Surplus / (Deficit)	-	-	-	-	-

Service Level Detail

504 Rural Planning Services	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	1,930,661	1,406,513	1,406,614	1,406,717	1,406,822
Government Transfers	150,000	-	-	-	-
User Fees & Service Charges	290,987	295,078	295,078	295,078	295,078
Other Revenue	10,000	-	-	-	-
	2,381,648	1,701,591	1,701,692	1,701,795	1,701,900
Expenses					
Administration	266,781	266,781	266,781	266,781	266,781
Wages and Benefits	1,596,612	1,362,953	1,362,953	1,362,953	1,362,953
Operating	955,926	71,857	71,958	72,061	72,166
	2,819,319	1,701,591	1,701,692	1,701,795	1,701,900
Operating Surplus / (Deficit)	(437,671)	-	-	-	-
Other					
Transfer (to)/from Reserves	387,671	-	-	-	-
Transfer (to)/from Other Funds	50,000	-	-	-	-
	437,671	-	-	-	-
504 Financial Plan Surplus / (Deficit)	-	-	-	-	-
506 Geographic Information Services	2026	2027	2028	2029	2030
Revenues					
User Fees & Service Charges	20,500	20,500	20,500	20,500	20,500
	20,500	20,500	20,500	20,500	20,500
Expenses					
Internal Recoveries	(346,823)	(372,245)	(372,245)	(372,245)	(372,245)
Wages and Benefits	307,097	317,519	317,519	317,519	317,519
Operating	65,226	65,226	65,226	65,226	65,226
Amortization of Tangible Capital Assets	18,728	18,728	18,728	18,728	18,728
	44,228	29,228	29,228	29,228	29,228
Operating Surplus / (Deficit)	(23,728)	(8,728)	(8,728)	(8,728)	(8,728)
Other					
Capital Expenditures	-	(60,000)	-	-	(60,000)
Transfer (to)/from Reserves	5,000	50,000	(10,000)	(10,000)	50,000
Unfunded Amortization	18,728	18,728	18,728	18,728	18,728
	23,728	8,728	8,728	8,728	8,728
506 Financial Plan Surplus / (Deficit)	-	-	-	-	-

Service Level Detail

510 Civic Addressing	2026	2027	2028	2029	2030
Revenues					
User Fees & Service Charges	35,149	35,721	35,721	35,721	35,721
	<u>35,149</u>	<u>35,721</u>	<u>35,721</u>	<u>35,721</u>	<u>35,721</u>
Expenses					
Administration	4,167	4,167	4,167	4,167	4,167
Wages and Benefits	28,621	29,193	29,193	29,193	29,193
Operating	2,361	2,361	2,361	2,361	2,361
	<u>35,149</u>	<u>35,721</u>	<u>35,721</u>	<u>35,721</u>	<u>35,721</u>
Operating Surplus / (Deficit)	-	-	-	-	-
Other					
Capital Expenditures	-	(15,000)	-	-	(15,000)
Transfer (to)/from Reserves	-	15,000	-	-	15,000
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
510 Financial Plan Surplus / (Deficit)	-	-	-	-	-
520 Building Inspection Services	2026	2027	2028	2029	2030
Revenues					
User Fees & Service Charges	1,099,271	1,116,624	1,116,698	1,116,773	1,116,850
Other Revenue	600	600	600	600	600
	<u>1,099,871</u>	<u>1,117,224</u>	<u>1,117,298</u>	<u>1,117,373</u>	<u>1,117,450</u>
Expenses					
Administration	154,098	154,098	154,098	154,098	154,098
Wages and Benefits	863,943	881,223	881,223	881,223	881,223
Operating	75,330	75,403	75,477	75,552	75,629
Amortization of Tangible Capital Assets	16,555	16,555	16,555	16,555	16,555
	<u>1,109,926</u>	<u>1,127,279</u>	<u>1,127,353</u>	<u>1,127,428</u>	<u>1,127,505</u>
Operating Surplus / (Deficit)	<u>(10,055)</u>	<u>(10,055)</u>	<u>(10,055)</u>	<u>(10,055)</u>	<u>(10,055)</u>
Other					
Transfer (to)/from Reserves	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Transfer (to)/from Other Funds	(500)	(500)	(500)	(500)	(500)
Unfunded Amortization	16,555	16,555	16,555	16,555	16,555
	<u>10,055</u>	<u>10,055</u>	<u>10,055</u>	<u>10,055</u>	<u>10,055</u>
520 Financial Plan Surplus / (Deficit)	-	-	-	-	-
531 Economic Development Area A	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	30,590	3,731	3,731	3,731	3,731
	<u>30,590</u>	<u>3,731</u>	<u>3,731</u>	<u>3,731</u>	<u>3,731</u>
Expenses					
Administration	1,731	1,731	1,731	1,731	1,731
Operating	37,856	2,000	2,000	2,000	2,000
	<u>39,587</u>	<u>3,731</u>	<u>3,731</u>	<u>3,731</u>	<u>3,731</u>
Operating Surplus / (Deficit)	<u>(8,997)</u>	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	8,997	-	-	-	-
	<u>8,997</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
531 Financial Plan Surplus / (Deficit)	-	-	-	-	-

532	Economic Development Area B	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	604	2,411	2,411	2,411	2,411
		604	2,411	2,411	2,411	2,411
Expenses						
	Administration	411	411	411	411	411
	Operating	8,592	2,000	2,000	2,000	2,000
		9,003	2,411	2,411	2,411	2,411
Operating Surplus / (Deficit)		(8,399)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	8,399	-	-	-	-
		8,399	-	-	-	-
532 Financial Plan Surplus / (Deficit)		-	-	-	-	-
533	Economic Development Area D	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	186	2,359	2,359	2,359	2,359
		186	2,359	2,359	2,359	2,359
Expenses						
	Administration	359	359	359	359	359
	Operating	7,525	2,000	2,000	2,000	2,000
		7,884	2,359	2,359	2,359	2,359
Operating Surplus / (Deficit)		(7,698)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	7,698	-	-	-	-
		7,698	-	-	-	-
533 Financial Plan Surplus / (Deficit)		-	-	-	-	-
534	Economic Development Area E	2026	2027	2028	2029	2030
Revenues						
	Tax Requisitions	3,451	2,419	2,419	2,419	2,419
		3,451	2,419	2,419	2,419	2,419
Expenses						
	Administration	419	419	419	419	419
	Operating	8,868	2,000	2,000	2,000	2,000
		9,287	2,419	2,419	2,419	2,419
Operating Surplus / (Deficit)		(5,836)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	5,836	-	-	-	-
		5,836	-	-	-	-
534 Financial Plan Surplus / (Deficit)		-	-	-	-	-

535 Economic Development Area F	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	4,977	2,589	2,589	2,589	2,589
	4,977	2,589	2,589	2,589	2,589
Expenses					
Administration	589	589	589	589	589
Operating	12,659	2,000	2,000	2,000	2,000
	13,248	2,589	2,589	2,589	2,589
Operating Surplus / (Deficit)	(8,271)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	8,271	-	-	-	-
	8,271	-	-	-	-

535 Financial Plan Surplus / (Deficit) - - - - -

540 Hillside Development Project	2026	2027	2028	2029	2030
Revenues					
Other Revenue	121,459	121,459	121,459	121,459	121,459
	121,459	121,459	121,459	121,459	121,459
Expenses					
Administration	11,227	11,227	11,227	11,227	11,227
Wages and Benefits	112,614	32,753	32,753	32,753	32,753
Operating	226,633	73,896	73,896	73,896	73,896
	350,474	117,876	117,876	117,876	117,876
Operating Surplus / (Deficit)	(229,015)	3,583	3,583	3,583	3,583
Other					
Development of Land Held for Resale	(207,278)	(19,227)	(19,227)	(19,227)	(19,227)
Transfer (to)/from Reserves	436,293	15,644	15,644	15,644	15,644
	229,015	(3,583)	(3,583)	(3,583)	(3,583)

540 Financial Plan Surplus / (Deficit) - - - - -

615 Community Recreation Facilities	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	8,521,227	8,739,214	9,022,912	8,055,162	8,073,410
Frontage & Parcel Taxes	118,005	-	-	-	-
User Fees & Service Charges	1,875,988	1,895,021	1,895,021	1,895,021	1,895,021
Investment Income	75,648	-	9,566	19,443	20,242
Other Revenue	17,858	17,858	17,858	17,858	17,858
	10,608,726	10,652,093	10,945,357	9,987,484	10,006,531
Expenses					
Administration	1,077,085	1,077,085	1,077,085	1,077,085	1,077,085
Wages and Benefits	4,685,272	4,705,050	4,705,050	4,705,050	4,705,050
Operating	2,441,768	2,154,797	2,150,397	2,150,397	2,150,397
Debt Charges - Interest	177,034	188,486	172,066	155,410	141,312
Amortization of Tangible Capital Assets	1,048,537	1,048,537	1,048,537	1,048,537	1,048,537
	9,429,696	9,173,955	9,153,135	9,136,479	9,122,381
Operating Surplus / (Deficit)	1,179,030	1,478,138	1,792,222	851,005	884,150
Other					
Capital Expenditures	(7,913,770)	(1,691,410)	(3,526,905)	(475,005)	(1,067,205)
Proceeds from Long Term Debt	5,080,424	-	2,385,100	-	730,700
Debt Principal Repayment	(637,813)	(864,339)	(883,513)	(847,648)	(757,810)
Transfer (to)/from Reserves	2,002,270	29,074	(815,441)	(576,889)	(838,372)
Transfer (to)/from Appropriated Surplus	25,646	-	-	-	-
Transfer (to)/from Other Funds	(784,324)	-	-	-	-
Unfunded Amortization	1,048,537	1,048,537	1,048,537	1,048,537	1,048,537
	(1,179,030)	(1,478,138)	(1,792,222)	(851,005)	(884,150)
615 Financial Plan Surplus / (Deficit)	-	-	-	-	-
625 Pender Harbour Pool					
Revenues					
Tax Requisitions	705,567	727,542	727,542	727,542	727,542
Frontage & Parcel Taxes	64,523	64,523	64,523	46,788	-
User Fees & Service Charges	91,670	91,701	91,701	91,701	91,701
Investment Income	25,363	27,539	29,803	32,157	-
	887,123	911,305	913,569	898,188	819,243
Expenses					
Administration	104,733	104,733	104,733	104,733	104,733
Wages and Benefits	507,099	531,605	531,605	531,605	531,605
Operating	160,287	157,905	157,905	157,905	157,905
Debt Charges - Interest	35,470	35,470	35,470	17,735	-
Amortization of Tangible Capital Assets	96,263	96,263	96,263	96,263	96,263
	903,852	925,976	925,976	908,241	890,506
Operating Surplus / (Deficit)	(16,729)	(14,671)	(12,407)	(10,053)	(71,263)
Other					
Capital Expenditures	(73,750)	(10,000)	(10,000)	(10,000)	(10,000)
Debt Principal Repayment	(54,416)	(56,592)	(58,856)	(61,210)	-
Transfer (to)/from Reserves	51,132	(15,000)	(15,000)	(15,000)	(15,000)
Transfer (to)/from Other Funds	(2,500)	-	-	-	-
Unfunded Amortization	96,263	96,263	96,263	96,263	96,263
	16,729	14,671	12,407	10,053	71,263
625 Financial Plan Surplus / (Deficit)	-	-	-	-	-

630 School Facilities - Joint Use	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	55,619	55,273	55,273	55,273	55,273
	<u>55,619</u>	<u>55,273</u>	<u>55,273</u>	<u>55,273</u>	<u>55,273</u>
Expenses					
Administration	2,669	2,669	2,669	2,669	2,669
Wages and Benefits	7,600	7,754	7,754	7,754	7,754
Operating	44,850	44,850	44,850	44,850	44,850
	<u>55,119</u>	<u>55,273</u>	<u>55,273</u>	<u>55,273</u>	<u>55,273</u>
Operating Surplus / (Deficit)	500	-	-	-	-
Other					
Transfer (to)/from Other Funds	(500)	-	-	-	-
	<u>(500)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

630 Financial Plan Surplus / (Deficit) - - - - -

640 Gibsons & Area Library	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	949,380	949,523	949,523	949,523	949,523
	<u>949,380</u>	<u>949,523</u>	<u>949,523</u>	<u>949,523</u>	<u>949,523</u>
Expenses					
Administration	50,752	50,752	50,752	50,752	50,752
Wages and Benefits	7,121	7,264	7,264	7,264	7,264
Operating	938,428	938,428	938,428	938,428	938,428
Amortization of Tangible Capital Assets	52,149	52,149	52,149	52,149	52,149
	<u>1,048,450</u>	<u>1,048,593</u>	<u>1,048,593</u>	<u>1,048,593</u>	<u>1,048,593</u>
Operating Surplus / (Deficit)	(99,070)	(99,070)	(99,070)	(99,070)	(99,070)
Other					
Transfer (to)/from Reserves	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Transfer (to)/from Other Funds	96,921	96,921	96,921	96,921	96,921
Unfunded Amortization	52,149	52,149	52,149	52,149	52,149
	<u>99,070</u>	<u>99,070</u>	<u>99,070</u>	<u>99,070</u>	<u>99,070</u>

640 Financial Plan Surplus / (Deficit) - - - - -

643 Egmont/Pender Harbour Library Service	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	71,310	7,758	7,758	7,758	7,758
	<u>71,310</u>	<u>7,758</u>	<u>7,758</u>	<u>7,758</u>	<u>7,758</u>
Expenses					
Administration	3,365	3,365	3,365	3,365	3,365
Operating	68,095	4,393	4,393	4,393	4,393
	<u>71,460</u>	<u>7,758</u>	<u>7,758</u>	<u>7,758</u>	<u>7,758</u>
Operating Surplus / (Deficit)	(150)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	150	-	-	-	-
	<u>150</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

643 Financial Plan Surplus / (Deficit) - - - - -

Service Level Detail

645 Halfmoon Bay Library Service	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	197,483	9,312	9,312	9,312	9,312
	197,483	9,312	9,312	9,312	9,312
Expenses					
Administration	9,312	9,312	9,312	9,312	9,312
Operating	188,588	-	-	-	-
	197,900	9,312	9,312	9,312	9,312
Operating Surplus / (Deficit)	(417)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	417	-	-	-	-
	417	-	-	-	-

645 Financial Plan Surplus / (Deficit) - - - - -

646 Roberts Creek Library Service	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	231,949	120,346	120,346	120,346	120,346
	231,949	120,346	120,346	120,346	120,346
Expenses					
Administration	6,425	6,425	6,425	6,425	6,425
Operating	129,890	17,000	17,000	17,000	17,000
	136,315	23,425	23,425	23,425	23,425
Operating Surplus / (Deficit)	95,634	96,921	96,921	96,921	96,921
Other					
Transfer (to)/from Appropriated Surplus	1,000	-	-	-	-
Transfer (to)/from Other Funds	(96,921)	(96,921)	(96,921)	(96,921)	(96,921)
Prior Year Surplus/(Deficit)	287	-	-	-	-
	(95,634)	(96,921)	(96,921)	(96,921)	(96,921)

646 Financial Plan Surplus / (Deficit) - - - - -

648 Museum Service	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	208,641	209,082	209,082	209,082	209,082
	208,641	209,082	209,082	209,082	209,082
Expenses					
Administration	9,702	9,702	9,702	9,702	9,702
Operating	199,380	199,380	199,380	199,380	199,380
	209,082	209,082	209,082	209,082	209,082
Operating Surplus / (Deficit)	(441)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	441	-	-	-	-
	441	-	-	-	-

648 Financial Plan Surplus / (Deficit) - - - - -

650 Community Parks	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	3,758,149	3,495,725	3,552,343	3,538,816	3,443,955
Government Transfers	392,733	-	-	-	-
User Fees & Service Charges	43,850	46,100	46,100	46,100	46,100
Developer Contributions	350,000	-	-	-	-
Other Revenue	12,300	12,300	12,300	12,300	12,300
	4,557,032	3,554,125	3,610,743	3,597,216	3,502,355
Expenses					
Administration	349,697	349,697	349,697	349,697	349,697
Wages and Benefits	1,363,052	1,455,680	1,462,141	1,462,141	1,462,141
Operating	1,532,731	919,913	914,771	977,271	914,771
Debt Charges - Interest	31,377	34,585	33,852	21,526	255,101
Amortization of Tangible Capital Assets	167,473	167,473	167,473	167,473	167,473
	3,444,330	2,927,348	2,927,934	2,978,108	3,149,183
Operating Surplus / (Deficit)	1,112,702	626,777	682,809	619,108	353,172
Other					
Capital Expenditures	(4,960,845)	(6,462)	-	-	-
Proceeds from Long Term Debt	1,814,895	-	-	-	-
Debt Principal Repayment	(247,140)	(372,059)	(434,553)	(433,352)	(104,916)
Transfer (to)/from Reserves	683,669	(415,729)	(415,729)	(353,229)	(415,729)
Transfer (to)/from Appropriated Surplus	220,187	-	-	-	-
Transfer (to)/from Other Funds	1,209,059	-	-	-	-
Unfunded Amortization	167,473	167,473	167,473	167,473	167,473
	(1,112,702)	(626,777)	(682,809)	(619,108)	(353,172)
650 Financial Plan Surplus / (Deficit)	-	-	-	-	-
665 Bicycle & Walking Paths					
Revenues					
Tax Requisitions	41,705	43,009	56,399	43,009	43,009
	41,705	43,009	56,399	43,009	43,009
Expenses					
Administration	7,498	7,498	7,498	7,498	7,498
Wages and Benefits	15,999	17,803	31,193	17,803	17,803
Operating	7,708	7,708	7,708	7,708	7,708
Amortization of Tangible Capital Assets	79,260	79,260	79,260	79,260	79,260
	110,465	112,269	125,659	112,269	112,269
Operating Surplus / (Deficit)	(68,760)	(69,260)	(69,260)	(69,260)	(69,260)
Other					
Capital Expenditures	(576,341)	-	-	-	-
Transfer (to)/from Reserves	241,931	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (to)/from Other Funds	323,910	-	-	-	-
Unfunded Amortization	79,260	79,260	79,260	79,260	79,260
	68,760	69,260	69,260	69,260	69,260
665 Financial Plan Surplus / (Deficit)	-	-	-	-	-

667 Area A Bicycle & Walking Paths	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	11,601	11,215	15,027	11,215	11,215
	<u>11,601</u>	<u>11,215</u>	<u>15,027</u>	<u>11,215</u>	<u>11,215</u>
Expenses					
Administration	1,288	1,288	1,288	1,288	1,288
Wages and Benefits	5,613	5,727	9,539	5,727	5,727
Operating	4,200	4,200	4,200	4,200	4,200
Amortization of Tangible Capital Assets	6,349	6,349	6,349	6,349	6,349
	<u>17,450</u>	<u>17,564</u>	<u>21,376</u>	<u>17,564</u>	<u>17,564</u>
Operating Surplus / (Deficit)	(5,849)	(6,349)	(6,349)	(6,349)	(6,349)
Other					
Transfer (to)/from Other Funds	(500)	-	-	-	-
Unfunded Amortization	6,349	6,349	6,349	6,349	6,349
	<u>5,849</u>	<u>6,349</u>	<u>6,349</u>	<u>6,349</u>	<u>6,349</u>
667 Financial Plan Surplus / (Deficit)	-	-	-	-	-
670 Regional Recreation Programs	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	192,473	192,010	192,010	192,010	192,010
User Fees & Service Charges	30,319	30,319	30,319	30,319	30,319
	<u>222,792</u>	<u>222,329</u>	<u>222,329</u>	<u>222,329</u>	<u>222,329</u>
Expenses					
Administration	11,810	11,810	11,810	11,810	11,810
Wages and Benefits	1,778	1,815	1,815	1,815	1,815
Operating	208,704	208,704	208,704	208,704	208,704
	<u>222,292</u>	<u>222,329</u>	<u>222,329</u>	<u>222,329</u>	<u>222,329</u>
Operating Surplus / (Deficit)	500	-	-	-	-
Other					
Transfer (to)/from Other Funds	(500)	-	-	-	-
	<u>(500)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
670 Financial Plan Surplus / (Deficit)	-	-	-	-	-
680 Dakota Ridge Recreation Service Area	2026	2027	2028	2029	2030
Revenues					
Tax Requisitions	223,524	223,550	294,019	223,550	223,550
User Fees & Service Charges	38,000	38,000	38,000	38,000	38,000
Other Revenue	2,000	2,000	2,000	2,000	2,000
	<u>263,524</u>	<u>263,550</u>	<u>334,019</u>	<u>263,550</u>	<u>263,550</u>
Expenses					
Administration	23,840	23,840	23,840	23,840	23,840
Wages and Benefits	76,421	77,947	148,416	77,947	77,947
Operating	161,763	161,763	161,763	161,763	161,763
Amortization of Tangible Capital Assets	6,583	6,583	6,583	6,583	6,583
	<u>268,607</u>	<u>270,133</u>	<u>340,602</u>	<u>270,133</u>	<u>270,133</u>
Operating Surplus / (Deficit)	(5,083)	(6,583)	(6,583)	(6,583)	(6,583)
Other					
Transfer (to)/from Other Funds	(1,500)	-	-	-	-
Unfunded Amortization	6,583	6,583	6,583	6,583	6,583
	<u>5,083</u>	<u>6,583</u>	<u>6,583</u>	<u>6,583</u>	<u>6,583</u>
680 Financial Plan Surplus / (Deficit)	-	-	-	-	-